### **EC FINANCES**

Brussels and the subsidies frauds

No.30,720

Thursday December 15 1988

### Armenia sees relations with Moscow deteriorate in October

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Fresh evidence emerged of a sharp deterioration in relations between the Soviet authorities and the Armenian nationalist movement since the earthquake which devastated the republic last week. Page 20; Aid effort, Page 2

EMBER 14 1988

Israei coalition talks Israeli Foreign Minister Shimon Peres agreed to serve as finance minister in a new national unity coalition headed by his political rival, rightwing Prime Minister Yitzhak Shamir, bringing closer the formation of a new Government after November's inconclusive election.

PLO wins support Israel came under heavy crificism at the UN General Assembly special session in Geneva for its uncompromising rejection of Tuesday's peace over-tures by Palestinian leader

Yassir Arafat. Page 6

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Soviet radar piedge Moscow has said it will destroy some of the radar systems Washington considers a violation of the 1972 Anti-Ballistic Missile treaty, the US State Department said. The decision would affect installations at Gomel, north of Kiev.

SA liberal merger South Africa's three liberal opposition parties agreed in principle to merge under a sinreverse a swing to the right among white voters.

Ethiopia crop hopes Ethiopia is expecting a bumper grain crep, according to the UN Food and Agriculture Organisation, only four years after famine affected more than 6m people.

Palme suspect held Swedish police said they had detained a 41-year-old convicted killer and were ques-tioning him in connection with the murder of Prime Minister Olof Palme nearly three years ago. Page 2

Sri Lanka jail break Sri Lankan security forces searched for more than 220 left-wing guerrillas who staged a spectacular jail break in Col-ombo on Tuesday night. Up to 30 people were reported killed in the escape. Page 6

Zaire-Belgium row The Zairean Government. locked in a diplomatic row with Belgium, ordered its state-owned firms to move their Belgian representatives to other European capitals.

Threat to Samey The Brazilian Chamber of Deputies is to decide whether to impeach President Jose Sarney and four government ministers for administrative irregularities, congressmen said. But political analysts say the likeli-hood is remote.

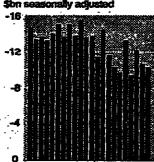
iran allows parties Iran announced it would permit approved political parties to operate but warned would-be politicians to abide by Islamic and Iranian values.

Yeutter appointed US President-elect George Bush named as agriculture secretary Clayton Yeutter, the US Trade Representative who has played a major role in negotiations over agriculture in the Uruguay round interna-tional trade talks. Page 3

### Business Summary

## **US trade** deficit fell to \$10.3bn

US trade deficit narrowed by \$0.4hn to \$10.3hn in October as imports fell 1.7 per cent to seasonally adjusted \$38.02bn cif and exports by 1.1 per cent to \$27.57bn, Federal Reserve **US Trade Deficit** 



Board figures showed output and capacity pressures con-tinuing to rise sharply in final quarter of 1988, after slack third quarter. Page 3

US Federal Savings and Loan Insurance Corporation (FISover the next 10 years to restore the financial health of the industry, according to a congressional report.

INTERNATIONAL PAPER. world's biggest paper company, is to buy liford photographicproducts division of Ciba-Geigy, Swiss chemicals group. F. Hoffmann-La Roche said it had finalised terms to sell troubled medical-instruments division to group of investors led by Baring Brothers, UK merchant bank. Page 21

TONY Berry, chairman of Britain's Blue Arrow employment services group, faces rebellion in his US business with vote of no confidence in management by angry local franchisees. Page 21

BRAZILIAN ports were crippled again as dockworkers' pay strike continued to disrupt shipping. Page 3

COATS VINKLA, biggest tex-tile group in Europe, said pre-tax profits could fall by as much as 40 per cent to £128m (\$234m) this year because of increasingly competitive condins in UK textile industry Page 21; Lex, Page 20

SOUTH KOREAN construction companies have been invited to bid for a contract to build a \$40m trade centre in the Soviet Far East city of Nahodka, near Vladivostok.

FIRST FIDELITY Bancorp, fast-growing US regional bank holding company, will report fourth-quarter loss of between \$145m and \$190m because of isad loans at Philadelphia and London branches. Page 22

CRA, Australian mining group 49 per cent owned by RTZ of UK, became first major Australian iron ore producer to settle terms with Japanese steel mak-ers for year beginning April 1989, with average 15 per cent price increase. Page 32

MONTEDISON, Italian chemicals company controlled by Raul Gardini's Ferruzzi group, gave board approval to merging of substantial part of its activities with Enichem, state chemicals company. Page 22

**MAN.**-West Germany's largest man, west carmany stargest mechanical engineering group, is on track for rise in profits in financial year to June after strong increase in orders in first five months. Page 22

WEST EUROPEAN new car sales surged again in November, after temporary set-back in October, standing 4.4 per cent higher than year earlier at 1.001m units. Page 2

### Strike by nearly 8m brings Spain close to standstill SPANISH trade unions brought the country to a near standstill

yesterday as nearly 8m work-ers supported the first general strike called in 58 years. The strikers, representing well over half the workforce, were protesting about the Socialist Government's employment policies.

The unions claimed the strike was a complete success. There was hardly any-violence on the streets and the unions kept their promises to main-tain minimum transport and emergency services.

Madrid by mid-morning was

a ghost town. Out in its heavily industrialised southern reaches, groups of men hud-dled together in the cold clear

distinguish the few pickets from others waiting patiently for a bus or, forlornly, for a bar

An embarrassingly timed visit to Madrid by the Austrian chancellor at least gave Mr Filepe Gonzalez, Spain's embat-tled Prime Minister, a chance to stage a press conference.
With Mr Franz Vranitzki
looking on, Mr Gonzalez
bluntly said he would not call
snap elections and repeated his

offer to the unions to talk. The Union General de Traba dores (UGT), the erstwhile fraternal labour arm of Mr Gonzalez's Socialist party, said

The UGT leader, Mr Nicolas Redondo, who engineered the 24-hour stoppage with the com-munist-lead Comisiones Obreras (CCOO) union, warned that there would be further strikes if Mr Gonzalez did not answer "positively" to the main demand of a change in the Government's conservative

economic policies.
"The Government has to take note of what has hap-pened today and respond to it, Mr Redondo said.

Cafes, cornershops, newspa-per kiosks and cinemas stayed firmly closed – many because their owners were too scared to do business.

bulletins, an event which had been anticipated and had created record video rental business the day before.
But the stock markets

Government a completely different message by registering small gains in Bilbao and Valencia and only tiny losses in Madrid and Barcelona. There was some violence, mostly outside the buildings of

the Corte Ingles department

chain which defiantly decided to open its 18 stores.
The Madrid pickets were overwhelmingly CCOO members, adding weight to the theory that the communist union had most to gain from the

arrests and eight slight injuries had been reported nationwide. Mr Gonzalez said there would be no point in staging elections next year because "the situation (after the polls) would be substantially the ignored the strike and sent the

D 8523 A

Current opinion polls show he would be returned to power with a new overall majority.

same one as it is now."

But by mid-afternoon only 40

"I fervently wish to talk (with the unions) and to agree, if possible, on how the economy should be run this year, next year and every year between now and 1992," Mr Gonzalez said, "but I have not had any answer from the

Mr Gonzalez is unlikely to shift the main direction of his economic policies because he passionately believes only they can ensure continued growth for Spain and because he is convinced that the fundamentals - low inflation, fast job creation, rising exports and well controlled supply of money - endorse them.

But he will be under immense pressure to respond somehow, though it is anybody's guess what he will do.

Sacrificing a minister, even the Finance Minister Mr Carlos Solchaga, might prove a lot easier than changing political

## RTZ negotiating purchase of BP's mineral business

By Kenneth Gooding, Mining Correspondent, in London

RTZ, the British natural resources-based conglomerate said last night it was negotiating to buy the worldwide minerals business of British Petro-leum, confirming rumours which have preoccupied the London Stock Market for some

Neither company would hint at the price, but analysts expect RTZ, the natural resources group, to pay between \$3.5bn'(£1.9bn) and \$4.5bn (£2.5bn), making it one of the biggest deals in UK cor-porate history.

It also has considerable sig-nificance for both companies, for it is widely expected that BP will use the cash in some way to buy its own shares from the Kuwait Investment Office. The KIO built up its stake after the oil company was pri-vatised last year, but has been ordered by the UK Government to reduce its holding from about 22 per cent to under 10

> At the same time the deal would end speculation about how RTZ intends to spend the huge cash chest it built up following disposals which brought in a total £910m this year and saw the group with-

Analysts suggest that, when pany and MK Electric.

credit facilities are included, RTZ has about £2bn of readily accessible funds. A number of potential candidates had been mentioned – including English China Clays, Delta Metal and Cookson, the speciality metals group — and all their share prices suffered on Friday last week when rumours of the BP deal

RTZ's share price also weakened, but yesterday in later trading after the formal confir-mation of the talks it rose by 4p to 393p. BP shares had been buoyant after the rumours spread and the new shares gained 6p to 157%p and the old ones 6p to 259p.

The indications are that, although BP is keen to sell its

minerals operations, it would

prefer them to go to another UK company and it does not want to start an auction. The announcement yesterday stressed that RTZ was negotiating "on an exclusive basis."
If completed, the acquisition would mark a major swing of emphasis by RTZ back to its original natural resources busiss from which it has succes fully diversified into related operations in recent years. Its

**BP Minerals International's** operations are based on two businesses acquired by the oil group in the early 1980s: Selection Trust, the London-based mining finance house, and Kennecott of the US, one of

world's main copper producers.
The operations include the Bingham Canyon copper-gold mine in the US, a 49 per cent shareholding in the Olympic Dam copper-gold-uranium mine in South Australia and the QIT Fer et Titane company, based in Montreal, and which is the world leader in the supply of titanium dioxide feedstocks to the pigment industry with a 40 per cent market share.

BP Minerals also includes the gold company which the group was three times in the last year close to floating on the New York Stock Exchange - the last time putting a value of \$1bn on the company. It withdrew at the last moment because of worsening stock or gold market conditions.

Excluded from the negotiations are two small Canadian mines which are part of BP Canada, a quoted company in which BP has a 64 per cent · aluminium fabrication com- Lex, Page 20, Background, Page 21

## N Zealand Finance **Minister** dismissed

By Dal Hayward in Wellington

MR Roger Douglas, the architect of New Zealand's revolutionary economic policies for the past four years, was yesterday sacked as Finance Minister by Mr David Lange, the Prime Minister and a former close collaborator.

He was replaced by Mr David Caygill, a former associ-ate Minister of Finance who held the health portfolio The news stanned the financial markets, and the New Zealand dollar dropped 3 cents against the US dollar before recovering some lost ground later in the day. The stock market accepted the news

more calmly.

The dismissal was the latest in a number of clashes, some over minor issues, between the two men and the culmination Continued on Page 20 Background, Page 6; Editorial

## NTT chairman resigns over Recruit scandal DR Hisashi Shinto, one of

Japan's most powerful industrialists for more than three decades, resigned yesterday as chairman of Nippon Telegraph and Telephone (NTT) under a cloud because of fresh evidence linking him with the Recruit Cosmos bribes scandal.

Dr Shinto, 78, confirmed reports late on Tuesday that Y9m (\$736,200) had been deposited in his bank account by Mr Kozo Murata, his former execu-tive assistant. The money was apparently part of the profits from the sale of 10,000 shares in the Recruit Cosmos property

company.

However, he said he had been unable to get in touch with Mr Murata, who held both his bankbook and his personal seal, to confirm it.

Yesterday morning, Japanese newspapers, quoting officials close to the Tokyo public prosecutor's office, reported that Dr Shinto had received part of the profits from Mr Murata's Recruit Cosmos share Dr Shinto had originally

denied allegations that he or Mr Murata had been involved with Recruit. He revised his statement early in November, however, confirming that Mr Murata had received 10,000 Recruit Cosmos shares. Mr Murata then resigned.

to roll in the growing scandal which has so far implicated 26 leading politicians and civil servants. Last week, Mr Klicht Miyazawa was forced to quit as Finance Minister because of his involvement in the affair.

Links between NTT and the Recruit group have become public prosecutor's investiga-tion. In 1986 Recruit was soliciting NTT's help to get estab-lished in the data communications business. At the same time, it was offering large quantities of shares in its subsidiary, Recruit Cosmos, to NTT officials on advantageous terms before the Cosmos flota-

Mr Ki Shikiba, an NTT director with responsibility for deal-ings with Recruit, was fired last week when it was learned that he had accepted Recruit Cosmos shares.
Dr Shinto yesterday met Mr

Masaaki Nakayama, Minister of Posts and Telecommunications, to submit his resignation, saying he felt responsible for Mr Murata.

Dr Shinto has spent most of his career in the shipbuilding industry, much of it as the head of Ishikawajima-Harima Heavy Industries where he earned the nickname of Mr Rationalisation.

He retired in 1979, but was called upon in 1981 to overhaul NTT. He led it through privatisation and opened up its big procurement programme to international competition, and then retired again earlier this

larly critical of the "money game" which over the past couple of years has sent shares to astronomic levels and created an environment in which sharp share dealings could flourish.

## Row looms over liberalisation plan for EC telecom services

By William Dawkins in Brussels

A SERIOUS political row between the European Commission and several EC governments was in prospect yester-day after the Commission decided in principle to liberal-ise a large part of the commu-nity's Ecusabn (\$750n) telecommunications services industry.

Brussels adopted a draft scheme unilaterally to ban public monopolies over so-called value added services, so-called value anded services, the fastest growing part of the industry. They aim to do this without going through the usual process of consulting member states, a controversial tactic which was used earlier this year to force through plans to liberalise the telecommunications terminal equip-

If carried through, the plan means all value-added services, such as data transmission, leased lines and financial data networks, would be released from the monopoly control of national telecommunications anthorities in stages by January 1991. The proposal covers telefax transmission, but not mass services such as voice

telephony or telex.

The plan would have the heaviest impact in West Germany, France, Belgium and Italy, where public authorities retain a strong grip on the pro-vision of such services. The least impact would be felt in liberalised states such as the

Value added services repre sent roughly 10 per cent of the industry, but they are growing at an average rate of between 25 and 30 per cent a year across the EC, against growth of between 5 per cent and 10 per cent for mass telecommuni-cations services, according to

The move is based on Article 90 of the Treaty of Rome - the EC's constitution - which allows the Brussels authorities to issue directives under their own initiative to prevent pub-licly owned monopolies from continuing to distort competi-

tion.
Four EC Governments, led by France, have already taken the Commission to the Euro-

pean Court of Justice for alleg-edly overstepping its powers

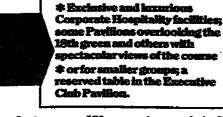
by issuing a similar directive to liberalise terminal equip-ment. It is likely that the four will be equally incensed by yesterday's decision, even if they support the general prin-ciple of liberalising telecommunications services.

The services directive is accompanied by a related scheme, which will go through the normal consultation procedure, to set common conditions for open access by private operators to public telecommunications networks. Together, they form a crucial plank of the Commission's overall plan to create a free EC-wide telecommunications market by

Brussels will not act on the services scheme immediately. It aims to consult member states on the details of this so-called "orientation directive" before giving the final go-ahead, scheduled for next March – a far shorter decision making process than is usual with conventional EC legisla-

Stockbroking reciprocity pro-posal; Drinks all round, Page 20

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Zambia keeps South African trade links despite rhetoric



At independence, his intention to terminate all trade Africa. A quarter of a century later, it is Zambia's biggest supplier

Economic viewpoints instruments and objec-World tyre industry: Survey ... Canada: Survey ... Financial Futures 46 Cheerver 77 Cheerver 78 Cheerver

ble in the wake of takeovers? ..

UK defence spendings crucial tank battle reaches its final stage \_\_\_\_\_\_10

Soviet joint ventures: No meeting of the

ragement: Will the US cockie price crum-

MARKETS STERL DIO New Zealand New York close \$1,8285 (1.82) Bardays Index \$1,8300 (1,828) S&P Comp DMS.18 (3.195) FFr10.87 (10.9125) SFr2.68 (2.6875) Y224.50 (225.0) FT-SE 100 DOLLAR New York close DM1.48825 (1.74895). Oct 1988 Dec INTEREST RATES SFr1.46825 (1.4719)

Y122.70 (122.265) Federal Funds 84% Frankfart DM1.7370 (1.7475) (8½) 3-mth Treasury Bills: yield: 8.40% (8.38) Long Bond: 99½ (100½) FFr5.94 (5.97) SFr1.4650(1.4705) Y122.70 (123.1) yield: 9.04% (8.97) QQLD New York latest Comex Feb

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STOCK INDICES Henr York close Dow Jones Ind. Av. 2,134.25 (-0.24) 274.59 (-39) 1,756.1 (+3.5) 137.81 (Tues)

Commerzbenk 1,607.7 (+7.4) Brent 15-day (Argus) \$15.02 (+0.17) (Jan) West Tax Crude \$16.175 (+0.10) (Jan)

29,754.73 (+156.92) 

CONTENTS

Zambian premier Kenneth Kaunda gave

agreements with South

close 13 % (same)

tions talks will begin early in the New Year.
This more optimistic assessment of prospects for an early end to the Vienna meeting of the 35-nation Conference on Security and Co-operation in Europe (CSCE) follows a number of significant developments in US-Soviet relations, including Mr Mikhail Gorbachev's promise to cut the Soviet

### E Berlin eases rules on travel

By Leslie Colitt in Berlin EAST GERMANY has for the first time issued regulations

on liberalised travel and emi-gration to the West. Nearly 1.2m East Germans below retirement age are expected to visit relatives and friends in West Germany this year. But millions of citizens have been barred from travel without being given a reason, a source of great frustration to an already dissatisfied popula-tion. The new "decree," pub-lished yesterday in the Party newspaper Neues Deutschland. offers greater hope for East Germans applying to visit relatives in the West or seeking to emigrate.

Citizens from the age of 18 may apply to visit relatives in the West. Applicants whose requests are turned down must be informed of the reason for the rejection. Until now they were usually told by local police officials that this was none of their business. Applicants will also be able

to appeal against rejections for the first time. The appeals will be considered by local internal affairs officials and, if turned down, may then be presented for a court review.

The publication of the new regulations comes 16 years after they were agreed with West Germany. Neues Deutschland was sold out yesterday as citizens sought to obtain documentation of their

By Quentin Peel in Moscow

TOP Soviet military

commander yesterday dis-missed rumours of a military

backlash against Mr Mikhail Gorbachev's decision unilater-

ally to cut the Soviet armed

forces by 500,000 men and thou-

sands of tanks and artillery

"sensation" in the West over the cuts, insisting that they were dictated by the "unswerv-

ing logic of the present

Col-Gen Vladimir Lobov, deputy chief of the Soviet gen-

eral staff, also said in an inter-

view with the weekly newspa-per Moscow News that the full

Moscow has also stopped jamming US broadcasting staions and allowed more Jewish refuseniks" to emigrate.

While the West has yet to be satisfied that all Soviet political prisoners have been freed, the recent Soviet moves seem to have persuaded the US and most of its Nato allies to settle for a CSCE deal, which would open the way for arms talks. Most Western countries also seem prepared to agree to Moscow's wish to host a human rights conference in

Czechoslovak authorities announced they would lift the jamming of Radio Free Europe, lifting yet another obstacle.

A formula designed to resolve a Franco-American dispute over the institutional link between the proposed Conven-tional Stability Talks (which would group the 16 Nato and 7 Warsaw Pact countries) and the wider CSCE process is under consideration by the 12 neutral CSCE participants, and by the Warsaw Pact. Already several diplomats from the neutral states say they accept the formula.

The other outstanding issue

is which parts of Turkey the CST would cover. Soviet and Turkish diplomats are continuing to hold intensive talks on the question.

Apart from Soviet concessions, the accelerated progress on human rights reflects the eagerness of both Washington and Moscow to see the talks finish before President-elect George Bush assumes office.

Diplomats from several

Western countries, notably Canada and Britain, caution against what they term "undue euphoria", on grounds that some East European countries remain inflexible on certain

humanitarian issues. Despite vesterday's easing of restrictions on travel for its own citizens, East Germany still refuses to lift the compulsory currency purchases at high rates for Western visitors.

Some East European diplomats suggest Mr Erich Honecker, the East German leader, is reluctant to see his country's delegation in Vienna bow to Soviet pressure.

The growing feeling among both East European and West-ern diplomats is that the East

## E Germany's doors creak open

Visits to relatives abroad may become easier, reports Leslie Colitt

"A GOOD government is a rarity" a character in the opera The Tsar and the Carpenter sang last week at East Berlin's baroque German State Opera House. The finely attuned East German audience appreciated the sentiment and burst into unexpected applause.

It was indicative of the present mood in East Germany. Not since the Berlin Wall was built in 1961 has the orthodox East German leadership – un-der Mr Erich Honecker since 1971 - been subjected to so much criticism by citizens. The demoralisation of the popula-tion provoked the leadership into issuing regulations yester-day on visits to the West and emigration. They provide, for the first time, for a right of appeal if visits or emigration are refused.

The regulations are a step forward from the previous arbi-trariness of local officials who never gave reasons for denying travel and emigration to citizens. But families will still not be able to visit the West nor will persons who are privy to "confidential" information. In a closed society such as East Germany this encompasses

millions of people.

A main cause of dissatisfaction is now the deteriorating centrally-planned economy which has led to a worsening in consumer goods supplies. Although East German supermarkets and department stores are better stocked than in neighbouring Czechoslo-

made in two to three years, providing "a huge sum" for

spending on other sectors.

At the same time he sought

to reassure the 500,000 troops

facing demobilisation that a

specific plan had already been

drawn up to return officers and

men to civilian life, with a guarantee that they would not

be "let down, either morally or materially." Gen Lobov, considered a pos-

sible successor to Marshal Ser-gei Akhromeyev, the retiring chief of staff, gave only one

hint of the debate over unilateral cuts which is widely

believed to have precipitated

"As a military professional

the Marshal's retirement.

tion in having the highest stan-dard of living in Comecon. As Germans they are only inter-ested in what is available in West Germany and the gap

continues to grow. The director of the Planeta printing machinery company, one of the few successful East German exporters to the West, fied to West Germany recently after the authorities refused to allow him to sell more to the West. His plan to reward the best workers with payments in hard currency was also rejected.
At the same time, though,

East Germans go to enormous lengths in order to obtain deutschmarks needed to buy otherwise unavailable products in the chain of hard currency shops. Western companies seldom

bother to apply for patents in East Germany as they no longer fear competition from its state firms. This further demoralises the citizens of an industrial region which was the heart of prewar Germany's consumer goods industry. East Germany's most presti-gious concern, Carl Zeiss Jena

optical and electronics com-pany, recently developed a 1 megabit memory chip at enormous cost and said it would come out with a 4 megabit chip in 1990. But a colour TV set in East Berlin's Centrum department store costs 6,250 ostmarks (\$3,633) and a very basic personal computer sells for 3,300

Soviet general rules out army backlash over troop cuts

who has worn a military uni-

form his entire life, you would expect that I should feel

obliged to regret the cutbacks in divisions," he said. "This was the way they used to look on things in my youth – and they were probably right."

But he crossed the political

But he stressed the political acceptance of the change.

He said: "The world is changing now so quickly, and we have become not simply

onlookers, but participants in

the changeover from the prin-

ciple of super-defence, to the

principle of reasonable suffi-

"The army cannot exist in isolation from politics. . . The army is a barometer of those

industrial earnings are Marks 1,100 a month. While housing, basic foods and transport are highly subsidised and cheap, a new Wartburg car - waiting time 12 years - costs Marks

The ruling Politburo's total rejection of Mr Mikhail Gorbachev's glasnost and perestroika reforms in the Soviet Union has undoubtedly robbed East Germans of whatever hope they had of changes within their own country. Mr Gerhard Schürer

summed up the leadership's anti-reformist stance last week-end in Zwickau, the Saxonian city where East Germany's Volkswagen, the tiny, obsoles-cent two-stroke Trabant car, is produced. "Some people" were trying to talk East Germany into dismantling central plan-ning and introducing the mar-ket economy, he said. "But our reply is we trust the socialist planned economy. It has proven itself" Mr Schürer

Equally frustrating is the rigidity of the Party in its relationship with ordinary citizens. At the weekly half-hour politi-cal meeting in her place of work, an East German woman office worker criticised Mr Nicolae Ceausescu of Romania during his recent visit to East Berlin. She noted that Mr Ceausescu had again been awarded a high East German decoration by Mr Honecker although the Romanian leader was universally condemned for

events and processes which are

occurring within the country.

Could the Soviet army really

remain stagnant and unchanged in the age of new political thinking?"

On the question of demobilising 500,000 officers and men, he said it would inevitably be

"Many have been in the army all their lives, and cannot

imagine their lives without the

Demobilisation, and the diffi-

culty of finding jobs in civilian life, could easily become an explosive issue for Mr Gorbachev if ill-handled, at a time when the Government is seek-

ing to redeploy thousands of

The Party Secretary in charge of the discussion replied routinely that she was not aware of this from reading

our newspapers." East Germany's policy of providing a minimum of infor-mation in the media is especially baffling as East Germans are extremely well-informed by West German radio and televi sion. The peak of absurdity. however, was reached recently when the authorities banned the Soviet publication Sputnik and several Soviet films for

criticising Stalin.

A just-completed East German TV film which is to be aired later this month on the founding of the German Com-munist Party 70 years ago had large chunks removed by the Party and placed in the so-called "poison cabinet" for dangerous ideas. The Party's cultural officials were offended by personal details regarding Rosa Luxemburg, a founder of the Party. Such mindless cen-sorship which is reminiscent of the Brezhnev era in the Soviet Union has further alienated the East German intelligentsia. Mr Gorbachev, however, who has other, more pressing prob-lems, appears content to allow orthodoxy to prevail in East Germany as long as it provides the Soviet Union with the machinery and equipment it requires. Meanwhile, Mr Honecker announced last week that he will be in charge at least until the next Party Con-gress in 1990 and, perhaps,

bureaucrats from the state sec-

ised it would not happen again.
"Many lost their jobs just two

years before they were due to

receive their pensions," he said. "This won't be repeated." He said the majority had

engineering training, and would be able to find "no less

well-paid jobs at industrial

They might even find jobs in former defence industry factories, possibly ones being converted to civilian production in

line with Mr Gorbachev's pro-

scale. According to Ms Pam Pouncey of the International

enterprises"

### **Palme** inquiry By Robert Taylor

De Mita to

outline East

ITALIAN Prime Minister Mr Ciriaco De Mita is expected to outline his ideas for a co-ordi-

nated Western approach to

aiding economic developments in the Soviet Union and East-

ern Europe at meetings in Washington today with Presi-dent Ronald Reagan and Presi-

dent-elect George Bush.

Despite having attracted some criticism at home and

abroad for having at nome and abroad for having at first presented his scheme in a speech in Moscow as a possible off-spring of the US' post-war Marshall Aid Plan for Western Europe, the Italian Premier has been fleshing out his proposals in a similar vein in Los Angeles this week.

Angeles this week. He has called on the West to

establish a link between the degree of economic aid it is ready to offer and moves which the Soviet Union and Eastern Europe must make

towards opening up their soci-

These would include respect

for human rights and the free circulation of people and capi-

Meanwhile, the West should

remain cautious, avoiding giv-ing "gifts" to President Gorba-

chev, maintain its pressure for

asymmetrical conventional arms reductions by the East-

ern bloc and emphasise that it

has no interest in "financing what constituted until a short

time ago a possible threat of

war". The De Mita vision also

includes a new "political joint

venture" between the US and Europe which would be capa-

ble of deflating the twin

threats of European neutral-ism and US isolationism.

Man held in

bloc aid

strategy

A 41-YEAR-OLD unemployed Swede living by himself in Swede him by himsen in Stockholm was seized early yesterday by the police for questioning about the murder of the country's Prime Minis-ter Olaf Palme nearly three

years ago. The man, who has not been named, was convicted during the early 1970s for several violent crimes, including the murder of a drug addict with a bayonet very close to where

Gen Lobov admitted that military cuts in the 1960s had been handled hadly and prom-Mr Palme was shot.

The police questioned the man, among many others, shortly after Mr Palme's murder but it was only this summer that it emerged there was dealer than the property of the control of th doubt over his alibi on that evening. Over the past few months they have put him under surveillance and his phone is alleged to have been

apped.
Witnesses to Mr Palme's assassination in February 1986 were being called in by the police yesterday to see whether they could identify the man, who it is claimed had the man, who it is claimed had a deep hatred for Mr Palme though no apparent political connections. The inability of the Swedish police to find the killer of Mr Palme has been a constant source of embarrassment to the authorities, who

have been accused of bungling the investigation.

A wide range of theories has A wide range of theories has emerged, as a result, about who gunned down the Swedish premier, including suggestions that it was a conspiracy by a Kurdish extremist group backed by Iran, the work of the Pinochet regime in Chile or right-wing Croatian nationalists.

Even members of Sweden's own intelligence services were suspected of being responsible for the death of the Prime Min-ister on the grounds that they believed he was a dangerous

Soviet agent. Earlier this year the lack of a breakthrough in the Palme murder inquiry led to the establishment of a free-lance investigation by a publisher Mr Ebby Carlsson, which was endorsed by the country's justice minister Mrs Anna-Greta Letjon. She was forced to resign when revelations about the private inquiry were leaked to the press. The resulting political scandal did not prevent the ruling Social Democrats winning the autumn general election but it further damaged the credibility of the public authorities.

### Book-keeper to die

THE book keeper at a collective farm in the Soviet central Asian republic of Turkmenia has been sentenced to death for embezzling millions of roubles over a period of five years, a local newspaper said, Reuter reports from Moscow. Turkmenskaya Iskra said that Mr Redzhep Durdyyev had formed a criminal gang "devoted to wholesale plundering of state funds over the course of many years."

January-November 1988								
	Volume (Units)	Volume Change(%)	Share (% )	Share (%) Jan-Noy 17	;			
TOTAL MARKET	12,033,000	+4.4	100.0	100,0	-			
MANUFACTURERS: Flat (Incl. Lancia	1,779,000	+7.5	14.8	14.4				
& Alfa Romeo) Volkswagen (Incl.	1,765,000	+2.8	14.7	14.9				
Audi and Seat) Paugeot (including	1,541,000	+ 11.3	12.8	12.0				
Citroen) Ford General Motors	1,375,000 1,261,000	-0,6 + 2,9	11.4 10.5	12.0 10.6				
(Opel, Vauxhali) Renault	1,209,000	-0.2	10.1	10.5	:.			
Austin Rover Mercedes-Benz	424,000 414,000	+7.2 +1.8 +4.8	3.5 3.4 3.0	3.4 3,5 3.0				
Nissan Toyota	357,000 329,000 333,000	+ 1.5 + 22.4	2.7 2.8	2.8 2.4				
BMW Volvo Total Japanese	246,000 1,359,000	-0.2 +4.2	2.0 11.3	2.1 11.3				

## West European car sales surge 4.4%

By Kevin Done, Motor Industry Correspondent

2,124,000 1,962,000 2,022,000

WEST EUROPEAN new car sales surged again in November following a temporary setback in October and were 4.4 per cent higher than a year ago at 1.001m units.

West Germa

New car sales are set to reach a record level for the fourth successive year and in the first 11 months of 1988 have risen by 4.4 per cent to 12.03m units, according to preliminary

industry estimates. Sales for the full year could exceed 12.8m compared with the 12.4m units in 1987. Fiat of Italy and Volkswagen of West Germany are locked in an intense struggle for market leadership. VW has led the

European car sales league for the last three years, but it has trailed behind the Italian car maker for much of this year. For the first 11 months Fiat was still marginally ahead, according to industry esti-mates, with 14.8 per cent of the market compared with the 14.7 per cent captured by VW. but the gap had narrowed to only

14,000 cars across 17 West

European markets. Following a drop of 5 per cent in sales in October, demand surged again across a broad front in November with sales climbing in 13 markets led by sharp rises in several small markets such as Portugal, Austria and Greece.

West Germany, the largest European market, is the only major volume market where sales have fallen in the year to cent in the first 11 months.

Sales have grown strongly in
the three major volume markets of the UK, Italy and Spain, but the small Portuguese mar-ket has emerged as the star performer with a jump of 65-per cent in the first 11 months. Car sales have exceeded 2m units in Italy for the first time this year, and are set to exceed 1m units in Spain for the first

In the battle among the big-volume car makers, Ford and Renault have produced the weakest performances with small declines in overall sales, despite the growth of more than four per cent in the total European market.

Ford claims it has been unable to make up the production it lost in February, when a two-week strike closed its UK plants and also shut down some of its continental European operations. Its sales have dropped by 0.6 per cent to 1.375m units and its market share has declined to 11.4 per cent from 12 per cent a year

Last year it was pushed into fourth place in the European car sales league by the resur-gent Peugeot group of France, and it has fallen further behind the three leaders during 1988. Peugeot has made the big-

gest inroads among the volume car makers with a jump of 11.3 per cent in sales volume in the first 11 months, boosting its market share to 12.8 per cent

### Brussels optimistic on Italian steel plan

By Williams Dawkins in Brussels and John Wyles in

EUROPEAN Community officials yesterday voiced high hopes the West German government would give the go-ahead to a controversial rescue plan for the Italian stateowned steel industry.

At the end of a meeting of

the EC's Industry Ministers on Wednesday, Bonn was alone in refusing to accept a European Commission compromise plan that would allow Rome to inject L5.113bm into Ilva, for-merly Finsider, by 1990. The company's recovery

plan calls for a recapitalisation of around L7,180bn, plus around L600bn of other funds in return for shedding 20,000 jobs and shutting down 1.18m tonnes of hot rolled capacity. This restructuring will cut a sizeable chunk of the surplus production capacity overhanging the whole EC steel indus-

try.
Despite being forced to accept only two-thirds of the cash injection he was seeking, Mr Carlo Fracanzani, Italy's Minister for State Sharehold-ings, was satisfied yesterday that since July Italy had per-

suaded 10 of its 11 originally sceptical partners to accept the restructuring plan.

Ilva managers were yesterday trying to assess the finan-cial and other implications of a reduced refunding programme. The most obvious appears to be that there would be a severe threat to the company's hopes of turning in a small L138bn profit in 1990. The Brussels compromise fixes Ilva's debt servicing burden at 5.5 per cent

of turnover,
Ilva would be allowed to reduce its debt servicing burden to 4.5 per cent of turnover in September 1990, and to take the balance of the restructuring funds it was seeking provided that it then comes forward with more closures.

Formally, Bonn wants more specific closure guarantees. However, officials said further discussions within the German government were expected to produce enough flexibility to allow a full agreement at a meeting of EC Trade and Industry Ministers next Wednesday.

### Greece suffers wave of strikes By Andriana lerodiaconou in Athens

A WAVE of public sector strikes for higher pay swept Greece yesterday as parliament began to debate the Socialist Government's Dr1.4trillion (£5.2bn) budget for 1989.

The strikes, led by the Greek civil servant's union ADEDY, crippled public services. State hospitals functioned with emergency staff only and universities, technical institutes and primary and secondary schools remained closed.

The Socialist Government's 1989 budget foresees a 14.9% increase in expenditure for salaries and pensions relative to 1988, from Dr945bn to Dr1.1trillion. Spending in 1989, which is a general election year in Greece, will favour health, education and welfare. Strikers regard the increases as insufficient, but Athens has come under fire for the record budget deficit foreseen for 1989, which is equivalent to 16.2 per cent of GDP.

### Prague radio iam

CZECHOSLOVAKIA plans to end its jamming of broadcasts by Radio Free Europe, the state news agency CTK said yesterday, Reuter reports from Prague.

The agency gave no date, but the decision follows a similar one last month by the Soviet Union. Moscow stopped jamming Radio Liberty and reduced its efforts to block other Western broadcasts.

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## W German students learn to squeeze in

universities are bursting at the seams and its students are spilling out of their overcrow-ded lecture halls on to the streets to protest in greater numbers than at any time since 1968.

The culprits are the planners and the 1960's baby-boom. It seems that nobody foresaw quite how strongly demand for university places would rise, so now 1.5m students squeeze into universities designed for half that number with obvious consequences for the quality of About 25 per cent of German

school-leavers go to university and having passed their "Abit" they can go to any university they choose - except in the most popular subjects - which means the crush is even more serious in attractive cities such as Munich or Berlin.

Overall student numbers have nearly doubled in the past 15 years - Bonn University has risen from 18,000 to 40,000 - while the number of teachers has remained constant. In 1975 the average student-teacher ratio was 29:1 and today it is 38:1, rising to nearly 150:I in some subjects. Mr Helmut Kohl, the Chan-

cellor, will today announce an emergency grant of DM2bn (£625m) over the next seven years at a special meeting of officials from the federal government and the Länder (states) - which share financial responsibility for the universities.

That has been criticised as too stingy by leaders of the students and teachers especially as the Education Ministry is now predicting that numbers

GERMANY'S will not fall below 13m until

the year 2000. The student spokesmen are winning the headlines with stories of people unable to is insufficient space, or stu-dents sleeping rough because of the lack of cheap accommo-dation. In Munich it is impossible to find a single room for less than DM800 a month. But the sharp fall-off in stu-

dent numbers after the year 2000 makes it pointless to start a crash university-building programme. Some commenta-tors believe the only solution is to give more control over intake to individual universities. A cap on numbers at the most popular would at least spread the problem more

The other widely canvassed solution is to encourage a reduction in the length of study. The 250,000 new students who entered university in October will study for an average of seven years, and because of the recent switch from grants to loans the length of study is tending to

Another problem is that too many of those students are acquiring skills for which there is no demand. Medical courses remain packed despite a chronic over-supply of doctors and yet there are shortages in many higher technical skills. However North-Rhine-Westphalia's plan to phase out 483 teaching posts in the liberal

arts over the next few years,

and transfer the resources to business and information tech-

nology courses, has met with resistance from both students

and teachers.

## Nations hasten to aid Armenia

Overseas Total

THE ARMENIAN earthquake has drawn offers of support from a wider range of govern-ments than any previous disaster, according to the Office of the UN Disaster Relief Co-ordinator in Geneva.

At least 23 governments throughout the world have responded to the earthquake with emergency aid, and the support is continuing. It is too early to quantify exactly how much has been given: the US State Department has calculated that \$26m (£14.2m) has been given by governments been given by governments, and the Red Cross, through which many government donations have been made, says it has received at least \$35m.

Japan has made the biggest donation of cash to the relief operation, giving its Red Cross agency nearly \$9m. The UK government has given £5m, its biggest initial aid donation ever in the aftermath of a disaster. In comparison, Britain gave £2.5m in immediate response to the Bangladesh floods this year, and 22m in immediate response to the floods in Sudan.

However, France has made by far the largest contribution in terms of relief officials, sending around half of the for-eign aid workers who are now in the region, Each country has particular methods of

Department of the British Red Cross, "Britain's instinct is not to send lots of people into a disaster area, but to send sup-plies to be used by as many local people as possible who are trained to do the job." Although the Soviet authori-ties have admitted that their own relief effort has been deficient, Western aid workers say that problems are bound to

"One has to take into account", says Ms Pouncey
"that in a disaster of this scale even the most carefully laid out plans can be difficult to responding to a crisis on this

from at least 23 countries

DONATIONS TO	Armenia since the E	ARTHQUAKE			
AID FROM GOYERNMENTS					
Country	Amount	Remarks			
Jepan	\$9m(Yen1.1bn)	90% cash			
UK	\$5m	Largest UK initial aid package			
Canada	\$5m	<u></u>			
European Commission	\$1.8m	First EC-Soviet aid			
Nigeria.	\$1m	11101 20 29/101 412			
Gulf States .	\$0.5m				
World Total	\$26m	Source:US State Dept.			
	RED CROSS AND PRIVATE A	ID .			
Name	Amount	Remarks			
Red Cross	\$35m	From 25 countries, hal			
	-	in cash,rest in kind.			
British Red Cross	£0.5m	Likely to reach £1m			
Moscow Narodny Bank contributions	£1m	<b></b>			
US Telethon Appeal	\$3m				
Occidental Petroleum and World Vision	\$1m				
	AIRCRAFT				
Country	Number	Remarks			
ussa	200	40 from Moscow			
France	5	· J II divi			
US	5 5 4				
Sweden	4				

## US trade deficit narrows to \$10.3bn in October

By Anthony Harris in Washington and Janet Bush in New York

THE US trade deficit improved by \$0.4hn to \$10.3hn in October, the Department of Commerce announced yesterday. Mean-while the Federal Reserve Board issued figures showing that output and capacity pres-sures continue to rise sharply in the final quarter of the year, after a slack third quarter.

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∞nden:

All the figures were closely in line with market expectations, and the markets continued to drift while awaiting the outcome of the meeting of the Federal Open Market Committee, which ended yesterday. The FOMC is considering statistics which suggest a high messure of degrand and entering the commitment of the considering statistics which suggest a high messure of degrand and entering the considering and entering the considering and entering the considering the control of the considering the control of the considering the control of the c pressure of demand and activity, along with reports from member banks which paint a more subdued picture of the

The trade figures reflected falls in both imports and exports from their high September values, and the change in the balance was more than accounted for by a sharp rise in export deliveries of aircraft, always a volatile series.

Other details showed the effects of high domestic

demand: exports of chemicals and paper products, where capacity is under strain, fell sharply. On the import side there was a surge in shipments of manufactures, which rose \$2.2bn from September and stood at \$2.8bn above the monthly average for the first nine months of 1988.

Such a surge was widely expected after earlier reports that wholesale and retail stocks had been reduced sharply in earlier months, in an effort to avoid the excess inventories which built up in the final quarter of 1987. The November industrial output figures from the Federal Reserve showed a volume increase of 0.5 per cent for the second successive month, with manufacturing output up 0.6 per cent. Capacity utilisation is

per cent, the highest figures since 1983. This compares with 84 per cent in October and a revised 83.7 per cent in Septem-Yesterday's figures generally confirmed what the markets

already knew about the econ-

omy: that progress in cutting the trade deficit is now very slow indeed and that manufacturing industry continues to produce at a healthy rate and is running at very high capac-

The economic releases did not give much strength to arguments either for or again a US discount rate rise and it was the dollar's weakness yesterday which prompted falls in

stocks and bonds.

A major talking point yester day was higher interest rates overseas. The Belgian and Dutch central banks moved key interest rates % point higher and there were widespread expectations that today's policy-making Bundes-bank council meeting could decide on a rise in the key Lombard rate.

Many New York dealers speculated yesterday that, if there is no clear domestic economic argument for a US dis-count rate rise, then perhaps the impetus will come from comes under severe downward

## Pentagon in contracts move

THE Pentagon has announced Bradley fighting vehicle, the proposals for buying the bulk of its major weapons under long-term contracts, a move which it claims will save up to

The proposed changes which must be approved by Congress – are in a two-year defence budget for fiscal 1990-91 which calls for a 2 per cent increase after inflation above the current budget of

\$299.5bn. Mr Frank Carlucci, the Defence Secretary, submitted his spending requests this week to the Office of Management and Budget which is set to present a total Federal budget for Congressional approval next month.

The Pentagon said the pro-posed extension of long-term buying contracts would cover 32 weapons systems over a five-year period. Among the weapons expected to be cov-ered are the Stealth bomber, the C-17 transport aircraft, the Apache helicopter, and the F/A-18 fighter bomber.

Under the present annual hudgeting system, Congress has wide authority each year to earmark funds for specific weapons and cancel projects. Pentagon officials contend that this annual "micro-managing" introduces uncertainty into the procurement process and drives up production costs.

The drawback is that multi-year procurement costs more at the outset. It can also "lock-in" weapons systems which may make future forcerestructuring difficult. For most of this year, Mr Carlucci has been battling to

get to grips with the Pentagon budget, which faces a huge mismatch between planned spending and Congressional approved funding. The scale of the problems is one reason why President-elect George Bush has yet to name his choice of Defence Secretary.

If Congress approves a zerogrowth budget this year, the Pentagon estimates the armed services will have to cut \$100bn from budgets over the next five years. Some analysts believe

the figure could be far higher. On Tuesday, Mr Carlucci ordered 3,000 armed forces job cuts over the next three years, starting next year. Many of the cuts are expected to involve staff positions around the

The 2.1m-strong armed forces have already been trimmed by more than 40,000 in the past year to promote more efficient use of man-power. At least 20 obsolete US military bases around the country are also slated for closure, according to reports on Capitol Hill.

Mr Dan Howard, chief Pentagon spokesman, said the budget request "projects no fur-ther cuts in force structure. That means we can maintain the current force as it is".

## awaken Quebec controversy

By Robert Gibbens in Montreal

QUEBEC's long-simmering language controversy could erupt into street demonstra-tions again if the Supreme Court of Canada declares today that the province's French-only sign regulations violate the right of free speech under the Canadian constitution.

The Supreme Court will hand down judgment on two challenges to Article 58 of Que-bec's Official Languages Act, or Bill 101. The law bans the use of unilingual English public and commercial signs and prevents the use of bilingual French-English signs.

In December 1986, the Quebec Court of Appeal struck

down the Bill 101 provisions forbidding firms from displaying bilingual signs or using English company names, but it also found Quebec had the power to forbid the use of unilingual English signs. The Supreme Court cases stemmed from this decision.

The judgments are keenly awaited by Quebec Nationalists and the opposition Parti Quebecois – now rededicated to separatism – by the federal government and all other provinces. Quebec's reaction could nger the Meech Lake Constitutional agreement, under which the province is to be declared a "distinct society" and rejoin the confederation.

Bill 101 is the French lan-

guage charter and was the key legislation of the separatist Parti Quebecois government after it came to power in 1976. It defused the debate but led to an exodus of anglophones.

The PQ objective was to make French virtually the sole language of work and to encourage the full francophone takeover of economic power in Montreal.

Premier Robert Bourassa and his Quebec Liberals, re-elected in a landslide victory in December 1985, had promised anglophones amendments to Bill 101 so as to allow bilingual commercial signs at least in anglophone areas of Montreal, but he decided to await the legal process. The English-speaking minority is now concentrated almost exclusively in Montreel's western section.

## Ruling may | Yeutter chosen as agriculture secretary

By Nancy Dunne in Washington

US President-elect Mr George Bush yesterday named as his agriculture secretary Mr Clayton Yeutter, the US Trade Representative who has played a major role in negotiations over agricultural trade in the Uruguay round of international trade talks.

At the same time Mr Bush remained evasive about whether he would appoint foras defence secretary. Although Mr Tower has been considered a front runner for the job,

there has been opposition to his appointment both within the Bush camp and in Con-

Mr Bush said that Mr Yeutter's appointment would send a "significant message" to the US's trading partners because of Mr Yeutter's commitment to opening markets abroad. "Our shared national goal of free agricultural trade and expanhave no greater advocate," Mr Bush said.

Mr Yeutter, a farmer and

popularity when he held firm in the Gatt mid-term review last week in Montreal on his insistence that the European

Community agree to phase out all market-distorting farm programmes. Although the talks ended in a stalemate, Mr Yeutter has since expressed optimism that the impasse will be resolved by April, the new deadline agreed on for resolution of outstanding issues. He said

rancher himself, increased his between the EC and US should not be ove restimated. In a recent interview with the Financial Times, Mr Yeut-ter acknowledged having wanted the agriculture job in 1980 and 1984. Instead he was

appointed Trade Representative in 1985. He is taking over the department as US farmers are still fighting back after a deep recession and drought. Thou-sands are still heavily in debt and liable to lose their land this year.

## Skilled negotiator faces farm impasse

**Peter Montagnon** reports on a popular choice for a tough task

ITH his nomination as agriculture secre-tary last night, Mr Clayton Yeutter has realised a

long-coveted ambition.

Despite his reputation as a skilled and sophisticated international trade negotiator acquired during a 3½ year stint as US Trade Representa-tive, Mr Yeutter has made no secret of his abiding interest in agriculture which goes back to his childhood in rural Nebraska.
International trade officials

believe that Mr Yeutter, 58, is one of the few people in Washington who could work effectively to help resolve the impasse over farm reform that beset last week's trade ministers' meeting in Montreal.

Though he was head of the US delegation there, the final breakdown of these discussions owed most to the implacable attitude of Mr Richard Lyng, President Reagan's Agriculture Secretary, whom Mr Yeutter is

Mr Yeutter brings to his new job a high international profile, which is rare among US Agripractical expertise and an acute awareness of the context of agriculture in the overall Uruguay Round of multilateral trade negotiations.

Albeit at a distance, he should also be able to lend sup-

port to the US effort in the Uruguay Round while his relatively inexperienced successor as US Trade Representative, Ms Carla Hills works her way into the job. Ms Hills is known as intelligent and tough and has served in government before, but she has almost no practical experience of the issues of trade policy. Mr Yeutter was a key figure

in helping dissuade Congress from indulging its worst pro-tectionist excesses in the prep-aration of this year's US Trade legislation. Experience gained there should help when Congress starts work on a new Farm Bill next year.

Clayton Yeutter: high

international profile As rumours surfaced about his appointment last week in Montreal, delegates were pin-ning their hopes on the fact that he showed considerably greater willingness than Mr Lyng to explore ways of find-ing alternative language that could have satisfied the EC

the basic US objective for long-term term elimination of all trade-distorting farm subsi-

Yet his appointment yesterday does not in any way mean that President-elect Bush has revised this position. Mr Bush said yesterday that he shared President Reagan's objectives on dismantling farm subsidies. It would also be difficult to political pressures facing Washington over short-term farm reform which would have to be agreed as part of an over-all package in the Uruguay

Round. The outspoken and gregarious Mr Yeutter is warmly regarded in the international trade community. Trade diplo mats believe that his appointment means real negotiation, which proved impossible in Montreal, may now finally get off the ground. What is harder to read, however, is the degree to which he will have freedom without appearing to abandon of manoeuvre.

## Ruling on Ecuador loans

US BANKING regulators have downgraded Ecuador's crediare expected to rule that banks tworthiness and will mandate that domestic banks set aside specific reserves for a percentage of their exposure to the country, Reuter reports from New York.

Ecuador, which owes foreign banks about \$6.5bn, has not been servicing its debt for about 18 months. Bankers estimate that interest arrears total

about \$1bn. The regulators – the Federal Reserve, the Comptroller of the Currency and the Fedare expected to rule that banks must reserve 15 per cent of their medium-term, non-trade-related loans to the country. Bankers said they were not surprised by the "value-im-paired" ruling, given Ecuador's payments record. They

believed the mandatory charge would be taken immediately. However, since most big US banks already have reserved at 25 per cent of their total Third World exposure, it is unclear whether the latest ruling will be particularly onerous.

**Anglo-Argentine talks** MR Dante Caputo, the normal diplomatic and commercial ties between the two

Argentine Foreign Minister, yesterday discussed the long stalemate in Anglo-Argentine relations with Sir Crispen Tickell, Britain's permanent repre-sentative at the United Nations, Robert Graham

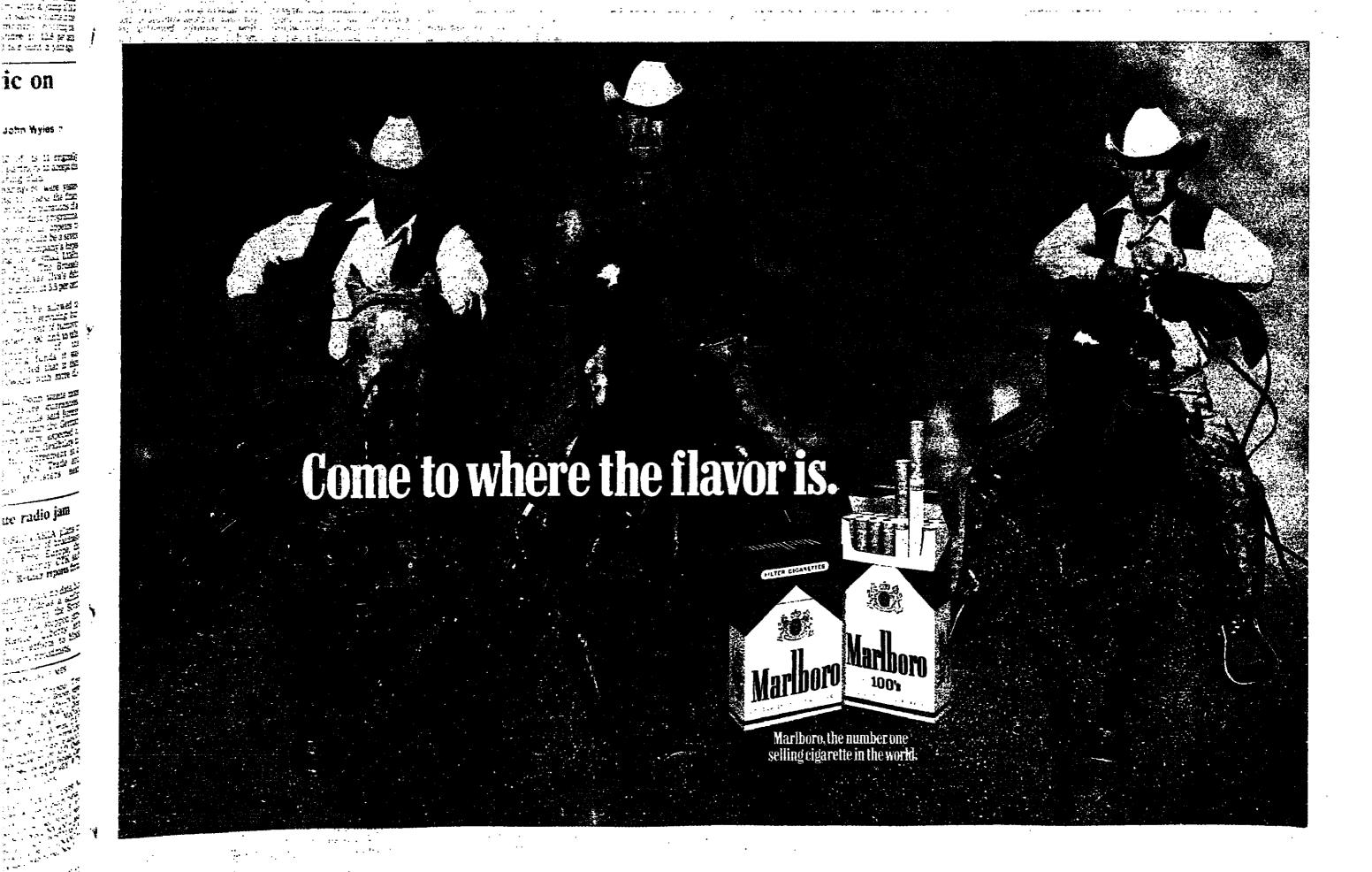
The Geneva meeting was at Mr Caputo's initiative and formally in his capacity as the current president of the UN

General Assembly.

However, the main purpose was to consider ways of break-

Official comment on the meeting, which followed Tuesday's special debate on the Palestine question, was muted.
The UK Government had
already decided well in
advance that nothing of substance could be raised.

For at least three months Argentina's Government has apparently been anxious to However, the main purpose show greater flexibility on the was to consider ways of breaking the deadlock over restoring claim to the Falklands Islands.



## Brussels urges Japan to cut cheese tariff

By lan Rodger in Tokyo

THE European Commission yesterday called on Japan to make "a drastic cut" in its 35 per cent tariff on cheese

"A country with an \$80bn surplus does not need to pro-tect its cheese market, Mr Michael Lake, counsellor at the EC Delegation in Tokyo, said at a press conference to publish an EC-sponsored study of the Japanese dairy industry.

The EC also urged the Japanese Government to liberalise the law restricting the spread of supermarkets and to redirect government cheese promotion grants from production subsidisation to generic cheese promotion and consumer edu

### **Boeing annual** sales reach record \$29bn

SALES of Boeing jet airliners have reached a record for a single year, after the announcement yesterday of orders worth more than \$900m (£492m) for 26 aircraft, writes Michael Donne.

The 1988 total is now 621 airliners on firm contracts (excluding options), worth over

This compares with last year's Boeing total of 366 aircraft on firm order, worth \$20.2bn. The 1988 total will be even higher, because further orders are likely to be announced before the end of the year. The increase has med partly from a sharp growth in passenger traffic. Yesterday, it was announced

that America West, a big US airline, had ordered 15 Boeing 737-300 twin-engined short-tomedium range jet airliners, and 10 of the bigger Boeing 757 twin-engined medium-range jets, worth over \$800m.

Saudia, the Saudi Arabian airline, announced a deal for one new Boeing 747-400F long-range freighter aircraft, worth over \$100m. Also, Viasa of Venezuela has signed a letter of intent to buy two long-range McDonnell Douglas MD-11 tri-iet airliners, with an option on a third. The total value is likely to exceed \$200m. McDonnell Douglas also said that German Wings planned to buy four MD-83 short-range twin-engined jets, with options on another four aircraft.

The EC study notes that the Japanese market for dairy products in general is signifi-cantly underdeveloped.

Daily consumption of liquid milk at 0.1 litres per capita is less that one-third the British level. Butter consumption at 1.8 grams per day is less than one-tenth of that in West Germany while cheese consumption, at 2.2 grams per day, is one-twentieth of Italian or

The study argues that low consumption is due partly to excessive prices on dairy products, a situation which arises from the industry's peculiar

The farming sector is relatively efficient but Japanese

than just wild talk. When Cecil Rhodes at

the end of last century spoke of linking the Cape to Cairo he meant it, and began building a railway that snaked towards Egypt, more than 5,000 miles from the goldfields of the Transvaal.

The iron rails were never finally laid through the steamy bush of equatorial

Africa, and the dream, like so many here,

was eventually abandoned. But real north-ward progress was none the less made. Even today, the main thoroughfare that parallels those rails in the Zambian capital of Lusaka carries the name Cairo Road.

And as the display of South African goods

in the shops along Cairo Road shows, Rhodes's dream of economic integration

based on a white-dominated Africa was

Since independence in 1964 Zambia has been a staunch opponent of white-ruled South Africa. Zambia's president, Mr Kenneth Kaunda, is one of the few remaining pre-independence African leaders, and the

fervent anti-racism of that political genera-

tion continues to dominate his policies.

As chairman of the anti-apartheid

"front-line" states Dr Kaunda has built his

reputation on a refusal to negotiate with Pretoria. Lusaka gives full backing and is headquarters to the African National Con-

gress, banned in South Africa as a terror-

Despite this Zambia is heavily involved economically with South Africa.

months' notice of its intention to termi-nate all trade agreements with South

Africa, then second to colonial Rhodesia as

Zambia's principle supplier. But a quarter of a century later, South Africa, supplying

At independence Zambia gave twelve

not entirely unrealised.

ist organisation.

dairy farmers have to pay high prices to a near-monopoly co-operative for imported feeds. On the other side, the processing sector has strong characteristics of an oligopoly selling by the few. The three main producers, Snow Brand Milk Products, Meiji Milk Prod-ucts and Morinaga Milk Indus-try, account for 65 per cent of the markets for butter, con-

ed milk, powdered milk and cream and lactive drinks. "The current mechanisms of import protection work almost exclusively for the benefit of these big processors, with the aim of firstly reducing their competitors' market access and by increasing their sales' prices significantly," the EC

S African goods tempt Zambia

sitive subject in Zambia and most govern-

ment officials refuse to discuss it. Others

ment officials refuse to discuss it. Others deny that it exists.

At shops of the state-owned Zambian Consumer Buying Corporation (ZCBC), for example, there are aisles of South African wine and tinned goods. Yet the National Import and Export Company, ZCBC's supplier, maintain there is nothing of South African origin sold in the shops. "We have no trade links with South Africa at all."

no trade links with South Africa at all," said one senior company executive. "We neither buy from South Africa, nor do we

source other country's products through

Private-sector companies in Zambia are

more willing to admit the economic reali-

ties that make it difficult not to buy from

South Africa. "South African goods are cheaper than European ones," says the representative of a shop on Cairo Road

selling South African refrigerators, cookers, and other household appliances.

"Quality is high, and transport costs are much lower. If you order from South Africa, delivery time is one week. From Europe it's two to three months."

While Zambia's official policy is to source away from South Africa, the country is in no position to import under any but the most advantageous terms.

Zambia has never developed an indus-

trial export base. Until the mid-1970s imports - which were consumer rather

than producer oriented - were paid for by

the country's copper industry, which earns more than 90 per cent of Zambia's foreign

Since then, economic mismanage dwindling copper output, and most

South Africa."

report says. In addition to the 35 per cent tariff on cheese, ere are strict quotas, often at nil, on imports of cream, but-ter, powdered whey, condensed milk and powdered milk. Other obstacles to importers

include sanitary import requirements and the Large Stores Retail Law. This restricts the opening hours and the expansion of supermarkets. ns that importers have difficulty getting access to shelf space for their products. The EC study also finds it

odd that the proceeds of a gov-ernment promotion fund for domestic cheese consumption are used to subsidise the hig processors' raw material costs rather than for promoting cheese products among con-

Mr Lake said the EC has decided to focus on trying to get improved access to the Japanese cheese market rather than all its dairy markets partly because cheese is of interest to all EC countries. It is also a significant EC export, amounting to more than \$30m

a year.

The EC also considers that the Japanese cheese market is one which has a chance of growing rapidly as consumers become more sophisticated. At the moment, the natural cheese market in Japan is only 120,000 tonnes a year, of which imports from the EC amount to

## Nicholas Woodsworth explains how demand overcomes rhetoric O THE greatest empire builder of them all, the economic integration of the African continent was more that leading exporter to Zambia's foreign inputs, has edged out both Britain and Zimbabwe as the leading exporter to Zambia. Trade with South Africa is a highly sended of leat continent was more at the leading exporter to Zambia. Trade with South Africa is a highly sended of lighting the leading exporter to Zambia.

market, and a shortage of consumer Unofficial policy, in these circumstances, is to import from wherever goods are cheapest, and this is South Africa more often than elsewhere.

high levels of inflation, a rampant black

Although trade statistics concerning South Africa are not published in Zambia, outside sources estimate that of the \$717m-worth of goods imported into Zam-bia in 1987, about \$142m-worth were South African. British imports came second at

"We are trying to cut off South African imports progressively," says Mrs. C.L.C. Ssewankambo, Permanent Secretary at the Ministry of Commerce and Industry, "but for the moment we can not do without them." Mrs Ssewankambo illustrates the difficulties encountered by Zambian importers by pointing out that many European exporting companies demand minimum quantity orders. "If businessmen here haven't got enough foreign exchange to order at least a container's worth of

goods, South Africa is often the only solu-tion," she says.

That solution hardly satisfies demand.

When a shipment of a South African product such as soap powder arrives in Lusaka's supermarkets, it disappears within hours.

As one relieved housewife clutching six

boxes of Durban-made Surf to her bosom reasoned outside a supermarket, "Zambian soap can't keep us clean because there usually isn't any. Life is hard enough anyway - who's going to stay dirty if they

Real world

'has little

room for

ideology'

MR John Bohn Jr, departing chairman of the US Export-Import Bank, is urging the next US Administration to ground its trade policies in the realities of global economics and trade

trade.

"I have done all I can do, not all there is to be done," said the man considered to be the most able Eximbank chairman for years. Under his stewardship, the agency, which provides trade financing, has instituted wide-ranging reforms and shifted the bank's focus from large-scale project financing to boosting trade for small and medium-sized US business.

"We've been able to provide a significant degree of innova-

a significant degree of innova-tion and flexibility in the kind

tion and flexibility in the kind of things we've done — from expropriation insurance to a leasing programme to risk-based financing," he said.

However, US trade policy and Eximbank's role within it have been constrained by the

anti-Communist free market ideology of the Reagan Admin-istration. Mr Bohn, for instance, would have no quar-rel on economic grounds with

providing trade credits for the Soviet Union. In the real world, he says, if the US does not provide financing, one of its com-

The realities of protected markets call for more bilateral pacts, like the US-Canada free trade agreement. "Rither people will play fairly with us, or we will have to play with the people who do."

people who do."
The US must also recognise the evolution towards mixed

the evolution towards mixed credits – mingling commercial financing with foreign aid funds. The US insistence on an agreement under the Organisation for Economic Co-operation and Development, raising the aid component in mixed credits, has falled to discourage the governments of Japan. France

governments of Japan, France, Italy and Canada, Mr Bohn said. In fact, between 1996 and 1987, Japan raised its mixed

credit financing by \$1.5bn

(2820m).

In many markets, the name of the game is mixed credits and the US is not even a player. A \$300m "war chest" provided by Congress to combat mixed credits offered by foreign competitors can only

foreign competitors can only be used "defensively" – in cases where the OECD guide-lines are violated. Eximbank

was able to use only \$78m in fiscal 1987, and \$7.6m in 1988.
Foreign aid must also be redefined in the context of reality. "We could define debt reduction as appropriate for

petitors will.

### India aims to step up barter business

By K.K.Sharma in New Delhi

INDIA plans a substantial increase next year in what amounts to countertrade with several countries in eastern Europe in an attempt to slow down the erosion of foreign down the erosion of foreign exchange reserves. These have been seriously depleted by a hefty adverse balance of trade. Commerce Ministry officials place the increase in barter trade with the Soviet Union, Poland, East Germany, Czechoslovakia and Romania — the five countries with

- the five countries with which annual plans for balanced trade are formulated – at nearly 20 per cent next year with the turnover amounting to a planned Rs 95bn (£3.5bn). Since India's total two-way trade turnover is estimated at about Rs 450bn next year,

trade with these four countries will account for just under 25 per cent of the country's total foreign trade. The plan is to raise this proportion in future

- the lead coming with Indo-Soviet trade which is targeted to increase 250 per cent by

Although trade with West-ern and Third World countries and Japan is also expected to ann Japan is also expected to increase — particularly as Europe and Japan continue to be the main suppliers of mod-ern technology and equipment — officials expect there to be a considerable deflection of

trade to eastern Europe.
Much of this will come in
the form of machinery exports from the Soviet Union since a number of development projects in energy and industry have been identified for Soviet aid. But considerable importance is attached to the rising trade with the other four coun tries with which annual trade plans were recently finalised. Countertrade, or what is known as rupee trade in India

because no foreign exchange is involved, has been used with the Soviet Union and the east European countries for more than two decades. Officials say the two-way turnover with them has increased substan-tially as a result.

Rupee trade involves the formulation of annual trade plans in which imports and exports are balanced.

John Bohn, above, who is leaving Eximbank, talks to Nancy Dunne

aid budgets, but the aid people are still talking about schools in Botswana," he said.

The tradelaid debate is now to go to the OECD Development Assistance Committee, where the US is urging that the type of permissible foreign aid be defined. Mr Bohn, however, is pessimistic that this

nation." Within that lies proper definition for the role Eximbank.

### from South Korea By Maggle Ford in Seoul SOUTH KOREAN construction wanted to include South Korea companies have been invited to in its plans for developing Sibbid for a contract to build a eria. A special economic zone \$40m (£31.9m) trade centre in is to be set up around Vladi-

Moscow invites bids

the Soviet Far East city of vostok to promote Pacific Nahodka, near Vladivostok.

Mr Lee Sun Ki, president of Korean companies which

the the Korean Overseas Trade

Promotion organisation (Kotra), said on his return from Moscow that the two sides planned to set up trade offices in each others' capitals early next year.
South Korea does not have full diplomatic relations with any East bloc country but Hun-

gary has set up a permanent mission and trade office in Seoul and agreements have been signed with Poland and

Bulgaria.
Mr Lee said the invitation to bid for the Nabodka contract was the first sign that Moscow

wished to bid for the deal would have to raise half the cost in local export credits backed by a Soviet government

guarantee, he added.

The trading arm of the Samsung Group, South Korea's largest company, is reported to have applied for a licence to import a consignment of dried fish from North Korea.

Trading, along with all other contact with the communist North, has long been banned but regulations have been changed recently in line with government policy to improve relations.

## Austrian group to arrange credit for Soviet importers

By Judy Dempsey in Vienna

AN AUSTRIAN trade finance and barter company set up two months ago has signed a credit line with a Soviet bank with the aim of financing Canadian and US exports to Soviet foreign trade organisations.

The credit line amounts to \$50m (£27.3m) and will be spread over a five-year period.

The deal, which was agreed last week, involves the San Francisco-based CAWT International Trade and Finance Corporation and the Bank for Foreign Economic Affairs of

the Soviet Union, known as CAWT is a joint subsidiary

of Credietanstalt-Bankverein, Austria's largest bank, and AWT, a long-established countertrade and financing company which has much experience of East-West trade. Under the terms of the con-

tract, CAWT will finance exporters to the Soviet Union who have not obtained support from Eximbank, the US government export financing

The contract entails CAWT directly financing Soviet importers while US and Canadian exporters will receive pay-ments on a 100 per cent non-recourse basis as soon as the goods have been delivered.

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### **UK ECONOMIC INDICATORS**

ECONOMIC ACTIVITY- Indices of Industrial production, manufacturing output (1985 – 100); engineering orders (£ billion); retail sales volume (1980 – 100); retail sales value (1980 – 100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

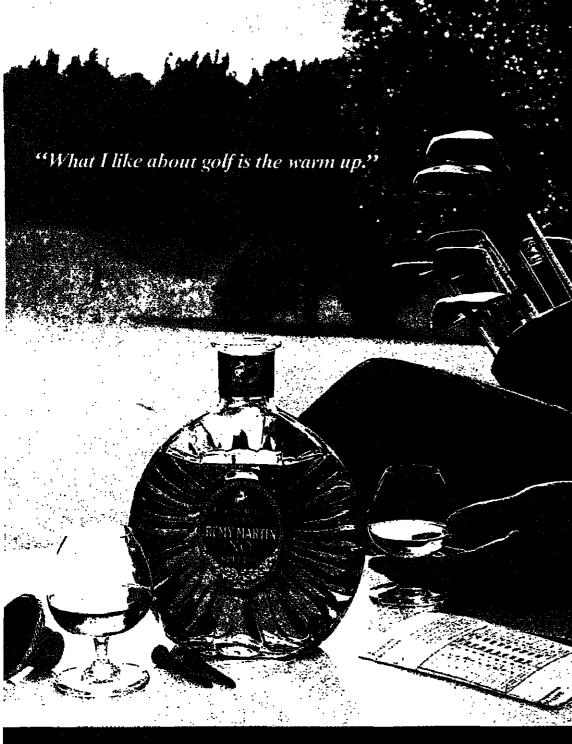
	findl, prod	Mig. output	Eng. order	Retell vol.	Retell value	Unem- ployed	Vacs.
196? 4th qtr.	400.5	109.7	29.1	133.3	210.8	2.658	262.1
1988	. ,	- react	24-1		-104		
1st qtr.	166.1	110.8	38.9	135.3	173.3	2,455	249.9
2nd atr	110,0	112.7	31.2	137.0	181.2	2.364	256.2
3rd etc.	111,0	115.9	31.4	139.2	188.0	2,228	244,3
February	106.9	103.4	32.4	135.4	168.5	2,485	248.8
March	106.6	111.1	31.7	135.4	175.1	2,454	248.4
April	108.4	111.9	31.0	136.3	180.4	2,403	255.9
May	110.1	113.1	31.3	137.7	160.5	2,364	254.5
June	110.4	113.1	31.2	137.0	182.3	2,324	255.1
July	110.5	115.4	31.3	148.0	191.4	2,267	249.7
August	111.1	116.3	31.6	139.5	187.7	2,226	242.8
September	1114	115.4	31.4	138.4	185.6	2,192	240.3
October November	" 111.T	116.4		141.2 140.5	196.7	2,169	251.2

	Crismer. goods	invest. goods	introd. coods	Eng. output	Metal motel	Textile etc.	Houseg.
1987	•	•					
3rd atr.	105.0	184.8	107.6	185.4	110.7	184.7	19.9
4th qtr. 1988	109.2	107.4	104.5	107.7	113.4	103.2	17.0
1st qtr.	100.3	195.7	166.4	107.0	119.0	104.2	19.6
2nd atr	111.9	105.1	109.4	110.2	121.8	101.4	22.3
ard qtr	114.1	114.4	108.5	113.8	124.2	102.0	20.3
February	108.3	104.9	105.9	105.6	116.0	104.0	20.5
March	183.5	106.7	108.2	109.0	175.0	182.0	21.6
April	118.6	107.8	109.4	109.9	124.0	701.0	21.8
May	113.6	106.8	109.7	100.0	120.5	102.0	19.8
iune	711.7	112.6	189.2	112.0	119.0	161.0	20.9
July	114.1	112.3	100.4	113.0	127.0	163.0	18.4
<b>AUGUS</b> E	113.6	115.4	108.4	115.0	127.8	101.0	18.2
Sept.	114.5	115.6	106.6	114.0	119.0	191.0	17.7
October	114.5	115.3	100.1	115.0	129.0	109.0	16.4

balance; cu official rese	rves.	nee (cm)	, (11 122	100 (mil)		uase (i	100
	Export volume	Import volume	Visible belance	Current balance	Ok belence	Terms trade	Reserve USSon
1957							
2nd qtr.	188.2	711.3	-2,360	-355	+1.016	97.6	34.56
3rd qtr.	109.2	119.5	-3,201	-1,103	+936	97.9	34.81
4th qtr. 1986	111.9	120.8	-3, <b>28</b> 0	-1,891	+1,973	97.6	44.33
1st qtr.	106.5	117.8	-3,962	-2,842	+ 479	97.0	44.64
2nd qtr	717.1	127.A	-4,521	-8,002	+677	96.6	48.52
3rd qtr	110.5	135.6	-5,628	-4,129	+363	99.1	59.64
February	103.6	118.0	-1,536	-1,168	+302	97.1	42.93
March	107.5	115.7	-1,824	-654	+216	96,8	44.84
April	113.3	12 <b>L</b> 8	-1,237	· -731	+306	98.2	47.85
May	108.6	127.2	-1,713	-1,206	+221	98.7	48.53
June	111.8	131.0	-1,572	-1,066	+148	98.7	48.52
July	107.8	145.3	-2,687	-2,187	+65	98.6	49,83
August	104.8	130.3	-1,848	-1,348	+141	99.8	59.84
September	718.9	131.2	-1,094	-594	+157	99.9	58,48
October November	107.2	146.1	-2,929	-2,429	+95	97.6	50.05 51.04

7	the type of permissible foreign aid be defined. Mr Bohn, however, is pessimistic that this will curb mixed credits.  While he says the US cannot afford to stand by and watch markets lost to mixed credits, it also cannot afford to join battle predestrance.	April May June July August September October November	113.3 195.0 111.8 197.8 194.8 118.9 107.2	124.8 127.2 131.9 145.3 130.3 131.2 146.1	-1,237 -1,713 -1,572 -2,687 -1,848 -1,694 -2,929	-731 -1,206 -1,006 -2,187 -1,348 -694 -2,429	+ 306 + 221 + 148 + 65 + 341 + 157 + 95	98.2 98.7 98.7 98.5 98.8 99.9 97.6	47.86 48.53 48.52 49.83 59.84 58.48 50.06 51.04
•	battle under current budget priorities. Eximbank's direct	FINANCIAL-	doney sur	ply MO,	M1 and	M8 (annua	al percent	tage chan	e): ban
:	loan authority has been repeat-	l exelund feudi	ing to priva	Rite Section	: building	i sociațies,	net Indiov	w. consumé	er credit
	edly slashed and last year its	ali seasonali	A solnamo	r CHRISTIAN	Banko	<b>2000</b> 1200 (6	-	a).	
	funding ran out in the sum-	l	MO	Mi	143	Benk iendina	BS Inflow	Chemer.	Bese
	mon White woon it sould be	<b>i</b> .	94	%	*	rangeny Ωπ	Em Em	credit# Em	rate %
ŀ	mer. This year, it could be	1987		••					74
	exhausted even sooner.	3rd qtr.	5.0	20.5	19.7	+11,448	1,211	+874	10.00
,	A \$1.1m cut in the agency's	4th qtr.	4.9	23.0	22.9	+11,202	3,007	+946	8.50
•	administrative budget has left	1988	_			-			
	the bank understaffed and fall-	1st qtr.	5.8	21.0	20.5	+12,603	<b>3,0</b> 61	+1,035	8,50
•	ing behind in processing appli-	2nd qtr	6.6	18.6		+15,343	4,173	÷1,684	9.50
	cations. A revision in its book-	3rd qtr. January	7.6	17.3		+15,740	3,102	+1,137	12.60
	proving provided to the BOOK.	February	4.6 · 5.3	21.9 21.9	22.5	+5,596 +2,555 +4,752	890	+ 268	8.50
	keeping provided more bad	March	5.8	21.0	29.6 29.9	+2,030 ±4.769	1,102	+321	2.00
	news. Loans placed on a non-	April	8.1	21.2	19.4	+5,954	1,059 1,576	+428	8.60
l	accrual status rose from \$709m	May	82	19.9	16.6	+8,197	1,358	+ 281	8.00
	to \$2.9bn, increasing losses for	June	7.3	18.5	20.3	+6,192	1,239	+365	7.50
	figor 1000 from 4005m to	July	قة	17.9	20.6	+6,538	1,352	+438	9.50
	fiscal 1988 from \$235m to	August	7.9	15.7	20.1	+3,143	1,179	+ 296	10.50
•	\$455m. The bank is not expec-	September	8.4	17.3	22.4	+6,059	621	+518	12.00
	ted to return to the black until	October	7.8	13.7	19.5	+8,878	1,583	+321	12.00
	the year 2008.	November				. oper 4	· poud	+81	12.00
	"We've always taken our								13.00
	economic and financial nosi-			•					
	eszunanc ana anancial noci. i								

ted to return to the black until the year 2008. "We've always taken our	October November	7.6	13.7		+3,678	921 1,583	+321	12.1 12.0 13.0
economic and financial posi- tion for granted," Mr Bohn said. "Now we have to ask	BIFLATION-I prices of ma 1987 = 100);							
whether national security shouldn't be more broadly con-	sterling (197	3 IUUJ			W 1991	HUUJ: URBO	e weighte	d value
sidered as economic security."  The US, he said, must find a	1887	čem- Inge*	Besic matie.*	Whale. Angt	RPT*	Foods	Reuters* credity.	Starting
mechanism for dealing with trade policy making. Authority	3rd qtr. 4th qtr.	117.7 120.6	95.3 98.4	108.6 109.3	102.1 183.2	100_5 101_7	1,847 1,643	72.7 74.9
is now fragmented among several departments - the US	1988 1st qtr. 2nd qtr	121.7 124.8	98.9 97.8	111,8 112,8	103.7 106.2	103.5 154.6	1,747	78.
Trade Representative, the Commerce and State Depart-	3rd qtr. January	127.5 120.5	98.8 98.1	113.9 110.6	198.6 193.3	164.7 102.9	1,817. 1,902 1,752	77.5 75.5 74.5
ments, the Treasury and the Pentagon.	February March April	120.4 124.1 124.4	96.8 96.7 96.3	111.0 111.4 112.2	103,7 104,1 105,8	103,6 163,9 104,4	1,785 1,734	74.2 78.2
"All of these have different agendas, and somewhere in the	May June	124.2 125.9	97.7 99.5	112.6 113.0	106.2 108.6	184.7	1,736 1,778 1,936	78.2 74.4 76.2
middle lies an agenda which talks about our international	July August September	125.3 126.8 127.3	99.4 94.5 90.2	113.5 113.9 114.2	108.7 107,9 108.4	104.0 194.4 104.8	1,970 1,863	75.6 76.1
and financial viability as a nation." Within that lies a	October November		98.0 98.5	114.8 115.1	109.5	104.9	1,873 1,874 1,888	75.5 70.2 77.1
proper definition for the role of	1		"N	tit seesoneil	y adjusted		.,==0	



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Let's look at the arithmetic.

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Because here's a car you'll value far more than the taxman is allowed to.

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But don't run away with the idea that the Carlton CDX is all polish and no poke.

It has a modern, computer-controlled overhead cam engine with sophisticated Bosch fuel injection and management systems capable of a top speed of 120 mph for the saloon.

For those interested, that's faster than the Mercedes 200E, the Ford Granada 2.4i Ghia and the Renault 25 GTS.

With its special CDX trim and wide-rimmed spoked alloy wheels, it's better looking than they are too.

A two litre car, in short, that belies its own classification. A car that looks, drives and feels every inch the luxury car.

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## Markets descend into gloom following Douglas's departure

## Dai Hayward and Chris Sherwell on the cause and effects of the dismissal of New Zealand's radical finance minister

T says something about the current state of New Zealand under its free-market oriented Labour government that, on the day its most innovative economic reformer was sacked, key financial markets were blacked out by an electricity workers' strike and the Reserve Bank Governor was kept in the dark while he urged businessmen to think

Yet that is exactly what happened yesterday at the very moment when Mr David Lange the Prime Minister, dis-missed his most important Cabinet colleague, Mr Roger Douglas, as Finance Minister.

For impact, the sacking was hard to beat: the biggest politi-cal and economic development since the festering crisis which ended New Zealand's defence alliance with the US.

Mr Douglas, in a move which appeared to reflect his exasperation over attempts to curb government spending, declared ne would not serve under Mr Lange if the Labour party cau-cus re-elected him leader in a vote due early in the New Year. He also said, for the first time, that he might himself stand against the Prime Minis-

ter for the leadership. This open revolt was too much for Mr Lange, a man long sensitive to criticism. His antipathy for Mr Douglas had

grown increasingly apparent since Labour's re-election in August 1987, and for all the smooth talk on both sides, the feeling was mutual.

So at lunchtime in Wellington, moments after Mr Douglas made his statement of discontent, Mr Lange ordered him to the backbenches, where he joined Mr Richard Prebble, a Douglas supporter sacked from the Cabinet by Mr Lange last

A short while later, Mr Trevor de Cleene, a minister outside cabinet with finance responsibilities, announced his resignation. For Mr Lange, that means a big political worry, because together, these men could create havoc in parliament and the party.
Some MPs will, however, cer

tainly welcome the dismissal of Mr Douglas. The President of the Labour Party last night expressed support for Mr Lange, and the Prime Minis-ter's position both within the party and the public could be strengthened by his decisive action and removal of Mr Douglas yesterday.

The test will come in a caucus vote expected over the next few days. Few people doubt that Mr Lange will emerge from such a vote with his lead-ership intact, and most believe that, if Mr Douglas really did intend to challenge him, his



currency, removed import lic-ensing and tariffs, commerci-alised government depart-

ments, began major government asset sales, intro-

duced a comprehensive con-sumption tax and slashed per-

sumption tax and stastied per-sonal and corporate tax rates. His aim was to demolish the inflationary psychology of a generation, and to change New Zealand from an isolated and molly-coddled super-welfare

state to a robust and competi-tive free-market one. His prob-

lem, it turned out, was that it

began to take much longer than expected, and cause more pain, in the form of unemploy-

Mr David Lange (left) with his choice for Finance Minister, Mr David Caveill

chances of success are probably lower than ever. Yesterday Mr Douglas said he would continue to fight for the country's economic recov-ery. Hitherto he has always denied having leadership ambi-tions, saying he would be happy to return to his pig farm or to business when the time

Among Finance Ministers, his record as an economic reformer is unmatched among governments in the OECD countries. A man obsessively driven by a monetarist, freemarket credo which came to be called "Rogernomics," he became the undisputed architect of New Zealand's economic

Almost single-handedly he deregulated New Zealand's ment, than Mr Lange dared tolfinancial markets, floated the

The first major break -pinpointed by Mr Douglas himself as leading to yesterday's part-ing of the ways - was last Jan-uary. While Mr Douglas was overseas Mr Lange cancelled an economic package, including a flat tax rate proposal, which had been announced by Mr Douglas, with the Prime Minister's support, on December 17.

Yesterday Mr Douglas claimed he had offered to delay announcing the package if Mr Lange had any doubts but the Prime Minister said no delay the prime Measure. The former was necessary. The former Minister of Finance says he was assured nothing would be done to amend the package until he returned from over-seas. He also claims that by implementing only part of the package the wealthy had been given tax cuts while the lower paid were denied family income assistance.

Mr Douglas cited other dif-

ferences of opinion or unilateral actions by the Prime Minister - which until now have remained unknown to the general public - where Mr Lange countermanded Douglas initiatives. He also accused the Prime Minister of acting without consulting or discussing his plans with Cabinet. Recently the differences

between the two most powerful men in the New Zealand Government have become public. They were, as Mr Douglas said, "tearing the government and

the country apart". So impossible did the Lange-Douglas relationship become, many saw it as the cause of the recent rise in interest rates, delaying economic recovery.
The last straw for Mr Douglas
came while he was abroad
recently, when his press secre-

tary was removed.

By last week it was obvious that there would be a show-down before Christmas. But no one predicted it would come yesterday. Had Mr Don Brash, the Reserve Bank Governor. known, he could have made

alternative plans. Instead he found himself addressing the Chamber of Commerce in Auckland, appealing to businessmen to show confidence in the future, when the news came from Wellington.

As for the strike by workers at the newly-created Electricorp, that made an unfortunate mockery of New Zealand's supposedly accessible financial markets in the much-vaunted post-deregulation era. The allelectronic futures markets were closed, while in the bond and foreign exchange markets business was extremely limited and, in the words of one Auck-

land trader, "dangerous."

By the end of the day the New Zealand dollar stood at 61.8 US cents, slashed from 63.8 cents but off the bottom of its slide. Yields on five-year bonds, which are the most closely watched, shot above 14.7 per cent against 14.1 per cent before the tumult.

With the inflation rate at about five per cent, that means New Zealand's real interest rates are among the highest in the OECD. As the country is already deep in recession, the outlook appears grim.

The main hope now is that the political air has been cleared and the economic uncertainties of 1988 are at an

Assad talks

with Egypt

PRESIDENT Hafez al-Assad of

Syria held a second day of talks in Saudi Arabia with King Fahd yesterday, amid

increasing expectations that Syria and Egypt might end their long-standing feud with

the help of Saudi mediation.

Such reconciliation could

pave the way for the readmis-

sion of Egypt to the Arab League, allowing Arab states

to present a more united front in negotiations with the US

over the Israeli-Palestinian

conflict. Reports from Riyadh

said Saudi leaders were press-ing for a summit between Mr Assad and President Hosni

Egypt was isolated by fellow-Arab states because of its

with israel in 1979. Du

end.
Editorial comment, page 16

on feud

## Zaire companies ordered to pull out of Belgium

By William Dawkins in Brussels

stakes in its diplomatic row with Belgium and ordered its state-owned companies to pull out of the country and relocate elsewhere in

The Belgian Foreign Ministry believes at least 10 Zairean state-owned businesses have offices in the country, includ-ing Air Zaire. The list includes four other transport and freight businesses, the Gecamines copper export company, and sales offices for the country's gold and diamond

The Belgian Government called on Zaire to clarify and explain the order, which most observers regarded as impracti-cal. A Foreign Ministry spokesman said that Brussels wanted to know exactly who took the decision and why before responding to this latest step in the continuing row between the two count-

ries. So far there has been little direct involvement by govern-ment officials in Zaire. The Government's apparent intentions have been carried by the official Zaire news agency. Azap, the source of yesterday's announce-

The row was sparked off by Zaire's rejection last month of a Belgian offer to reschedule the debts of its former African colony on softer terms. Mr Wilfried Martens, the Belgian Prime Minister, offered to cut by one third repayments on a \$109m government loan to Zaire. He also offered to ease repayment terms for Zaire's \$467m commercial debt, which is guaranteed by the Belgian

By Ian Rodger in Tokyo

JAPANESE economists and government officials, ever on the lookout for something that

might slow the seemingly relentless advance of the Japa-

nese economy, have been

reduced to considering the effects of possible acts of

The latest effort along these

lines is a report by the Tokal Bank, Japan's sixth largest in

terms of profits, on the likely

economic effects of a big earth-quake in the Tokyo area. The

report is apposite not only

because of last week's terrible

quake in Armenia but also

because, in the view of some,

the Tokyo area is long overdue

The last large earthquake in

the Tokyo area was the Great

Kanto Earthquake of 1923 in

which 142,000 people died and

the financial loss was equiva-lent to about 25 per cent of

Japan's gross national product.

magnitude in the Tokyo area

today would severely disrupt

the world economy. It esti-

mates that such a quake would

destroy some Y80,000bn (£355bn) worth of property and

goods, equivalent to 23 per cent

of Japan's gross national prod-

uct.
Reconstruction of the

affected area would cost

Y119,000bn, forcing Japan to

consume vast amounts of capi-

tal at home rather than con-

tinuing to invest it in the US. That diversion would, in turn,

According to the Tokal Bank, an earthquake of that

for a big earthquake.

The rejection appeared to have been prompted by Presi-dent Mobutu Sese Seko's anger over Belgian press reports suggesting that corruption was endemic in Zaire, and much of the foreign aid went into the pockets of senior government

A little over a week ago Zaire ordered its 15,000 nationals currently living in Belgium to remove themselves and their money from the country by the end of the month. There is little evidence that they are made similar threats in the 1970s but never carried them

Belgian officials were last night hoping that the storm would blow over, pointing to episodes in the past when President Mobutu quarrelled wth Zaire's former colonial power.

adept at playing off Belgium, France and the United States have the closest ties with Zaire - hinting that he might forge closer commercial links with France, and making the most of the strategic importance that Washington attaches to

US assistance to Unita rebels in neighbouring

Angola. President Mobutu himself is in Casablanca, attending the annual Francophone summit, which will give the President the chance to explain the row to President Mitter-

put strong downward pressure

on US securities markets and send US interest rates soaring.

Global stagnation would ensue. If such a quake had happened

in September, it would have

knocked 0.3 per cent off world economic growth, the bank cal-

It has to be said that the Tokai Bank, based in Nagoya, has something of a vested interest in raising concern

about a big earthquake in the Tokyo area. It estimates that one third of Japan's GNP is made in the Tokyo area and

says that the danger of an

earthquake emphasises the

desirability of decentralising

government agencies and com-pany head offices to other

parts of the country, presum-

ably including Nagoya.

Japanese bank calculates

cost of future earthquake

culates.

## Arafat draws line on further concession to US

By Victor Mailet in Geneva

MR YASSIR ARAFAT, leader of the Palestine Liberation Organisation, last night made another appeal for Middle East peace negotiations and made it clear he would make no further concessions to US demands. "Enough is enough," Mr Ara-fat told a news conference at

the Palais des Nations, the

United Nation's European headquarters. "All remaining matters should be discussed around the table and within the international conference." Israel, meanwhile, fought a lonely battle in Geneva in an attempt to justify its own uncompromising rejection of this week's Palestinian peace overtures. Speaker after speaker in the UN General Assembly had appealed to the Israelis not to miss what many opportunity for Middle East peace offered by Mr Arafat.

Mr Arafat, rebuffed by the US and Israel, said he expected the European Community to play a more effective role in promoting peace. "We want peace," he said.
"We want to live in our Pales-

tinian state, and let live." He

The President has proved the three countries that

President Mobutu has been an important conduit for

## insisted that the desire for Pretoria

WITH THAT flair for the theatrical which marks him

60 miles into Namibia after apparently losing his way and running out of fuel.

Flushed with euphoria after the signature of the Brazzaville Protocol, Mr Botha offered to return the aircraft to Angola and bring the pilot with him when the South African delegation flies to New York next week for the ceremonial signing of the treaties which will bring independence to Namibia and the withdrawal of 50,000 Cuban troops drawal of 50,000 Cuban troops

In return he proposed that the Cuban delegation brings Sergeant Johan Papenfus who was captured, badly injured, in southern Angola and air-lifted to Cuba for hospital treatment. Pretoria hopes that a highly symbolic prisoner exchange in New York on December 22 would underline South Africa's desire to project itself as a constructive force in the development of southern

peace was a genuine strategy rather than a temporary tactic to disarm Israel, and reiterated the three points demanded of him by the US - an absolute rejection of terrorism, an acceptance of the rights of all parties in the Middle East conflict, including Israel, to exist in security, and an affirmation of the peace formula embodied in UN Resolution 242.

"Any more talk such as 'the Palestinians should give more or "it is not enough" or "the Palestinians are engaging in a propaganda game and a public relations exercise will be dam-aging and counterproductive," Mr Arafat said.

The US, now increasingly isolated because of its hardline approach, had said that the speech by Mr Arafat on Tuesday to the special session of the IIN General Assembly in Geneva was still too ambiguous to meet US preconditions for negotiations with the PLO. Gen Vernon Walters, US ambassador to the UN, made no mention of Mr Arafat's speech when he addressed the UN yesterday. Gen Walters called on Israel

to "face up to the need for withdrawal from occupied ter-

ritories and to the need to accommodate legitimate Palestinian political rights" but also said the Palestinians would "have to accommodate the reality of existence and secu-rity needs, and...commit themselves to negotiations with Israel" - apparently ignoring Mr Arafat's appeal to Israel to come to an international peace conference in his Assembly speech on Tuesday. In Washington, US officials

have said Mr Arafat's speech was not clear enough to enable the US to open a direct dia-logue with the PLO. In Cairo, Mr Hosni Mubarak,

the Egyptian President, rebuked Mr George Shultz, the US Secretary of State, over his policy towards the Palestinians in rare 15-minute telephone call, the national news agency reported. "Mubarak told the US Secretary that the US must take a more positive and understanding attitude towards the constructive resolutions taken by the PLO in recent weeks," the agency said. Reflecting growing disquiet among moderate Arabs at US intransigence, he said :"I don't know what more can be expected of Arafat."

In Israel itself, even Mr Shimon Peres, the relatively doveish Foreign Minister, told the Knesset, Israel's Parliament. that Mr Arafat's speech was both a disappointment and a "diplomatic failure". At most. it was a rhetorical success, he said Mr Yitzhak Shamir, the Prime Minister, denounced the speech on Tuesday as "a monumental act of deception".

Mr Vladimir Petrovsky.

Soviet Deputy Foreign Minister, said the PLO was a serious and authoritative partner in peace talks. "It is now up to the other side to respond," he said. "We call on everyone to take advantage of the unique chance... to accept the olive branch of peace that has been

Mr Javier Perez de Cuellar, UN Secretary General, who was due to hold a second meeting with Mr Arafat in Geneva last night, said the PLO lead-er's speech was a new and very important contribution to the peace process. He called for the present diplomatic momentum to be maintained. The European Community welcomed

ism is inadequate, because he also refers to the PLO's Cairo declaration of 1985, which allows for the right of Palestinians to resist occupation "by all possible means". Mr Arafat openly supports the year-old Palestinian uprising, in which more than 300 people have been killed. The Israelis also say that Mr

Arafat's speech. Israeli officials

say his condemnation of terror-

Arafat has never clearly recognised Israel's right to exist. They say his support of UN Resolution 242 - the international peace formula which calls for an Israeli withdrawal from the occupied territories and for security for all states in the region - is coupled with dangerous conditions. These include the right to

self-determination and national and political rights", a phrase interpreted by Israel as meaning the right of Palestinians to return to their pre-1948 homes in Israel.

Particularly galling for Israel is the PLO demand that East Jerusalem be the capital of a future Palestinian state. Israel has formally annexed East the PLO's moderation.

Israel's specific objections
centre on the wording of Mr

Jews, Christians and Moslems.

most countries have now resumed diplomatic relations. Only Syria, Lebanon and Libya still have no ties with Cairo. Mr Assad, on a rare foreign

Mubarak of Egypt.

visit, arrived in Saudi Arabia on Tuesday. Among those he met this week was Crown Prince Abdullah, who has tried to heal the rift between Mr Assad and his bitter enemy - and Ba'ath socialist rival - President Saddam Hussein of Iraq. Last week Mr Farouq al-Sha-

raa, the Syrian Foreign Minister, confirmed that his country's attitude to Egypt had been tempered by Cairo's defiance of Israel and recognition of the Palestinian state recently declared in Algiers.

Lagos debt option

Nigeria's second debt conver-sion auction, to be held on December 29, will include the option to convert foreign debt into naira debt as well as into equity, a Central Bank official said, Reuter writes from Lagos. He was speaking after the Bank said \$30m of debt would be offered at the next

Air workers fired

The administrator of Nigeria Airways dismissed 3,000 work-ers yesterday, a third of the work force, in a bid to keep the airline operating, AP writes from Lagos. Police with anti-riot gear surrounded the air-line's headquarters to block any attacks. The airline reportedly owes more than \$1bn to

Ethiopian harvest

Ethiopia should have a bumper harvest of 7.46m tonnes of food this year, only four years after one of its worst droughts which affected more than on people, Reuter reports from

Philippine 'torture'

"Consistent and apparently reliable" reports of torture increased when the Philippine Government stepped up its counter-insurgency campaign against Communist rebels, Amnesty International said in a report released in London today, AP reports. The Lon-don-based organisation said it knew of no instance of a military or police officer being con-victed of a serious human rights offence since Mrs Aquino came to power in 1986.

Iran to allow parties learn from the bitter experience of the past, Reuter writes

## offers **POW** swap

By Anthony Robinson in Johannesburg

out from his more pedestrian colleagues, Mr Pik Botha, the South African Foreign Minister, yesterday offered to exchange an Angolan fighter pilot for an Afrikaner sergeant captured in Angola and sent to Cuba for treatment. The pilot and his MiG-21 fighter crash-landed on Tuesday in a maize field more than 60 miles into Namibia after

from Angola.

tive co-operation with our WHEN Mr Chester Crocker, the American mediator, made his elegant speech in Brazza-

By Anthony Robinson, recently in Brazzaville

ville's Palais du Peuple wel-coming the successful conclu-sion to months of hard diplomatic bargaining aimed at ending Cuban involvement in southern Africa and Namibian independence, he singled out one man for special praise.
That man was Mr Anatoly

Adamishin, the Soviet deputy Foreign Minister who was sitting in the front row next to Mr Martti Ahtisaari, the UN's special representative for Namibia, watching with smil-ing attention the spectacle of Angola, Cuba and South Africa wrapping up one of the Cold War's main proxy Mr Crocker praised him for the "close, practical and effecSoviet counterparts" which had created "a case study of superpower co-operation in the solution of regional Unlike his US counterpart,

Adamishin makes his mark in Africa

Mr Adamishin, who hails from Kiev in the Ukraine, has come lately to African Affairs. In Moscow's highly specialised Ministry of Foreign Affairs he was a European expert with a special affection, like Mr Mik-hail Gorbachev himself, for Italy where he was posted in the early 1960s. So he was somewhat sur-

prised when Foreign Minister Eduard Shevardnadze offered him the African portfolio last year. But he has soon became engrossed in the job. Over the last few months he became a familiar figure in Brazzaville's M'Bamou Palace Hotel walking

Foreign Minister.
On Tuesday he broke with his customary backstage role and took the microphone to add his own few words to the ceremony. After returning Mr Crocker's compliments and adding a few words in praise of the Soviet-supplied Angolan forces, he proffered a backhanded compliment to the South African delegation by praising "the reasonable position 'finally' taken by the South African dele-

gation". As Pik Botha made clear in a speech aimed at his "brother-Africans", Pretoria sees the Brazzaville Protocol as a big step forward in its strategy of

on, JVP supporters in the max-

imum- security cells used dynamite to blast the walls and

suit talking to journalists and delegates and discreetly conferring with all sides, including Mr Pik Botha, South Africa's Engign Minister Mr Pik Botha, South Africa's Calman Region as far north as For Moscow a solution to the

Angolan civil war signifies ringing down the curtain on an expensive regional conflict.
The new Soviet diplomacy in southern Africa can now turn to the seemingly intractable problem of South Africa itself.

For some time now Moscow has been signalling what appears to be a more conciliatory approach, warning that no military solution is in sight and urging all parties to take the path of negotiation. Mr Adamishin, it seems cer-

tain, will be at the heart of this

shattered both Government

and public morale after nearly a fortnight's calm in Colombo,

following a tough anti-rebel

army operation in seven dis-tricts surrounding the capital. A low turnout will rob the election of all credibility, while

enhancing the chances of Prime Minister Ranasinghe

## Sri Lankan extremists free 221 from jail

By Mervyn de Silva in Colombo

POLICE AND the army mounted a huge house-to-house search operation in parts of Colombo, the Sri Lankan capital, and its outskirts yesterday in a frantic effort to capture 221 hard-core members of the extremist JVP who staged a spectacular jailbreak on Tuesday night from Colombo's maximum- security Magazine Prison.

The prison is less than half a

mile from the private residence

of President Junius Jayawar-

dene in the city's smartest resi-

dential area, Cinnamon Gardens. Diplomats and other residents who heard gunfire at about 8 o'clock at night took it to be the familiar sound of crackers which greet the arrival of presidential candi-dates at election rallies. The election will be held on Mon-

escape from a poorly guarded exit. Some were picked up by vans while others escaped by boat. Last month, a JVP breakout was foiled by alert jail The firing came from a group of JVP raiders who attacked the prison from the rear, and fought the Air Force

Ten days ago, 30 hard-core rebels were rescued by JVP men dressed in army uniform who walked into Bogambara jail in Kandy, the central province capital.
Tuesday's security lapse has

Premadasa, the government candidate. This will allow the JVP to continue the anti-government patriotic war it launched after the India-Sri Lanka peace accord.

The Chad conflict traditionally features at such meetings and President Hissene Habre will seek renewed assurance from Mr Mitterrand that France does not intend to cut

Such assurance will be all the more keenly sought after last week's fighting between Chadian soldiers and members of Colonel Gadaffi's Islamic Legion who crossed into Chad from the western Sudanese

province of Darfur. The clash could strain diplomatic links between Chad and Libya, restored only last September. The debt burden, and its impact on development, which affects nearly all African coun-tries present in Casablanca, will also be discussed. The plan to ease the continent's external debt obligations, adopted by the finance ministers of the Group of Seven at last September's IMF meeting, was in part the result of French initiatives.

## Morocco marks return to Africa stage as Françophone summit host By Francis Ghilès

THE IMPACT of East-West detente on Africa, the continent's foreign debt, and ten-sions in Chad are on the agenda at this week's Francophone summit which started yesterday, an annual\_event

which brings together France and her former sub-Saharan Cultural ties, historical links and trade and aid pacts provide the coment for an association of 40 states - the nearest France gets to the Common-

wealth grouping of Britain's ex-colonies. The summit, which traditionally alternates between a French venue and an African capital, is for the first time being held in a country which is a member of the Arab League - Morocco. More than 20 heads of state,

including President François

Mitterrand of France, President Houphouet Boigny of the Ivory Coast, one of the conti-

nent's veteran leaders, Gen Mobutu Sese Seko, the head of

state of Zaire, and Mr Hedi Baccouche, the Tunisian Prime Minister, are the guests of King Hassan in the kingdom's business capital, Casablanca,

The Moroccan monarch's eagerness to host such a gathering marks his country's diplomatic re-entry on to the African stage. Four years ago Morocco walked out of the Organisation of African Unity when it voted to seat the Saharan Arab Democratic Republic, whose Polisario guerrillas have

been contesting Morocco's claim to the Western Sahara for more than 15 years. At the time, senior Moroccans were rather dismissive of the OAU. Since last August,

personnel guarding the build-ing. While the gun battle was

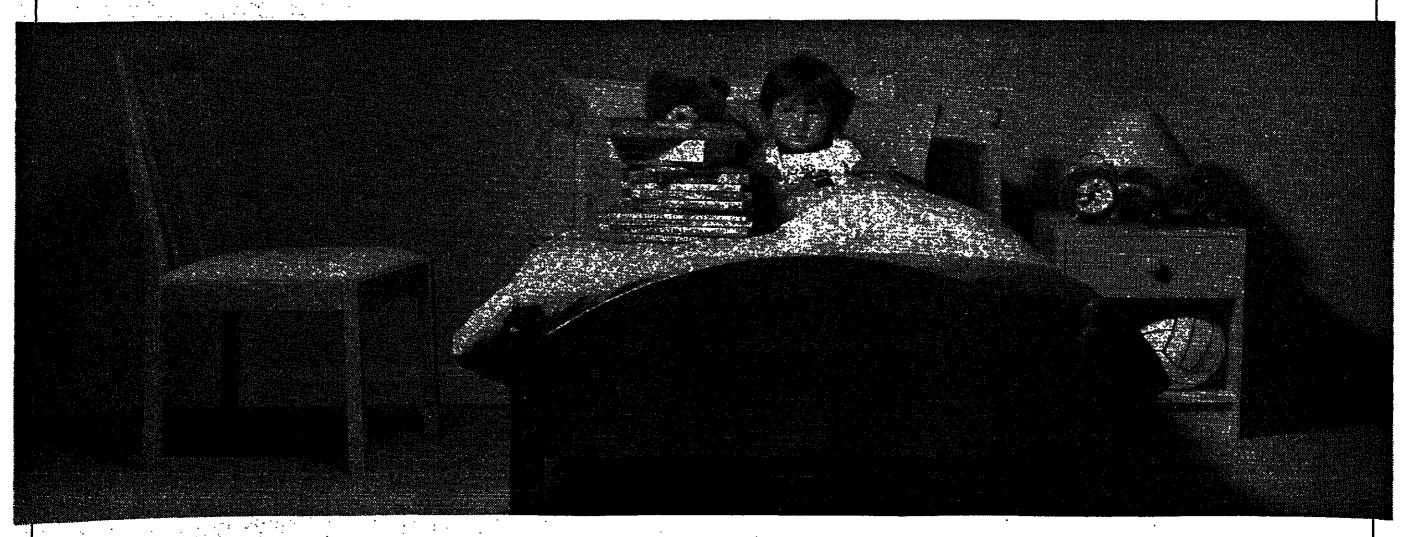
however, negotiations have been under way, under the aegis of Mr Javier Perez de Cuellar, the United Nations Secretary General, to find a solution to this conflict, and King Hassan is keen to project an image of moderation and

back its military presence in the country.

Iran announced yesterday it would permit approved politi-cal parties to operate but warned would-be politicians to

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### UK NEWS

## Output still high despite fall in consumer demand

By Raiph Atkins, Economics Staff

STRONG OUTPUT growth in British manufacturing industry showed few signs of abating in October despite high interest rates, according to offi-

cial figures yesterday. The Central Statistical Office (CSO) said manufacturing out-put was growing at an annual rate of about 7 per cent during the month. It was the 17th consecutive month in which the growth rate has exceeded 5.5

The strength of output pro-vided some comforting news for the Government.

It suggests that while con-sumer demand may be show-ing signs of cooling, manufacturing production growth remains firm. However, it is probably too early to see what effect the steep rise in interest rates dur-

ing the summer will have on

industry. Figures for the three months to October – which give the best guide to the long-run trend – show manufacturing output was 2.3 per cent higher than the previous three months. Compared with the corresponding three months a year earlier, it was 6.8 per cent higher.

CSO statisticians said their best estimate of the underlying trend continues to be an

By Antony Thorncroft ART TREASURES in Britain's

museums are deteriorating because of inadequate supervi-

sion, according to a report pub-lished yesterday by a House of Commons Committee of Public

Accounts into the Management of the Collections of the

English National Museums and Galleries.

Significant areas of collec-

tions were deteriorating

steadily, the report said. In

other areas the condition of exhibits was, at best, being contained or only slowly improving."

The directors of two of the

largest museums, Sir David Wilson of the British Museum

and Mrs Elizabeth Esteve-Coll of the Victoria and Albert

(V&A), were interviewed by the MPs. and they maintaine that inadequate Government

funding meant that vital curatorial posts were left vacant.

Neither museum director

could swear to knowing all the objects they had in their care - 7m between them - and

they were often stored in "cramped, chaotic and over-crowded conditions which led

The V&A was worried about

its 100,000 prints and drawings

which, given current staffing levels, would require 200 years'

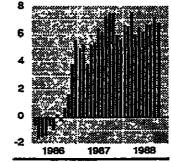
work to ensure their adequate

"Lack of proper records

means that curators do not

to deterioration and decay."

Manufacturing output Annual growth 3mths on 3mths previous year (%)



annual growth rate of 7 per Ms Evelyn Brodie, economist at Morgan Grenfell, UK mer-chant banking group, said financial markets were hoping

for a slowdown in domestic

demand – not output growth.
"We would not be unhappy if gross domestic product continued to be strong. It is the split between domestic demand and the trade account which is where the concern lies," she

small rise of 0.2 per cent in manufacturing output compared with September. Figures published last month had shown a fall in September but

Art treasures deteriorating

'for want of supervision'

yesterday's numbers show this has been revised to show a

slight rise. The CSO said the fastest growing sector of manufactur-ing in the past year has been electrical and instrument engipeering. In the three months to October, output in this category was 15.3 per cent higher than the corresponding period

a year before.

The figures show energy output fell by 3.1 per cent in the three months to October because of the fire on the Piper Alpha oil platform in the North Sea. Compared with the corresponding period a year before, production was 5 per cent

The output of all production industries, including energy and manufacturing, grew by 0.7 per cent in the three months to October compared with the previous three

Compared with the corresponding period a year earlier, output was 3.2 per cent higher. The CSO's index of manufac-The CSO's index of manufacturing output, seasonally-adjusted, stood at 116.6 (1985=100) in October compared with 116.4 in September. The index of output of all production industries, seasonally-adjusted, was at 111.1 (1985=100) compared with 111.4.

## British group launches trucks offensive

he London Cabinet War Rooms, where Winston Churchill prepared his Second World War strategies. was chosen this week as the arena in which to announce a commercial offensive on Daimler-Benz, the world's largest truck maker, John Griffiths writes.

Mr David Brown, chairman of AWD trucks, who created the company out of the former Bedford Trucks operations bought from General Motors of the US a year ago, declared that he would:

• Increase truck production from AWD's Dunstable, Bedfordshire, site from 6,000 this year to 7,500 in 1989, then double output to 15,000 by the

mid-1990s.
During this time employment at Dunstable would rise from 1,100 to more than 2,000. • Triple sales of civilian trucks - the first of which were launched in the summer - to 3,000 in 1989.

 Launch a four-wheel-drive, 4-tonne military truck irre-spective of whether AWD wins a Ministry of Defence order for at least 6,000 such trucks.

"We'll produce it first and find plenty of markets for it later, Mr Brown said."

Establish a European distri-

bution network for civilian trucks by the end of next year. Mr Brown said that through that network, AWD would sell premium tractor units "with technology which Daimler-Benz may get around to pro-viding in about 10 years'

These would be part of a full range which eventually "will compete in every market and in every sector against Daim-

Meanwhile, AWD has shelved plans to sell off part of the Dunstable site for an expected £20m.

Despite having injected £10m into product development alone since buying Bed-ford, it did not need the cash to develop the business, said Mr Brown.

AWD, which is part of a group of companies owned by Mr Brown, is expected to have a turnover of around £120m this year and make just over £1m in profits, after years of heavy losses under GM owner-

Group turnover would be £200m, he said, with profits of about £10m.

So far Mr Brown, a North of England entrepreneur, has confounded the sceptics who predicted that AWD would quickly fail.

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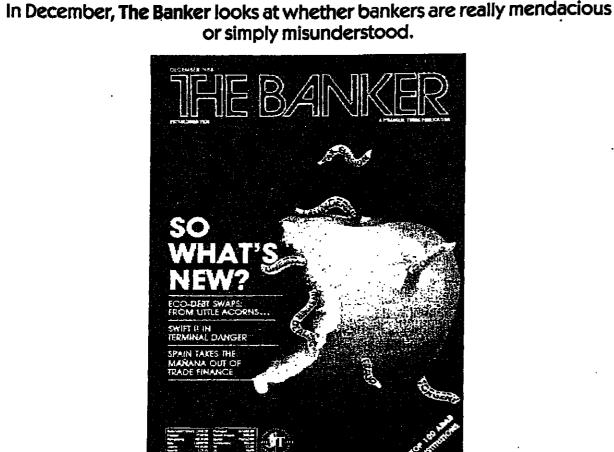
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Mathematic figure

But the audacity of his stated intentions is inevitably raising new questions in the ...

industry

While making clear he knows that his forecasts will readily be held against him, he predicts that AWD will give truck operators "features over the next few years they never dreamed of having".



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know if objects have been sto-len," said Mr Robert Sheldon, who chaired the committee. He condemned the "lack of

proper computerisation, analyof records. They do not know what they have got in many cases. These are objects which should be preserved for future generations and they are not being looked of the memory.

being looked after properly."

The committee's report will be greatly welcomed by the

nation's museums. They feel that they have been badly under-funded by the Govern-ment in recent years. In particular, their purchase

grants for new acquisitions have been frozen for eight years, and the Trustees of the leading museums, in a form of privatisation, are currently being asked to take over responsibility for their build-ings, without guarantees of adequate future funding.



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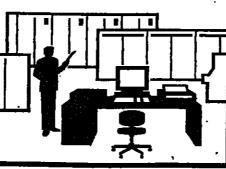
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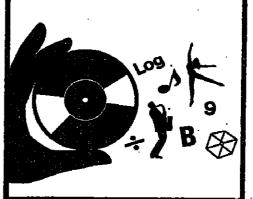
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new business, after proposals by the Securities and Invest-ments Board on the disclosure of marketing costs, Nick Bun-

belp hasten a dramatic con-

traction in the number of inde-pendent intermediaries selling life assurance.

Another widely-held view is

that they could contribute to a far-reaching rationalisation of the industry if the mutual life

insurers which rely on inde-pendent financial advisers find their distribution channels dry-

ing up and seek mergers to gain economies of scale. At the heart of the SIB's pro-

posals lies a decision to apply harsher disclosure require-ments to independent financial

advisers than to sales represen-tatives tied to just one insur-ance company or unit trust

Six months ago Lord Young, Trade and industry Secretary decided that the SIB had to

abolish the Maximum Commis-

stons Agreement (MCA), which the SIB and the insurance industry had devised to soften the disclosure of commissions

required from insurers under the Financial Services Act.

Mr David Walker, SIB chair-

man, said yesterday he accepted that the demise of the

MCA meant that life compa-nies would bid up commission rates, but this would be only a

short-term effect. "With the

removal of price controls there

is always a market adjust-

The SIB said that with effect

from January 1 1990, commis-sion rates paid to independent

advisers will have to disclosed

to customers as a percentage of

The disclosure will be made

via a letter sent to the cus-tomer by the insurance com-pany within M days of receiv-

ing an application form.

In the case of tied representatives, the customer will get a statement of the extent to

which premiums are eaten up by life company charges and

SIB has rejected a proposal

in a report communisioned from Peat Marwick McLintock,

the accountancy firm, that the

effect of charges and expenses

should be expressed as a reduc-tion in expected investment

shown as a proportion of pre-

Lex, Page 20

ment," he said.

ker and Eric Short write.

ECEMBER 15 1988

### UK NEWS

## Life groups | Bank plans buy-back of gilts

By Simon Holberton, Economics Staff

MR NIGEL LAWSON, the ever, and prices for gilts rose opaque is to be welcomed." Chancellor of the Exchequer, yesterday took the City of London by surprise when he THE UK's life assurance industry faces the prospect of a commissions war next year between companies fighting for announced that the Bank of England would conduct an unprecedented experiment in buying back gilt-edged (Government) securities.

The Chancellor, who took the unusual step of making the amouncement personally, told a lunch at the Stock Exchange ker and Eric Short write.

The SIB's proposals were published yesterday and look likely to bring to a head a fierce debate about the industry's future which began after the passage of the Financial Services Act two years ago.

Norwich Union, one of the UK's largest mutual life insurers, said the proposals would bely hasten a dramatic comthat the Bank would conduct a "reverse gilt-edged auction" for 2500m of gilts on January 13.

"With the public sector debt repayment for 1988-89 forecast at 19.8bn, some further buying in of gilt-edged securities this year is required," Mr Lawson

As he addressed the gathering, the Bank published summary details of the proposal. The novel way of reducing the national debt was greeted with stunned surprise by the gilts market. It soon responded favourably to the idea, how-

strongly across all maturities. The Bank said it invited applications from holders of the 10 per cent Exchequer Stock of 1989 and the 11 per cent Exchequer Stock of 1989 to sell all or part of their hold-

an on Friday January 13. The Bank said the successful applications would be those at and below the highest accepted price. Analysts said this would ensure that the Bank bought the stock back in the most cost effective way for the Govern-

total, there are £4.4bn of these

The Bank said the reverse auction was simply an addition to its techniques for managing the gilts market and analysts welcomed the move. Mr Glenn Davies, of CL-Alexanders Laing & Cruickshank, said: "Any-thing that makes the Bank's attitude to the market less

The timing of the auction coincides with the corporate tax paying season. The Bank said that the release of £500m

into money markets through the Bank's purchase of gilts would help in part to ease shortages that were anticiing back to the Government. In Mr John Shepperd of War-burg Securities said: "It would probably be wrong to see the

reverse auction simply as a technical response to seasonal money market pressures. It should be viewed as an experiment which if successful will lead to the reverse auction becoming a regular part of the gilt market scene." The Treasury said the Chan-cellor was particularly keen on the idea. Mr Lawson was eager

to see that it worked and the Treasury was sure that it would, an official said.

The Bank said the January reverse auction would be the only one to be held during the

1988-89 financial year. If it was successful, further auctions would be considered in the 1989-90 year.

Over the past year, the Bank's operations in the gilts market have moved through 180 degrees from being a seller of Government debt to becoming a large scale buyer of that debt. It was only in late Octo-ber that the Government suspended formally its plans to sell gilts in January.

In his Autumn Statement, Mr Lawson increased his fore-cast for the public sector debt repayment from £3bn for this year to nearly £10bn. The Gov-ernment's chosen way of neutralising this contractionary effect on the economy is to buy back debt and thereby return liquidity into the economy.

However, many economists believe that Mr Lawson has been too cautious in his esti-mate of the PSDR this year.

Government reluctant to press charges against Ryan in Ireland

## King calls for review of Irish law

By Kleran Cooke in Belfast and Philip Stephens in London

YESTERDAY'S six-hour meeting of the Anglo-Irish Conference in Belfast revealed the extent of British anger and frustration with Irish extradition policies following Dublin's refusal to extradite Mr Patrick Ryan to answer charges of terrorist

involvement. Mr Tom King, Northern Ireland Secretary, said the only people to benefit from the present difficulties in extradition arrangements between the Republic of Ireland and Britain were terrorists. He called on the Dublin Government to make a thorough review of its extradition proce-

Mr King's formal request for a review of the 1987 extradition law came as the London Government signalled its reluctance to press charges against Mr Ryan in the Irish Republic

Mr Patrick Mayhew, the Attorney General, said proceedings in the Republic under the 1976 Criminal Law Jurisdiction Act had not been "absolutely excluded," but he listed a series of major obstacles to such a course.

Responding to a renewed call from the opposition Labour Party that he should seek to bring Mr Ryan before the Irish courts, Mr Mayhew said there were grave anxieties about the potential threat to wit-

In any event, witnesses could not be compelled to attend hearings in the Irish courts, while two of the four charges against Mr Ryan could not be tried in the

Mr Mayhew, who is expected to announce his decision within the next few days, also argued that if the remaining charges failed for insufficiency of evi-dence, that would rule out any future proceedings in British courts.

Government officials insisted last night that no firm decision had been taken. There would be some advantages to a trial in the Republic if witnesses could be persuaded to travel there and their security

suaded to travel there and their security could be guaranteed.

But the officials agreed that the balance of argument at the moment suggested Mr Mayhew would probably decide against action in the Irish courts.

Most of the meeting of the Ango-Irish conference, attended by Mr King and Mr Brian Lenihan, Irish Minister for Foreign Affairs, was taken up with the growing relitical storm surrounding the Ryan case.

political storm surrounding the Ryan case.

Mr King said the implications of the Irish decision were very serious, "This, perhaps more than any previous conference meeting, was an occasion for blunt speaking," said Mr King. The Northern Ireland Secretary said he

had told Mr Lenihan that the Irish claim that Mr Ryan would not receive a fair trial

in Britain was "totally unacceptable."

Mr King said the grounds identified by
the Irish Attorney General for rejecting the British request went far beyond those contained in present Irish extradition pro-

"We now have a situation where both Attorney Generals believe there is a case which should be heard in court but where the person concerned is at liberty," said

Mr King said the Ryan case had not helped Anglo-Irish relations but said the necessity for the Anglo-Irish Agreement and Conference meetings was all the more vital in the present circumstances. Extradition was a key element in the fight against terrorism, he said,

Mr Lenihan told Mr King the Ryan case was a unique one and repeated that the Irish Attorney General's decision did not constitute a view on the general system of justice in Britain.

But the gulf between British and Irish views on extradition is clearly very wide. Yesterday Mr Charles Haughey, Irish Prime Minister, was given a standing ova-tion in the Dail, Ireland's Parliament, for his handling of the Ryan extradition case

## Lloyd's members to seek loss settlement

MORE THAN 200 members of a seed by CJW, underwriting Liloyd's insurance syndicate agents. People who belonged to Lloyd's insurance syndicate which faces losses of £80m voted overwhelmingly yester-day to seek reimbursement of the money from the syndicate's former managers and about 30 other companies in the Lloyd's

If no settlement is reached, for the money on the grounds that the syndicate was mis-managed and that the agents which recommended they join it failed to make proper inqui-ries beforehand.

miums.
Vigorously defending the proposals, Mr Walker said they would bring 'more emphasis on transparency, I do not believe that they will lead to the demise of the independent financial adviser."

Low Poers 26. The 200 people were members in 1984 of non-marine syndicate 553, which was run by Mr Cyril Warrilow and manthe syndicate in 1984 face hig losses arising from US liability insurance policies sold by Mr Warrilow in the early to mid-

1980s. Yesterday's vote was taken at a meeting convened in London by the Warrilow Steering Committee, chaired by Mr Tom Benyon, a former Member of Parliament. The committee is organising action on behalf of many of the 1,452 people who belonged to the syndicate in

The meeting was given reports by solicitors Elborne Mitchell and Peat Marwick McLintock, accountants, alleg-

ing that in the early to mid-1980s the syndicate was underreserved, over-expansionist and inadequately managed.

The main thrust of any liti-

gation is likely to be against 30 Lloyd's underwriting agencies, including Donner Underwriting Agencies and Osborne Bell, which recommended people to join the syndicate.

According to Mr Benyon, the members could recover the memoers could recover the money from errors and omissions insurance policies held by the underwriting agencies. "We have our sples, and we believe we know how much coverage they have to the last penny." Mr Benyon said.

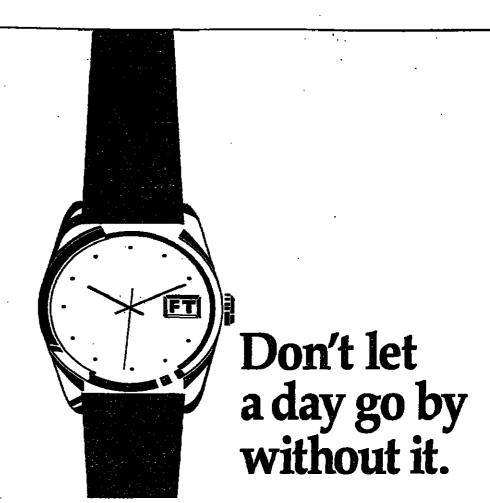
There were strong criticisms There were strong criticisms

from the floor of a report on the losses produced by a committee representing the 30 agencies. The report was "wishy-washy and shilly-shallying," one member of the syndicate said.

Mr Benyon said the costs of hitigation by members would probably be less than £1,000 each and they had a "60 per cent chance" of recovering

many times that amount.

He said the steering committee did not recommend trying to sue the central authorities of Lloyd's for falling to intervene in 553's affairs, because of the 1982 Lloyd's Act, which gave the market's ruling coun-cil immunity from lawsuits.



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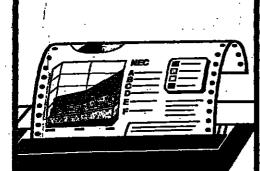
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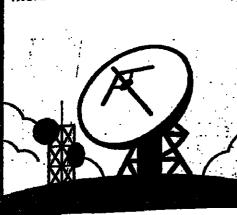
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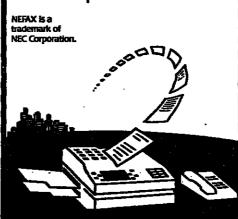
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## Bulk Transport sale could aid bid for Harland

By Kevin Brown, Transport Correspondent

PART OF the proceeds of the help finance redundancy costs. sale of Bulk Transport, a London-based shipping company, to Norway's Bergesen group, could be used to finance the purchase of Harland and Wolff, state-owned Belfast shipyard, it

emerged yesterday.
The proposal, which is being taken seriously by ministers, could provide the Government with a credible alternative to a proposed management and employee buy-out (MEBO) Harland's managing director. Bulk Transport emerged as a bidder for Harland soon after the announcement of Government privatisation proposals in July, but its bid appeared to have lapsed after Bergesen's

hostile \$126m takeover. However, representatives of at least one former shareholder are understood to have told officials in the Northern Ireland Office that part of the proceeds of the Bergesen deal could be used to support a takenus of Harland

takeover of Harland.
The Government is offering to write off Harland's accumulated losses of just under £400m, cover future losses on outstanding contracts, and from the Far East.

However, potential purchasers would have to demonstrate the financial strength to cover losses on new orders.

Mr Eddie Pollock, chief executive of Bulk Transport, mas-terminded his company's bid for Harland in the belief that the company could make large savings by building oil tankers in its own shipyard.

The three main groups of shareholders in Bulk Transport are Fidelity Investments of Boston; New York interests headed by Mr Jim Tisch: and Xenel, a company controlled by Mr Hisham Alireza, a Saudi Arabian businessman. The US shareholders were

the US shareholders were thought unlikely to be interested in supporting the bid for Harland. Mr Alireza is understood to have supported the original Bulk Transport bid.

The proposed deal is thought to be attractive to ministers because it would be accompanied by at least one order for a ied by at least one order for a large crude carrier. Harland was once famous for building

such ships, but none have been built in Belfast in recent years because of tough competition

is not about different types of gun or engine. It is about buy-ing a tank that works.

The army and the Govern-ment want a main battle tank which is reliable, easy to main-tain and operate, and is accu-rate. They are not prepared to put up with vague promises that the Abrans tank planned by General Dynamics of the US, the Challenger II offered by Britain's Vickers, or the West German Leopard tank will be all right on delivery day, sometime in the early 1990s. This sounds unremarkable, except that every British main battle tank since the 1950s has had problems. Each was

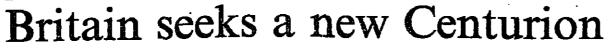
high a performance as alterna-tive tanks used by Britain's A cabinet committee headed by Mrs Margaret Thatcher, UK Prime Minister, is considering which tank to order and plans to reach a decision before the end of the year. It is due to

designed and made in Britain. No tank since the Centurion

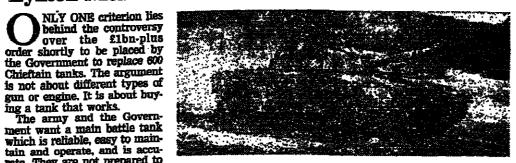
has worked properly or with as

meet today. meet today.

Senior managers in UK companies dependent on Vickers, Britain's only tank maker, said that Vickers had opted for too



Lynton McLain on a search for the ideal tank - one that works



particularly the turret which was recognised to be inade-quate and is being completely

Mr Douglas Cooke, manufac-

turing director of Vickers

Defence Systems in Leeds, acknowledged that the planned

Challenger II was a "low tech-nical risk."

British tanks are no longer the world force they were. The Centurion was Britain's most

successful main battle tank. A total of 3,829 were made, of

which more than half were

narrow a strategy in attempting to win the army order. Vickers had put the Govern-ment in a "take it or leave it" position by opting only for the "low risk" solution to update Challenger, the current battle tank, without offering the Government other UK options.

Vickers, some of these com-panies said, should have given a range of choices, including features – such as a smoothbore gun - comparable to those offered on the competing

Mr Les Tyler, project manager on Challenger II, said: "There was no way Vickers could invest in something that was totally new, and this would not have been accept-able to the MoD (the Ministry

However, the proposed new tank would involve substantial revamping of the Challenger L

in the late 1970s.

Despite this, the late Shah of

Iran placed the largest export order ever for main battle tanks in 1974 when he ordered 125 Shir I tanks and 1.225 Shir II tanks from Royal Ordnance, the formerly state-owned arms and munitions manufacturer which was privatised in 1986.

Iran and Kuwait. The Chieftain had serious problems with its engine, which led to a series of

critical parliamentary reports

The Shir I was based on later production versions of Chief-tain. The production of the Shir I was under way when the downfail of the Shah in 1979 led to the cancellation of the

The Government seized on the development work done on the Shir I and II to make Chalthe Smr I and II to make Chal-lenger. The result was a com-promise tank designed for the Iranian desert but modified for the plains of Europe. Vickers is still delivering the last of these tanks to the British army. Crews dislike the inside of

the tank, however, and the Challenger is slow to acquire

Challenger is slow to acquire targets and hit them.
Vickers says that although the existing Challenger and its equipment were not tailor-made for the British army, the proposed Challenger II would fully meet the army's requirements and that the new systems it wants to put into Challenger II are tried and tested. Conqueror, its successor, entered service with an electri-cal system which was never perfected, and was also diffi-cult to maintain. The Chieftain, which came next, also had problems. About 900 were built for the army out of a total production of 2,265, with the remainder exported to

## Community not yet ready for common currency, say Lords

By Peter Norman, Economics Correspondent

is not yet ready for a common currency, a House of Lords committee has said.

in a report on EC plans to create a "European financial area", the Lords' select com-mittee on the European Communities said a common currency would require further political development of the Community as well as a greater degree of economic convergence than at present.

It said that a monetary union would force the EC to spend far more on regional aid for depressed regions than is currently available. Otherwise such areas would have no means of offsetting economic decline.

The committee said that Britain should take any early opportunity to join the exchange rate mechanism (ERM) of the European Monetary System and so be in a stronger position to exercise leadership on monetary policy. But it acknowledged that Britain's current account balance of payments deficit and rising inflation made entry into the ERM more difficult than it would have been two

The committee appealed to politicians not to use rhetoric focusing on goals such as a common currency or a Euro-pean central bank because this could create "needless divisions" in the EC.

The committee's report is based on evidence gathered over the summer, when strong political support was voiced in France, West Germany and Italy for a speedy move harmon towards monetary union in the ation.

THE EUROPEAN Community is not yet ready for a common Delors Committee of central bank governors and outside experts which is investigating the concrete steps that should be taken towards union has indicated that further economic intergration should have precedence over mone-

tary union.

Despite the Lords' cautious Despite the Lords' cautious approach to monetary union, the committee strongly supports more stable exchange rates and greater monetary cooperation among the 12 members of the EC.

But it said that it is up to the member states to make the key decision, about how much

member states to make the key decision about how much national autonomy they should yield. "In the field of monetary policy, there is no need for the member states to be presented with the harsh choice of full monetary union or nothing," the report said.

the report said.
Echoing the British Government's view, the committee said that arguments about the final goals of monetary policy final goals of monetary poucy should not prevent the EC from finding agreement on practical steps forward. It said that increased private sector use of the European Currency Unit could have considerable commercial advantages.

Looking ahead to 1992, the

committee gave a warning that the benefits of liberalisation to the EC's internal market would be lessened if community insistence on comprehensive reci-procity for EC banks in third countries prevents outside interests from competing within the community. It also argued that there is little need for the Community to force the

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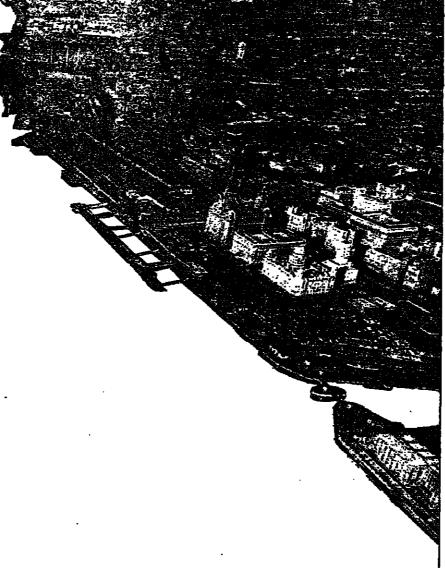
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## Egg demand 'down 50%'

DEMAND for fresh eggs in Britain has fallen by 50 per cent over the last nine days and is already endangering the livelihood of several smaller core producers the Netteral

egg producers, the National Farmers Union said yesterday. Mr John Kerr, head of the NEU's livestock department, attributed the sharp fall in eggs sales directly to remarks made by Mrs Edwina Currie, junior health minister on

December 2, that most of the

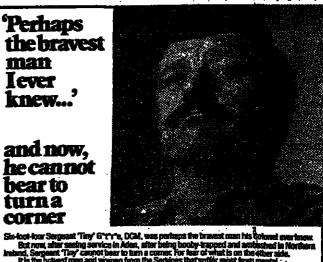
country's egg production was affected by salmonella.

Before then, public concern about the dangers to health of salmonella in eggs had begun to affect the market but sales had fallen by an average of only 10 per cent.

Yesterday, the Government announced a 2500,000 advertising campaign to stem worries and confusion over the dangers

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The closing date for entries and nominations is 20th March 1989. Full details and Entry Forms are available from The Administrator, The David Watt Memorial Prize, RTZ Limited, 6 St. James's Square, London SW1Y 4LD.

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### **TECHNOLOGY**

hotovoltaic cells which convert sunlight directly to electricity have become dramatically cheaper and more efficient within the past four years. Experts predict that during the 1990s their cost will fall to the point where they will be used commercially to generate used commercially to generate electricity on a large scale.

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Because some exaggerated claims were made for solar power during the 1970s – and because alternative energy sources have been out of fashion during the 1980s as a result of cheap and plentiful supplies of oil, gas and coal — many policy-makers and business people do not realise how much progress has been made in photovoltaic technology

"Photovoltaic cells are already commercially viable for many applications," says Tomas Markvart, of Southampton University's engineering materials laboratory, "It is now a question of comparing public a question of converting public

Even in cloudy Britain, photovoltaic cells are surprisingly competitive. Professor Bob Hill, of Newcastle Polytechnic, Hill, of Newcastle Polytechnic, says: "If you want to install lighting in a shed at the bottom of your garden, it is actually cheaper to put up a solar panel with a rechargeable battery than to pay an electrician to lay a cable from the mains to the shed."

World production of photovoltaic cells has increased tenfold since 1980, according to IT Power, the leading UK solar energy consultancy. Over the same period, the average price

same period, the average price has fallen from \$17 to \$4 per watt. This year's output will have a total capacity of 35 megawatts (MW), worth \$175m

(196m).
About 30 per cent of the world's photovoltaic production consists of small cells for consumer products, such as solar-powered calculators and garden lights.

The remaining 70 per cent is used for larger solar panels to generate electricity in places where mains power is unavailable. Rechargeable hatteries store the energy for use when the sun is not shining.

The range of solar-powered equipment runs from boats and isolated telecommunications stations in developed countries to water pumps and refrigera-tors in the Third World. Solar nanels for satellites are a special category; they have to be hardened to resist damage by radiation and extremes of temperature.

In the future, the market will depend on how quickly the price of photovoltaics falls in relation to other energy

## A commercial breakthrough for the sun

Clive Cookson examines why solar power is fast becoming a viable alternative energy source

by the year 2000, as many experts predict, then total production could increase more than a hundredfold and world sales would be worth \$7.5bn a year, according to IT Power.
On the pessimistic assumption that the price falls no lower than 53 per watt, production is projected to increase tenfold by the end of the century.

The echnical progress in photovoltaics over the last four years has taken

photovoltaics over the last four years has taken place on two broad fronts: increasing the efficiency with which solar cells convert sunlight to electricity and reducing manufacturing costs. Academic and corporate laboratories in the US, Europe, Janan and Australia are Japan and Australia are involved.

"Most of the new ideas stem from progress in silicon chip technology," says Markvart. Materials and production methods for photovoltaic cells are similar to those used by the semiconductor industry for making computer chips. making computer chips.
Earlier this year US researchers at Sandia National

Laboratories made a complex experimental cell, combining silicon and gallium arsenide technologies, which converts 31 per cent of the energy in sunlight to electricity.

As recently as the mid-1970s physicists said that photovoltaic cells made from silicon could not operate with more

could not operate with more than 20 per cent efficiency. Yet research groups at Stanford University in California and the University of New South Wales in Australia have now made silicon cells which operate at almost 30 per cent efficiency, by using ingenious techniques to trap as much as of the incoming light as possi-

Hill predicts that "within a couple of years, researchers in the US and Europe will develop cells with efficiencies of 35 per cent. That will be an important electronics companies for

sources. If the average price symbolic milestone, because it exceeds the average operating exceeds the average operating efficiency of coal-fired power stations." According to Markvart, "there is no fundamental reason why ultimately solar cell efficiency could not exceed 60 per cent."

60 per cent."

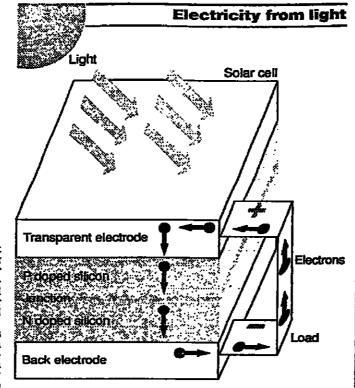
These high efficiency cells operate best under very high levels of illumination — hundreds of times brighter than direct sunshine — and they require a system of lenses to focus light on to their surface. Several years of development work will be required to bring them into commercial produc

Meanwhile the most successful specialist photovoltaic com-pany, Chronar of the US, con-tinues to push down manufacturing costs. Its five factories – in the US, France, Yugoslavia, China and Bridg-end in South Wales – account for about a third of the world's photovoltaic production capac-

Chronar is now building in California the first of a planned series of much larger automated factories, each making 10 MW a year of solar panels. Their production will be required for the world's most ambitious solar project, a 50 MW photovoltaic power station which Chronar and SeaWest Industries (a wind energy company) plan to build in Southern California. The plant is due to be completed by 1992 at a total cost of \$125m — only \$2.50 per watt for the entire system.

Southern California Edison, the local utility, will buy its electricity at the favourable rates offered to suppliers who use renewable energy sources (about 12 cents per kilowatthour), but this is likely to be about twice as expensive as unsubsidised electricity from conventional power stations. All Chronar cells are made

from "hydrogenated amorphous silicon", the same material as that used by Japanese



Light can cause a flow of electrons - an electric current in certain semiconducting materials when they are connected via two electrodes to an external circuit.

The semiconductor in a photovoltaic cell has two separate

layers with an energy gap that corresponds to the energy of the photons (light particles) in sunlight. The voltage and current are created at the junction between the layers.

In a cell made from silicon, this is achieved by adding different types of impurity to the two layers. The upper layer consists of P (or positive) doped silicon and the lower is M (negative) doped silicon.

is N (negative) doped silicon.

On top of the cell is a transparent electrode — for example, a very thin layer of tin oxide — which lets the light through to the silicon. The bottom electrode is typically made of

con, laid down in very thin films, 0.3 microns (millionths of a metre) thick, by breaking down silicon-hydrogen compounds - known as silanes - with an electrical discharge.

The other leading manufacturers of large solar panels — subsidiaries of the oil compa-nies, BP of the UK and Arco and Amoco of the US - use a quite different approach, based on slicing up crystalline sili-

Amorphous silicon cells convert light to electricity with no more than 6 per cent efficiency. That is only half the efficiency level of crystalline silicon. But advocates of amorphous silicon say that the lower manufacturing costs, made possible by the techniques of thin film deposition, more than compensate for its reduced efficiency. Silicon in its various forms

is well entrenched as the favourite photovoltaic mate-

solar-powered calculators. This is a non-crystalline form of silities are so well understood from computer chip manufac-turing. But researchers are experimenting with other semi-conductors which may be better suited to solar cells. BP Solar is concentrating on cad-mium ditelluride, while Arco Solar focuses on copper indium diselenide.

Enthusiasts say that photovoltaic research is making such rapid progress that direct solar power could become the world's main energy source during the next century. Solar electricity would be used to break down water into oxygen and hydrogen, which would replace fossil fuels in most forms of transport.

For people such as Anthony Derrick of IT Power, however, such futuristic ideas are a distraction. "What matters is that we get across to people the fact that solar power is the chea-pest, most reliable and most practical solution in many places today."

### Making heat and power on site

**COMBINED Energy Products** (CEP), a new London company set up with the assistance of the venture capital group 31, is offering a service by which relatively small organisations can enjoy the benefits of combined heat and power (CHP), without the capital expenditure associated with such

The original idea of CHP was to use the heat that is normally wasted in power stations by piping it to local industry and housing. CEP is scaling down the concept to company and site level and is particularly interested in the 300 landfill sites in the UK, where methane is being generated by waste materials and is available at low cost. CEP will put the necessary equipment on to a site to

enerate electricity in the 100kw to 500kw range. It will sell the resulting electricity and heat to the "host" company at prices algnificantly less than those that would be paid if energy were bought from the local boards. CEP would pay agreed sums for the methane to the supplier, often a local council (which otherwise has

the cost of sale disposal). The company believes that it will be able to supply cheaper base load electricity in this way, with the host company continuing to buy from boards for its peak

lemands. Cheap methane is not a prerequisite. CEP is convinced that in hospitals and hotels, for example, diesel generation package (which it can supply) will still be cost effective. If these organisations financed such schemes themselves, they would have to find between 250,000 and £75,000.

### Radiation guides a coal cutter

A COAL thickness indicator (CTI), developed in the UK by Salford Electrical instruments, a subsidiary of the General Electric Company, is undergoing trials in 10 pits in the US.

If these prove successful, a potentially large market could open up for the microprocessor-controlled device, since there are 110 long-wall coal faces in America where the instrument would be useful. The CTI uses the low natural gamma radiation of

rocks and shales, which contrasts with the relatively high level of coal, to generate a display for the guidance of the coal-cutting machinery operator. The US trials follow successful installation of instruments in a number of pits In the UK, where they have been shown to enhance

virus, which is a program or

series of instructions which have been maliciously

introduced to subvert a

computer's activity, can be a tedious task.

Large numbers of diskettes

have to be checked to try to

find the one carrying the virus. Although only one per cent might be infected at the

problem is to make sure the

Chesham in the UK, says it

has dealt with a "distressingly

offending disk is found within

time of an outbreak, the

a mass of clean ones. S & S Enterprises, of

around computing work areas, the machine is

Plastic manhole

cover advances

cover be made of cast iron

Fibresec, of West Yorkshire,

has adopted a composite plastic material. It claims that

The covers were initially

removal of heavy tank and

The new Fibrelite covers

have only 60 per cent of the

equivalents and are easily

Fibresec now plans to exploit

other markets in Europe and

weight of their metal

removed and handled.

the covers are both

IS IT necessary for a manhole

emerge.

both coal quality and productivity.

### A way to spot WORTH computer viruses WATCHING **GETTING** rid of a computer

Edited by Geoffrey Charlish

### The electronic tyre gauge

THE HUMBLE tyre gauge has gone electronic, which will please people who have difficulty reading the tiny numbers engraved on the rods attached to pencil-sized cylinders, which must be pushed on to the tyre valve. Dial gauges were a step in the right direction, but the latest unit, the Sonic Aircheck,

large number of infected has no moving parts. Powered by a long-life Based on its experience. lithium battery, the device senses the tyre pressure it has put together a machine that checks up to 700 electronically. It is pushed on to the valve, a button is pressed and the device is diskettes per hour. The delect most of the viruses removed after "beeps" from a miniature loudspeaker. in use and can be extended

to cover new ones as they The measurement remains visible on a quarter-inch-high liquid crystal display for about 15 seconds, after which the unit switches itself off. The For easy transportation range is 0 to 150 lb/sq in and the claimed accuracy is 1 lb/

> Priced at about £20, the unit is made in Hong Kong and the UK agent is Sonic Tape of Maldenhead.

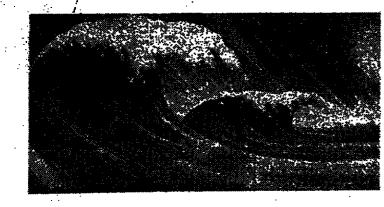
### to be strong and serviceable? A 'softer' diesel Pressed steel has been tried with limited success but engine

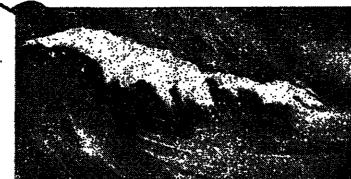
PERKINS ENGINES, of Peterborough in the UK, is using a two-stage fuel injector for its latest two-litre Prima diesel engine.

sufficiently strong and a great deal lighter than most metal Made by Lucas Diesel Systems, the injectors cut engine noise and exhaust designed for use on petrol station forecourts, where the emissions, particularly at town driving speeds. A priming injection, followed millionths of a second later service covers has produced back injuries among forecourt staff, drivers and fire officers. by the main injection, gives softer" combustion.

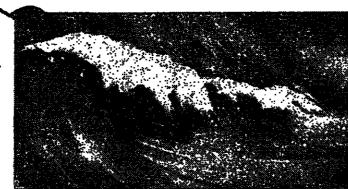
CONTACTS: Combined Energy Products: London, 993 7711. Salford Electrical Instruments: UK, 0706 67501. S & S Enterprises: UK, 0484 781900. Fibresec: UK, 0943 487044. Sonic Tape: UK,0828 07912. Perkins Engines: UK, 0733 8747.

### ves of challenge





### defving obstacles



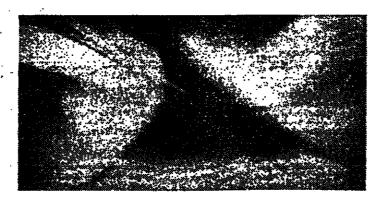


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alan Lada No. 1, P.O. Box 1946 KB/JAK

ISSUES (H), NEW CHANGE, LONDON, EC4M 9AA NOT LATER THAN 10.00 A.M. ON FRIDAY, 13TH JANUARY 1989, OR AT ANY OF THE BRANCHES

OR AGENCIES OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON

OFFER TO PURCHASE UP TO £500,000,000

10 per cent EXCHEQUER STOCK, 1989

11 per cent EXCHEQUER STOCK, 1989

BY AUCTION ON AN OFFER PRICE BASIS

1 THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND invite

applications from holders of 10 per cent Exchequer Stock, 1989 and 11 per cent Exchequer Stock, 1989 to sell all or part of their holdings on the basis

2 This offer is open to stockholders whose holdings are on the Bank of

ccordance with paragraphs 11 and 12 below on Monday, 16th January 1989.

16 days rebate interest will be deducted from the price paid for purchases of 10 per cent Exchequer Stock, 1989; 109 days accrued interest will be added

4 Stock in respect of which applications are accepted will be acquired by the Bank of England free from all liens, charges and encumbrances and with all the rights now or hereafter attaching to it except, in the case of 10 per cent Exchequer Stock, 1989, the right to receive the interest payment due on 1st

5 Applications may be made on either a competitive or a non-competitive basis, as set out below, and must be submitted on the printed application forms referred to in paragraph 13 below. Each form must comprise either

one competitive application or one non-competitive application. A separate application form must be completed for each Stock. In the case of stockholders who are not members of the Cantral Gilts Office (CGO) Service, either the

application form must be accompanied by stock certificates for at least the amount of the Stock stated on the application form, or the stock transfer form must have been certified. The Bank of England will not accept forms for certification after 11.75 a.m. on Thursday.

the Bank of England not later than 10.00 a.m. on Friday, 13th January 1989.

6 Application forms and stock certificates must be lodged at the Bank of England, New Issues (H), New Change, London, EC4M 9AA not later than 10.00 A.M. ON FRIDAY, 13TH JANUARY 1989, or at any of the Branches or Agencies of the Bank of England not later than 3.30 P.M. ON THURSDAY, 12TH JANUARY 1989. Applications will not be revocable after 10.00 a.m.

7 Competitive applications must be for a minimum of £100,000 nominal of

Stock; non-competitive applications must be for a minimum of £1,000 nominal and a maximum of £100,000 nominal of Stock. Subject to these limits, applications may be made in multiples of one penny.

PLEASE SEND.

Address

PLEASE USE BLOCK LETTERS

set out in this notice. The maximum amount of Stock to be purchased by a Bank of England under this offer will be £500,000,000 nominal of Stock.

3 Settlement in respect of applications which are accepted will be ma

to the price paid for purchases of 11 per cent Exchequer Stock, 1989.

England Register and the Sank of Ireland, Belfast Register,

THURSDAY, 12TH JANUARY 1989.

### LAW AND SOCIETY

## Archaic law of defamation is in need of reform

By David A. Anderson and Basil S. Markesinis

APPLICATION FORMS MUST BE LODGED AT THE BANK OF ENGLAND, NEW 🤲 The Sank of England reserve the right to reject any competitive applica or part of any competitive application. Competitive applications will be ranked in ascending order of price for each Stock and applications will below the highest price at which the Bank of England decide that any competitive application should be accepted for that Stock ("the highest accepted price"). STOCKHOLDERS WHOSE COMPETITIVE APPLICATIONS ARE ACCEPTED WILL BE PAID AT THE PRICES AT WHICH THEY APPLIED. For each stock competitive applications which are accepted and which are made at prices below the highest accepted price will be accepted in full; competitive applications which are accepted and which are made at the highest accepted price may be accepted in

NON-COMPETITIVE APPLICATIONS

A non-competitive application must be for not less than £1,000 nominal and not more than £100,000 nominal of Stock.

Only one non-competitive application in respect of each Stock may be submitted for the benefit of any one person. Multiple applications or suspected multiple applications are liable to be rejected.

The Bank of England reserve the right to reject any non-competitive application. All non-competitive applications which are accepted will be accepted in full AT A PRICE FOR EACH STOCK ("the non-competitive price") EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE APPLICATIONS HAVE BEEN ACCEPTED FOR THAT STOCK, the average being weighted by reference to the amount accepted at each price and ROUNDED UP TO THE NEAREST PENNY.

All applications under £100,000 nominal of Stock will be deamed to

10 The Bank of England may accept applications in respect of only one of the Stocks and may purchase less than £500,000,000 nominal of Stock in total. If applications are accepted in respect of both Stocks the amount of each Stock purchased will be determined by the Bank of England at its

Stockholders whose applications are accepted and who are members of the CGO Service will be notified by telephone of the amount of Stock in respect of which their applications have been accepted by 10.00 a.m. on Monday, 16th January 1989. Payments to CGO Service members in respect of Stock

BANK OF ENGLAND

Each competitive application must be for one amount of Stock and at one price expressed in pounds and pence per £100 nominal of Stock and must be for a minimum of £100,000 nominal of Stock. 14th December 1988

**REQUEST FOR APPLICATION FORM** 

16th January 1989. Payments to CGO Service members in respect of Stock purchased under this offer will be made by assured payment through the CGO Service ageinst delivery of the Stock on Monday, 16th January 1989. Payments of £7,000 and above to other Stockholders will be made through the Clearing House Automated Payments System on Monday, 16th January 1989 if the relevant details have been given in Section E of the application form. In all other cases payment will be made by cheque despatched on Monday, 16th January 1989 by first class mail at the risk of the stockholder to the address shown in the application form. 13 Application forms, incorporating stock transfer forms, and copies of this notice may be obtained at the Bank of England, New Issues, New Change, London, EC4M 9AA, or at any of the Branches or Agencies of the Bank of England; at the Bank of freighand, Moyne Buildings, 1st Floor, 20 Callander Street, Belfast, BT1 5BN; or at any office of The International Stock Exchange in the IF STOCKHOLDERS ARE UNCERTAIN AS TO THE BEST COURSE TO FOLLOW THEY SHOULD CONSULT THEIR STOCKBROKER, BANK MANAGER, SOLICITOR, ACCOUNTANT OR OTHER PROFESSIONAL ADVISER. LONDON To obtain an application form please send the coupon below to: Bank of England, FREEPOST, New Issues, New Change, London, EC4B 4FA. No stamp is required. \_Application form(s) relating to 10 per cent Exchequer Stock 1989 Application form(s) relating to 11 per cent Exchequer Stock 1989.

R ock singer Elton John, it was announced on Monday, settled his libel action against The Sun. The newspaper admitted that the stories printed about him were untrue. He will get £1m in damages. This confirms the sharply rising trend in libel damages. A series of recent libel trials ended with damage awards can be so high that they amount to a windfall for the plaintiff, and can no longer be dismissed by the newspa-pers concerned as an expense reasonably incurred for attract-

ing more readers.

Recent UK awards include 2500,000 to Mr Jeffrey Archer, 2450,000 to former Royal Navy Officer Martin Packard, £310,000 to the solicitors Fox and Gibbons, and £300,000 to actress Koo Stark. These awards are often larger than many made in serious personal injury cases, and this can be partly explained by the rule that libel damages need not be limited to actual, proved loss. This rule, design individuals the difficulty of proving actual damage to their reputations, has even been extended to legal entities such as corporations, unions, and governmental authorities. Awards that can be excessive for natural persons can become grotesque in the case of legal

entities. The rising awards reinforce the present law's oppressive effect on free public debate of important public issues. It fails to draw a sufficiently sharp distinction between reporting about an individual's private life (such as sexual matters) and reporting about politics, business, education, health, and other matters that legitimately concern the public. The law's failure to exempt from the strictures of libel laws serious reporting leaves it at a dis-advantage when compared with the commercially more attractive sensationalism. In 1968 Lord Diplock said the

law of defamation had "passed beyond redemption by the courts". Proposals for reform through committees have also failed to redeem it. The law remains archaic, unfair, defective, and oppressive.
It is archaic because it clings

to ancient rules such as the distinction between libel (written or other permanent forms petition of other ideas". of expression) and slander (oral To honour that principle, defamation). These rules

evolved from battles between the Ecclesiastical courts, the Star Chamber, and the common law courts and have little relevance today.

It is unfair because the complexity of the law makes litigation expensive, and the una-vailability of legal aid means that in practice the law only protects the reputations of the rich who can chance litigation. It is defective because the

remedies do not fit the wrongs. Often the most appropriate remedy would be a simple but quick correction or retraction, setting the record straight. Under present law, publishers are encouraged to offer correction and apology in some cases, but cannot be compelled to do so even when the falsity of what they published is evi-

The US law of defamation is no better. It maintains the same archaic distinctions between libel and slander and the same inadequate choice of remedies. Damage awards are even more capricious than in England. According to one study, the average jury award in media cases is more than \$2 million, and some verdicts have exceeded \$25 million. These are usually reduced or reversed on appeal, but judgments of more than \$3 million have been upheld.

Attorney's fees in major US libel cases often exceed \$1 million, and in some cases have been as high as \$10 million. As a result, libel litigation is beyond the reach of most Americans. US law may also have gone too far in protecting the press at the expense of personal reputation, discouraging able people from participating a politics of scandal at the expense of serious discussion of issues. Despite its faults, however, US defamation law does reflect several basic principles that merit serious con-sideration in England. The first is the belief that

every person has a fundamen-tal right to express an opinion on matters of public concern without fear of legal consequences. As the US Supreme Court said, "there is no such thing as a false idea, However pernicious an opinion may seem, we depend for its correc tion not on the conscience of judges and juries but the com-

most US courts hold that statements of opinion are absolutely protected. "Opinion" is defined with a close regard to context, so that even a statement heavily laden with spe-cific accusations is likely to be called "opinion" if it occurs in public debate over a matter of legitimate public concern. The classification is made by the judge rather than the jury, and if he decides the statement is oninion the case will be dis-

missed early on, with minimal expense and delay. Naturally, the English law also protects opinion, through the defence of fair comment. But this concept provides only a niggardly and undependable defence. Opinion is much more narrowly defined in England, and even then the defence will be lost if the defendant has failed to make clear the facts upon which the opinion is based, or if a court decides that the comment was "unfair" or

for an improper purpose.

Another useful principle of US libel law is the recognition that some factual error is inevitable in debate of public issues, and that public debate must have some "breathing space" if it is to be robust. By contrast, the basic English rule is that whoever makes a defamatory statement is strictly liable unless he can prove the truth of his statement. The Defamation Act of 1952 contains an exception for unintentional defamation, but this cumbersomely phrased defence has given little relief from the general rule of strict liability in practice.

Under the strict liability rule, the US Supreme Court wrote, "would - be critics of official conduct may be deterred from voicing their criticism, even though it is believed to be true and even though it is in fact true, because of doubt whether it can be proved in court or fear of the expense of having to do so . . . The rule thus dampens the vigor and limits the variety of public debate".

To reduce the threat of self -censorship, the US courts require private plaintiffs to prove that the defendant was negligent with respect to the falsity of the charge. Plaintiffs who are public officials or public figures must prove even more - that the defendant knew the statement to be false or had serious doubts about its

truthfulness. There are many in the US who think these requirements make plaintiffs' burden too heavy, especially if they are public figures or officials. But there is little quarrel with the underlying idea that those who speak or write about public issues must be given some room for honest error.

For the same reason US courts abandoned recently the rule which still dominates the English libel trial: that the burden of proving truth rests on the defendant. The effect of such a rule is to treat any statement sued upon as pre-sumptively false - a presumption which gives preference to the private interest in clearing one's name over the public interest in free speech. This sometimes has the undesirable consequence that when the defendant could not meet the burden of proving the truth of the alleged libel, the plaintif can leave the court with his pockets full but without having cleared his reputation.

In many cases this burden is immaterial, but where the truth is unproveable, or where the evidence of truth is equally balanced by evidence of faisity, assignment of the burden is decisive. The American choice is to give free speech the benefit of the doubt and to oblige the plaintif to prove the falsity of the incriminated statement We do not advocate the sale adoption of US rules. But the study of US law, along with the case law of some European systems and the work of the Strasbourg Court of Human Rights, seems overdue. An impartial comparative study might provide an impe-tus for a fresh examination of this important area of the UK

Any reform of the law of libel should, in our view, encourage uninhibited report ing on public issues, provide less expensive remedies for the victims of defamation, and avoid oppressive and excessive damage awards and litigation

David A. Anderson is Thompson & Knight Centennial Professor at the University of Texas and Visiting Professor at Queen Mary College, London. Basil S. Markesinis is Denning Professor of Comparative Law at the University of Landon, Queen Mary College.

# HELPING BUSINESS MAKE MORE OF

## Acook-chill cure for catering

chilled within 90 minutes and stored at just above freezing point (0-3°C) until it is needed. It's then re-heated in finishing kitchens needing low capital investment

and minimum stall.

Derriford Hospital, Plymouth, is among the many organisations benefiting from Cook-Chill The hospital is believed to have

the largest directly managed Cook-Chill operation in Northern Europe, preparing 6,500 meals a day for distribution to the 23 hospitals that form the Plymouth

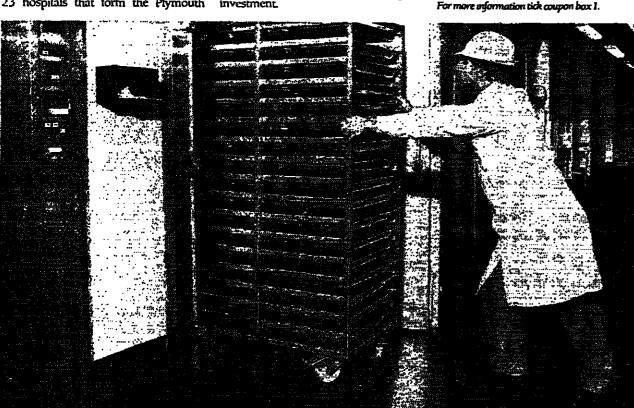
Electricity is the key to the system that is saving hospitals, hotels and restaurants thousands of pounds a year in more efficient catering – Cook-Chill.

With Cook-Chill, food is prepared throughout East Comwall, South Hams and the city itself.

The Cook-Chill concept was intro-duced at Dernlord in 1985 when the kitchen was due to be refurbished and equipment updated.

Staff from the Electricity Council and South Western Electricity Board were involved from the start, providing advice on space requirements, cooking equip-ment, chilling and other refrigeration needs and food regeneration equipment. lt's another example of how electricity can mean a healthy return on your







## Underfloor benefits

Compact disc manufacturers Nimbus Records Ltd, of Monmouth, Gwent, make use of waste heat to warm their office space and achieve substantial savings.

The company converted a stable block for office use and the building was insulated to high standards and fixed with underfloor heating using plastic water pipes.

Heat is recovered from manufacturing processes in the adjacent high-tech block by means of a water-cooled condenser on the water chilling plant, which has replaced the conventional factory cooling tower. Hot water is circulated through the underfloor pipes by a small electric pump. Automatic controls ensure that temperatures are maintained accurately.

The pumps and extra pipework cost £7,700 to install Pollution-free and requiring minimum attention, the system saves £2,100 a year in operating costs and

earned the company the 1987 BETA trophy for energy efficiency in buildings For more information tick counce box 2

under 1,000 square feet.

In the surgery and waiting room, the heaters incorporate automatic input controls which determine the level of charge taken overnight. Daytime room temperatures can be adjusted by using a further control on each heater. For more information tick coupon box 3.

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POOR Royal Insurance. Last

year's hurricane cost the company £105m in the UK: this summer it had to cope with a consulting actuary. For several months, actu-

aries from Tillinghast mulled over Royal's loss reserves in the US, where the group seils more than 43 per cent of its non-life insurance book. It came up with a conclusion that Royal needed to provide another \$200m (£109.9m) to meet claims expected to arise from policies underwritten in 1985 and before.

The result was to lop £112m from the group's pre-tax profits for the first nine months of 1988. The surprise it caused should have focused attention on the way insurers explain how they reach their most tick-lish operational decision: the decision each year on how much to put into reserves against claims that will one day be paid on policies issued in that year, and previous

None of the UK's leading composite insurers has found a satisfactory way of giving shareholders adequate infor-mation about the state of its outstanding claims reserves. Yet the 1987 annual reports for the six largest UK-based nonlife insurers show that those reserves totalled £11.26bn, a figure 40 per cent larger than their combined shareholders'

The topic never receives the debate it deserves. One reason is that the accountancy profession in particular is obsessed with the well worn argument about how composites should account for the investment

Outstanding claims reserves a black hole. comparatively

gains they make from their non-life funds, kicked off by Eagle Star in 1984, when BAT, its new owner, changed its

accounting policy.

The upshot has been confused. Eagle Star takes the average of five years of realised and unrealised capital gains into its profit-and-loss account. Commercial Union recognises realised capital gains in its after-tax profits. Last March's European Commission's draft directive on insurance accounting requires realised gains to appear in the profit-and-loss account, while unrealised gains must go into

That may be a muddle, but by comparison outstanding claims reserves are a black hole. True, none of the largest compositesuses its legal right under the 1985 Companies Act not to say how big (or small)

they are. But what matters is how the filbn was calculated - and whether it is enough, or too much. Shareholders need detail about the assumptions used, and to be told whether, and when, the reserves are checked by independent actuaries.

They also deserve plain

speaking about how reserving was in the past and, if it went wrong, to know why. They also need to know the average time over which claims will be settled. A negligience policy issued now to an architect might produce a claim in 2008: the longer the tail of liability, the greater the uncertainties.

What the composites actually offer in their annual reports are mere thumbnail sketches. Guardian Royal Exchange says that full provision is made for the estimated cost of claims outstanding at the end of the year, taking count of inflation. But inflation is ambiguous.

The general inflation rate in the economy - or the price of motor repairs? Tillinghast found that Royal's workers' compensation claims were going to be greater than expected because the cost of medical care for injured Americans was escalating. Damages awards

were also creeping up, aggravated by adverse legal rulings. Nor do the composites' published accounts say how much of the outstanding claims reserves are for "IBNR" (incurred but not reported),

Few outsiders can make much of the 300-page DTI reports

meaning claims that have not been notifed but can be pre-dicted statistically. Nor do they break down the reserves geographically, or by class of business, although it is much harder to project future claims under US liability policies than losses from UK factory fires.

Analysts can read the annual returns the composites make to the Department of Trade and Industry, or to insurance commissioners in the US. The DTI returns, for instance, show how reserves set up each year since 1970 compare with claims that actually emerged.

But insomniacs leafing through the 300-page DTI returns will find them chiefly laid out to fit DTI computers.

Few outsiders can make much of them. If outsiders try, managements react apoplectically to suggestions that reserves are inadequate. There was a famous row six years ago between CU and Wood Mackenzie when the stockbroker foresaw (correctly) that CU's expansion in the US would

mean huge reserve-bolstering a few years later. Will disclosure improve? Maybe, because of another debate. This one concerns dis-counting: the question of whether non-life insurers should take credit for future investment income when se ting up reserves. Prudential already discounts part of the reserves of its reinsurance subsidiary, a move that raised its pre-tax profits by £8.8m last

Loss reserve discounting would improve disclosure, because the EC directive insists that insurers disclose the assumptions they employ in doing it. But insurers will not rush to discounting, because the inland Revenue is eager to take its cut of resulting increases in reported prof-

There is no reason, though, for individual insurers to delay steps to enhance disclosure. The 10-K reports filed by US insurers with the Securities and Exchange Commission contain loss-reserve triangles. Those tabulate the way outstanding claims reserves com-pared with losses that actually arrived, swiftly showing if the insurer has a history of skimp-

ing its provisions.
Yet the triangles can be crude: much better is the dis-

### **Best comments** put reader in the mind of the manager

closure by some underwriters at Lloyd's, such as the R.J. Kiln group. At Lloyd's, reforms in reporting since the scandals of the early 1980s have been far-reaching. One such was a requirement to publish with syndicate accounts a commentary written by the person who runs it.

Many syndicates' commentheir best they put the reader inside the manager's mind, explaining how losses have developed, the syndicate's reinsurance protection, and what the future holds. The only obstacle to the composites doing likewise is their fear that in shareholders' hands a little knowledge is a dangerous

**ACCOUNTANCY APPOINTMENTS** 

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### Manchester

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The ideal candidate will be a qualified accountant in his/her late 20's early 30's with some 2 years post qualification commercial experience who has not only technical ability but also the enthusiasm and flexibility to face the exciting challenges that our continuing growth provides.

For a chat about this post, please telephone Richard Piggott on Milton Keynes (0908) 675544 or write to him at Erostin House, The Milton Keynes Marina, Milton Keynes, Bucks. MK6 3BY.

**Finance Director** 

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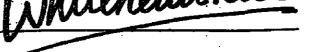
Interested applicants should write enclosing a significant contribution to the overall management and comprehensive Curriculum Vitae and daytime direction of the business. A key emphasis in the short telephone number, quoting Ref: 286, to Philip Rice, term will be on the development of plans to improve the MA, ACMA, Whitehead Rice, 295 Regent Street, management information systems within the company. London WIR 8JH.Tel: 01-637 8736.

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# FINANCIAL CONTROLLER

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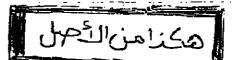
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## **Financial Controller**

### Manchester

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Our client is a highly profitable marketing orientated £80m t/o division of a major UK Group. The business has grown significantly in recent years and this trend is expected to continue both organically and by acquisition.

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## Financial Controller

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J.A. Thomas, Ref. L13099/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-446661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 41.Z.

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This is a Notice under Section 175 CA 1985 to the effect that the Company has approved a payment out of capital for the purpose of sequiring its own shares by purchase from the major shareholder Mrs Bridges under Bridges Will Trust.

Capital payment for the shares in question is \$175,000 under the Resolution dated 9th December 1985 made under Section 175 CA 1985. The abstracy Declaration of the Directors and the Auditor's Report required by Section 175 are available for inspection at the Company's Registered Office.

Any creditor of the Company may at any time within the five weeks immediately following the date of the Resolution for payment out of the capital apply to the Court tuder Section 176 for an Order prohibiting the payment.

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## CANADIAN PACIFIC LIMITED

At a meeting of the Board of Directors held today, the following dividends were declared:

ORDINARY SHARES
A final quarterly dividend of nineteen
cents (19c) Canadian per shure on the
custsanding Ordinary Shares in respect
of the year 1935, psyable on January
30, 1989, to holders of record at the

PREFERENCE SHARES A final semi-annual dividend of 2c per Canadian Dollar Preference Share and 2 pence per Sterling Preference Share on the outstanding Preference Shares in respect of the year 1988, psysble on January 30, 1988, to hold-ers of record at the close of business on December 23, 1988.

BY ORDER OF THE BOARD. D.J. DEEGAN VICE-PRESIDENT AND SECRETARY MONTREAL, December 12, 1988

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CLAL FINANCE NLV.

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6th May, 1988 by The Mitsubishi
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US \$12 MALLIÓN GUARANTEED FLOATING RATE NOTES 1990 The interest rate applicable to the above The interest rate applicable to the above Notes in respect of the initial interest period commencing 15th December 1988 will be 10½65 her annuar. The interest amounting to US \$515.03 per US \$10,000 principal amount of the Notes will be paid on 15th June 1989 against presentation of Coupon No.7. BANK LEMM (UID PLC. Principal Paying Agent.

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### REFURBISHMENT

The Financial Times proposes to publish this survey on:

10th January 1989

For a full editorial synopsis and advertisement details, please contact:

Penny Scott on 01-248 8000 ext 3389

or write to her at:

Bracken House 10 Cannon Street London EC4P 4BY

**FINANCIALTIMES** 

### GER RTIES PLC : G: ೨೨೦ with 21 classe ng in al ್ಷಾಗಳ ರಗ ಕನಡೆ ಕ್ Group Taxata eura or Texasa ng and Gross tere to make a 0 2 5 ACT - DES son was Sere . **ಎಂಎಂಎಂಡಿಗ**≋ ಪ್ yation, eged & in and bereis jar will be pad marked Stati i be sent to j. . . . . . . 44 14 CHU ST

### Food fashion

## Spam – still going down well in South Korea

Maggie Ford explains the unlikely popularity of an American processed meat

ast autumn during the harvest festival gift-giving season in South Korea, a foreign businessman was surprised to receive a presentation pack from a Korean client. It contained not the usual bottle of Scotch, or basket of expensive fresh fruit, but several cans of Spam. Worried that he might have suffered a sudden fall in status, he asked local businessman what they thought about the present. Perfectly acceptable gift, they assured him; it usually appealed to the wife as well.

The selling of Spam in South Korea as a

luxury western product would rate as one of the triumphs of the world food business, if the processed food market were not such a curious one. Every Seoul supermarket contains shelves of plain Spam, spam with cheese chunks, "smoked" spam, even

spam with low salt content. A small 200 gramme can, its label showing a slice fried with an egg costs Won 1600 (£1.26p). Those wishing to impress can buy the special department store presentation pack of 9 cans at the princely price of Won 23,500 (£18.60p).

Nestling on the next shelf at the relatively lower price of Won 2.470 (£1.95p) for a 350 gramme can, is Spam's cousin, luncheon meat. For those shoppers on a really tight budget, however, four slices of smoked ham can be bought from 64p, a standard size tin of tuna may be found for a mere 79p and a lowly can of sardines

This distortion of the image in Westerners' eyes of their food - whereby high quality products are sold cheaply, and those considered downmarket are expensive - owes much to South Korea's history of war.

Products such as Spam were invented as substitutes for ham, sausage and pork during wartime food shortages in Europe.

when the Korean War broke out in 1950 and United Nations troops arrived to help the South, the cans of American spam and Hershey chocolate bars the soldiers brought may well have been the first western food many Koreans had ever seen. Since then, strict bans have been imposed on imports, including consumer products like food, in the interest of economic growth. Koreans have also been banned from travelling abroad in order to save

foreign exchang The result is that many people's under-standing of western food is based on black market goods purloined from several US military bases scattered around the country. A style of cuisine has even been invented, known as "Budegogi", or army meat, where items such as Spam are cooked with vegetables, garlic and red pep-

pers into a spicy stew.

Tastes are changing, however, as the economy begins to internationalise and the travel ban is lifted. Korean businessmen are now lining up at foreign restaurants in Seoul to try the authentic taste of

western food. At the Seoul Hilton hotel's Italian restaurant, where 50 per cent of customers at lunch are now Korean, a typical local diner will order Parma ham and melon, minestrone soup, chicken al parmigiano and cassata ice cream.

According to the restaurant manager, the South Koreans, perhaps uniquely in Asia, are fast developing a taste for cheese. They are also exploring the varietles of foreign wine to enter the country following the relaxation of some import restrictions last year.

But while a dozen botels and a few other tourist restaurants are able to import the quality foreign foods for which a taste is now developing, consumers are likely to have to wait awhile before they can find a

salami in their supermarkets. The problem, according to one foreign businessman who would like to open an importing company in Seoul, is twofold the continuing government restrictions on imports and the attitude of the Korean food and trading companies which now

supply the market.
"Most of these men remember the Korean war and have a very old-fashioned, conservative and American-oriented attitude." he says. "They have not moved with the times."

The South Korean Government announced changes to the regulations on trading in August, under which foreign companies are allowed to import goods and distribute them in South Korea. The Government's economic policy also stressed stimulating domestic demand and lifting import restrictions on a wide-range

of products.
But foreign businessmen have discovered that while they are technically able to



Spam gets the premium product treatment with this display in a Seoul department store

set up a trading company, foreign exchange restrictions make it difficult for them to bring in funds needed to start the

Meanwhile, local food-producing companies are moving only slowly to introduce new western-style products and most of them, such as breakfast cereals, baked beans, processed cheese slices and smoked ham, are aimed at children.

South Korean housewives are following the example of their Japanese counterparts and serving quickly cooked western or Korean snack suppers for children rather than the full Korean meal of rice

with numerous complicated side dishes. Foreign businessmen are frustrated by their inability to market quality foreign products in a country where consumers are adventurous and tastes quite wideranging. South Korea has experienced a surge in prosperity over the past two years

with wages rising by an average of 40 percent along with double figure economic growth. But lobbying by Korean companies which fear that they will not be able to compete has delayed the lifting of restrictions. Nevertheless, some restrictions may be

eased as the current boom in travel

increases people's knowledge of the sorts of food available abroad, and local companies begin to respond to the demand (such foreign companies as McDonald's and Baskin Robbins ice cream, which have been let in, are doing a roaring trade). If that happens, Spam may start to fall

from its exalted market position. Until then, foreign residents will continue to return from trips abroad, their suitcases bulging not with duty free whisky and cigarettes, but with salamis and olives, muesli and preserves, cooking spices and chutney along with the most missed product of all - real French cheese.

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## cookie price crumble in the wake of takeovers?

im Rogers is emphatic. "You certainly can expect to pay more for Oreo cookies," says the professor of finance at the Columbia University Graduate School of Business in the wake of the successful \$25bn bid by Kohlberg Kravis Roberts for RJR Nabisco Company. Oreo is among the food and tobacco company's best known food brands, along with Del Monte tinned fruits, Ritz crackers and Nabisco breakfast cereals.

Usually KKR breaks up companies; but this one it says it intends to run, notes Rogers. If so, he maintains, the price of everything RJR Nabisco sells will go up. "I cannot see how they can service the deal without raising prices."

was made right at the top of the market, at the end of a ten year cycle of raw materials going down in price. Starting this year, prices are going up. a major cyclical change. Cash flow is turning negative and no matter what happens, they will have to raise prices. Now they will have to raise them even more."

Tom Pirko, president of Beymark, a beverage consult-ing firm, agrees. "There is absolutely no question that this all means higher prices and the consumer will pay the

piper."
The acquiring companies in such deals, which includes Philip Morris's \$13bn takeover of Kraft, are hardly likely to

admit to raising prices. The US Congress has already expressed qualms on behalf of consumers, who themselves are showing "a lot of antipathy towards big companies," according to Mona Doyle, president of Consumer Network, a market research company.

But talking of the inevitabil-

ity of raising prices is one

over go down. That is what

thing - achieving it is quite another. Indeed, observers of the packaged goods industries raise doubts about whether such a step is even feasible in hotly competitive markets.

Food industry analyst John M. McMillin of Prudential Bache Securities says: "The evidence is that, if anything, prices of products after a takehappened to Beatrice products," he says, referring to an earlier break-up of the huge food conglomerate. After Sea-gram bought Beatrice's Tropicana orange juice business for \$1.2bn. rebates to consumers have been a generous \$1 cash plus \$1 each on two subsequent purchases - a move intended to increase volume.

As McMillin says: "Food retailing remains a highly competitive business. There is no room to raise prices above competitive levels."

John A. Quelch, who specialises in consumer goods as professor of business administration at the Harvard University School of Business, says: "I do not see deleterious prices

for consumers from this. In most markets with mature technologies, there tends to be industry overcapacity, suggesting that an acquirer can-not typically raise prices."

The huge prices being paid

for these companies' "good-will" - the premium over their assets and profits means that the acquirers have to find some way of improving their returns. They have to translate the Wall Street premium of their acquisitions into main street shopping baskets. If the brands cannot be jacked up in price, the options for improving returns on the products themselves are limited to line extensions, price promotions and spending cutbacks, including reduced advertising budgets. None comes risk free.
Line extension, or using a

brand name for new products, has already been used successfully by Kraft. Quelch believes this is the way the companies can capitalise on the value of the brand names. But shelves have become so cluttered with new products, including line extensions, that American supermarkets are charging "slotting allowances" even to carry them. The fees apply to line extensions of existing brands, adding millions to the development and other costs of introducing new consumer food products, which typically amount to an astounding

SIOOm. Hamish Maxwell, the chairman of Philip Morris, the US food multinational, admits: "By and large, we're not keen on paying slotting allowances, but we have to be practical."

Price promotions are a standard tactic to improve margins after a takeover, but cutting the price of a brand dilutes its premium value. Price cutting is a way of maintaining market share at the expense of image; but it can also be evidence . that competitors hold the advantage in the uncertain times that follow a company's

Quelch contends: "The other brands accelerate new product introductions and have their own price promotions to take advantage of the leaders' temporary weakness."

The advertising industry expects both reductions and account realignments from the RJR Nabisco sale. The company was fifth last year in Advertising Age's list of top advertisers with expenditure of \$840m, but "advertising agencies, market research companies and marketing con-sultants will now be competing with banks for RJR's money," according to industry consultant Bill Bishop.

To John Quelch, cutting back on advertising to conserve profits can be the riskiest strategy of all. "Losing a quality image can destroy a product for good."

Frank Lipsius



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## Orpheus Descending

The Peter Hall Company has started off in great style, with a steamingly atmospheric prodiction of what is probably Tennesses Williams's last major play. Already, you can see the style fragmenting, creating a challenge our theatre seems reluciant to meet. In a similar way, Sean O'Casey's last plays are considered too "difficult."

Orpheus Descending (1957) has never had a good press but Hall's majestic revival makes a virtue of its seeming intractability and thunderously relates it to the rapid Deep South society of an earlier play, such as Sweet Bird of Youth. The technique is odd, kaleidoscopic, cumulative. with a central cumulative, with a central doomed duo sniffing each other out like animals.

The general dry-goods store run by Lady Terrance, whose stalian immigrant father was burned up in his orchard by the Ku Klux Klan ("for selling

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liquor to niggers") is at the epi-centre of storms, visions, fears, and boiling hostility. Lady's husband (Paul Freeman) was behind the outrage. While he festers at death's door upstairs, Lady takes in a drifting spitar. Lady takes in a drifting guitarist, Val Xavier, as a clerk and

This atimated Orphic sym-This atimated Orphic symbol, with his lyre inscribed with the names of jazz and blues greafs, was loosely modelled on Elvis Presley, and suffers a similar sacrificial fate. At 30 years old, he needs to slow down. Life, he says, is one long spell of solitary comfinement. His uniform of a snakeskin jacket assumes a talignee. skin jacket assumes a talismanic function, taken up by fellow outlaws, the black conjurer (Doyle Richmond) and the trembling waif, Carol Cutrers, in this latter role, this Covincton is really east. Julie Covington is really out-standing, a joy-riding demonic urchin, who is paid to stay

away from home. Her brother

was a lover of Lady's and the community unloads its resentment as the shop prepares to open a confectionary counter decorated like a tinsel orchard.

Speeches break out of naturalistic dialogue, and Hall sets an enveloping style from the very first bitchily gossiping conversation between the townswomen. An electronic score by Stephen Edwards reflects the rumbling changes in temperature, and the lighting of Alison Chitty's verandah-dominated set by Paul Pyant is used to denote dra-matic gear changes into musi-cal rifts and jags of fear and

The air is thick with threats of violence. The shocking climax occurs at the moment when Lady has reached furthest back into her memories of happiness, just as we learn of new life beating within her.

This jostling of present action with past and future states of exultation is something I had not noticed before, and Hall and his top notch cast pin it down with brilliance and sensitivity. Marlon Brando played Val in the film of this play, The Fugitive Kind, and the French Canadian actor, Jean-Marc Barr, is smoulderingly good-looking, casually damned, and dangerous in the Brando mould. This fine per-formance reeks with the cruelty of the very attractive.

When Val massages Lady's neck, Vanessa Redgrave becomes putty in his hands. This great actress has yet to bind the various insights into a coagulant performance. The Italian businesswoman, the frustrated widow, the avenging daughter are all isolated aspects that only add up when all the information is available.

This bittiness reflects the unusual structure of the piece and Miss Redgrave's performance will obviously soon grow into the required pattern. The play, beautifully orchestrated, has been handsomely restored, and offers London a rare chance to meet this great playwright on territory both

Michael Coveney



"Fragments of memory – a Cumberland interior" by Charles Oakley: acrylic on board

## Bravery behind 'Impressions of Cumbria'

Artists should be encouraged go out to the public, argues William Packer

irkby Lonsdale sits at the of more established reputation into his mark. Yet those so often are the same borders of Lancashire and regular programme of solo shows. Nor people who bemoan London's cultural borders of Lancashire and Yorkshire in what was the ancient county of Westmor-land, now lost in the bland generality of Cumbria. Though this name inevitably calls to mind Cumberland and its Lakes, the wild and beautiful country-side around Kirkby lies under the north-western Pennines to which the

town is the gate.

It is a small, pretty and unspoilt country town, with a fine church and old-fashioned pubs, though a plethora of boutiques does bespeak a certain dependence upon the tourist. It is just the sort of place where one would expect to find the familiar arts and crafts centre, earnestly selling third-rate studio pottery, amateur paint-ings and junk jewellery to an eager and appreciative public. But Kirkby has something altogether more special and worthwhile and, it must be said, more difficult in the circumstances to sus-

ROYAL OPERA, STOCKHOLM

As major houses go, the Royal Opera in Stockholm could

hardly provide a starker con-

trast to its namesake in London: the Stockholm house has

almost giveaway seat prices; a young, informal and attentive

audience; performances in the vernacular; and a regular

ensemble of singers. For all the

rich elegance of the building's

public rooms, the atmosphere

is more intimate, more func-

tional, more egalitarian. And so it should be, with a state subsidy that accounts for 80

per cent of the SKr200m (£20m)

Freedom from financial

annual budget.

Don Giovanni

regular programme of solo shows. Norman Ackroyd, Graham Foster and David Walker Barker are among those who have shown this year. The occa-sional thematic exhibition gives him the chance to throw his net wider still.

The point is that artists respond to the opportunity. The British art world may be grotesquely distorted in its Lon-don bias, but artists know that there is a vast public beyond the pale that is virtually untried. The encouraging virtually untried. The encouraging thing is that so many of our very best artists are prepared to take their work to that public whenever they can. Besides, even Kirkby Lonsdale is not that remote; a quick look at the map shows a catchment population of many millions within a radius of 60 miles—Manchester Newastle Durham Car-Manchester, Newcastle, Durham, Carlisle. Last week's private view of Impressions of Cambria (until January 28) drew guests quite literally from the other side of the country.

The difficulty is, of course, that artists week line Work that is possestle.

Ian Higginbotham set up his Coach
House Contemporary Art a little over
two years ago, since when he has been
showing the best of contemporary art
that he can find, drawing older artists

neglect of the country at large. Though their artists support them to the hill, if the Higginbothams of this world must pack their bags and move on for lack of local support, the loss is the locality's, which has only itself to blame. It is extraordinary, for example, that

Glasgow and Edinburgh between them can boast only a handful of galleries can boast only a handral or galacies dealing in contemporary art, while Leeds, Manchester, Birmingham, Liverpool, Newcastle, Sheffield, Bristol, Norwich — the list is shamefully long would be lucky to average two apiece. Kirkby is lucky to have its Coach House Gallery, and it is heartening that the Leisure Services Department of that South Lakeland District Council should have come in to sponsor *Impressions of Cumbria* to a modest degree, and that its Chairman should put in an official

ppearance at the opening. The show's title is clear enough. More than 40 artists of all kinds - painters, sculptors, potters ad print-makers - were asked to contribute work that reflected their response, and given that generous imprecision in the subject, the variety is hardly surprising. Its quality tive potency.

overall, too, is no surprise, once one considers the names on the roll, with many having shown widely in the north of England and a substantial number enjoying national standing. If the gen-eral feeling is more of romantic expressionism than of studied objectivity, that is the character of the times we live in. All the work is of a comfortably domes-tic scale, reflecting the character of the

It is always invidious in shows of this kind to pick out particular names, but some do stand out. Some perhaps may not need a further boost, but Norman Ackroyd, the late Norman Stevens, John Loker, Dennis Creffield, Brendan Neiland and Andy Goldsworthy get one anyway. And I liked especially Michael Lyons' small steel Snowstorm, an accretion of metal fragments, Donald Wilkinson's strang vertex colour distribute of a son's strong water-colour diptych of a windswept Langstrath, Terry Shave's expressionist suggestion of large fires burning in the landscape at night, and Tony Robert's similar evocation of travelling by night. Charles Oakley's Cumberland Interior, autobiographical and deliberated, has its own quiet, imagina-

## London Philharmonic

Schoenbergian explorations organisation makes for a sur-resumed on the South Bank on 'prising and moving formal cul-Tuesday night with a performance by the London Philharmonic, under its conductor lau-reate, Klaus Tennstedt, of the 1947 musical drama, A Survioor from Warsaw, Opus 46. The work is about seven minutes tra, male voices and narrator, and delivers an impression of life, or more precisely, immi-nent death, in the Warsaw Ghetto - an impression that is as starkly and acridly convincing as it is surely possible for

music to be. The text Schoenberg based "upon reports which I have received directly or indirectly." it is declaimed in a garish expressionistic fashion, the narrator's English alternating with his rendering of the brutal German of his captors, who are herding their victims to the gas chamber. The jabbing, cacophonous orchestral back-ground evokes all the seediness of the situation and leaves little of its horror to the imagination, yet manages to be musically satisfying; and the work's extraordinarily taut mination in a burst of choral affirmation when the half-conscious narrator hears the beat-en-up prisoners start up singing the words of the Hebrew command to love the Lord:

Shema Yisroel Adonoy. .
Then the work is sa over - as much as can be said about such an atrocity has been said. The terrifyingly sharp snap (and it could not be sharper or more terrifying than it was in this performance) with which the music ends is emblematic of the piece as a whole, which is like the expansion of a single moment of terminal terror. The expressionism of Schoenberg's earlier works finds its fulfilment here; and in this account, deeply impassioned and yet evincing a kind of flamboyant steeliness, the work itself could be said to have found its fulfilment. John Shirley-Quirk narrated with sturning force. The men of the London Philharmonic Choir rose to the occasion.

After a short pause (no interval) Tennstedt conducted a work, Mahler's fifth symphony,

which with its hard-edged textures and sustained clamorous ness is not far removed aes-thetically from the Schoenberg a document of the spiritual preconditions of the obscene reality which A Survivor from Warsaw documents. Tennstedt's view of the symphony was comprehensive and gener-ous: the music-making had overwhelming vitality, irresist-ible dramatic flair, and was brilliantly detailed (what the cello section alone was doing cello section alone was doing repaid the closest attention). It was a satisfyingly cohesive interpretation of an unwieldy masterpiece; yet, especially in the harsh light of the Schoenberg work, it seemed to lack a certain alertness to Mahler's comparations of the school of the second contraction of the second contractions of the second contraction of the

worry is no guarantee of artistic success, but fortunately the new production of Don Giovanni impresses enormously. There may be no blue-chip voices - this is not Drottown expressionistic shrillness, his intimations of horror, his cruel ironies. I've seldom heard ningholm, and the stars (and a more melting account of the leading Swedish singers) jet in only for special promotions. But the composer is faithfully Adagietto movement, but I would also have liked to feel a sense of the true emotional cost when Mahler blithely sends up the Adagietto theme served - by a stage director who has listened to the music and honed his ideas into a fhiin the profoundly ambiguous ent, practical production; by singers who are able to react to each other as a practised ensemble and communicate Paul Driver

across the footlights; and by a conductor and orchestra who shape and animate the score in

harmony with the stage. The staging is by Ralf Lang-backa, a Finnish theatre director whose main experience of opera has been in television production. He takes the dramma giocoso at face value, offering a series of sharply observed dramatic set pieces laced with judicious comic observation. He and his designer, Ralf Forsstrom, solve the work's visual challenges with disarming theatrical flair, and the problem points - both musical and dramatic - are made to vanish without trace. Costumes are traditional. The decor is an unpretentious collection of rough-cast facades -

both noble and tumbledown which offer new perspectives for each scene and plenty of playing space. Like the Giov-anni himself, there is an air of shifty squalor behind the aristocratic surface.

Langbacka is greatly helped by a Giovanni whose sexual appetite and masculine charm make him every bit as danger-ous as he is irresistible. Carl Johan Falkman, who sang

Escamillo in Peter Brook's Car-men gets round the notes well, with a hard but distinctive bass baritone voice, and he holds the stage with gypsy magnetism. This Giovanni makes quick work of Zerlina on the marriage bed conve-niently left by the peasant betrothal party, and toasts his ss in a Champagne aria delivered from a sauna, with Leporello and loofa in atten-

There were regular ripples of laughter throughout the performance - yet, there was never any sense of overacting,

playing for laughs, or producer's business. The staging had a dramatic logic that held the attention from start to fin-ish, and I temporarily forgot I was hearing it in Swedish. Langbacka's only controversial move was to bring Giovanni back to life in the finale - but even this added convincingly to the lighthearted moral of the closing sextet. The only voice of special

interest was Solveig Kringlebotn's Zerlina, who sang with purity and character, and was the essence of syelte Scandinavian beauty. The other two

lated cleanly and evenly, with none of the squalliness one so often hears in this work. In the pit, as on stage, the emphasis of Thomas Schuback's highly musical conducting was the exquisite balancing of parts and clear-headed, unostentatious dramatic support: altogether a performance which expressed far more than the sum of its parts.

sopranos, especially Lena Nor-

din's vocally well-proportioned

**Andrew Clark** 

### White knight rescues Sadler's Wells Opera

The New Sadler's Wells Opera staved off bankruptcy at the last minute yesterday when a creditors' meeting was told that a "very substantial company" was considering rescu-ing it. Creditors, including theatrical suppliers and the Inland Revenue, agreed unanimously to give the potential rescuer until January 10 to decide whether to go ahead.

December 9-15

Mr Philip Monjack had been expected to be appointed liquidator at the meeting. A spokesman for him said: "The news was a great surprise. No one had suspected a white knight was waiting in the wings."

The identity of the potential rescuer was not revealed but the company is understood to have indicated a wish to consider paying off the £450,000 owed to creditors and to support the opera company in

Imminent bankruptcy was announced three weeks ago by the New Sadler's Wells Opera, which was set up five years ago. Current productions are La Belle Helene and The Gondo-

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**FINANCIAL TIMES** 

### **ARTS GUIDE**

**EXHIBITIONS** 

The Boyal Academy.
Toulouse-Lautrec: The Graphic
Works. Comprehensive selection
by Otto Gerstenberg of the graphic work of this brilliant graphic work of the british and imovative draughtsmen.
The National Gallery, Rem-brandi: Art in the Making. A small exhibition prepared by the Gallery's technical departthe Gallery's technical depart-ment and centred on major works by him in the collection, treating on Rembrandt's working methods. Ends Jan 17. The Tate Gallery. David Hock-ney. A Retrospective. London's main gallery of modern art offers a full study of the golden boy of British art, if concentrates on the painting rather than of British art. If concentrates on the painting rather than graphic work of this most prolific of artists, who has enjoyed popular success from the start of his career. Ends Jan 8.

The Whitechapel Art Gallery. Richard Descon: a major exhibition of sculpture made in the next? were live winner of

Louvre. Pavillon de Flore. Rembrandt and his school are on show in two exhibitions at the Louvre. Both exhibitions close Tue, the first ends Jan 30, the second March 27. (42603926). Galerie Odermatt-Cazeau, Camille Claudel 1864-1948. The sculp-tor, a disciple and lover of Rodin, whose tragic life, ending with 30 years in a mental asylum, inspired a book and now a film, is the subject of an important exhibition. (42669258). Closed Sundays, ends Jan 31.

past 2 years by the Winner of the Turner Prize in 1987. Daily except Mondays. Until Jan 22.

Galerie Daniel Malingus. Maltres impressionistes et Modèrnes. Vieira da Silva, with an image broken up in countless squares, their perspective plunging ad infinitum, opens an exhibition strong in colour and rigorous in choice. Closed Sun, Mon mornings and investiones. m cnoice. Chosen Sun, main max-ings and lunchtimes.

Minsée d'Orsey. Cézanne, The Early Years (1859-1872). The 63 paintings and 20 drawings and watercolours, already seen in London, reveal a hitherto restected period of the artist's. neglected period of the artist's life. Ends Jan 1.

Le Botanique Contemporary Soviet Painting. Works of 12

modern Soviet painters includin Steinberg, Rocter, Edzgveradze, Fllatov, Chvikov, Yankilevsky. Closed Monday, Ends Dec 31. Musée d'Art Moderne, 1-2 Place Royale, The First Group of Lac-Royale. The First Group of Lacthem-St Martin 1899-1914. A tribute to the colony of Flemish satists whose stylised paintings of rural and religious themes were to inspire a later school of Flemish expressionists. Closed Mon. Ends Dec 31.

Musées Enyanx d'Art et d'Histoire, Parc Cinquantenaire.
China, Heaven and Earth, 5,000 years of invention and Discovery. Instruments and artworks from collections in Belgium, China collections in Belgium, China and Britain illustrate Chinese innovations in science and technology. Closed Monday. Musée d'Art Ancien. From Manet to Picasso: The Reader's Digest Collection. Impressionist and Post-Impressionist works from the corporate headquarters in Pleasantville, New York. Closed Monday, ends Jan.22.

Historisches Museum der Stadt Wien (The city of Vienna's Museum for history). A commen oration of Kristallnacht, which oration of Kristalmacm, when takes the form of pictures and maps depicting Austria's 180,000 strong Jewish community before 1988, is an attempt by the Aus-trian Government to become more open about its ignominous reset Envis Jan 29

Palazzo dei Conservatori (Cumpi-doglio). Glass of the Caesars. Queues are stretching right across Michelangelo's Plazza, across Michelangelo's Plazza, waiting patiently for a glimpse of the immensely sophisticated ornamental glass and tableware belonging to the imperial Roman court. Until Jan 31. Galleria Nazionale d'arte Mod-erna. Witty concentral art by

Gaiteria Mazonase it ares mod-erna. Witty conceptual art by one of the best middle generation. Italian artists, Giulio Paolini. Until Feb 26 Museo Correr a la Napoleonica: Giorgio de Chirico (1888-1978):

a retrospective organised jointly by the Galleria Nazionale d'Arte erns in Rome and the Giorgio de Chirico Foundation to celebrate the centenary of the

painter's birth, Ends Jan 15. **New York** Metropolitan Museum of Art.

An exhibition of architecture
on paper covers four centuries
of drawings including works by
Frank Lloyd Wright, Louis Confort Tiffany and Arata isosakl,
as well as the work founde of the

as well as the west facade of the Alhambra that dates back to

1580. Ends Jan 8. Metropolitan Museum. The first major Degas retrospective for more than 50 years has 300 paintings, sculptures and drawings covering the artist's entire career

and various interests, from early classical motifs and stiff portraits to the ballet studios and washer-women that freed his imagina-tion. Ends Jan 8. National Gallery. Phillips Collec-tion. The modern wision of the

National Gallery, Phillips Collec-tion. The modern vision of the pastoral landscape, with works by Gainsborough, Constable, Blake and Cézanne, among oth-ers, is part of an unprecedented 138-work, two part show, the other half of which, depicting Venician landscapes of five cen-turies, is at the National Gellery. Ends. Jan 22. Ends Jan 22.

Art Institute. Dante Gabriel Ros-setti, J.E. Millais, Edward Runne-Jones and Simeon Solomon take centre stage for this British drawings show, called "From the Ridiculous to the Sublime," which covers a century from Thomas Rowlandson's settres through Turner, Martin and Lear to the pre-Raphaelites.

Washington

National Gallery. Phillips Collec-tion. The modern vision of the pastoral landscape, with works by Gainsborough, Constable, Blake and Cesame, among others, is part of an unprecedented 136-work, two part show, the other half of which, depicting Venician landscapes of five central tends. turies. Ends Jan 22.

**SALEROOM** 

Walpole's ink stand tops

The Treasury ink stand used by our longest serving Prime Minister, Sir Robert Walpole (although he must be quaking in Heaven at the prospect of his record being shattered) sold for £770,000 at Christie's yesterday. The price equalled the record at auction for an item of silver, being matched by an épergne, also sold by Christie's p. December 1888 Porth had in December 1986. Both had been made by the distin-guished early 18th century sil-versmith Paul de Lamerie.

The ink stand, 30.3cm wide, had been delivered in 1729, and is engraved with the arms of Walpole and of Catherine, who he married in 1700. It had stayed in the family until it stayed in the family until it was bought yesterday by two major London dealers, Spink and Armitage, acting in concert. They out hid the other leading silver dealer Koopman all the way up and between them far exceeded the top estimate of \$200,000. mate of £300,000.

Only one other Treasury ink stand by de Lamerie is recorded and that is in the colection of the Bank of England. Fortunately the buyers confirmed that this item, which is of great heritage interest, will stay in the UK. The auction totalled £1.45m, with 14 per cent unsold, a high figure given the fact that the ink stand represented half the total. A set of four French eleven light candelabra, made

around 1880, which had been in the Palace of King Farouk of Egypt, sold for £35,200. Phillips disposed of the most comprehensive collection of Dinky toys ever to reach the market, covering thirty years of the firm's output. Almost every model in the 650 lots, dating from 1934 to 1964, is in pristine condition and in its

Mint & Boxed for a pre-War set of camouflaged aeroplanes, lacking one Fairey Battle Bomber. The price was over double the top estimate. A box consisting of half a dozen pre-War fire engines sold for £5,500, as against a top estimate of 2250, while the Fine Art Society, in a dramatic diversification from its usual purchase of pictures, paid 23,300 for five market garden-ers' wagons, also dating from

original box. The top price was the £7,050 paid by the dealers

Christie's also sold jewellery for £1.9m with a top price of £143,000 for a single stone diamond ring, with a stone weighing 12.97 carats. Sotheby's disposed of second division Victorian pictures for £540,837 with a high 21 per cent unsold The top price was the £16,500 paid for "Over the nuts and wine" by Walter Dendy Sadler, exhibited at the RA in 1889.

the 1930's.

**Autony Thorncroft** 

## FINANCIAL TIMES

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Thursday December 15 1988

## Rogernomics on hold

FINANCE Ministers around the world have been having a rough time recently, particu-larly in Britain and, for very different reasons, in Japan. But perhaps none has been fighting against the odds for quite as long as Mr Roger Douglas in New Zealand who was yesterday dismissed unceremoniously by Mr David Lange, his

His removal, if politically his removal, it politically inevitable, completes an apparent purge by Mr Lange of Douglas supporters, although the new Finance Minister, Mr David Caygill, immediately promised no change in policies. Still, the local and international business communities tional business communities will be understandably dismayed to see virtually the entire team behind "Rogernomentire team behind "Rogernomics" - restructuring and liberalising the New Zealand economy - on the back benches. They may conclude, with reason, that Mr Lange has lost his nerve and, under great pressure from his traditional supporters including the unions, decided to take a breather from the nath of reform Mr Douglas the path of reform Mr Douglas was intent on walking.

For a long time the two men, like Mr Bob Hawke and Mr Paul Keating in Australia, were a powerful if unlikely combination. They swept into office in 1984, abandoning the old Labour dogma and promising to breathe free market life into an economy whose com-petitiveness had been all but strangled to death by decades of inflationary and protectionist policies.

Mr Lange, the consummate politician, is not economically coherent; Mr Douglas, a businessman with a clear vision and sound grasp of economics, possesses no political finesse. United they stood, impressively, but since their last election victory in August, 1987, their differences have become only too public. Mr Douglas's legacy is

remarkable for the sheer scale and speed of his endeavours. Therein lay the seeds of his downfall. He probably did try difficult in New Zealand and even more so for a Labour government. More substantively, he may have erred in concen-trating first on the easier options, like financial deregulation, rather than on structural problems in industry and

But this should be matched against his real successes. Pro-tective barriers and regula-tions in many sectors were removed, the currency was freely floated, public sector monoliths were either fully or partially privatised, public spending was reined in. For the first time in 25 years a had the first time in 35 years a budget surplus was recorded in 1987-88 and will be repeated in the current year. A radical shift from direct to indirect taxation has been accomplished. The annual rate of

has fallen into deep recession. Real gross domestic product fell by 1 per cent in 1987, entirely due to a collapse in net exports. High interest and exchange rates, declining real earnings and feeble investment make zero growth likely for 1988. Meanwhile, its main trading partners, with more flexi-ble policies but generally higher inflation, bowl along in one of the longest periods of sustained economic expansion since the war. Compounding this, restructuring the econ-

Like all radical economic medicines Mr Douglas's policies needed time. In New Zealand, as in Australia, time is denied by the ludicrously short three-year electoral term. Mr Lange has to be back at the polls by August 1990 which is not long, viewed from the bottom of a recession and the wrong side of the opinion polls. It would be a pity if political calculations were to interrupt Zealand to chronic ill health.

increase in price inflation, once the national scourge, is around 5 per cent and falling. What Mr Douglas has not delivered is an instant economic miracle. By focusing on the inflationary threat and maintaining extremely tight fiscal and monetary policies with the concomitant high exchange rate, New Zealand

omy has involved substantial

recovery only to return New

### Quentin Peel on the outlook for joint ventures in the Soviet Union

n the middle of the grief and confusion of the Armenian earthquake last week, it was inevitable that an important economic announcement by the Soviet Union's Council of Ministers should pass almost unnoticed.
At the best of times, few
might have seized on the
import of the long and wordy decree immediately. It was published in only one newspa-per, and in the traditional style of Soviet proclamations, it bur-ied all the real information way down the page. Yet it represents a crucial step on the long, hard road towards opening up the Soviet economy to the outside world.

News of a future 50 per cent devaluation in the trade-related exchange rate of the rouble was lost somewhere in the second column. And a series of concessions to improve the attractions of Soviet joint ventures for foreign investors came in the last few para-

The package of measures. approved one week earlier by the ruling Politburo of the Communist Party Central Committee, follows months of debate on how far the Soviet Union should swallow its pride, and relax its ideology, to attract foreign investment.

The package is also intended as a first move towards the ultimate and potentially traumatic goal of a convertible rouble – although that still remains a distant ambition.

Much remains to be clarified It is not clear who will be allowed to take part in promised auctions of foreign currency, how the price will be fixed, and how much foreign currency will be available. It is equally unclear how many transactions the 50 per cent devaluation will affect, nor how a single trade-related exchange rate will replace the current maze of some 3,000 currency "co-efficients" which dictate the rouble price which Soviet enterprises have to pay for hard currency. Yet the con-cessions on joint ventures are reasonably clear:

They abandon the previous

insistence that foreign partners cannot take a majority shareholding (above 49 per cent) - and leave it to negotiation. They allow a foreigner to become the chairman or managing director for the first time. They also suggest a relaxation in Soviet labour laws, to allow freer hiring and firing and bonus payments.

• There is an offer of reduced customs tariffs on imported equipment for joint ventures and greater discretion for the Ministry of Finance to waive taxation on repatriated profits of the foreign partner. • There is also permission for

foreign currency. The situation today for a foreign investor considering a joint venture in the Soviet Union is that practically everything is open for negotiation. The ground rules have been relaxed to the point where everything depends on the bargaining process. The Soviet leader, Mr Mikhail Gorbachev and his colleagues in the Polit-buro seem to be bending over backwards to attract joint ven-ture partners. Why are they

accommodation of foreign

workers in roubles, and not in



# No meeting of minds yet

doing it, and will it work?
The truth is that in spite of enormous Soviet official enthusiasm for the concept of joint ventures, foreign partners have been slow to come forward. Declarations of intent have been signed for some 130 such ventures in the two years since they were permitted - but barely a dozen are operating.

A host of international semi-

nars to promote the concept have produced a stream of apparently ungrateful foreign criticism and a dialogue of the deaf, with Soviet officials unable to answer, and often unable to understand complaints.

The truth is that many potential foreign partners feel themselves browbeaten and blackmailed into discussing joint ventures, when all they really want is a good old-fashioned export contract. In the old days, they might have had to settle for a barter deal. Today in Moscow, the first proposal always seems to be: What about a joint venture?

Joint ventures between partners of different social and economic systems are usually agreed upon only after years of co-operation, according to Mr Hans-Otto Thierbach, former director of Deutsche Bank, and chairman of a recent International Chamber of Comm symposium in Helsinki. "In the Soviet Union, they seem to want the joint ventures before

the co-operation." From a Soviet point of view, joint ventures are attractive for a host of reasons. They bring useful Western knowhow, both technical and managerial. They bring Western standards of quality control, sorely lacking in the domestic economy, and they offer a chance to boost Soviet exports, or at least reduce imports, thus

saving foreign exchange.
The Western partner's ambitions may well conflict with some of these. An obvious interest is to gain access to one of the last great untapped con-sumer markets. To that extent, the foreign partner is not really interested in exporting from the Soviet Union except for the Soviet insistence that any joint venture must be self-sufficient in hard currency. To have any hard currency profits, the venture must sell

for hard currency.

That remains the biggest single drawback for any potential joint venture in the Soviet Union. The only really successful ones to date are those able to operate in the rarefied world of hard currency sales inside the country - which means they are only operating on the fringes of the real Soviet economy. There are now joint venture hard currency shops in Moscow, hard currency restaurants, and the Irish-Soviet hard currency duty-free shops at Moscow and Leningrad airports. Their customers are either foreigners or the handful of Russians with access to

foreign exchange. Mr Alvar Ild, managing director of Eke-Sadolin, one of the very first joint ventures producing wood varnishes in Estonia, admits that nothing has been exported in more than 12 months, although he is making large rouble profits from domestic sales. On the other hand, foreign currency costs have been higher than expected. For example, the only way for the joint venture to purchase Soviet cars, with-out waiting 18 months or more, was to pay in hard currency. Mr Ild's biggest difficulty is quality of supplies. "To get raw materials and equipment from the Soviet market is very difficult. We are constantly in a seller's market. Unfortunately, some of our suppliers feel that quality plays no role. Yet they demand an international market price. You have to order certain things in advance — to be certain you will get it." Those two problems — ensuring repatriation of profits

hard currency and ensuring reliability of supplies from Soviet sources used to operating in a centralised, stateplanned system - are not answered by the latest measures. Nor do they tackle another profound cause of potential friction: differing standards of accountancy. Mr Oleg Valerius, director of the joint ventures department of Inaudit, the Soviet state auditing body, insists that there are no significant differences. However it is clear, for example, that Soviet concepts of depreciation are quite different (Soviet machinery is not writ-(Soviet machinery is not written off for years), profit is almost invariably simply cash profit, and the concept of bankruptcy still does not exist.

Soviet officials say their

rules for joint ventures are now thoroughly permissive: practically everything is open to negotiation, including the exchange rate used, the tax rate on profits, the share par-ticipation, and so on. Ironically, their Western partners might prefer more to be laid down in black and white. There remains a cultural divide between Soviet official-

dom, accustomed to working in a closed economy, and Western businessmen, bringing their own familiar concepts of profit and loss, prices reflecting costs, and the like. The latest Soviet rules amount to a big ideological concession, but they do not tackle the basic inderstandings.

### **BOOK REVIEW**

## The man they love to hate

r Pehr Gyllenham-mar, the charismatic head of the Volvo company for the past 17 years, is a man who arouses mixed feelings among his fellow

To the admiring international business world he is regarded as the quintessential Swedish employer. He possesses a strong human concern for the welfare of those who work for him on the car production lines, an idealistic enthusiasm for the market economy tempered by a sense of social justice, and a canny ability to operate with, rather than against, the grain of the all-powerful Social Democratic establishment With an obvious relish for

the public arena, Mr Gyllen-hammar is seen as the country's progressive visionary, more of an imperious indus-trial statesman than a narrow-minded entrepreneur with an overriding concern for mak-

ing money.
But, as this well-researched and highly informative biography of Sweden's foremost employer makes clear, Mr Gyl-lenhammar (very much like the late Olof Palme) often finds that his greatest admirers do not live in Sweden. Reaching the top of Volvo at only 36 years of age, as the son-in-law of the outgoing boss, he arouses a mixture of envy and hostility among many Swedes, particularly those working in the media. When the biography, written by two of the country's better business jour-nalists, was first published in Sweden this autumn, the revelation that aroused most public interest was the size of his sal-ary and the fact that half of it comes from the royalties out of Volvo's profits. At around £400,000 a year, it is not high by international car employer standards. And, of course, over three quarters of that goes to the state. Mr Gyllenhammar is one of Sweden's biggest taxpayers.

The Volvo boss may be admired by many, even fawned upon by some, but there remains an unmistakable and rather distasteful undercurrent of resentment against him in a country where capitalism may be efficient and profitable, but personal entrepreneurial success is still regarded with sus-picion as an affront to Sweden's supposed egalitarian

Perhaps the problem is, as DOOK makes very obviou that Mr Gyllenhammar simply likes to win - and always be number one - whether in business or when he indulges in his favourite pastime of sailing. The sympathetic biography does not suggest that he is in any sense a tyrant. But there is certainly more than a touch of the enlightened despot about his long reign at Volvo Nobody can have any doubts about who has been running the company since 1971, though his recruitment policy has created an impressive cadre of managers below him.

By Henric Borgström and Martin Haag miers of Stockholm, SEr200

Indeed, there is something remarkably un-Swedish about Mr Gyllenhammar. He remains something of an impetuous romantic who is prepared to take bold initiatives that have sometimes appeared to lead Volvo to the brink of disaster, such as the company's foray into Norway in the late 1970s and its efforts in the oil business. But on other occasions he has given Volvo a badly needed shot in the arm, like the 1981 acquisition of the Beijer investment group that took the company into the profit-able food processing sector. Other Swedish industrialists have mixed views about him,

as he has about them. The competitive rivalry with the powerful Wallenberg family runs as a leitmotiv through much of the book. Despite having good personal relations with the ruling Social Demo-crats, as well as the leaders of the powerful trade union movement, Mr Gyllenhammar has become an eloquent critic of national centralised wage bar-gaining. Indeed, he led the boardroom revolt of the early 1960s against the hallowed system - much to the annoyance of Sweden's employers' organi-sation, SAF, which has seen much of its power over mem-ber companies ebb away in recent years. But then Mr Gyl-lenhammar has little time for trying to prop up what he sees as a method of wage bargain-ing that no longer makes any economic sense, at least to

On balance, Mr Gyllenham-mar should be pleased with the biography, though it is far from being hagiographic. Indeed, in a sober conclusion, the authors question whether Volvo might not have performed much better over the past 17 years under somebody else. They decline to give a decisive answer, though the company's results over the past few years have been excel-ient. They argue that he needs Volvo as the platform from which he can speak out for the wider aspirations of Swedish industry in the international business world.

In fact, the man and the company have found that a sense of mutual self-interest has been of benefit to both of raphy points out, there is a deep ambiguity about Mr Gyl-lenhammar – making him one of the most popular men in Sweden but also one of the most distrusted.

### Robert Taylor

Correction: The last sentence of John Lloyd's book review last Thursday should have read: "But insofar as it is possible for the West to assist this process [of perestroika], it should note the obvious and less obvious risks and do so."

## Disclosure in life assurance

IN IMPLEMENTING the decision by Lord Young, Britain's Trade Secretary, to enforce disclosure of life assur-ance commissions by indepen-dent financial advisers, the Securities and Investments Board has only slightly pulled its punches. Its proposals are highly welcome. But it has to be said that there are important practical risks, not least because the life industry will have to face the consequences of complying with the law of agency, which it has evaded for so long.

Disclosure will be in the form of a percentage of premiums and will be included in a document to be sent to clients up to 14 days after the original sale. This is a marginally less "hard" form of disclosure than the detailing of a cash figure at the point of sale, which is required at present when inter-mediaries sell the policies of life companies that pay com-missions at above the scale approved by the life industry's self-regulatory organisation, Lautro. But it is much less attractive to the life industry than the "soft" disclosure which must be abandoned at the end of next year. This only requires a general statement that the level of commission is in line with the official scale.

Far-reaching impact

The proposals do not offi-cially come into effect until the beginning of 1990, but their impact could be swift and far-reaching. Already Norwich Union has abandoned the purist stance of Camifa, the Cam-paign for Independent Finan-cial Advice, and will sell policies through tied agents as well as independent intermediaries. There could now be an undignified scramble to sign up independent outlets.

Not only is this likely to reduce greatly the availability of independent advice to the public but the effective level of commissions could take a leap. There have been unconfirmed but persistent rumours that building societies and other large intermediaries agreeing to tie to individual life companies have been offered commissions of up to 170 per cent of the Lautro scale for endowment mortgage contracts and a sharp upsurge in commission levels is apparently inevitable.

impression that regulation is backfiring. An investor protection regime that raises costs and reduces choice is scarcely doing investors much good. But independent advisers who are really doing an effective job as agents of the public will survive and prosper. However, life assurance is a paradoxical industry. Increased competition can have the effect of pushing up the benefits of intermediaries rather than improving the returns to clients. Enforcing the agency law principle that agents should disclose their benefits to clients can give an important advantage to company sales-men or tied agents who can still claim their advice is

Obscure charges

It is crucial, therefore, that there should be other elements to the SIB's new disclosure regime. For instance, steps must be taken to clean up the absurd proliferation of deliber-ately obscure charges on unit-linked life and pensions policies, where usually five and sometimes as many as nine different charges are imposed. For with-profits offices the proposed brochure setting out financial strength, bonus policy and other crucial information and the control of th tion will be an important basis of assessment by professional advisers and the financial press. But it will be several years before such data can be made available on a compara-

The SIB insists that it has no responsibility to control the level of commissions on life policies, which should be set by the life companies through the mechanism of market forces. But it must be possible for investors also to come to rational conclusions about the value for money they are being offered. Other things being equal, higher intermediary remuneration must imply lower returns to the client. The SIB has taken important steps towards greater transparency in a traditionally opaque industry. But it must be prepared to go further than its proposed occasional market survey of commission levels if the threatened scramble for business in the life industry proves to be damaging to the interests of

## The Queen's

■ There is one person who can upstage the Queen, and it is not the Prime Minister; it is the Queen Mother.

fleet

There were also some very senior people in the City yesterday who had not gone, as they may have said, to visit a sick aunt in Wiltshire. They were at a party in Southamp It was the Queen Mother's

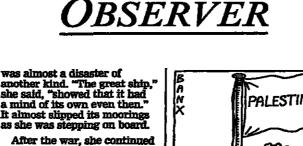
idea. Just over 50 years ago she launched the original Queen Elizabeth at Clydebank when she was herself Queen Elizabeth. Half a century later she wanted a celebration. Since there is no longer a QE1, she made do with the QE2. The higher gossip has it that the Queen was slightly miffed: she regards the QE2 as her own territory because it was she who launched it. There will be another party in about 18 months' times to commemorate that. The Queen

will preside.
All of which is good news for Trafalgar House, the com-pany that bought Cunard and with it, the royally-named liner

tradition some years ago. In the US, says a top direc-tor, you have to promote the firm in inverse proportion to its real weight. The QE2 comes first because everybody has heard of it. Then there is Cunard which still rings a bell. After that there is Trafalgar House. What is this obscure property company? Americans ask. That, says the director,

can take some explaining. Still, the Royals love it. The Queen Mother not only decided that the party should take place; she chose the luncheon menn - all five courses, including a dessert of Black and White Chocolate Mousse

with Liqueur Sauce. She recalled that when she launched the Queen Elizabeth all those years ago, Neville Chamberlain flew to Munich the next day. She was being kept in touch with developments throughout. But there



another kind. "The great ship," she said, "showed that it had a mind of its own even then." It almost slipped its moorings as she was stepping on board. After the war, she continued to regard the ship as very much her own. Captain W J

Lioyd, one of only three people to have captained the Queen Elizabeth, the Queen Mary and the QE2, remembers looking after her on a voyage to the US just after she became Queen Mother. One of her aides took the captain to his cabin and said: "She's all yours." It meant walking her round the decks in the daytime and taking her to the movies in the evening. She always changed the suggested time, but was otherwise very accom-

At first she found it difficult talking to the Americans who, even then, tended to dominate world cruises. Somebody told her that you just say: "Where are you from?" and then the conversation flows. She earned the lesson.

The same captain, now retired, was invited to take part in the QE2's first world cruise in 1982. He left the ship briefly in New York, then found that it had departed to the Falklands War with his dinner jacket on board. It was returned several months later.

The QE2 docked at Southampton at 8 am yesterday. It was due to sail again at 4 pm. Any City people who fall to turn up in their offices this morning may well be on their way to America by mistake. Alas poor Queen, however. When one thinks of all the events she attends that she

cannot much want to, it seems

a pity that she cannot go to

a party on her ship because

PALESTINE ,^^~ "I thought Pd run this idea up the flagpole in case anyone sainted it."

her mother got in first, Perhaps the next party will be even better.

Old pals

■ Do not go to Southampton from central London by the A3 to Portsmouth. It may look quicker on the map, but it is not. If you have a driver who insists on the A3, overrule him. But you may also be lucky. We were stopped for speeding. No charge was brought because both the policeman on the motorbike and the driver turned out to have been members of the Grenadier

Plumb in court ■ In January the European Parliament office in London is at last to have a new head in Martin Bond, a long time official of the EC Council of Ministers who took time out from serving EC governments to be the BBC's Berlin correspondent for a spell in the mid-1980s. His - or indeed any -

appointment comes none too soon. Six months may be scarcely time enough to whip up even a modicum of interest in next June's European Par-liament elections. What is more, the Parliament's London office has been headless for a good two years, during which time law suits have begun to

The litigant is Jack Hanning, the press officer for the Council of Europe (the step-sister organisation to the EC). He won a competitive selection for the London job last year (Bond was not then a candidate), was invited for a medical examination as a formality prior to being awarded the job, but was then mysteriously de-selected. The job was then readvertised.
The defendant is Lord

Plumb, in his capacity as Euro-pean Parliament President, though perhaps still better

known at home as a former leader of the National Farmers' Union. He has naturally taken a close interest in his institution's London representation. Hanning says he intends to pursue his complaint. Thus, we now have the gobbledey-gook situation of the 22-nation Council of Europe's chief English press officer, who feeds the British media with news about the Strasbourgbased European Court of Human Rights, himself taking the 12 nation European Parliament to the Luxembourg-based European Court of Justice. It might even move quite fast, for in Hanning's case the Euro-pean Court is the court of first appeal.

Market logic ■ Sign in the window of a Birmingham shop: "This is a non-profit-making organisation. That is why we are closing."

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For the starting point is the fre-quent complaint that the British Chancellor is trying to run the economy with only one instrument, interest rates. By contrast, his critics say, a complex modern economy needs several instruments if it is not to be hurled on to the rocks. Indeed, such remarks are almost a cliché of busi-cess conversation.

At one level, such remarks are not worth much attention. For they stem from the collectivist fallacy that the Government runs the economy. The vision is of a giant Gosplan, steering business activity into directions which the Government decides is good for us. To attempt any such projects

which the Government decides is good for us. To attempt any such project, many other instruments apart from monetary policy would, of course, be required. But if this is not what you want, it would be better to think twice before calling for more and more instruments.

There is, however, one matter of presentation in which the Chancellor and Governor of the Bank of England are at fault; and that is in talking too much about interest rates instead of "monetary policy". (The Prime Minister escapes the stricture by not descending to this level of detail.)

The key operational decision made by central banks is on the terms at which they supply reserves to the commercial banks. They can decide on a quantity of reserves and allow the market to determine short-term interest rates. Alternatively, they can fix the interest rates at which they will lend and leave the commercial banks to determine how much they want to hold by way of reserves.

The Bank of England, and many other central banks, believe that fixing their lending rates from day to day works better in machice. John

ing their lending rates from day to day works better in practice; John Temming touches on why this is so in his chapter in Keynes and Economic Policy (edited by Eltis and Sinclair, Macmillan £35).

But despite the techniques used, it

but destrict the perfundance used, it is quite misleading to suppose that a central bank can determine real or even nominal interest rates in anything but the short end of the market, and even there in the very short run.

Long-term interest rates are entirely determined by market forces, even from day to day. Among the forces which determine how high or how low a country's long-term interest rates are, relative to the world average, by far the most important is expectations about inflation.

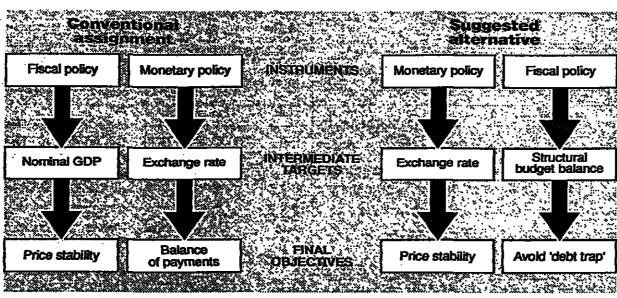
Such expectations work their way into short-term rates too before long.

If the Benk of England attempted an ultra-cheap money policy during a period of inflationary pressure, any success in lowering interest rates would be femporary; and by one route or another the Bank would be compalled to reverse its policies and releapelled to reverse its policies and raise even short-term interest rates to a level corresponding to inflationary expectations, if it is to avoid currency

### ECONOMIC VIEWPOINT

# Instruments and objectives

By Samuel Brittan



Despite the fact that their immediate instrument is short-term interest rates, finance ministers and central bankers would therefore do better if they spoke simply of "monetary pol-icy" and did not play into the hands of the dirigists by speaking as if they possessed powers which they do not actually have.

There is, however, an objection to the Chancellor's policy, which has nothing to do with presentation, is not intended to be collectivist, needs to be taken seriously, but is still misplaced.

The objection starts from a fundal mental doctrine of macroeconomics. This states that the number of policy instruments needs to be equal to the number of policy objectives. It is also easier for governments, or their advis-ers, to formulate their strategies, and for the rest of us to see what is intended, if each policy instrument is assigned primarily to one objective. For instance, in main stream British post-war Keynesianism, fiscal policy was assigned the task of maintaining full but not overfull employment. Incomes policy was assigned the task of containing inflation.

It is now, however, common ground among monetarists and many new-style Keynesians that fiscal policy cannot contribute much to output and

employment, except by avoiding major errors and shocks. In his 1984 Mais Lecture, Nigel Lawson stated that the main task of promoting growth and employment rested with supply side policies. Although sensa-tional - and even shocking to those tional - and even shocking to those stuck in the mold of the 1960s - the

If Group of Seven nations were to balance their budgets they would make a big contribution

Mais Lecture was old hat to those who had been following the underly-ing policy debate.

Differences remain, however, on

overall financial policy, even among those who have escaped from post-war methods of thinking. No two economists would assign instruments and objectives in exactly the same way. But one mainstream view is shown on the left of the chart.

On this view, the management of demand is assigned to fiscal policy. The size of the Budget deficit or surplus influences the growth of the national income in nominal terms. In the short-term, output and employ-ment might be affected, but ulti-

mately these are determined by the underlying properties of the economy. The ultimate effect of too loose a fiscal policy, which raises national income growth too far, will be to generate inflation. On the other hand, a sufficiently restrictive fiscal policy

will lead to price stability.

The job of monetary policy is then
to manage the exchange rate. Higher interest rates will, other things being equal, lead to an appreciation of sterling, and lower interest rates to a depreciation. The exchange rate in its turn is used to secure some target objective for the current balance of payments. In more sophisticated pre-sentations, this need not be zero, but will be based on some view of what is appropriate or can be financed.
Mainstream economists thus
believe that the British Chancellor is

obviously one instrument short. Even if he disclaims any target for the balance of payments, he is known to be interested in the exchange rate. If he wants to maintain an exchange rate objective, he needs, it is said, another instrument to manage bome demand. Exponents of this view often forget that fiscal policy has not been neglected, and that the Budget has swung in the last two years from deficit into surplus by an amount corresponding to 4 per cent of gross domestic product. Nevertheless, up to now

the Chancellor has not been prepared to go beyond the so-called "automatic stabilisers" – that is, the automatic tendency for the Budget to move towards surplus in boom and deficit in recession. Unless he is prepared to allow Budgets to swing almost indefi-nitely into surplus and deficit he is, according to the critics, inadequately armed. The right hand of the chart armed. The right hand of the chart suggests why this criticism is misplaced. For it is perfectly possible to use monetary policy, either directly or via the exchange rate, as the main instrument for countering inflation without a hyper-activist fiscal policy. The nature of the inflation objective then determines the exchange rate

The objective may be simply to maintain a broad stability in the prices of internationally-traded products, and allow prices of non-traded services, where productivity rises less fast, to creep upwards. (This what Japan achieved during its period of most rapid growth.) In that case it is sufficient to maintain a stable exchange rate against sound money countries such as Germany.

If the goal, however, is literal stability of the Retail Prices Index — which is not all that sensible — then a long term appreciation of sterling would be required. On either interpretation, the balance of payments is left to look after itself. The safety catch is provided by an appropriately chosen etc. vided by an appropriately chosen ster-ling objective — which need not be a single number but can, in fact, be an

adjustable range.

My case against using discretionary fiscal policy for demand management is not ideological. Nor is it even based on the well-known objections to fiscal fine-tuning. The main reason is that fiscal policy has a separate job to do. The respectable definition of this job is something like "follow a national wealth objective", "compensate for the deficiencies of private sector savings", "boost the investment ratio" or some related goal. And indeed these are all objectives which retain the purpose of some o the nugget of sense in balance of pay-ments worries, without being so fool-ish as to target the current balance directly. The snag is that, not only are the data not good enough to use any of these criteria for short-term policy, it is far from clear that governments would make particularly far-sighted choices in such matters. If, instead of anything so ambitious, the govern-ments of the Group of Seven countries were just to balance their budgets in normal non-recession years (as only the UK has done) they would be mak-ing a bigger contribution to world savings and investment than by attempting any conscious policy of boosting savings ratios. Strictly speaking, a balanced Budget is more than is necessary to avoid a debt trap in the UK. The target of balance leaves scope for some reduction the debt to GDP ratio and thus a reduction in the interest element in public expenditure. It is also a cushion against economic shocks or budgetary

Although one can envisage better rules for fiscal policy than a long term Budget balance, most countries will be fortunate if they can even do as

## LOMBARD

## False economy on statistics

By Simon Holberton

It is a concelt of Mr Francis Maude, Britain's junior trade minister, to cloak himself in the garb of the defender of business interests. He is, in fact, the unwitting enemy of

those interests.

Perhaps on the Edwina Currie theory (any publicity is good publicity), Mr Maude launched a vigorous attack on those who worry about the state of UK economic figures at a statistics, were conformed. a statistics' users conference He sought to comfort those

economic analysts and commentators who concern them-selves with problems such as "sector balancing items, GDP discrepancies and the effects of the postal dispute on monthly trade figures" by pointing out the substantial inaccuracies of early 18th century import records due to smuggling.
It is interesting that Mr
Maude should cite these problems. With the exception of the postal dispute effect on trade figures, they were the very same to which the Treasury

turned its attention in an annex to the Chancellor's Autumn Economic Statement. The Treasury was forced to confess that the unreliability of the National Accounts were such that it was "difficult to assess how strongly the UK economy has grown over the

past two years".

The difference between the output measure and the expenditure measure of GDP was, by the second half of this year, equal to nearly 4 percentage points of GDP. The balancing item in the trade statistics, for which Mr Maude reminded his audience he has ministerial responsibility, was £9bn in the first half of 1988, meaning the UK may not have a current

account deficit at all.

This appears to be of little concern to Mr Maude. He concedes the Government's need for information on the behaviour of the economy, but says: "For a Government which does not believe in interference in individual markets there is bound to be a question about the need for detailed disaggre-gated data."

This is the nub of Mr Maude's argument. The Gov-ernment is committed to reliev-ing the administrative burden from the shoulders of industry. He fails to recognise, however, that the law of diminishing

There seems little point in relieving the administrative burden from industry if its result is to leave Government and business wholly in the dark as to what is happening to the economy. As many economists have pointed out recently, it is of little use knowing that Britain grew by 5 per cent if one does not know the composition of that growth. If Government and industry are ignorant of the composition of growth, target-ing policy and making busi-ness decisions becomes more

Mr Maude is not concerned with this. He even wonders whether the Government needs to provide a statistical service to industry at all, oblivious to the potential costs to industry through duplication if individual companies and industries have to collect the data the Government decides it will not. With the advent of 1992 he asked whether we need country trade figures at all. America does not need inter-state trade figures, so why should the European Community.

The simple answer is that the US has economic, mone-tary and political union. It is a nation state possessed of a sin-gle currency. One trades with the US, not Vermont, None of these conditions will be met by the 1992 single market reforms. To be sure, there are discus-

sions under way in the Delors Committee on the shape and content of a programme for economic and monetary union, but even the most zealous Europhile would agree that moves in that direction will be slow and painful.

The most optimistic assess-ments of monetary union see it

as a possibility around the turn of the century; few are willing to hazard a guess on political union, least of all the British Government. Mr Maude has clearly been deficient in his study of the Prime Minister's recent specches on EC matters. recent speeches on EC matters.
An internal Treasury review of the Government's collection of statistics has just been com-pleted. A parallel DTI inquiry (an efficient use of taxpayer's money?) is nearing completion. When Whitehall concludes its deliberations it is hoped the Government will decide to pay more attention to the quality of what it has an overriding responsibility to produce.

## LETTERS

## Tax cuts impact compared

Sir, Michael Prowse is mis-taken to claim that there is no "convincing evidence of the benefits of tax cuts." (Lomhard. December 2).

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The US is experiencing a

Robins have concluded from their empirical studies that "the evidence indicates that **ERTA** (the Economic Recovery Tax Act of 1981) has had a major impact on US economic growth."

If tax cuts only benefit the rich (as Michael Prowse claims), George Bush - who ran on a supply-side platform of lower capital gains taxes and no tax increases — would never have been elected President by 54 per cent of the American electorate. Perhaps Mr Prowse's real

motivation is that the rich should pay higher taxes even if the higher taxes have a negative economic impact on every-Lawrence M. Stratton, Jr.

The Institute For Political Econ-1800 K Street NW. ington, DC 20005, USA

Only a toehold tr Ion Bi

Sir, I recently returned from a lecture tour in Japan. Compared with two years ago, there has been a noticeable increase in the availability of foreign products, notably from the US, Germany and France.

But I had the utmost difficulty finding anything like the same number of English brand names. We do not seem to have more than a toehold in the

Ian Bayley, 152 Harley Street, W1

rest of the EC.

From Mr Lawrence M. Stratton,

six-year expansion with no rise in the rate of inflation. The civilian unemployment rate has fallen to 5.3 per cent, the lowest in 14 years. Orthodox economists such as Allen Sinai, Andrew Lin, and Russell

## Trading conduit from Eastern Europe to the EC

From Mr J.R. Wilson. Sir, David Goodhart's excellent article (December 7) on German anxieties over the Single European Market missed one crucial point; the effects of the special relationship between East and West Ger-many and, in turn, the effects of this relationship on intra-

Community trade. The legal framework govern-ing trade between East and West Germany means that trade between the German Democratic Republic and the Federal Republic of Germany is regarded as domestic trade within Germany. (This explains why East Germany has become know as the "18th member state" of the EC.) The customs and fiscal

arrangements applied in West Germany also give positive financial advantages to goods traded via West Germany rather then exported direct from Fact Company for evan. from East Germany, for example, imports from East Germany are exempt from import duty and VAT.

These advantages have encouraged a high level of imports from East Germany into West Germany, and there is considerable doubt as to whether the correct duty is then paid on these goods when they pass into free circulation from West Germany. No other East European country enjoys such benefits with West Germany, but of course they may take advantage of East Germany's unique position by

exporting to West Germany via Rast Germany. This situation has enormous

implications for other EC mem-ber states when the Single Market comes into being in While it is impossible to

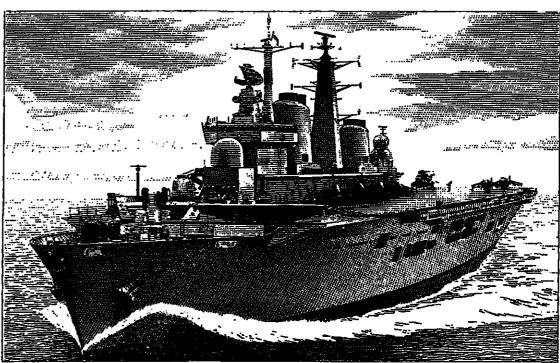
quantify the amount of UK imports from West Germany which originated in East Germany and other East European countries, it is estimated by the UK clothing industry that it could be as high as 20 per cent. Border controls in the European Community on goods in free circulation are already limited in nature. They will become even more cursory after 1992. Because of the absence of controls between West and East Germany, East

German goods (and probably oods from the rest of Eastern Europe) will have almost unfettered access to the whole of the

This is an area of vital importance to British industry generally. It needs careful con-sideration and action from Her Majesty's Government to ensure that there is an effec-tive frontier between the Single European Market and Eastern Europe, where the policy of political pricing means that the prices of goods bear little rela-tionship to the actual costs of manufacturers. J.R. Wilson, British Clothing Industry Asso-

British Apparel Centre, 7 Swallow Place, W1

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### EC anti-dumping policy: 'un chat est un chat'

From Mr Patrick Messerlin. Sir, Commissioner de Clercq argues that the anti-dumping policy of the European Com-munity is a way of ensuring fair practice, not protectionism (November 21). I leave the first assertion to lawyers, and concentrate on the second. The evidence leaves little

doubt many EC anti-dumping cases end up with trade barriers that can easily be converted into their equivalent ad valorem duties: the additional protection granted is 23 per cent, three times the average EC tariff on manufactures. Almost one half of the cases is terminated by price undertakings between foreign and EC

Mr de Clercq does not consider undertakings to be pro-tective devices, but they are commitments by foreign firms either to increase their prices

or to restrict their exports. As a result, they have increa the average import prices into the EC by 15 per cent, twice the average EC tariff in manufactures. Only a little more than a quarter of the cases ends up with no official mea-

Additional costs of protec-tion are imposed on the European consumers by the instru-ments — as well as the undertakings — to which EC anti-dumping policy has

For the foreign firm, an undertaking means that it sells less, but at a higher price per unit. In this way foreign firms collect an artificial scarcity rent and European consumers are compelled to finance the growth of the most successful

foreign competitors. For the small number of EC firms which initiate by far the greater number of the cases (Montedison, ENI, BP, Hoechst and Pechiney in chemicals, Thomson, Philips and Olivetti in electronics, Thyssen, Peine-Salzgitter and Usinor in steel), undertakings offer the possibility of price collusion in EC markets: under these price umbrellas, EC firms can

extract rents from European Mr de Clercq says that antidumping measures increase competition. The complete opposite is the case, because these measures often exclude

small competitors. Fifty per cent of the countries caught in the 1980-1985 cases hold less than 5 per cent of the EC markets concerned. For instance, anti-dumping measures were recently imposed on EC imports of Trinidadian urea (0.3 per cent of the EC market), Mexican steel (2 per cent) and Korean video cassette recorders (6 per cent of the Community of Ten). The list is long.

Anti-dumping measures are a way of using complex backroom computations to raise EC protection. That they may be Gatt (General Agreement on Tariffs and Trade) consistent is not the issue. The issue is whether Europeans want to raise their tariffs to protect the industries concerned.

To leave this crucial question to a purely bureaucratic mechanism rather than give it higher level consideration is a step backwards for the EC not an advance to "fairer" trade. It is one for which each citizen of the EC is paying a

high price. Patrick A. Messerlin, The World Bank, 1818 H Street NW.

## FINANCIAL TIMES

Thursday December 15 1988

Worldly Wise That's BTR

## Armenia takes added strain of rift with Soviets

By John Lloyd in Moscow

FRESH evidence emerged yesterday of a sharp deterioration in relations between the Soviet authorities and the Armenian nationalist movement since the earthquake which devastated the republic

last week.
A large crowd turned out yesterday for the funeral in Yerevan, the Armenian capital, of a man who was crushed by a Soviet tank, apparently during a demonstration which was broken up by force on Sunday at the city's railway station. Mr Gennady Gerasimov, the chief foreign affairs spokesman, said yesterday that the authorities are currently detaining six activists of the republic's national movement, which for much of the year has been holding well-attended rai-

At least 15 senior activists have been detained for varying periods, including five members of the Karabakh committee - the group which has coordinated the nationalist movement - who were arrested on Saturday.

Karabakh committee sup-porters said there had been fresh arrests yesterday, and that two women were among the detainees.

The detainees have included two members of the Armenian Supreme Soviet, Mr Ashod Manouncharian and Mr Khatchik Stamboltsian, though it appears that at least the for-mer has been released.

The arrests, and the violent break-up of demonstrations at the weekend, contrast sharply with the restraint shown both by the authorities and the demonstrators since huge rallies began to be staged in Yerevan in February.

The sharp deterioration in the republic's political climate appeared to bode ill for the chances of normality being

restored once early earthquake relief work is completed. The current wave of arrests followed allegations at the weekend by the Karabakh com-mittee that thousands of Arme-nian children orphaned in the earthquake were to be sent to other republics. The allegations, bitterly denounced by Mr Mikhail Gorbachev, Soviet President, after an appeal by Moscow Radio for Muscovitas to adopt Armenian children.

Mr Eduard Alkazyan, the Armenian Government repre-sentative at the USSR Council of Ministers, denied that Armenain children were being sent outside the republic for adoption or for long periods.

Mr Aikazyan, toning down
bitter criticism by Mr Gorbachev, also conceded that not all members of the Karabakh committeewere "adventurists."

Mr Aikazyan added, how-Armenian people are directing their effort at eliminating the consequences of the earthquake, some people are seeking to raise issues of inter-ethnic relations and thus divert attention from the solution of the principal problem."

Aid to Armenia, Soviet troop

## EC farm auditors ask 'Where's the beef?'

Tim Dickson looks at the latest evidence on the extent of trading subsidies fraud

HE European Commu-nity's Court of Auditors – the EC's main financial watchdog – has finally blown the whistle. Until this week it was still

possible to dismiss allegations of Common Agricultural Policy (CAP) fraud as a series of iso-lated and relatively minor examples - the inevitable con-sequence of a complex subsidy system, the purpose of which, to support European farmers, was broadly being served.

Tuesday's 300-page report from the Luxembourg based auditors, however - a thorough and carefully documented piece of work review-ing the 1987 financial year as a whole - raises the probability that the size of the misappro-priations is much larger than hitherto imagined, certainly running into tens of millions and possibly into hundreds of millions of dollars.

The key evidence for the court's claims are based on a survey by the investigators carried out in Britain, Ireland, France and Denmark into the payment of so called export refunds in the beef sector.

These subsidies are designed to bridge the gap between world market prices and generally higher, protected EC prices, thereby enabling the

Community to sell its surplus output to other countries. They are paid to traders in many other sectors besides meat and represent the lion's share of EC agricultural spending - more than Ecu 9.37bn (\$10.3bn)in 1987, or 41 per cent of the total

 in any year.
 According to the findings, large sums of money are being "irregularly" claimed by unscrupulous traders exploiting the absence of effective port and customs controls in the member states and at "third country" destinations where the product supposedly

While the study concentrates mostly on beef - citing individual cases worth almost Ecu 50m to the perpetrators - the clear implication of the conclusions (backed up by a stream of anecdotal evidence in Brus-sels) is that the same sort of abuses are as widespread in

other sectors.

The significance of all this goes well beyond the shock headlines of chicken scraps being passed off as beef, or beef imports being labelled as veal (the latter a trick to avoid hefty import duties). It raises fundamental questions about the whole erratic, piecemeal and blatantly political develop-ment of the CAP, and about

the effectiveness of financial controls provided by Brussels and national capitals over the range of Community policies. Mr John MacGregor, Britain's Agriculture Minister, yesterday put his finger on one of the fundamental problems when he said that the "crucial thing is to think EC farm schemes through properly so that they are not open to manipulation by fraudsters."



He said that he was intending to use this argument to attack the controversial pro-posal at this week's meeting of EC Farm Ministers for a new Brussels payment to encourage animal feed processors to use more domestically produced cereals in their products.
In fact the EC's Council of Ministers has conspired to con-struct an edifice of supports and regulations which have frequently been the subject of what might be termed "legiti-

One notorious example,

sometimes cited in the corridors of the Commission, related to an earlier set of rules for claiming subsidies on the export of beef "carcasses." The way these were written pro-vided a loophole which enabled West German exporters in particular to pack up what amounted to little more than bones and vertebrae (with precious little meat), send them abroad, and claim the export refunds in the process.

Far from immediately dis-couraging what to Brussels seemed a clear breach of the spirit of the rules, Bonn insisted on waiting until the text of the regulation was sub-sequently changed. The reaction of the European

Commission - both in its replies published in the Court of Auditors report and in the comments of officials yester-day – has been surprisingly frank. There is justifiable irritation, however, at the way in which the criticisms have been directed mainly at the Brussels bureactacy and not at member states where the responsibility

for checking largely lies.

"We are a soft target," one
senior Commission official
complained, conscious of the political capital which may be made by those sharing British Prime Minister Mrs MargaretThatcher's well-publicised fears about the loss of national sovereignty.

The court rightly blames Brussels for falling to control and co-ordinate national procedures, but as things stand the Commission's hands are largely tied. It can ask questions and inspect the accounts of member states, but in cases where it suspects fraud, for example, it cannot send in its own flying squad to see if sus-picions are justified.

As even one senior diplomat was prepared to admit yester-day, member states have an interest in keeping irregularities hidden, since the discovery of an illegal claim involves the repayment of funds from national capitals back to the

European Commission. RTZ's balance sheet, mean-while, is going to look decided-lystretched, despite its present net cash position. But the shares steadled yesterday after the rumours of the past week, The European Parliament and the incoming Agricultural Commissioner – widely rumoured to be the former Irish Finance Minister Mr Ray MacSharry - cannot fall to address these issues. But with at least Ecu 14bn due to be administered under the on the theory that at worst the deal is likely to be financed by convertible. If BP is right about base metal prices, of enlarged structural fund procourse, the worry is that RTZ gramme by 1993 - more than the total resources distributed by the World Bank - the quescould be paying too much. The cynic might reply that if the past dealings of oil companies in mineral assets is a guide, prices should be about to go through the calling. tions go wider than simply the smoother functioning of the CAP.

## NZ Finance **Minister**

sacked Continued from Page 1 of personality differences

which have created tensions within the ruling Labour Government for the past year.

At lunchtime yesterday, Mr Douglas, still smarting from the Prime Minister's veto on

the renewal of a contract for his press secretary, informed fellow Labour members of Parliament that, if Mr Lange was re-elected at the annual leadership election next February, he, Mr Douglas, would not serve in his Cabinet. Mr Lange immediately dis-

missed the Finance Minister and appointed Mr Caygill. Mr Caygill, along with Mr Lange and deputy Prime Min-ister Geoffrey Palmer, were quick to try to reassure the financial markets and the country that, although the change of minister would mean a change of style and presentation, there would be no change in economic direc-

"A priority is to produce a budget where we live within our income. But there will be no change in substance. No return to a managed exchange rate. No different direction in our monetary policy," Mr Cay-

The new Finance Minister who has worked closely with Mr Douglas in the past, was a strong supporter of the eco-nomic direction devised for New Zealand after Labour came to power in 1984. He has been a particularly keen advo-cate of the deregulation of financial markets and of the economy, which has produced widespread change within

New Zealand. It is these changes and the speedy implementation of free market policies, which have caused widespread unemployment, were implemented, that brought about the downfall of

Mr Douglas. For the first three-year term of the Labour Government, Mr tange was seemingly content for Mr Douglas to introduce the new policies — which became known as Rogernom-ics — at breakneck speed.

After the Government's re-election with an increased majority in July last year, Mr Lange — under pressure from trade unions, leftist MPs and the Labour Party hierarchy and aware of mounting public concern – became uneasy at the prospect of continued risOn one view, the proposed minerals deal between BP and RTZ shows both companies Share price relative to the FT-A All-Share Index als glamorous again, besides pushing their contribution to RTZ's profits up towards 75 per

Coats Viyella

returning to their roots. RTZ

may occasionally have presented itself as an industrial

conglomerate in the past, but

the recent behaviour of base metal prices has made miner-

here, involving convertibles,

trust funds or whatever. But in

crude terms, there is nothing to stop BP buying in the lot, provided it does so at below the market price — not in itself

impossible, given Kuwait's

exemption from ACT, and neatly affordable from the likely proceeds of the minerals

through the ceiling.

Reverse auction

What with rising continental European Interest fates and the weakness of sterling, news

of the Bank of England's

planned £500m reverse gilt auc-tion provided a useful distrac-

tion for a pretty demoralised

UK gilt-edged market yester-

day. However, too much should not be read into the

move. The reason that UK gilt

yields are currently well under 10 per cent has a lot to do with the steady official buying in of

THE LEX COLUMN

High rollers in the

mining stakes

RTZ's profits up towards 75 per cent. BP, meanwhile, is plainly of the view that the base metals cycle is nearing its peak; and when the same is true of coal and animal feeds, they will doubtless go as well, leaving BP back where it started with oil, gas and petrochemicals. With market guesses on the sale price anywhere from \$3.5bn to \$4.5bn, the immediate question is what BP plans to the latest move will not change this. For the Bank of England it will be a useful cash manage ment tool in a heavy tax pay-ing season, and for investors it do with the cash. One rumour - that it plans to buy Unocal of the US to refine its Alaskan helps remove some of the mystery about the authorities crude — seems wide of the mark. More to the point is the flexibility BP will have to tidy up the KIO stake, which has to actions in the market place. However, the more nervous investor might wish that the Bank had chosen a day other come down from nearly 22 per cent to 9.9 per cent. BP might well prefer an elegant solution than Friday 13 to launch the experiment.

Coats Viyella

Nobody would deny that high interest rates and strong sterling have been making life tough for Coats Viyella, but Coats can scarcely claim to have a corner on the market for that particular kind of dis-comfort. The Chancellor's idea, surely, is to make most of Brit-ish industry squirm — not just the likes of Coats, which has already shed half its market value in a year, along with a distressingly large proportion of its employees. So if Coats is squirming more than most, the market is entitled to ask whether it is truly only the victim of circumstance, or whether it was peculiarly well qualified for the role.

The answer, not surpris-ingly, seems to be a mixture of the two - but with the emphasis on the latter. Textiles, clearly, have an outsize problem with sterling but sterling at these levels looks unlikely to prompt any of Coats' major competitors to produce the kind of sickening lurch in profits which Mr David Alliance predicted yesterday. Their mix-ture of domestic and foreign sourcing leaves them less exposed to the Chancellor's assaults, and many faced the pain of restructuring earlier than Mr Alliance could bear to. The leaner, fitter Coats of the future will no doubt start

attracting fans again at some point; but it seems doubtful

that a prospective rating of 8.7 times earnings - even combinedwith a 9 per cent yield -will get them over their cur-rent disillusionment. Not so long ago, both Coats and Courtaulds looked like making 200m or so pre-tax this year; Courtaulds may still manage, but Coats is shooting for £127m. With Courtaulds on something like 6% times prospective earnings, it scarcely looks a fair contest.

The market seems to have taken on board long ago that once the UK consumer can see how much a life insurance policy costs him, he may think it wise to consider other options. So the sector's rating already includes a fair dose of pessimism about future sales volumes. Even yesterday's bias from the SIB in favour of tied rather than independent advice gave the quoted sector little pause for thought. Those companies which have not already solved that problem are well on their way to doing so; and none faces the kind of distribution difficulties which the mutuals may have to tackle -with the help of building soci-eties and even the odd bank which made the mistake of choosing independent status.

Polly Peck

The success of Polly Peck's recent rights issue and the strong performance of the shares over the last year indicates that the group's past mis-takes are being forgotten, but a prospective multiple of less than 6 times earnings is a measure of how far the company still has to travel before it is accepted as a genuine growth company. Although the proportion of the group's turnover coming from Europe has jumped substantially over the last year, and the share from the Near East has more than halved, there still remains a certain uneasiness about the source and reliability of the Polly Peck profit streams. The decline in the glamorous margins of the agricultural busi-nesses, which still contribute over three quarters of total profits, is a sign of the chang-ing and more stable product mix. However, the wisdom of Polly Peck's push into consumer electronics is more debatable; despite its confident noises, this is one area where there could be some nasty sur-prises if the world economy begins to lose some of its sur-

A-12

## Single-market plan for Europe's brokers

STOCKBROKERS based in one European Community state would get a single passport to provide portfolio management, marketing making and invest-ment advice services to clients in all other EC states, if member governments endorse a new Commission proposal. The investment services

draft directive, approved by the Commission yesterday, aims to give securities houses the same single market privi-leges as Brussels has already It contains the same contro-

versial foreign reciprocity pro-vision as the Second Banking Directive. This would require foreign countries to guarantee the openness of their markets to EC securities firms, if new foreign stockbroking houses

wanted to establish subsidiaries in the Community. On the basis of home coun-

try control, a stockbroker based in one EC country would be able to join stock exchanges in other Community states and deal in money markets, exchange and interest rate instruments, and in financial futures and options – but not commodities – across the

required to match European liberalisation led the European

However, assuring a mini-mum Community-wide level of capital adequacy for securities houses is likley to be even harder than for banks.

insurance move.

proposed for banking.

Meanwhile, a wrangle over over the degree to which non-EC countries should be

pone a widely-anticipated life Mr Jacques Delors, the Commission president, argued that a further week's consideration was needed of a sensitive draft directive attaching foreign reciprocity conditions to insurance, as Brussels has already

The reciprocity directive would require foreign countries to open their insurance markets to EC insurers to the extent that companies from those third countries wanted to establish new subsidiaries in the EC. Such foreign-owned subsidiaries would benefit from the Commission's even-tual plan to permit the cross-

border writing of all sorts of insurance risks.

EC governments have

already approved a first step towards such liberalisation in non-life insurance large risks, and yesterday the Commission had been expected to adopt a draft directive allowing individuals in one EC state to seek "on their own initiative" life cover in other EC states. However, this move was also tem-

porarily shelved, because of the reciprocity issue. In requiring foreign reciprocity, the Commission's general aim is to send a political signal to Europe's negotiating part-ners in the Gatt Uruguay Round that the world market for services must be opened up. Next year, the Commission

plans to come up with draft directives liberalising the EC market for group pension schemes and life mass risks.

## Spirits high as EC agrees on drinks rule

By Tim Dickson in Brussels

round in Brussels yesterday morning when the European Community's Agriculture Ministers put their names to a far reaching deal setting down new definitions for no less than 170 "spiritous beverages." The historic agreement - re-stricting use of the words whisky, brandy and rum as well as a host of lesser known concoctions to recipes with a minimum alcoholic strength - ends more than six years of intense lobbying by sections of the European drinks industry and literally hundreds of hours of special pleading from

experts in the member states.

The outcome is especially good news for the Scotch whisky industry, which has won its case that the distinctive flavour of this amber liquid can be achieved only with a minimum alcohol level of 40

Algeria
Anterior Anterior Anterior Anterior Anterior Anterior Anterior Berlina

Michael O'Kennedy was hold-ing out for a lower limit of 371/2 per cent but after discussions with his UK opposits number Mr John MacGregor he appears to have given way.

example, were particularly exercised about rum, with Spain keen to defend the purest definition of the drink (no half measures) and France anx-

degrees proof. Late on Tuesday for only containing 5 per cent night the Irish Minister Mr of the real thing - can con-

**WORLD WEATHER** 

Spirits were low when serious negotiations began for the

granted a special specification for Rum Agricole while Rumverschnitt - a traditional West German liquor beloved of the locals but despised by others

(Scotch) whisky versus (Irish) whiskey problem was just one of several sensitive issues dividing the Council. Spain, France, and West Germany for which would protect producers in its overseas territories.

In the end France was holic strength should be 30 or 35 degrees proof – but they agreed to disagree and the European Commission was

tinue to be marketed under this name in the Federal Republic if not in other mem-

marketed domestically.

The complex package – which will not become EC law until it is approved by the European Parliament – left open the question of just one drink: the juniper flavoured Geneva which is a ferourite tipule in Belgium and favourite tipple in Belgium and the Netherlands. The two Min-isters remained divided over whether the minimum alco-

Republic if not in other member states of the Community.

National pride was also stake over the new rules for ouzo, grappa, Korn and Pacharan. But Greece, Italy, West Germany and Spain respectively all managed to convince their Community partners that drinks bearing these names could only be marketed domestically.

The complex pack-

sent off to find a compromise The Council's decision was welcomed by the Scotch Whisky Association which has lobbled hard for a generic defi-nition of whisky, adds Lisa Wood in London. Mr Bill Bewsher, director general of the SWA which represents the big producers, said: "It means that Scotch whisky will now be officially recognised throughout the Community and its status as a quality product will be

underpinned."
Weaker whiskies account for about 7 per cent of the UK whisky market and are also sold overseas by both UK and foreign bottlers. UK low strength producers include the Co-op Wholesale Society whose Arden House blended whisky retails at about 25.99 (\$10.90) compared with more than £8 a bottle for a 40 per cent by alcohol brand such as The Famous Grouse.

## German rates may rise

By Halg Simonian in Frankfurt

WEST GERMAN interest rates look set to rise today after the Bundesbank received bids of 5.0 to 5.5 per cent at yester-day's regular tender of securities repurchase agreements (repos). Repo rates are those charged by banks to lend secu-rities for a pre-determined period to the central bank. The bids, which were well up on the 4.7 to 4.95 per cent range recorded at last week's

repo offering, reflect the recent sharp rise in short term Ger-

man rates and suggest an increase from 5 to 5.5 per cent in the Lombard emergency funding rate after today's meeting of the Bundesbank's policy making council.

The central bank has consis-

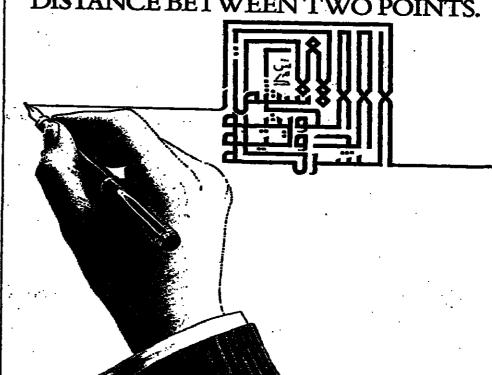
tently tried to keep the Lombard rate above that for repos, which it has increasingly been using to steer short-term interest rates. Today's council meeting will also be considering West Germany's money supply target for next year.

No-one with a serious interest in international vestment should take our name - Kuwait International Investment Company - at face value. Given the increased scope and geographical

bank, than as simply an investment company. For instance, we manage and rrite new issues on a world basis in a variety of currencies and enjoy

ing unemployment and the delay in producing the prom-ised benefits of Rogernomics. He wanted to slow the pace, but this was clearly unaccept able to Mr Douglas.

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Thursday December 15 1988

Rawhide

BINGHAM

BOLANOS

Ridgeway

CABACAL



**BP Minerals International** 

Operating profit/loss

£ million

INSIDE

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Peck

### Spain puts premium on naming names

The Spanish Finance Ministry has laid siege to the country's powerful banking and insurance community. It is demanding that insurance companies hand over the names of investors who, on the advice of their banks, paid up to Pta 1,500bn into one-off insurance premiums in 1986 and 1987 in order to escape high withholding taxes on bank deposits. The policies bought never actually insured anything but the rise in premiums completely distorted rankings in the insurance industry. Page 22

The land where cattle count



Personal wealth in Botswana, the fastes growing country in Africa. is still measured largely in terms of cattle. The country has three times more cattle than people, and trade in these ani-

mals remains the biggest export earner after mining. Nevertheless, the business is heavily subsidised by the Government, and critics believe profits have been made by a few at the expense of the population at large. Nicholas Woodsworth reports. Page 32

Out to stop brokers going soft

Ban soft dollars. That is the call facing Britain's Securities and Investments Board. Siumping stock market turnover in the UK and the US has opened a flerce debate over this system, which in effect gives money managers a partial rebate on commissions paid. Norma Cohen examines how some securities firms are pressing to have the concessionary practice between stock brokers and fund managers outlawed. Page 26

Polly peck tops £100m



Busy on the acquisition trail this year, Polly Peck International, the agricultural, electronics and textiles group headed by Mr Asil Nadir (left), reported pre-tax profits sharply up from £86.2m to £107.3m for the 53 weeks to September 3. Mr Nadir said yesterday that over £300m of turnover was from Europe.

The objective now would be to improve the quality of earnings and reduce dependence on any one geographical area. Page 27

### Business as usual in Madrid As befits one of the citadels of Spain's rampant

new capitalism, the Madrid Stock Exchange was open for business yesterday in spite of the fact that almost the entire country had been shut down by a 24-hour general strike. The market, in fact, reported an abnormally high turnout of traders, though business itself was light. The general index has shown little movement in the last three months and the most reliable explanation for the market's uninspiring performance in the last quarter of the year

### Market Statistics

Base lending rates .	
Benchmark Govt bonds	
European options exch	
FT-A indices	
FT-A world indices	
FT Int boad service	
Financial futures	
Foreign exchanges	
London recent issues	

40 London share service 25 London traded options 40 London tradit options Money markets
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World commodity prices
World stock mixt indices
UK dividends announced

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Baggeridge Brick	36	Iceland Frozen Foods
Bejam	31	
Bowater	31	Landleisure
Brent Walker	31	Leisure investments
Bulmer (HP)	31	London Shop
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Califyna	31	Mlami-Carey
Campeau	24	Midland Bank
Charter Consolidated	28	Midsummer Leisure
Charterhouse		Montedison
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Corporate Estates	29	Pittard Garnar
Daimler-Benz		Plessey
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Right manner.	30	Royal Bk of Scotland
Doctus	29	Sandell Group
ERF		Omireon and

22 Spice 22 Titon Holdings 30 United Scientific 22 Wardle Storeys Euromobiliare Eve Group First Fidelity Bncp. Ford Sellar Morris 30 Winsor Industri 29 Yate and Valor 30 Yorkshire TV Fuller Smith & T'ner

Chief price changes yesterday

PARIS (FFY)

Rises

Bongmis 2590 + 86

Casino 178 + 4.8

Casino 178 + 4.8

Computes Mod 810 + 30

Falls

BP France 71.3 - 2.1

Luciarte 288.5 - 8.5

Soc Centrale 558 - 20

TOKYO (Yes)

Rises

Roman 1190 + 100

Norlais 1270 + 110

Telsam 806 + 100

Toshba Eng. 1250 + 110

Palis

Lapan Battary 1080 - 70

Lapan Casti 1420 - 160 187.6 + 7.3

465 - 24 133 + 9<sup>1</sup>/<sub>2</sub> 169 - 6 433 - 32 312 - 5 80 - 7 LONDONS (PRIMOS CITY STATE OF HORIST CATE ICA LASHID Scholes Grp. Shell Trans. Sutdiffe Speak Vacx Grp. Falls Hund Rosse Massical Hund Rosse Massical Charter Cons. Coats Viyella
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## It's back to basics for BP and RTZ

**Kenneth Gooding** looks at prospects for a major shift in Britain's minerals industry

f it comes off, it is likely to go down in the record books as one of the great "back to basics " deals of the

Yesterday's news that British Petroleum is negotiating the possible sale of its minerals division to RTZ, the large British mining house, represents a major shift back to core busi-nesses by both companies.

BP Minerals International had its origins in two disastrous acquisitions at the start of the decade by the oil com-pany: Selection Trust, the Lon-don-based mining finance house which was taken over by BP in 1980 for £407m, and Kennecott Corporation of the US, one of the world's biggest cop-per producers which changed hands in 1981 for \$1.8bn.

Although there was no offi-cial word from BP, the indications last night were that it almost certainly intends to use the proceeds from the sale to buy back some of the BP shares acquired by the Kuwait Investment Office last year in the company's disastrous share sale. The KIO has been ordered by the Government to reduce its 22 per cent shareholding to just under 10 per cent.

For RTZ, purchase of the BP assets would represent a dra-

matic shift in the balance of its business back to its core minerak huginess Under Mr Derek Birkin, chief executive since 1985, the group has aiready undergone a major restructur-

So far this year it has raised £910m from selling off periphery and non-performing asset. It has withdrawn from the oil and gas industry and now stands on two strategic legs -mining and manufacturing, with earnings from the one supposedly balancing out dips in the other

an une omer.

Analysts believe this cash
chest, plus credit facilities,
gives the group £2bn of readily
accessible funds.

The analysts expect the price to be paid for BP Minerals will be between \$3.5bn and \$4.5bn. However, the bargaining will be hard. As one pointed out, RTZ has a reputation for not paying over the odds.

Why is BP selling now, and just what assets would RTZ be

buying?
Essentially BP is trying to take advantage of the current high price of metals – and most observers expect prices to stay high for at least another - after turning round what in the early 1980s was a loss-making business.

BP's timing in buying its minerals operations was unfor-tunate because, having paid dearly for the businesses, it saw metals prices collapse in the first half of the 1980s and

> However, BP persevered and has been spending about \$600m a year to lick the business into shape. There were some disposals but the metals recession also helped shrink the size of BP Minerals from a turnover of £786m in 1983 to £443m last

they did not recover until last

From 1983 to 1985 inclusive, BP Minerals sustained operating losses totalling £377m. There was a modest operating profit of £45m in 1986 and one of £125m last year.

Analysts believe the prog-

ress has continued. Mr Jack Jones, mining specialist at UBS Phillips and Drew, estimates BP Minerals could make £300m before tax and interest next

During the loss-making years BP Minerals kept a low profile and this has obscured

Oryx Explorations RICHARDS BAY two gold mines in that country

**Major activities** 

the fact that it is a key player in several areas, including cop-per, gold and titanium dioxide. Indeed, BP Minerals is the world leader in the supply of titanium dioxide feedstocks the pigment industry, with 40 per cent of the market. The use of titanium dioxide has grown steadily to replace competitors such as clays and kaolins because it provides white fin-ishes of superior quality and of less cost than obtainable else-

NORZINK

Consequently, BP's QfT-Fer et Titane company, based in Montreal, Canada, has been making annual operating profits of between \$80m and \$100m for the past three years, help-ing to offset losses elsewhere in the minerals division.

One possible source of embarassment for RTZ is the fact that QIT gets some of its raw material from the Richards Bay mineral sands deposit in South Africa, in which it has a 42.5 per cent stake. Any increase in RTZ's involvement in South Africa – it would also take over one-third interests in

would be bound to upset some of its institutional shareholders. Another important element in BP Minerals is a 49 per cent interest in the Olympic Dam mine, discovered by its partner, Western Mining, in South Australia in 1979 and which came into production this year. Potentially one of the world's biggest under-ground mines, Olympic Dam in its early years is expected to produce an annual 46,000 tonnes of copper, 1,900 tonnes of uranium oxide and 20,000 troy ounces of gold. In the US, BP Minerals owns

outright the Bingham Canyon copper-gold mine which this year was brought back into production after a \$400m mod-ernisation scheme and which is now one of the lowest-cost copper producers in the world. Costs at Bingham are helped considerably by the fact that

the mine produces about 300,000 troy ounces of gold a year as a by-product to count owards the cost of recovering 1983 84 The gold has been sold on at cost to a sister company within the minerals division, BP Gold, into which BP's other North American and Brazilian gold mines were injected. BP attempted to float 15 per cent of BP Gold on the New York stock market three times but always pulled the issue at the last moment when market con-ditions changed for the worse. (Excluded from the talks

with RTZ are two gold mines which are part of BP Canada, a quoted company in which the UK group has a 64 per cent The potential jewel in the

crown, and a mine which could catapult its owner into the first division of world gold producers, is Lihir Island in Papua New Guinea. BP has spent \$50m on early work at Lihir and the indications were that it could produce between 400,000 ounces and 500,000 ounces of gold a year in the early 1990s. But extracting the gold, which is in the crater of an active volcano, would be

## Swiss drug groups dispose of units

INTERNATIONAL PAPER, the world's higgest paper company, agreed yesterday to buy the liford photographic products divi-sion of Ciba-Geigy, the large Swiss chemicals and pharmaceu-

ticals group.
In a separate move, F. Hoff-mann-La Roche, another big Swiss chemicals company, said it had finalised terms for selling its troubled medical instruments division to a group of investors led by Baring Brothers, the UK merchant bank. This deal is subject to the approval of govern-ment authorities in France and West Germany where the Roche instruments division does much of its business.

None of the groups involved in yesterday's deals said they were willing to divulge the prices of the transactions, which involve businesses with combined annual sales of about SFr840m (\$540m).

The moves were seen by analysts as a sign that both Swiss companies, which are among the world leaders in speciality chemicals and healthcare products, wish to concentrate on these

fields.
"The message is that both Ciba-Geigy and Roche want to get rid of the parts of their companies which do not really fit," said Mr Claudio Werder, an analyst at Bank Vontobel, a Zurichbased bank.

Paper sells a range of types of paper in areas such as packaging and stationery. The company, which expects sales this year of about \$10bn, said it had bought about \$1000, said it had bought liford to expand its activities in paper products related to graph-ics and photography.

International Paper moved into this area in December last year, paying \$250m for Anitec Image

New York-based International

Technology, a large US maker of such items.

Ilford, which employs 3,400 peo-

ple and has its main production centres in the UK, Switzerland and France, expects to have sales this year of about SF1500m.

The division, which specialises in black and white films and

paper products used by professional photographers, has had a number of problems over the past 10 years. It has failed to make much headway in tographic films. Roche's medical instruments

division is part of Kontron, a Swiss electronics and instruments company which Roche bought in 1974. Kontron had sales last year of SFr559m of which medical instru-

ments - which include ultrasound imaging equipment and blood analysis systems - con-

The instruments division has in recent years struggled to make a profit. It has suffered heavy competition from other, mainly US-based makers of medical systems such as Hewlett-Packard

and Perkin-Elmer. Kontron's electronics group is to remain part of Roche, at least for the time being. Roche said yesterday it was looking at ways of selling this part of the busi-

The Kontron instruments division which is being sold has 1,400

sion which is being sold has 1,400 employees, most of whom work in Italy, West Germany, France and Britain and the US.

Under the deal with Roche, it will be owned by Baring Capital Investments, a financial group in which Baring Brothers and Société Générale, the French bank, are among the investors. Ciba-Geigy US purchase, Page 22

## Laird to sell bus, taxi and rail division

By John Griffiths, in London

LAIRD, the diversified UK sealing systems, engineering and transport group, announced yes-terday that it is to dispose of its terday that it is to dispose of its Transport Systems Division, which groups together its bus, railway rolling stock and taxi manufacturing activities.

The operations employ a total of 1,700 people in the Birming-

ham area. Last year they accounted for nearly 16 per cent of the group's £395m turnover but contributed only £1.33m - less than 4 per cent - to the group's £36.5m profit before tax and interest.

Within this total, however, its Birmingham-based bus-making company, Metro-Cammell Wey-mann, has been making losses. Laird's decision to sell is understood to have been influenced by structural changes taking place in the railway rolling stock industry, which are expec-

ted to make it more difficult for smaller producers such as Laird's subsidiary, Metro-Cammell, to compete against world-scale

groups.

Laird has appointed S.G. Warburg to handle the disposals, which are intended to be completed during the first half of next year. Laird said yesterday it would have to make substantial provisions for future trading losses and rationalisation in the bus and taxi-making operations following an internal report on

Accountants Deloitte Haskins & Sells are carrying out a full review of MCW which will be reflected in this year's accounts. Excluding the results of the Transport Systems Division. Laird's profits before tax for this year ending December 31 "will exceed those reported for 1987." Details, Page 27

## Manpower agents vote to oust UK manager ·

By James Buchan in New York

Mr Tony Berry, chairman of Britain's Blue Arrow employ-ment services group, faces a full-scale rebellion in his large US business with the passing of a vote of no confidence in his management by angry

The revolt by independent big Milwaukee-based temporary employment agency which Blue Arrow bought for \$1.2bn in September 1987, presents a challenge to Mr Berry in the US just as he is Berry in the US just as ne is struggling to win over restive stockholders at home. The £837m (\$1530m) in shares Blue Arrow sold to pay for Manpower have halved in value.

The franchisees said yester-

The franchisees said yesterday they were seeking talks with Blue Arrow's leading institutional shareholders to try to dislodge the US company's British management.

"They want to come to a resolution of this issue," said Mr Donald Dardis, a Chicago publicist hired by the franchisees.

licist hired by the franchisees.
"They don't want Manpower to get lost in the Blue Arrow corporate structure."

The franchisees, indepen-

The franchisees, independent business people who pull in about 60 per cent of Manpower's \$1.5bn in North American revenues, say they are furious at Mr Berry's break last week with Mr Mitchell Fromstein, Manpower's long-serving chief executive. Mr Fromstein quit on December 6 in opposition to efforts' by Mr in opposition to efforts' by Mr Berry to amalgamate Manpower's operations with those

power's operations with those of Rine Arrow.

At a meeting in Chicago late on Tuesday, 109 of Manpower's 161 franchisees voted to try to oust Mr Berry and Mr William Markey, who took over as chairman and president to replace Mr Fromstein. "They don't necessarily want Fromstein back. They want somehody who has a back-

Fromstein back. They want somebody who has a background in this industry and that is not Mr Berry or Mr Markey," Mr Dardis said.

Neither Mr Berry, Mr Markey, named as Manpower's deputy chairman, could be reached for comment yesterday.

Mr John Larson, a Milwaukee stockbroker who is a leading expert on Manpower, said: ing expert on Manpower, said:

"These franchisees are angry and disappointed at the end of a long-standing relationship with Mitch Fromstein." Analysts say Mr Berry is under intense pressure to improve Blue Arrow's image with investors by ending the arms-length relationship with Manpower and taking the US company into the new field of permanent placement. Mr Der-dis said yesterday that franchisees were not thinking of a "leveraged buy-out or proxy

fight at this stage."

## Coats profits set to fall by 40%

By Alice Rawsthorn in London

COATS VIYELLA, the biggest textile group in Europe, yester-day announced that its pre-tax profits may fall by as much as 40 per cent to £128m this year because of increasingly competi-tive conditions within the UK

textile industry.

Coats' shares, which have performed poorly on the London stock market for the past year, fell by 9½p to 133p. The announcement also affected the rest of the UK textile sector. Courtaulds' shares fell by 3p to 2421/4p and Dawson International's by 6p to 189p.

Since last autumn the UK tex-ile industry has suffered a sudden surge of imports reflecting the strength of sterling against the US dollar and related Far Eastern currencies. This import increase, combined with depressed demand in some areas lepressed demand in some areas

As a result Coats's profits panies to expand into Europe.

like knitwear, handknitting could be cut by 40 per cent this Lex, Page 20

and children's wear - has taken a toll on the larger groups, such as Coats and Courtaulds. Coats' oblems have been compounded by the weakness of its carpet companies, which are still in the throes of restructuring.

In September Coats announced a 6 per cent fall in pre-tax profits to £76m for the first half of 1988. Mr David Alliance, chief executive, said yesterday trading con-ditions had worsened since September due to the continued strength of sterling and the impact of increased UK interest rates on the outlook for consumer spending.
Moreover, he said.

which fared well in the first half - had been hampered by hyperinflation.

year, including losses of £15m on discontinued activities. The board proposes to hold the divi-

dend at 6p.

Coats has been forced to cut costs. Its workforce has already been reduced by 4,000, or by 5 per cent, this year. The job losses have been concentrated in the UK and in knitwear and handknitting. The restructuring should cost about £35m by the end of the year.

Mr Alliance said that, unless

conditions deteriorate dramatically, there will be no more major closures. There will, however, be further restructuring in chil-dren's wear and carpets. Coats is mance of the group's South
American thread companies - more than £80m this year - on its strongest sectors such as home textiles and on increasing the flexibility of its clothing com-

This announcement appears as a matter of record only

## **Parkfield Group PLC**

issue of

30,000,000

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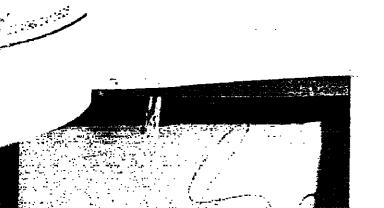
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## Euromobiliare control for Midland

By Alan Friedman in Milan

MIDLAND BANK of the UK is paying L96bn (\$74.5m) to take effective control of Euromobiliare, the Milan merchant bank.

The deal, under which Mid-land boosts its equity stake in Euromobiliare from 3.14 per cent to 45 per cent, represents the most significant move to date by a British clearing bank into Italian finance.

In London, Mr George Lou-don, chief executive of Midland Montagu, the bank's investment banking arm, said he considered Italy to be "a key market, especially with the advent of 1992." He described the move as an important com-ponent of Midland's expansion

The acquisition of around 42 per cent of Euromobiliare sold by the Italian entrepre-

neurs, Mr Carlo De Benedetti, Mr Raul Gardini and Mr Silvio Beriusconi, comes after a year of negotiations. According to Mr Sencar

Toker, a managing director of Midland Montagu, the Euromo-biliare deal is Midland's biggest acquisition on the Continent since 1981, when it bought majority control of Trinkhaus Burkhardt in West Germany. Midland's control of Euromobiliare will be cemented by a shareholders' pact with three senior executives of the Milan bank who together control 6 per cent of the total equity. This pact will make for a

shareholders' consortium with 51 per cent of Euromobiliare.

Midland is paying around 18,000 per share for the Euromobiliare block of equity, which represents a 24.6 per cent premium over yesterday's

Mr Rodolfo Bogni, a Midland Montagu managing director, said in Milan that he considered the purchase price to be "in line with transactions of this type." He said he hoped to see deals generated by the Midland-Euromobiliare partnership and cited in particular as areas of co-operation sectors such as mergers and acquisitions, general corporate finance, capital markets business, institutional asset management, private asset management and venture capital.

L6,420 on the Milan bourse.

Midland has no plans to install an executive at Euromo-biliare in Milan, but Mr Bogni chairman. Also appointed to the Euromobiliare board were Mr Christopher Sheridan, chief executive of Samuel Montagu.

Euromobiliare share price of Mr Toker of Midland Montagu and Mr Leon Bressler, executive chairman of Midland Bank (France). Mr Alberto Milla, Euromobiliare chairman, and Mr Guido Roberto Vitale, managing director, continue in their posts. Mr De Benedetti, who

remains a deputy chairman of Euromobiliare, sold Midland 8 per cent of the 13 per cent stake held by his CIR group. Mr Gardini's Ferruzzi group and Mr Berluscowi's Fininvest each lowered their stakes from each lowered their stakes from 15 per cent to 5 per cent, while Dumenil Leble, the French investment bank controlled by Mr De Benedetti, sold 1.3 per-cent of its 6.3 per cent holding in Euromobiliars. The remaining shares came from RAS, the Italian insurer, CBI, a Genevabased financial concern, and a group of Florence investors.

## | Daimler to pay unchanged dividend

By Haig Simonian

DAIMLER-BENZ, the West German motor group, will pay an unchanged dividend of DM12 a share for 1988 on earnings which will be "satisfactory" despite the low value of the dollar, according to Mr Edzard Reuter, the group's

chief executive.

The news came as Daimler's shares fell DM12 to DM736 amid speculation that the company may make a rights issue of around DM1bn (\$571m) early in 1989. Daimler did not deny yesterday that such an issue was planned, both to prepure for the purchase of a pos-sible 30 per cent stake in Mes-serschmitt-Boelkow-Blohm (MBB) and to improve its equity ratio. Analysts suggest Daimler could issue 2m shares at a discounted price of around DM500 apiece.

Group turnover is set to rise to DM73bn this year from DM67.5bn in 1987. Higher sales of motor cars and lorries accounted for about half the rise in group turnover this year. Demand for heavy lorries especially was now exceeding

especially was now exceeding supply, the company said.

Deliveries of goods vehicles in Western Europe are set to rise by 12 per cent this year to about 140,000 units, while production of commercial vehicles at the group's domestic plants will increase by 8 per cent to about 156,000 units. Worldwide output should reach about 261,000 units, the highest level since 1981, although earnings are still not entirely earnings are still not entirely satisfactory, according to Mr

Daimler planned to invest just under DM30bn from 1989-1993, with three quarters going to the passenger and goods vehicles sides. Next year, some DM5bn will be spent on fixed investments, DM1bn more than this year. David Goodhart in Bonn writes: The final outcome of the prolonged negotiations over Daimler-Benz's takeover of MBR will not now be decided until early next year.
Talks on Tuesday night ended inconclusively and the remaining obstacles to agreement will be discussed today in the talks between the coalition party leaders.

expanded too rapidly, straining their management and opera-tional systems and leading to a higher incidence of bad loans.

First Fidelity put heavily

into red by loan losses

The company said the losses, for which it will make a \$250m-300m addition this quarter to its had loan reserves. stemmed from real estate loans at its Philadelphia bank and commercial loans to interna-tional borrowers by its London branch.

and chief executive, and Mr Bernard Morgan, a vice chair-man, have resigned as a result of a charge which could wipe out the profits made in the Both operations were part of The news stunned Wall Street, which had considered Fidelcor, the Philadelphia-based bank holding company based bank holding company
First Fidelity acquired in February for \$1.3hn. Mr Pote and
Mr Morgan were formerly
Fidelon's chief executive and
chief operating officer respectively. After the merger, Mr
Morgan remained president of
the Philadiphia bank.
First Fidelity said it fired Mr company with assets of \$30m a successful example of aggressively expansionist regional holding companies that are thriving on new laws allowing

plunged \$7% to \$27%.

The severe setback for First Fidelity also heightened concern that some regional bank holding companies might have First Fidelity said it fired Mr Jeanne-Pierre Galy, head of its London-based international department. Mr Robert Fergu-

son, 63, the holding company's chairman, has taken over Mr Pote's duties. He was president and chief executive of First Fidelity before the merger.

The company said it had been investigating low-quality loans at its London branch for some months. The bad loans, confined entirely to the UK and Philadelphia operations, were made to a small number of borrowers before the Febru-ary merger, it added. "Our business and that of

our constituent institutions is sound," Mr Ferguson said. "We have one of the finest banking franchises in the country and within a short period of time our operating results will

reflect that."
It plans to keep paying its 50 cents a share quarterly divi-dend. For the nine months ended September 30, First Fidelity reported net profits of \$210m or \$3.62 a share.

## Montedison board approves Enichem deal

THE BOARD of Montedison, the chemicals company con-trolled by Mr Raul Gardini's Ferruzzi group, yesterday gave its formal approval to the merging of a substantial part of its activities with Enichem, the state chemicals company.

writes Alan Friedman. The last hurdle thus appears to have been cleared ahead of

chemicals concern.

Mr Gardini, during a press

conference in Milan yesterday, said he expected to sign the deal with Mr Franco Reviglio, chairman of the ENI group, by today. The Ferruzzi chairman also said he would pose no conditions to the setting up of Eni-mont, which he said would take shape during a "transition

first six months of 1989. Mr Gardini said he would go ahead with the Enimont project even if the Italian parliament were not to approve legis-lation designed to help Ferruzzi-Montedison to defer the payment of L1,125bn (\$873.4m) of capital gains taxes associated with the venture. The law was approved by the

Mr Gardini also said that a minority stake in Enimont might eventually be sold to investors by means of a public offer on the stock market.
The plan at present is for Montedison and Enichem to each own roughly 40 per cent of Enimont, with the remaining 20 per cent being placed privately.

### Ciba-Geigy in US scales move

### By John Wicks in Zurich

METTLER Instrumente, which forms part of the electronic equipment division of Ciba-Geigy, the Swiss chemical group, has reached an agreement to take over all shares of Ohio-based Toledo Scale, a leading manufacturer of industrial and retail scales and other weighing systems.

Toledo is expected to have

1988 sales of some \$250m. It has six production facilities in the US and one in West Germany, as well as a number of foreign sales offices, and a total payroll of about 2,800. Mettler is itself a leading

producer of precision weighing and analytical instruments, employing 2,900 worldwide.

## MAN on course for profits rise

By Andrew Fisher in Munich

MAN, West Germany's largest mechanical engineering group, is on track for a rise in profits in its current financial year to June after a strong performance in the first five months.

Order inflow soared by 23 per cent in the July-October period to DM 5.2bn (\$3bn) and Mr Klaus Götte, the chairman, said yesterday that that the November figure had also been high at around DM 1.5bn.

MAN achieved group net profits of DM202m for the 1987-88 year, an increased of 24 per cent, and lifted the dividend payment from DM5.50 to DM6.50 a share.

Turnover was virtually unchanged at DM15bn, reflecting the lower volume of

large industrial plant business completed last year.

The sharp rise in profits stemmed mainly from MAN's progress in commercial vehicles, printing machinery, and international trading in

MAN has undergone drastic organisational changes to improve productivity, restore profitability, and streamline its product range.

Mr Götte said the truck and

printing equipment divisions had made a breakthrough last year, with combined pre-tax profits of nearly DM200m on sales of DM6.2bn. Five years ago, they lost more than DM250m on turnover of DM3.5bn.

This year, the two sectors

should produce taxable profits of at least DM250m. New products and more effi-cient production and distribu-tion have helped the truck side, while the MAN Roland

printing equipment subsidiary has benefited from big orders such as the industry's record DM 880m contract from Mr Rupert Murdoch, the Australian-born media baron.

Despite these advances, Mr Götte said, MAN's 1.3 per cent after-tax rate of return on turnover was too low. Improvements would come only gradually. For this year Mr Götte expected a return of nearly 1.6 per cent, which would put earnings at around DM 240m on the group's planned turn-over of DM 15.5bn.

## Deutsche Bank forms life unit

By Roderick Oram in New York

FIRST FIDELITY Bancorp, a

fast-growing US regional hank holding company, will report a fourth-quarter loss of between

\$145m and \$190m because of

bad leans at its Philadelphia

Mr Harold Pote, its president

first nine months of the year

the Newark, New Jersey, based

and London branches.

DEUTSCHE BANK, West Germany and abroad. The new operation will use the the Germany's higgest bank, yes-terday confirmed months of speculation by announcing the establishment of its own life assurance business, which it hopes will be fully operational

by next autumn. Deutsche Lebensversicherung, which will be capitalised at DM30m, will offer a new savings-linked life assurance product, details of which have still to be approved by the German insurance supervisory

The bank confirmed, however, that it would not be mov-ing into other areas of the

insurance business. The new life unit will be a wholly-owned subsidiary. However, Mr Alfred Herrhausen, the bank's speaker (chief executive), left open the possibility of further partners coming on board, although the bank would remain the majority shareholder.

"We are open for partners," he said, confirming that the bank had already received approaches from a string of insurance companies in both

bank's existing branches and the outlets developed for Deut-sche Bauspar, its building finance subsidiary set up in

Dentsche Bauspar is also developing an external sales force, which combined with the bank's traditional outlets. means the new life operation should reach break even "appreciably sooner" than would normally be expected, according to Mr Herrhausen.

Mr Georg Krupp, the managing board member responsible for the new life business, said the bank recognised it might lose funds under management from the insurance sector as a result of its new plans, "We see this danger, we have it always," he said.

"It's obvious that we expect a reaction," said Mr Herrhausen, who confirmed he was resigning from the supervisory board of Allianz Leben, the country's largest life insurer. The bank's group figures, released for the first time at the 10 months' stage, revealed

partial operating profits, which exclude gains from own-ac-count trading, of DM2.38bn (\$1.36bn). Interest income amounted to DM5.28bn while fee earnings were DM1.89bn.
Group total operating profits rose by 24.2 per cent over the figure for 10/12ths of 1987.

although the bank provided no exact figure nor a precise yearon-year comparison.

Partial operating profits at parent company level rose from DML23bn to DML57bn in

the first 10 months of 1988. Interest income climbed to DM3.9bn from DM3.6bn while fee income rose to DM1.54bn from DM1.28bm.
Earnings for the year as a whole should be "favourable," according to Mr Herrhausen,

who indicated the dividend should be "satisfactory."

The bank had no immediate plans for a rights issue, he said, pending a further improvement in its share price. 'I can't name a date that we're planning a capital raising, but I underline that Deutsche Bank is growing,"

Arge!

### NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN

### **SHARP CORPORATION**

Further to our notice of September 15, 1988 EDR holders are informed that Sharp Corporation has paid a dividend to holders of record date September 30, 1988. The cash dividend payable is Yen 5.5 per Common Stock of Yen 50.00 per share. Pursuant to the Terms and Conditions the Depositary has converted the net amount, after deduction of Japanese withholding taxes, into United States Dollars.

EDR holders may now present Coupon No. 16 for payment to the undermentioned agents.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary or the Agent of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. the benefit or rently having such arrangonal F.R. of Germany Malaysia Singapora The Netherlands Spain Sweden Switzerland Countries currently having such arrangements are as follows:

Hungary Indonesia Ireland Italy

Norway Poland Rep. of Korea

United Kingdom U.S. of America Zambia

Failing receipt of a valid affidavit Japanese withholding tax will be deducted at the rate of 20% on the gross dividend pay-able. The full rate of 20% will also be applied to any dividends Amounts payable in respect of current dividends.

U.S. \$110,000,000

Azienda Nazionale

Autonoma delle Strade

Floating Rate Notes Due 1990

By virtue of existing legislation direct and unconditional general obligations of

The Republic of Italy

For the six months

16th December 1988 to 16th June 1989.

In accordance with the provisions of the notes, notice

is hereby given that the rate of interest has been fixed at 9% per cent per annum and that the interest payable on the relative payment date 16th June 1969

The Industrial Bank of Japan, Limited

Agent Bank

ainst Coupon No 6 will be: US \$483.44 per \$10,000 and US \$12,085.94 per \$250,000.

1.000 shares \$45,60

\$38.76 \$36.48

Depositary: Citibank, N.A. 336 Strand, London, WC2R 1HB Agent:

Date: December 15, 1988

Citicorp Investment Bank (Luxembourg) S.A.

CITIBANCO

### NOTICE OF AN EVENT OF DEFAULT MORAN ENERGY INTERNATIONAL N.V. 8% CONVERTIBLE SUBORDINATED DEBENTURES DUE 1995

This NOTICE OF AN EVENT OF DEFAULT pursuant to Section 5.08 of that certain Indenture dated November 1, 1980 among Moran Energy International, N.A. (the "Company"), Moran Energy, Inc., whose successor by merger is Kaneb Services, Inc. (the "Guarantor"), and First City National Bank, Trustee (the "Trustee"), as supplemented by the First Supplemental Indenture dated March 20, 1984 among the Company, the Guarantor, and the Trustee (the "Indenture"), is made and published the Trustee (the "Indenture"), is made and published the Trustee (the "Successor Trustee (the "Successor Trustee (the "Successor Trustee") pursuant to that certain Four Party Agreement dated January 30, 1987 among the Company, the Guarantor, the Trustee, and the Successor Trustee.

Trustee.

The Company has failed to pay to the Successor Trustee an interest payment, which under terms of the Indenture was due on November 1, 1988, and the Company has not paid the November 1, 1988 interest payment within a period of thirty days after the payment was due. Such failure to pay within thirty days after such due date constitutes an event of default pursuant to Section 5.01 of the Indenture.

\*\*Proceedings of the Indenture.\*\*

Pursuant to Section 5.01 of the Indenture, if an event of definit occurs and is continuing, then either the Successor Trustee or the holders of not less than 25% in aggregate principal amount of the debentures (or such lesser amount at shall have acted at a meeting of the holders of the debentures pursuant to Section 8.05 of the Indenture) as a meaning of the moment of the decentaries pursuant to Section 8.05 of the Indentures by appropriate written notice may declare the principal of all the debentures to be due and psyable immediately. However, as of this date the Successor Trustee has not declared the principal of the debentures due and psyable as a result of such default.

Additional written inquiries may be directed to the Successor Trustee at the

First Interstate Bank of Texas, N.A.
Corporate Trust Department
First Interstate Bank Plaza, 6th Floor
1000 Louisians
Houston, Texas 77002

FIRST INTERSTATE BANK OF TEXAS, N.A., as Successor Trustee



U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1986 to 1992

For the six months 13th December, 1988 to 13th June, 1989 the Notes will carry an interest rate of 101/4% per annum. Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

### Autopistas del Atlantico Concesionaria Espanola S.A. U.S. \$115.000.000

Guaranteed Floating Rate Notes due 1993 In accordance with the pro-

visions of the Notes, notice is hereby given that the Rate of Interest for the next interest Period has been fixed at 91/2% per annum. The Coupon Amounts will be U.S. \$480.28 in respect of the U.S \$10,000 denomina-tion and U.S. \$12,006.94 in respect of the U.S. \$250,000 denomination and will be payable on 13th June, 1989 against surrender of Coupon No. 8. Bunkers Trust Company, London Agent Bar

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**FINANCIAL TIMES** 

Gruppo Ferruzzi

### «SERAFINO FERRUZZI» EUROPEAN SCHOLARSHIPS 1989-90

Ferruzzi Finanzieris S.p.A. has decided to award up to 6 scho-larships for the 1989-90 academic year to commemorate the late Seratino Ferruzzi, the founder of the Ferruzzi Group. The purpose of launching these scholarships is to encourage EEC graduates to undertake post-graduate courses of economics

The «Seratino Ferruzzia scholarships are open to nationals of EEC Member States born after 31 December 1962, who hold a university degree (or equivalent qualification) in Economics, Business, Political Science, Engmeering, Law, Agriculture, awarded by a university (or equivalent institute) in an EEC country and who intend to follow post-graduate courses of study in one of the EEC Member States (but not in the State of which the suplicant in a pastically). which the applicant is a national), or in the United States.

The scholarships will cover university - or the selected instituthe scheening was cover innversity—or the selected institu-te—enrolment and attendance fees, proof of which must be provided. They will include an additional amount to cover travel, living and medical expenses, fixed at a flat rate of 12,000 ECU per annum (gross) for Europe and 15,000 US dol-lars per annum (gross) for the United States.

The «Scrafino Ferruszi» scholarships will be awarded at the complete discretion of the Scholarships Committee on the basis of the applications received. The Scholarships Committee will be appointed by the President of Ferruszi Financiaria S.p.A. An applicant may be asked to attend an interview with the Scholarships Committee to explain his or her study pro-

The scholarships will cover the 1989-90 academic year, and at the discretion of the Scholarships Committee may be renewed for an additional year upon successful completion of the first

The application, compiled in English, must be received not later than 31 January 1989 at the following address:

«Serafino Ferruszi» European Scholarships Consorzio Servizi di Gruppo Gruppo Ferruzzi Fore Buenaparte, 31 20121 - Milan

In addition to the relevant personal data, the application must indicate the university or institute the applicant wishes to attend and the post-graduate course of study be/she intends to

follow.

The following documents must be attached to the application: a) photo of the applicant signed by him/her on its reverse side;
b) original or authenticated copy of the certificate attesting to
university studies completed and to academic results achieved; c) ourriculum vitae in English including reference to university studies completed, publications, research activities. work experience, etc.

An applicant may submit copies of his/her publications (such as thesis, articles, etc.).

An applicant is required to nominate two referees and to arran-

ge for each referee to send a letter of recommendation in En-glish directly to the Scholarships Committee. The Scholar-ships Committee shall, if it deems it necessary, contact the referees in order to obtain additional information about the

VII
Successful applicants will be notified by registered mail of the results of his/her application not later than 31 March 1989 at the address indicated on the application. They must notify the Scholarships Committee of their acceptance of the scholarship within 30 days of receiving such notification.

VIII
A holder of a «Serafino Ferruzzi» scholarship may not hold
any other scholarship, grant or study allowance. Upon accepting a «Serafino Ferruzzi» scholarship, an applicant will be
required to relinquish any other scholarship, grant or study

The applicant will be responsible for obtaining admission to the selected university and course of study.

The holder of a scholarship will be obliged to follow the study programme indicated in his/her application at the University or Institute specified. Any variations must be approved by a nominated representative of the Scholarships Committee. At the discretion of the Scholarships Committee, a successful applicant may be granted a year's postponement before taking up the scholarship.

Ferruzzi Finanziaris S.p.A. will pay 40% of the scholarship money in advance, on receipt of a letter of acceptance from the University or Institute specified in the application. The remaining amount will be paid in quarterly instalments, subject to the provision of evidence of satisfactory attendance at the course se of study.

A scholarship holder is required to send six-monthly reports of his study progress to a nominated representative of the Scholar-ships Committee. The report sent at the end of the academic year must be accompanied by a letter from the student's tutor or supervisor (or equivalent person) reporting on the student's progress and his or her examination results.

The submission of an application implies acceptance by the applicant of the terms and conditions set out in this Notice.

Ravenna, 15 December 1988

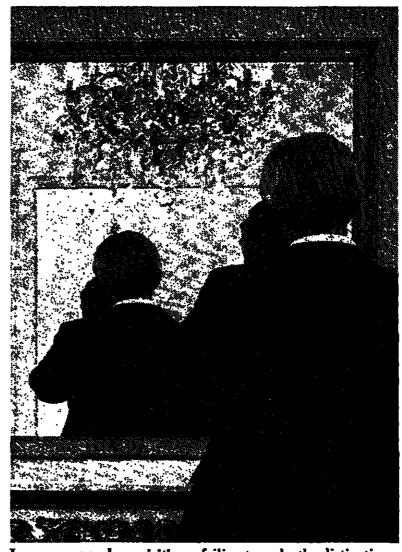
The President of Ferrozzi Finanziaria S.p.A.

وكنامنالخص

# "What does finding the right price mean if it isn't the right thing to do?"

More than price, the key issue in mergers and acquisitions should be whether a transaction is really the right thing to do. At J.P. Morgan, we ask: Is it consistent with your long-range strategies? Does it fit your total operating environment? Will it increase your shareholder value over time? Unless we conclude it's really in your best interests, we won't advise you to pursue a transaction just to earn a fee. Morgan's success has always derived from

building long-term relationships. To hear from you tomorrow, we've got to help you make the right move today.



In mergers and acquisitions, failing to make the distinction between price and value is like turning your back on reality.

JPMorgan

Italian to take the

helm at Schering

INTL APPOINTMENTS

### INTERNATIONAL COMPANIES AND FINANCE

### Net loss by Campeau stores duo

By David Owen in Toronto ALLIED STORES and Federated Department Stores, the two large US retailing chains purchased by Campeau of Canada in the past two years, have both reported net losses for the third quarter ended October 29.

On a pre-tax operating basis, however, both were profitable, as cost cutting offset the currently flat sales environment. Allied Stores returned a net loss of US\$18.3m (£10m) against

a loss of \$55.9m a year earlier. Sales fell to \$707m from \$859.7m reflecting disposals. Earnings for the nine months were \$13.8m on sales of \$2.01bn, against a loss of \$194.2m on sales of \$2.82bn. Interest expense declined almost 40 per cent over this period from its elevated year-

earlier level to \$199.9m.
Federated meanwhile reported a net loss of \$35.2m in its latest quarter, against a profit of \$55.9m. Sales fell by more than half to \$1.1bn from \$2.6bn. Since May, asset sales totalling \$4.1bn have been

closed or announced. Earnings at Federated's five retained department store divisions rose 6 per cent before interest and taxes. Interest expense soared more than fivefold, however, to \$127.9m from just \$23.4m a year earlier.

Orchestra

Philharmonia

## Tax ruse backfires for Spanish insurers

Spain's Government is pressing 33 insurers to reveal investor names says Peter Bruce

he Spanish Finance Ministry has engineered what could be a bruising siege of the country's pow-erful banking and insurance community by insisting some 33 insurers hand over the names of investors who paid up to Pta1,500bn (\$13.2bn) into one-off life assurance premiums in 1986 and 1987 to escape high withholding taxes on bank deposits.

Because of the loophole, big Spanish banks like Banco de Bilbao, Banco de Credito Español (Banesto) and Banco Hispano Americano, which also own some of the country's largest insurers, encouraged customers to switch assets to insurers under their control. More important perhaps, by doing so the banks themselves were also able to ease the burden of stringent new deposit reserve ratios placed upon them by the Bank of Spain at

The Finance Ministry has been chasing the money in ordered the insurers to hand over details of premiums paid on the so-called prima unica single premium policies.

The rise in premiums com-pletely distorted the rankings in the insurance industry.

Euroseguros, controlled by Banco de Bilbao, appeared to become Spain's biggest insurer overnight, with a fivefold increase in premiums last year to Pta161bn. The Mapfre group slumped to a poor second with just Pta65bn, just ahead of Union y Fenix Español, Banesto's insurance affiliate, which collected Pta64bn.

What the bare statistics were hiding, however, was that primas unica had made up 86 percent of Euroseguros' apparently astonishing performance as Banco de Bilbao shovelled money off its balance sheet into its subsidiary. The policies had made up 35 per cent of Union y Fenir's premiums but Union y Fenix's premiums but just 6 per cent at Mapfre, which had largely ignored the ruse and continued with its

core business.

Last week the insurers Last week the insurers closed ranks and told the Government they would not hand over any names, arguing that the ministry's demand would mean violating client confidentiality and that single premium policies were common else-where in Europe. They also offered to lobby on behalf of the five big savings banks per-mitted to do insurance business, which had also made use of the loophole and sold single

premium policies. Unespa, the insurers' indus-try association, has offered to negotiate with the Government but the ministry, particularly Mr Jose Borrell, its energetic Secretary for Fiscal Affairs, is in a fighting mood and insisted at a meeting with Unespa this month that they hand over all the details he is demanding. The ministry said as much again after last week's Unespa

Mr Borrell is rapidly emeraing as the Government's main weapon in the fight against tax avoidance, which is rife in policies, and punitive taxes

could be astronomic.

Although Spanish banks and their insurers are muscular, Mr Borrell will be able to put them under immense pressure to comply. Already the insurers are somewhat divided because of the number of for-

SPANISH II	isurance premi	UMS 1987
IT OF	Total Pte bn	Primas unice Pta bn
oseguraš	161,0	152.2
ofre	65.0	4.4
on y Fenix	63.9	· 22.1
Estrelia	62.0	46.2
		Source: Unespa

Spain. Although increased cor-porate profits have helped boost tax receipts this year Mr the combersome tax collection system. He has already won support for his struggle with the insurers from the Constitutional Court and the issue now looks like moving to the Supreme Court where it could

languish for years.

If he succeeds in getting his hands on the names and amounts invested in primas unica, say analysts, banking and insurance credibility could be badly dented. The banks or

eign companies among them which are much more depen-

dant on government goodwill than the locals.

Generali of Italy, for exam-ple, is Spain's ninth largest insurer with Pta26bn in premium income last year, nearly half of which, according to Unespa figures, was from pri-

But the cajas de ahorra, the savings banks, may prove to be the insurers' Achilles heel. Spanish savings banks now account for some 45 per cent of total deposits in the country and seriously threaten the

FUJITSU INTERNATIONAL

**CONCERT SERIES** 

insurers may, in fact, be forced to indemnify the customers they talked into taking out the life assurance business, much to the annoyance of the rest of the insurance industry.

The country's biggest deposit holder, the Barcelona-based Caixa de Pensiones, has led the way and owns an insurance affiliate which took in Pta57bn in premiums in 1967, which would rank it among Spain's biggest.

La Caixa, like all Spanish savings banks, currently operates under strict geographical restrictions that prevent it opening savings banks throughout the country. Its insurance business is done through GrupCatxa, an affili-ated national insurance, mort-gage and financial holding

clients new instruments to escape taxation, or at least too much of it. But it is becoming more and more difficult in Spain to operate beyond the reach of the taxman. For its part, the Socialist Government has run into enough trouble from its grass roots for being too lenient with the banks and big business and it would appear to have little to lose by following the elusive Ptal,500bn to the end.

### Winsor profits slide 30% in first six months

By John Elliott in Hong Kong

PROFITS OF Winsor Industrial, one of Hong Kong's largest textile and clothing manufacturers, fell by 30 per cent in the six months to Sep-tember. This was caused both by tight profit margins on exports to the US and else-where, and by a sharp fall in profits from investment activity after last year's stock mar-

Although turnover was little changed at HK\$1.36bn (US\$174.4m) against HK\$1.32bn, net profits were down to HK\$162.5m from

Mr T.K. Ann, chairman, said the results had to be compared with "a very exceptional per-formance" achieved before the crash. The business outlook for the second half "continues to be unfavourable.

The textile and clothing business had not seen any sub-stantial improvement during the half-year. Sales volume was maintained only through reductions in profit margins, and some orders were taken at losses to maintain quota use. In the US, "tight inventory control and the absence of fashion trends have forced buyers to hold up commitments

and to reduce order quanti-ties," said Mr Ann.

Operating profits from investment activity fell to HK\$4.1m from HK\$47.6m.

Alfa-Laval By Robert Taylor in Insurers are already offering Stockholm

retirement.

May leave the presidency of Alfa-Laval, the leading Swed-ish dairy equipment and pro-cess engineering group. He is to be succeeded by the 49-year old Mr Lars Kylberg,

and Asea. The Stockholm bourse a boost of 6.4 per cent in the

However, the company has enjoyed a successful turnaround over the past two years - thanks to a programme of acquisitions, cost cutting and investment in research and development. Its financial results for the first eightmonths revealed a 27 per cent increase in profits after finan-cial items to SKr525m, and orders received over the same period totalled SKr9.3bn.

\* \* \*
THE TOP executive post-of Secretary General at the Inter-national Chamber of Commerce (ICC), the world business organisation, will be filled by the Hon. J. Hugh Faulkner, a 55-year old Canadian. He has been selected to succeed Mr Hans Koenig, of West Ger-

SCHERING, the West
Berlin-based pharmaceuticals and chemicals company, has pharmaceuticals turnover. Dr Vita will also be responsi-

ble on the board for the pharmaceuticals division (accounting for 50 per cent of company sales) following the retirement of management board member Heinz Hannse at the end of this year.

Professor Klaus Pohle, 51 who is in charge of finance and industrial chemicals, will become deputy chairman.

## Leadership change at

By Lesile Colitt in Berlin

named Dr Giuseppe Vita, 53, management board chairman, with effect from next June 15.

Dr Vita, who is Italian, is

one of the rare foreigners to be

chosen to head a large West

As a radiologist, Dr Vita

headed Schering's highly suc-cessful Italian subsidiary until

he was named to the board in

German company. He will succeed Dr Horst Witzel on his

MR HARRY Faulkner will next

the current president of the Wallenberg dominated con-giomerate incentive, who has also worked for Saab-Scania

expressed its apparent approval at the announcement of the departure next May with company's shares. Alfa-Laval has experienced a

chequered history during the nine years that Mr Faulkner has been its head. It went through a particularly difficult period in 1984 when the Euro-pean Community imposed milk quotas that hit its business prospects in the EC area.

The arrival of Mr Kylberg as Alfa-Laval president suggests that the powerful Wallenberg family will strengthen their control on the company, in which they have 32 per cent of its voting shares.

many, who is retiring.

Mr Faulkner has held senior posts in the Alcan group in the past eight years. For 14 years before that, he was a member of the Canadian House of Commons and latterly a government minister. He is a member

of the Privy Council.

One of the main priorities from 1989 onwards of the Paris-based ICC, which has over 7,000 members in more than 180 countries, will be to continue to influence the current trade negotiations taking place under GATT auspices in Geneva. Another priority is the business contribution to envibusiness contribution to envi-ronmental protection.

CASIO Computer, a leading Japanese manufacturer of digital watches and calculators, named senior managing director Mr Kazuo Kashio as president to replace Mr Tadao Kashio, his elder brother. The elder Kashio, who is 71,

is retiring after 28 years as company president, but he will stay on as an adviser. Mr Kazuo Kashio, 59, joined Casio in 1951 on graduating at Nihon University, and in 1976 became managing director.

SIEMENS AG, the West German electricals concern, has set up a new data systems group in the UK to sell its wide range of mainframe and departmental computers. Mr Andrew Ferrier, 43, has

been made head of this unit, which is part of Siemens Ltd. the UK offshoot of Siemens AG. He joined Siemens last month after 20 years experience in the computer industry.

• Mr Goetz Steinhardt, 45, has become finance and administration director of Siemens Ltd, not of Siemens AG, the parent, implied in last week's appointments column.

AT Flat USA, American subsidiary of the Fiat Group, Italy's largest private company, Mr Furio M. Colombo has been appointed chairman, a new post, and Mr Vittorio C. Vel-lano promoted to president.

Mr Colombo had been president of Fiat USA since 1983.

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## The Sanwa Bank, Limited

(incorporated in Japan with limited liability under the Commercial Code of Japan)

Introduction to The International Stock Exchange

arranged by --

**Kleinwort Benson Limited** Sanwa International Limited **Nomura International Limited** 

Brokers to the Introduction

**Kleinwort Benson Securities Limited** 

The Council of The International Stock Exchange has agreed to admit to the Official List all the Shares of The Council of the international Stock exchange has agreed to admit to the Omeas List at the Shares of common stock of Y50 par value per share of The Sanwa Bank, Limited. As at 31st October, 1988, 2,490,591,965 Shares were in issue and 61,581,385 Shares were reserved for issue. Dealings in the Shares of common stock will commence at 9.00 am on 15th December, 1988. The Shares of common stock of The Sanwa Bank, Limited are already listed on the Tokyo Stock Exchange, the Quaka Securities Exchange and the Kyoto Securities Exchange in Japan and the Frankfurt Stock Exchange and the Paris Stock Exchange in

Listing Particulars relating to The Sanwa Bank, Limited are available in the statistical services of Extel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdaya and public holidays excepted) up to and including 19th December, 1988 from the Company Announcements Office, The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 29th December, 1988 from:

Kleinwort Benson Limited 20 Fenchurch Street London EC3P 3DB

on Securities Limited 20 Fenchurch Street London EC3P 3DB

15th December, 1988

"to periorm" written in Maestro Giuseppe Skoopoli, Music Director of International ovations.

The Philharmonia Orchestra, under the musical direction of Maestro Giuseppe Sinopoli, bas recently completed an immensely successful concert tour of Japan.

Throughout the world The Philharmonia Orchestra is applauded for its technique and the brilliance of its performance. Fujitsu is proud to have sponsored this tour and pleased that our association with The Philharmonia Orchestra will continue through the sponsorship of seven concerts in London and nine concerts on the Continent during the 1988-89 season.

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Schedule of Concerts Sponsored by Fujitsu

U.K. Royal Festival Half, London 15 December 1988 16, 19, 21 February 1989

West Germany

15 January (Dusseldorf) 17 Jaumary (Frankfurt) 22 January (Stutigart) 23 January (Nuremberg)

Austria Italy

20 January (Visuna 27 May (Florence) 28 May (Venice)

29 May (Milan)

31 May (Rame) Booking for Royal Festival Hall concerts in each month opens on the first Tuesday of the preceding month for postal and personal applications. one booking is one day later. Tel: 01 928 3191



Fujitsu Europe Ltd., 2 Longwalk Road, Stockley Park, Uxbridge, Middlesex UB11 IAB

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### INTERNATIONAL CAPITAL MARKETS

## Bank auction plan cheers dealers

By Katharine Campbell in London and Janet Bush in New York

THE UK government bond market put a positive initial interpretation on yesterday's announcement by the Bank of England that it would hold an experimental reverse auction in January, when it would undertake to buy back a maximum of £560m of gilf-edged bonds from the short end of the yield curve.

The two outstanding issues in question are 224bn worth of 10 per cent Exchequer and GOVERNMENT

## BONDS

£2bn of 11 per cent Exchequer, both due 1989. The auction would be January 13, for settle-

would be January 13, for settlement three days later.

Corporate tax payments usually peak around this time, draining cash from the market. The Bank has been using repurchase facilities to inject the additional liquidity required; the reverse auction is effectively a repo without the buyback.

buyback.
There is not much precedent for central banking techniques of buying back government stock, a necessity forced on the Old Lady by the UK budget surplus. But market makers initially welcomed the experiment as a cleaner method of operative.

ment as a cleaner method of operating. Previously, the dealers had simply rung the Bank with offers of stock, and no one quite understood on what basis the issues were bought or refused. Now the hidding will be more in the open, although the Bank reserves the right to buy nothing if the market's tricing is too aggressive. pricing is too aggressive. Clearly the Bank of England sees a structural surplus con-

tinuing for a while. Participants interpreted this posi-tively in terms of continuing artificially high support for prices. The implications for their

job security in a shrinking market were another matter. Previously, the market had assumed the Bank would buy in stock primarily at the long in stock primarily at the long end, but the move yesterday suggested purchases might be more evenly spread. Immediately afterwards, the short stocks through to about six-year matmittes rose about ½ point on the news, whereas the long and was up a point or so, quickly falling back some s.

Thus the yield curve, which is steeply negative, flattened a little. After much consideration, the verdict was that the

ation, the verdict was that the Bank's move was simply a technical adjustment. Yesterday was generally a bouncy day. Sterling weakness depressed morning prices, as the currency dipped below DM3.18 by lunchtime.

Gilts were then buffeted by a choppy US market, first cheered by predictable October trade numbers but quickly upset by higher capacity utilis-ation data which portends continuing strength in the US

A fall in UK industrial output was one of the few positive influences on the market, but not enough to prevent the benchmark 2003-2007 bond closing a full point down.

EUROPEAN talk was again of higher interest rates, as both the Dutch and Belgian central banks raised rates. German government bonds

BENC		~ 44	. 4 E121	الظاهرة	11 5		•
• ,	Coupon	Fled Date	Price	Change	Yield	Week:	Month ago
UK GRLTS	13,500 8,750 9,000	9/92 / - 9/97 10/08	7 107-07 90-23 96-09	-6/32 -19/32 -27/32	11.09 10.39 9.41	10.85 10.13 9.21	10.32 9.78 9.07
us treasury	8.815 9.000	11/98 11/16	98-01 99-27	-4/32 -12/32	9.18- 9.01	8.92 8.97	8.92 9.03
JAPAN No 105 No 2	5.000 5.700	12/97 3/07	103.2091 109.5069	+0.132 +0.320	4.50 4.73	4.58 4.76	4.59 4.87
GERMANY .	6.750	8/96	·101_0750	-0.050	6.62	6.48	6.40
FRANCE BYAN CAT	8.000 9.600	10/93 5/98	97,4519 104,4050	-0.075 -0.170	8.65 8.77	8.50 8.68	8.59 8.86
CANADA" 1:	10.250	12/96	100,1250	-0.625	10.23	9.97	10.17
NETHERLANDS	6.7500	10/98	101.3250	+0.025	6.63	6.55	6.45
USTRALIA	12,500	,1/98	100.0418	+0.239	12.48	12.39	11.97

idon closing, "denotes New York morning season of 198 and the 9.125 of 2018 and 198 and the 9.125 of 2018 and 198 and the 9.125 of 2018 and 198 and 19

rose 15 basis points before yesterday's repurchase agreement. and up to a further 5 or 10 much as & point.
The yield curve remained points afterwards, on the news that the Bundesbank had set rates between 5 and 5.5 per

cent, in contrast with levels between 4.70 and 4.95 on the Although the amount of the repo was unexpected, the liquidity was necessary to meet cash needs for tax demands. There was little years. demands. There was little reac-tion by German bunds to US trade number. They finished the day roughly 15 basis points ahead.

MR DAVID Lange, New Zea-land's Prime Minister who let slip in another context that he took no notice of markets, chose, probably unintentionally, the day the New Zealand Futures Exchange was closed to announce the sacking of Mr Roger Douglas, the Finance

Markets fell sharply on the news that Mr Douglas's long-running dispute with Mr Lange had ended in dismissal, but sadly the automated, screen-based NZFE was shut because of a power workers' strike. Traders were thus unable to adjust their government bond book via futures, as the 5-year benchmark fell about their ears, and yields rose to 14.70 per cent from 14.14 before the news. The NZ dollar dropped 3

THERE were no surprises in yesterday's batch of US eco-nomic data which were in line with expectations, leaving Treasury bonds drifting lower in dull trading.

By midsession, short-dated maturities were quoted around point lower, medium-date issues were up to % point higher as they clawed back weakness earlier this week and long-dated issues fell by as

inverted, with the yield on the 8.875 per cent 1990 issue at 9.137 per cent and the yield on the Treasury's benchmark long bond rising to 8.999 per cent. Although yesterday's figures were almost exactly as fore-casters had predicted, the dollar slid on foreign exchanges,

At midsession, the US cur-rency was quoted at Y122.75 compared with an early high of Y123.45 and at DM1.7385 from DM1.7505 earlier.

putting some pressure on

Yesterday's batch of figures confirmed that progress towards reducing the trade deficit is now very sluggish and that manufacturing production continues to be robust. It is still unclear, however, whether there is enough strength in the economy (and therefore a sub-stantial enough threat of inflation) to push the discount rate

higher. The Federal Open Market Committee ended its two-day meeting yesterday and the bond market will be focused on the Federal Reserve's money market operations over the next few weeks.

Of more immediate concern will be the dollar's reaction to interest rate moves overseas amid expectations that the Bundesbank may raise its Lombard rate.

Fed funds opened at a soft 8% per cent.

THE French futures exchange the Matif, was closed for over an hour with a bomb scare just after the US trade figures were announced. Happily, French bonds reacted little to US trade data and French inflation figon a year-on-year basis.

### Further resignations at Salomon By Our Financial Staff

MR WILLIAM Voute, vice chairman of the Salomon Brothers unit at Salomon inc. firms said the departures reflected, in part, a de-empha-sis in bonds at Salomon. They the US investment bank and said it had become increascommodities trader, and Mr ingly difficult to make signifi-William Wight, a managing director in charge of corporate cant profits in bonds. Rarlier this year, several other executives at Salomon, including Mr Craig Coats, head bond trading, have resigned, Salomon said yesterday. Traders at other Wall Street of government bonds, resigned.

Bank of Tokyo (Curação) Holding N.V. PRF 480,000,000 Curanicad Floating Rate Motes due 1992 For the interest period from 16 December '88 to 15 March '89 each Note will bear interest at a rate calculated pursuent to Condition V (c) of the Notes, equal to 8,23% per annum.

MO-YOKADO CO., LTD., (CDRs) .

N.V., Speistmat 172, Ameterdam and at Banque Générale du Laurembourg S.A. m Luxembourg div.cp.no. 36 (accompamed by an "Affidavit") of the CDRs

Ito-Yokado Co., Ltd. voll be pepuble

with USS 1,56 per CDR, repr. 5 Dep. Sta. of 10 sta each, USS 18,60 per CDR, repr. 50 Dep. Sta.

USS 33,60 per CDR, repr. 50 Dup. Shs. of 10 ths cach,
USS 77,20 per CDR, repr. 100 Dep. Shs. of 10 shs each,
(div. per record-date 31.08. 1989;
gross Yen 31,-pab)
after declaration of 15% Japanese tax =
Yen 82,50 = \$ 0,66 per CDR, sepr.
5 Dep.Shs. of 10 shs each,
Yen 825. = \$ 6,80 per CDR, repr.
50 Dep.Shs. of 10 shs each,
Yen 1.650. = \$ 13,60 per CDR, repr.
100 Dep.Shs. of 10 shs each,
Yen 1.650. = \$ 13,60 per CDR, repr.
100 Dep.Shs. of 10 shs each,
Without an Affidavit 20% Japanese tax

Without an Affacted 27% Appaness tax

Yen 110, = \$ 0.90 per CDR, repr.

5 Dep.Shs. of 10 also each,
Yen 1.100, = \$ 9.- per CDR, sepr.

50 Dep.Shs. of 10 also each,
Yen 2.200, = \$ 18.- per CDR, sepr.

100 Dep.Shs. of 10 also each will be
deducted.

After 30.00.39 the dividend will easly be
paid under deduction of 20% Japanes
with \$ 3,64 net per CDR repr. 5

Dep.Shs à 10 Shs. and \$ 36.60 test per
CDR repr. 50 Dep. Shs à 10 Shs und \$

2.200 act per CDR repr. 100 Dep.Shs. à
10 Shs. each, in associance with the
Japanese tax regulations.

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Arranged and provided by The Sumitomo Trust & Banking Co., Ltd.



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**LONDON TRADED OPTIONS** 

October 1988



**Bankers Trust New York Corporation** U.S. \$300,000,000

Floating Rate Subordinated Notes due 2000 For the three months 13th December, 1988 to 13th March, 1989 the Notes will carry an interest rate of 94% per annum and interest payable on the relevant interest payment date 13th March, 1989 will be U.S. \$237.50 per U.S. \$10,000 Note and U.S. \$5,937.50 per U.S. \$250,000 Note.

Agent Bank

Up to U.S. \$100,000,000 THE SOCIETY FOR SAVINGS Collateralized Floating Rate Notes Due 1991 of which U.S. \$50,000,000 is the Initial Tranche and U.S. \$25,000,000 is

Notice is hereby given that the Rate of Interest has been fixed at 9-5625% p.a. and that the interest payable on the relevant Interest Payment Date, June 15, 1989 against Coupon No. 5 in respect of U.S.\$25,000 nominal of the Notes will be U.S.\$1,208-59.

the 1st Subsequent Tranche

December 15, 1988, London By: Citibank, N.A. (CSSI Dept.). Agent Bank

### **LONDON MARKET STATISTICS**

RISES AND FALLS YESTERDAY

LONDON RECENT ISSUES

British Funds ...... Corporations, Dominion and Foreign Bonds .....

ustrials ..... nancial and Properties .....

**EQUITIES** 

	These indices are the joint compilation of the Financial Times, the institute of Actuaries and the Faculty of Actuaries											
	EQUITY GROUPS	1	3,		ember	<del>.                                      </del>		Tae Dec 13	Mon Dec 12	Fri Dec	Year ago (approx)	
Fig	& SUB-SECTIONS  sures in parentieses show number of stocks per section	Index No.	Day's Change	Est. Earnings Yield% (Max.)	Gress Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xf adj. 1988 to date	ladex No.	Index No.	index No.	Index No.	
	CAPITAL 60005 (208)	755.49 966.23	+8.2	22.48 14.83	4.71 5.61	9.88 8.77	25.27 33.27	755.45 996.51	749.93 962.59	749.53 988.82	689.56 879.21	
	Contracting, Construction (39)	1402.86	-45	14.01		9.30	46.70					
		2247.35	+0.3	9.44	5.02	12.51	77.61	2240.13				
5		1731.84	+0.6	18.83	3.77	11.95	46.85			1694.94		
6	Mechanical Engineering (54)	396.41	-8.2	11.90	4.67	28.21	13.75		392.87		351.63	
	Metals and Metal Forming (8)	447.86	-0.7	16.91	6.47	6.74	1431	450.63			423.78	
-9	Motors (16)	254.72		13.22	5.27	8.74		257.61				
	Other Industrial Materials (23)	1280.37	-83	19.62	4,07	11.15	5.45	1284.15				
	CONSUMER GROUP (188)	989.31	-94	10.51	1,4,28	11.22	29.67	993.64	993.89	997.06	997.86	
22	Brewers and Distillers (21) Food Manufacturing (21) Food Retailing (16)	1098.87	-6.4	11.58 18.38	4.86	16.79	30.86				952.16	
25	Food Manufacturing (21) Food Retailing (16)	907.19	-8.6 -8.9	18.30	4.32	12.19 12.61	27.16 51.41	894.58 1747.14	893.15 1749.18	895.65 1732.31	814,22 2009,77	
쒸	Health and Household (13)	1757 44	18.3	7.65	2.87	14.98	48.69	1752.11		1767.73		
27	Leisere (31)	1313.60	-0.7	9.37	4.99	13.62	37,72			1333.49	1879.57	
		501.40	+0.1	··11.12	4,49	11.18	16.19	582.00	499.92	583.08	483.35	
32		3891.72	-8.4	9,50	4.56	12.64	184.59	3363.00		3118,74		
571	Stores (34)	662 36	-43	12.85	5.19	19.25	23.22	66LE2	668,79	658.79	224.84	
25	Textiles (16)	432.61	-33	36.09	4.49	7.45	19.12	447.29	449.72	451.84	588.25	
an) i	OTHER GROUPS (92)	875.86	-41	11.99	4,92	10.18	28,79	876.66	872.91	877.87	814.37	
41	Agencies (19)	995.52	-8.3	9,84	2,84	13.87	21.23	998.69	994.91	996.58	976.80	
العه	Chemicals (22)	1000.11	10.5	12.75	5.27	9.42	41.73	994.65	994.57	996.90	1022.11	
43)	Conglomerates (12)	1212.34	- 43	12.19	5.91	9,47	54.04	1216.20	1209.49	1242.25		
45		1826.11	-0.2	12.38	5.25	10.62	62.44	1923.34		1816.29		
47	Telephone Networks (2)	798,87		11.86	4.74	10.97	22.88	998.31	988.74	786.68	<b>147.14</b>	
48	Miscelianeous (25)	1156.12	-0.7	12.46	4.75	9.12	41.15	1163.77		1158.42		
49	INDUSTRIAL GROUP (488)	911.91	-0.2	11.44	4.54	19.89	28.%	913.91	919.77	913,47	876.17	
	DII & Gas (12)	1774.66	+1.8	18.43	630	12.27	76.90	1743.69	1728.50	1717,13	1638.98	
57	500 SHARE THOEX (580)	984.76	+0.1	11.29	4.28	18.99	33.61	984.11	979.99	981.56	948.14	
	FINANCIAL GROUP (I.24)	661.60	-8.3		5.39		26.51	662.73	662.53	665.12	688.74	
	Banks (8)	653.97	+8.3	21.48	6.63	6.19	32.18	652.20	654.46	(58.06	682.96	
띪	nsgrance (Life) (8)	986.86	-8.2		5.85		39.81	988.52	913.71	913,47	898.63	
66	Insurance (Composite) (7)	510.95	-6.1		. 4.12		24,84	511.45	500.00	505.71	584.57	
راجة	newance (Brokers) (7)	176.17	- 43	9.99	7.30	12.50	46.47	871.76	875.32	874.61	889.58	
68	Merchant Banks (1.D	318.38	+0.2	- 1	4.83	1	18.93	309.82	318.87	313.39	312.29	
69) (	Property (52)	1194.74	-1.1	5.95	2.82	21.49	25.45	1298.65	1200.91	1200.70	936.40	
zol (	Other Financial (31)	340.50	-0.7	10.34	5.78	12.46	15.32	342.84	344,22	347.35	<b>357.5</b> 1	
n	ovestment Trusts (76)	899.63	-0.1	- 1	3.34	· -	29.26	700.58	192.92	905.64	777.81	
B1   1	Mining Finance (2)	535.80	+8.6	11.41	3.90	9.77	15.67	532.84	548.65	553.31	435.97	
91 6	yerseas Traders (8)	1249.43	-0.3	9.39	5.66	12.34	44.98	1253.44	1269.71	1247.15	925.11	
,	ALL-SHARE IMPEX (710)	984.47		-	4.83	1	34.85	984.36	901.93	913.72	851,61	
Ŧ		lodex	Day's	Day's	Day's	Dec	Dec	Dec	Dec	Dec	Year	
1		No.	Chance	High Sa	Low (b)	13	12	9	Till I	7 1	200	
4	AND THE PROPERTY AND ADDRESS OF THE PARTY OF	1756.1		1756.4				1751.3		<del>-</del>	1489.R	
11	FT-SE 198 SHARE INDEX 4		1 64		41744 l	4136.4)	<b>14161</b>		4141071	27 7 402 )	-W7-10	
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FT-ACTUARIES SHARE INDICES

FIX	ED I	NTE	RES				Ayerage gross Redemption yields	Wed Dec 14	Tae Dec 13	Year ago (approx
PRICE INDICES	Wed Dec 14	Day's change %	Tue Oec 13	xd adj. today	xri adj. 1988 to date		British Covernment Low 5 years Coupons 15 years 25 years	10.54 9.70 9.22	10.45 9.61 9.15	8.96 9.68 9.49
5-15 years	117.66 133.20 144.35			1 1 1 1	11.18 12.26 13.86 13.62	6 7 8 9	Medium   5 years   15 years   15 years   15 years   15 years   17 years   1	18.94 9.91 9.42 11.66 18.84 9.44	10.83 9.81 9.33 10.98 9.94 9.38	9.66 9.86 9.66 9.75 19.82 9.75
All stocks	139.87 139.92 126.36	-0.42 -0.18 -1.46	131.43 138.26 126.94	1	1.81 3.26	11 12 13	Index-Liebel Index-Liebel Inflation rate 5% Over 5 yrs. Inflation rate 10% 5 yrs. Inflation rate 10% Over 5 yrs. Inflation rate 10% Over 5 yrs.	9.86 3.69 3.77 2.56 3.61	3.66 3.74 2.46 3.58	9.43 3.64 3.44 4.66
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## Soft dollars find the going tough

Norma Cohen reports on the fierce debate over commission rebates

eclining stock market fees competitive and still cover turnover in the UK and the US has opened up a flerce debate about the granting of so-called soft dollar concessions by stock brokers to fund managers. Some securities firms are pressing to have the practice outlawed.

In the UK, where stock exchange business is down about 30 per cent in value this year from pre-crash levels - 45 per cent on a volume basis the distribution of commission payments has become an increasingly bitter issue.

A group of full-service stockbroking firms has asked the Securities and Investments Board to outlaw soft dollars, a system of rebating some commission to a money manager.

The SIB, for its part, will say only that it is reviewing all its rules, with an eye towards simplification. Any revisions to soft dollar rules are more likely to step up disclosure provisions for investors – criticised by some as insufficient to educate the unsophisticated investor - rather than outlaw

the practice altogether.

Among regulators, both in the UK and the US, soft dollar of contention for some time. In soft dollaring, an investor

turns his funds over to a professional manager, adding a small fee on top to cover the manager's overheads and profit. The fund manager, in turn, agrees to give a stockbroker, say, £100,000 of commission business in a single year, usually at a pre-agreed rate. Commissions are paid to stock-brokers out of the investor's funds, not out of the manage-

ment fee. Meanwhile, the stockbroker provides the money manager with a number of services used to run the business - typically computer software or research reports - the cost of which is equal to a percentage of the commission business.

Thus, money managers, themselves facing increased competition from international firms in the London market, can keep their management

their overheads profitably.

Mr Trevor Pullen, securities manager at Prudential, the UK's largest money manager, said: "Every time I've observed small firms, it becomes obvious to me that they would not be viable were it not for soft dol-

The Prudential itself does no

soft dollar business. On the face of it, the arguments against soft dollar commissions are about investor protection. After all, while investors pay money managers heads, a soft dollar commission system allows them to cover some overheads out of a client's investment money.

Pre-Big Bang, when commis-sions were set by the stock exchanges, companies saw soft dollar arrangements as a means of obtaining more for their money and more for their clients. If everyone charged the same commission, then you might as well agree to put half your business with one stockbroker in exchange for earch materials that helped earn a better return on clients'

Since Big Bang, which abolished fixed commissions, that argument has weakened.

Where commissions are negotiable and there is a lot of net dealing going on, it seems to me you absolutely cannot justify soft dollar business," said Mr Pullen. In the current climate in the

UK, there is more to the argument than investor protection.

The fierce competition in the
UK stockbroking business is forcing some full-service brokers - even those which charge clients no commission for stock transactions - to provide some "soft" services as well, just to maintain the stream of business.

Morgan Grenfell, for instance, which withdrew from equities market making after losing £18m (\$32.7m) this year in that business, had been reluctantly dealing with some of its best clients on a soft dol-

The arguments about soft dollars are not limited to the UK. In the US market, where soft dollar arrangements are even more widespread, an increasing number of money managers are having to re-ex-amine their soft dollar agree-

Many American money managers entered into soft dollar reements for 1988 based on their much-higher 1987 volume. that the year is drawing to a close, managers realise in many cases they have not transacted enough business through their soft dollar bro-kers and may have to refund the cost of some of the soft

services provided. Opponents of soft dollaring argue the dilemma of the US fund managers illustrates one of the key pitfalls of the sys-tem. After all, it could encourage managers to "churn" client accounts simply to generate enough commission business to meet the soft dollar con-

tracts.

Defenders of soft dollar com missions say that keeping small fund managers in business is the least of the arguments in its favour.

group of stockbroking firms have sprung up offering their services exclusively on a soft dollar basis. Mr Clive Sinclair-Poulton, managing director of Hoenig Institutional Services, argues that even if hard dollar stockbrokers charge no commission, fund managers get better value for clients dealing through a firm like his.

Hoenig argues that, because of the volume of business transacted, the touch - the spread between bid and offered prices - is much narrower than would be available to ordinary agency brokers, and more than compensates for any

Mr Sinclair-Poulton says Hoenig's average bargain is about £300,000, while the average stock exchange transaction is about £30,000. He adds that what is really irking critics of soft dollar

PEP BOYS- MANNY, MOE & JACK

6,051,936 Shares

**Common Stock** 

(\$1.00 par value)

1,375,000 Shares

**Goldman Sachs International Limited** 

Salomon Brothers International Limited SBC! Swiss Bank Corporation Investment banking

commissions is how much business has been lost to firms that provide it exclusively - a fact which some critics readily

While Hoenig has been in business in the UK for less than three years, the group of soft dollar firms now accounts for between 7 and 10 per cent of all stock exchange transactions. And that percentage has been achieved in a dramatic-

ally shrinking market. So far, regulators in both the UK and the US have taken the view that there is nothing wrong with soft dollar arrangements as long as investors are aware of them and that they are used only to buy those s which are exclusively for the client's benefit.

In 1975, the US Securities and Exchange Commission drafted its first rules on soft dollars, but limited the services that could be softed to those that were not available commercially, such as research reports and certain software In 1986, however, that defini-

tion was greatly expanded to include anything that was exclusively for the benefit of the client. This meant that sophisticated analytical services and screen information services such as Datastream and Reuters could be paid for with soft dollar commission

The expanded definition of what can be provided has atory officials concede.

Soft dollar commissions may be used improperly to subsidise overheads in a manner that does the client no good at all. And there is the risk that funds can be used for a form of corporate bribery or improper and excessive entertainment. "It's girls in cakes, that sort

of thing," said an official at one of the UK's self-regulatory organisations, describing the sort of entertainment that has proved worrisome. But more usually, the impro-

prieties alluded to involve gifts of vacations or travel expenses cleverly disguised as business trips or fact-finding tours.

## of Scotland in \$400m notes issue

By Stephen Fidler

ROYAL BANK of Scotland is issuing \$400m in perpetual floating-rate notes to supplement its capital, with a structure which its creators say is designed to ensure liquidity

for investors.

Investors will be allowed to put the notes to a special-purpose company after 15 years. This vehicle, which can warehouse the notes, is separate from Royal Bank and is designed to be off balance sheet, even if the proposed tough UK accounting rules on that subject are brought into

From the bank's point of view, it has issued perpetual cumulative loan stock, but investors effectively hold a 15-year investment. The conventional market in perpetual FRNs has never recovered from a crisis nearly two years ago and it is now, in effect, impossible for banks to issue

this type of paper.

The notes would count as primary capital under existing Bank of England guidelines, but following implementation in July 1989 of the Basie convergence agreement they will be classified as Tier 2 capital.

However, because they are irredeemable, the notes are not classified as subordinated term debt, which cannot exceed 50 per cent of high-powered Tier I capital. However, their cost to Royal Bank is said to be similar to

The structure has been developed jointly by Swiss Bank Corporation Investment banking and Charterhouse, Royal Bank's merchant banking subsidiary. Because they say the product is proprietary they are unwilling at this stage to enlarge on the details.
SBCI said it pre-placed the paper mainly outside the UK

with non-bank investors, of which some were in Japan. The two banks are, however. keen to differentiate the structure from those which have been brought to market for French banks, for example. These have included the purchase of zero coupon bonds by an affiliate of the issuing bank to repay the perpetuals after a given period. This structure

was regarded as unacceptable The Royal Bank notes are "defeased" by the special-purpose vehicle - which means assets are built up to set off against the liabilities — but the banks will not say quite

## Treuarbeit to link with **UK firm**

By Richard Waters

largest accountancy firm in West Germany, is planning to defect from Price Waterhouse to link with Coopers & Lybrand, the UK's third larg-

The move, which follows five years of close co-operation between Treuarbeit and Price Waterhouse, is the latest and most significant sign of a shake-up in Continental accounting firms in the run-up

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accounting firms in the run-up to Europe's single market.

The so-called Big Eight accountancy firms are currently jostling for representation around the Continent, where the markets for accountancy services are less well devalenced them in the English. developed than in the English-speaking world. This has left the eight fighting for representation from a small group of large local firms in each coun-try, with the danger that some will be left without a signifi-

ant presence.
Trenarbeit, which has about 2,500 staff, is expected to retain operational independent dence within Coopers, although discussions on the details are still continuing.

## Sanwa Bank on London SE

SANWA BANK, Japan's fifth largest, has obtained a listing on the London Stock Exchange. The bank's listing was sponsored by Kleinwort Bancon

managing director, said yes-terday that the move was designed to bring Sanwa closer to the London investment market and to widen the bank's access to capital funds. He said capital-raising

would be one way by which Sanwa would raise its balance sheet ratios in order to comply with the new international capital regulations, being phased in over the next three

## Royal Bank | Fears of tighter monetary policy curtail activity

A GROWING conviction that European central banks and the US Federal Reserve are to tighten monetary policy had a marked effect on sentiment in the Eurobond market yesterday, further subduing levels of activity which is already well down ahead of the holiday period and the year end.

However, on the new issue side, a further Eurosterling deal emerged with yet another short-dated Canadian dollar issue, both of which appeared to meet a good reception. Rises in key interest rates in

both the Netherlands and Bel-gium fuelled speculation that the Bundesbank would move to raise the Lombard rate later today, from its present level of

Nerves over tightening credit even overshadowed yes terday's preoccupation with the release of key US data, a factor which sharply limited activity in the early part of the trading session. However, the US trade deficit for November was broadly in line with forecasts and falled to have much impact on prices.

impact on prices.
Initial gains in dollar denominated bonds following release of the data were later eroded when capacity utilisation and industrial production statistics prompted fears that US interest rates would also have to rise in the short term.

A scenario of rising interest rates never augurs well for world bond markets and dealers noted a distinct downturn in sentiment vesterday.

Business has been thirming lately as institutional investors start to square their books ahead of the year end. They are now unlikely to be buying much paper, particularly if they suspect it may well be available at lower levels in the near future. Kleinwort Benson was the

lead manager for Associated British Ports' £75m issue due 2015. The deal was priced to yield 170 hasis points over the 9 per cent Treasury stock due 2008. ABP Holdings said the

### INTERNATIONAL BONDS

net proceeds of the issue would be used for general corporate purposes, including expansion emes at its ports and the development of property activi-

Dealers said the Bank of England's announcement that it would hold a reverse auction of short-dated gilt-edged stock next month had refocused investor attention on the tightness of supply in the UK gov-ernment bond market.

This technical shortage is expected to prompt some resurgence of activity in both the Eurosterling and bulldog markets. Dealers said most of the recent crop of Eurosterling bonds had seen a fairly warm reception as they had been

manager on a C\$100m deal for

deemed to be priced sensibly.

J.P. Morgan was the lead

Interfinance Credit National, a unit of France's Credit National which has greatly enhanced its profile in the market with a string of fairly suc-cessful deals this year.

Demand in the sector continues to be concentrated at these maturities. Recent softness in the Canadian government bond market facilitated the 11 % per cent coupon on the issue which is expected to make the issue more attractive to the traditional Continent-based retail accounts which are reportedly still buying this type of paper. No new dollar straight bonds emerged as swap rates have not been favourable for some

time now. The Belgian Finance Ministry announced it had decided not to proceed with an issue in the sector due to adverse market conditions

The deal for Belgium, one of the most popular sovereign borrowers in the market, had been anticipated for some time as the proceeds were set to be used for the refinancing of an outstanding \$400m floating-rate

The borrower has a call option due on the seasoned bond later this month and another next July, if December's call is not exercised.

In West Germany, bond market turnover was low with prices showing a marginally easier bias. The recent deal for the Union Bank of Finland saw some slight improvement from Tuesday's levels and was quoted bid at a discount of 2.55.

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Borrower	.Amount m.	Coupon %	Price	Maturity	Fees	Book runner
CANADIAN DOLLARS Interfinance Cr.National	100	1112	101.40	1991	118/58	J.P. Morgan Secs.
STERLING Assoc British Ports	75	10%	97.879	2015	212/112	Kleinwort Benson
US DOLLARS Flash LtdSeries D(a)‡	30	18bp	100.10	1993	10/7bp	Sanwa Int.

FT INTERNATIONAL BOND SERVICE Listed are the latest international bonds for which there is an adequate secondary market. Ciosing prices on December 14

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55 102½ 102½ 102½ 10½ 0 4 68
45 98½ 98½ 0 -0½ 4.92
80 99 99½ 0 -0½ 4.64
20 101 101½ 0 -0½ 4.85
30 100½ 100% 0 -0½ 5.02
50 101½ 101½ 0 -0½ 4.88
150 103½ 103½ 10½ 0 -0½ 4.88
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99½ 99½ 0 -0½ 4.75
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FLAATING RATE
NOTES
Alliance & Leic. Bid 94 £.
Beiglum 91 US.
Britannie 5 93 £.
Chase Manhattan Crp. 91 US.
Credit Foocler 96 US.
EEC 3 92 DM.
Hallfar RS 94 £. Spread 81d 0ffer C.dits C.ps .88 99.66 99.73 21.701 10.99 0 100.12 100.23 21.02 9 0 1<sub>9</sub> 99.91 99.96 10/01 12.12 0 1<sub>4</sub> 99.50 99.67 22/02 8.94 10 100.87 100.97 22/02 5.63 .1 99.87 99.92 8/02 12.29 0 99.95 100.06 24/02 11.87 0 100.01 100.06 13/01 10.44 1 90.27 99.95 100.06 24/02 11.87 0 19.87 99.95 100.02 20/12 12.06 .07 100.09 100.19 20/12 12.16 0 99.79 99.89 4/02 8.62 .188 100.27 100.37 13/02 8.87 0 1<sub>9</sub> 99.90 99.51 3/01 12.37 0 1<sub>9</sub> 99.90 99.51 3/01 12.37 On day 0.00 on week -0.01

BONDS

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Mischal Camera 2-14 (15 U.S.)

coupon.

nivertible Bonds: Denominated in dollars unless otherwise indicated.

Chg. day = Charge on day. On date = First date of conversion into shares. One, price = Nominal amount of bond per share expressed recurrency of share at conversion rate fixed at issue. Prem = Percentage premium of the currenteffictive price of acquiring shares via the bond over the most recent price of the shares.

## This portion of the offering was offered in the United States by the undersigned.

4,676,936 Shares

Goldman, Sachs & Co.

US. \$200,000,000

**Banque Paribas Capital Markets Limited** 

**Hoare Govett Corporate Finance Limited** 



Floating Rate Notes Due 2000 issued 12th September 1985

Interest Period

14th March 1989

14th September 1988 14th March 1989

U.S. \$2,298.70

Interest Amount per U.S. \$50,000 Note due

> **Credit Suisse First Boston Limited** Agent Bank



William Blair. & Company

Morgan Stanley International

The Dai-Ichi Kangyo Bank Ltd (Incorporated with limited liability in Japan)

US\$100,000,000 234 per cent Convertible Bonds due 2001

Notice is hereby given that at a meeting of the Board of Directors of The Dal-Ichi Kangyo Bank Limited held on 17th November, 1988 it was resolved to make a free distribution of shares to shareholders on record as on 31st March, 1989, in the ratio of 0.05 new share for each outstanding share held.

In accordance with Condition 4 of the Terms and Conditions of the Bonds, the Conversion Price of the Bonds (currently Yen1,514.80) will be adjusted to Yen1,442,70, with effect from 1st April, 1989. The Dai-Ichi Kangyo Bank Limited

gains listing By David Lascelles

Mr Hirokazu Tada, senior

Sanwa would also be reducing its annual rate of asset growth from 15 to 10 per cent.

### **UK COMPANY NEWS**

## Acquisitions boost Polly Peck but margins fall

BER 15 1988

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POLLY PECK International agricultural, electronics and textiles group, yesterday amounced a rise in pre-tax profits from 286.23m to 2107.3m over the 53 week period to Sep-tember 3.

tember 3.

The advance comes on turnover increased from £380.85m
to £795.42m — partially
reflecting a number of acquisitions made during the year.
The company said that these
accounted for £250m out of the
sale increase of £324.57m. However, it declined to breakdown
the impact which acquisitions
had at the profits level.

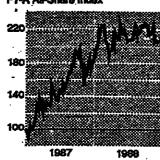
Earnings per share on a fol-Earnings per share on a fully-diluted basis were up 15 per

cent from 38p to 43.7p a share, after a reduction in the tax charge to just under 15 per cent (19.2 per cent). The company is paying a second interim dividend of 5p — having already forecast a total of 12.2p for the 16 month period to end-1988.

to end-1988.

The pre-tax figure is scored after interest charges of £12.3m (£9.55m). At the September year-end gearing was standing at about 135 per cent. Since then, however, Polly has raised £133m through a rights issue, and said that the current gear-

Poliy Peck Inti. Share price relative to the FT-A All-Share Index



ing level was around 60 per cent. The depreciation charge was doubled to 214m. in all three main divisions. Folly has seen pre-tax margins reduce. On the agriculture front, pre-tax profits of \$30.3m were achieved on sales of £313.6m, compared with £72.6m and £227.3m respectively last time. This, according to Polly, reflected the purchase and expansion of lower margin marketing businesses, although it suggested that margins would improve as these became fully integrated.

On the electronics side – a division enlarged by the acquisition of Capetronic in October 1987 — pre-tax profits amounted to f22.3m (£9.3m) on sales of £297.9m (£91.1m). Within the division, Russell Hobbs Tower made a loss the figure is undisclosed — due to "non-recurring costs in turn-ing the business round". However, Polly said that it was now trading profitably. Textiles, meanwhile, contrib-

uted pre-tax profits up from 24.3m to 24.7m on sales of 293.9m (262.4m). Polly added that the 407-bedroom hotel which it is building in southern Turkey will be opera-tional before end-1989, while a block of 39 holiday spartments block of 39 holiday apartments have opened in northern Cyprus. It also plans to open a Pizza Hut restaurant in Istanbul this year — Polly holds the national franchise for Turkey. Yesterday, Mr Asil Nadir, chairman, said turnover of over pany now had turnover of over \$300m from Europe, and that

2300m from Europe, and that aims were to improve earnings quality, expand in Europe, North America and the Far East, and reduce dependence on one geographical area. See Lex

## Midsummer Leisure up sharply

MIDSUMMER LEISURE, acquisitive pub, snocker club, disco and shop-fitting com-pany, almost trebled profits in the year to September 30, from \$2.33m to £6.43m before tax.

over — which rose to \$40.07m (£17.52m) — came from leisure retailing, including discos, Riley snooker clubs and the Bruce's Brewery chain of pubs. Mr Adam Page, chairman, said the group was opening new pubs and clubs at a rate of

about one unit a week.
The division's operating profits increased to £6.17m (£2.56m) on turnover doubled to £26.79m (£13.08m). Mr Page said the division's trading in the current year was

Leisure services, which makes snooker tables and includes the Maygay fruit machines business bought in August, increased operating profits to 2886,000 (2177,000) during the year on turnover up to £8.83m (£2.45m). The contract services shop-fitting oper-

Borrowings at the year-end stood at 60 per cent of share-holders' funds, but Mr Page expected this to drop as proper-

**O COMMENT** 

groups, is expanding so fast that it is difficult to extract meaningful statistics from these figures, which were

slightly ahead of most analysts expectations. The group's innovative leisure retailing style, moving into lucrative niches in the market, is well supported by contract and lei-sure services. The company is about to open a new Bruce's Brewery pub in Derby, which, unusually for the Firkin con-cept, will be one of the largest in the area, while hopes for the Maygay fruit machine business are pinned on a new model to be launched in January, developed by "boffins", as Mr Page describes them, won over from market leader Bell Fruit. Midsummer shares rose 3p yester-day to 170p. A prospective mul-tiple of about 10 or 11, based on forecast pre-tax profits of up to £11m, is a premium to the sector and market, but Midsum-

### Warning on profits hits **Spiceshares** By Nikki Talt

SHARES in Spice, USM-quoted autoparts wholesaler and distributor, tumbled 10p to 81p yesterday on news of heard-room changes and a warning that the company would report "little better than a breakeven stimulical" for the year to stid.

situation" for the year to end-

Septemeer.
Spice added that it was unlikely that a final dividend would be paid and a small loss was expected in the first half of the current year.
The shares reached a peak of
243p in July 1987, but have
fallen steadily since then.
Mr Kevin Cubbage, managing director since 1987,

resigned yesterday morning.
Mr Gordon Spice, chairman,
who is now also resuming the
managing director's role,
declined to elaborate on Mr

Cubbage's departure.

In April, Spice warned that the mild winter had depressed demand for its products, and forecast reduced interim profits. These were reported at £268,000 before tax, compared with £537,600 in the previous first half.

The company said yesterday that "measures taken to comthat "measures taken to com-bat the competitive pressures in the cash-and-carry divisions have taken longer to take effect than envisaged," and the new warehouse in Birming-ham, which opened belatedly in May, incurred greater start-up costs than expected.

### Wardle extends Armstrong offer

Wardle Storeys, plastic sheeting and security equip-ment company, yesterday said it had received valid acceptances in respect of 2.3 per cent of Armstrong Equipment, target of its 284m bid, writes It also extended its offer to

Taking into account a 1.2 per cent holding assented by an associate, Wardle had received valid acceptances in respect of 1.93m shares about 3.6 per cent of the company — by Tuesday afternoon. The associate has assented a further 710,000 shares, which are subject to certification.

## Forced into cutting the bus route John Griffiths on Laird's decision to sell its transport businesses

LV 1 became clear yester-day, has had far-reaching consequences for Mr John Gardiner and his Laird Group. Those close to Laird's extrovert chairman and chief executive say he is convinced that if Laird's bid for the formerly state-owned Leyland Bus had been successful in 1986, its merger with Laird's Metro-Camnaell Weymann bus subsid-iary would have formed the nucleus of a viable UK-owned

bus industry.
Instead Leyland Bus, freed of 255m of debts courtesy of the taxpayer, was sold to a management consortium for just over £4m. In March this year, the seund of Mr Gardiner's grinding teeth could be heard at Laird's London headquar-ters as the consortium sold the

It was this move, coupled with long-mounting losses on MCW's own bus operations, which provided the catalyst for Laird's decision to dispose of all three businesses within its transport systems division train, bus and coach, and taxi

bus manufacturer on to Volvo

of Sweden for something over

Although the decision was announced only yesterday, it was actually taken in July. In taking it, Laird has reinforced with a vengeance its long-held reputation for deci-siveness when it comes to han-

dling loss-making businesses.

Many in UK industry have no difficulty remembering the last example, in 1980, when with no hesitation Laird shut down Patent Shaft Steel, one of the largest private sector steelmakers, when its profitability was hit by recession.

The sale of the businesses, which is intended to be com-

pleted by around May of next year, will take out about 15 per cent of the engineering and services group's total turnover, which reached £395m in 1987.

No one at Laird is prepared to say what the losses on bus manufacture have been in advance of the publication of a report the group commissioned on the business from Deloitte Haskins & Sells, or indeed what kind of price Laird hopes to get for the operation. But since both the railway and taxi activities are

described as profitable, yet all three combined contributed less than 4 per cent of Laird's 236.5m profit before tax and interest last year, the inevitable conclusion is that the

This is confirmed by Laird's statement yesterday that "substantial" provisions will have to be made against future trading losses and for rationalisation costs. Ironically, only five years

ago, transport accounted for more than half of Laird's profit before tax and interest. Still unclear last night were the implications for the 1,200 workers at MCW's facilities in Washwood Heath, Birming-ham, where buses and MCW's

Metrocab taxi are produced. They are important because Washwood Heath is in one of Birmingham's highest unemployment areas and MCW is one of the city's biggest employers.
There have been no inquiries

from rivals about the bus business yet, for the simple reason that - unlike the railway and taxi businesses - there had been no hints that it could be up for sale.

Some industry observers suggest, however, that most likely candidates are larger European groups seeking a

John Gardiner: grinding teeth at missing Leyland Bus

firmer foothold in the UK in advance of 1992, and to whom the MCW's wide and long-established market contacts would be valuable.

MCW's current bus output is also far from token; some 600 medium-sized "midi-buses" and 150 double-decker buses a year. However, while the midi-bus was developed in response to the mid-1980s deregulation of UK bus transport, it has not been able to compensate for the associated collapse of the much more valuable dou-ble-decker market. At its peak, MCW was producing nearly 500 of these a year, for about

£80,000 per unit. Substantial employment at Washwood Heath could depend on a European producer follow-ing Volvo's practice of importing chassis and running gear, but using UK facilities for the labour-intensive business of body-building.

The final carrot on the buses side would be the potentially lucrative spare parts busines

much less problematical, although here, too, no indica-tions are emerging of a likely asking price.

There have already been at least eight tentative approaches for Metro-Cammell the rail company. It is under-stood that one is from Japan, one from Canada, three from

inside the UK and three from continental Europe. It is not hard to see why. MC has close and long-stand-ing ties with British Rail, the London Underground and tran-

sit systems overseas, most notably Hong Kong. Both BR and the Under-ground have major investment programmes far into the 1990s likely to generate £1bn or more in potential orders for train

and rolling stock makers.

The problem, however, that MC remains a smallmedium-sized company in the business and that, with 1992 approaching, some of the really big world players are converg-ing on the UK. Just like MC, British Rail Engineering (BREL) appears to be on the potential shopping list of companies like Asea Brown-Bovert

and GEC. The sector appears set to polarise between electronics companies also capable of assembling trains, such as Siemens, and traditional rolling stock manufacturers.

Laird decided it had either to get bigger by buying into the motive power end as well as producing rolling stock - or get out of the business altogether. It has chosen the latter.

The taxi business is much smaller – the cabs are assembled by only 50 of the Washwood Heath workforce — but in marketing terms has been extremely successful in provid-ing the first real competition for 17 years for the traditional FX4 black taxi made by Carbodies, a Manganese Bronze

Holdings subsidiary.

Production had built up to a rate of 1.500 units a year by July, following its launch at the end of last year. However, costs have proved higher than originally forecast, and production has been cut back to 700 a year while the cost base is being trimmed.

tried to flag it down.

## By Andrew Hill

up 75 per cent on the equiva-Earnings per share rose 51 per cent to 10.4p (6.9p). The recommended final dividend of 2p makes 2.8p (1.6p) for the year.

The bulk of profits and turn-

ation contributed £767,000 (£240,000) on sales of £4.45m ties were revalued.

Midsummer, like many leisure

mer's growth prospects make

## United Scientific falls to £10m

By Ray Bashford

SCIENTIFIC Holdings, the defence equipment group, exposed yesterday the full impact of the problems which last September led to the resignation of Mr David Fraser, the chief executive, as part of a major management shake-up.

The company suffered a

£996,000 fall in pre-tax profits to £10.1m during the year to September 30, roughly in line with the revised forecasts which were issued when the management changes were

The company's problems were centred at its Avimo sub-

sidiary in Yeovil, which makes sophisticated electronic sights, where losses were in excess of

Turnover for the year rose from £120.2m to £120.5m. The company will pay a total divi-dend of 7.3p a share compared with 6.6p in 1987, following a final payment of 4.6p (4.2p).

Again, Laird seems not to have a disposal problem for the Metrocab - two potential buy-ers are said to have already

## Another busy week at Samuel Montagu...

Monday 5 December

Launched fully underwritten \$250m Syear facility for Abbey Life Funding.

Posted circular to shareholders of <u>Maxwell Communications</u> Corporation containing proposals for the acquisition of Offical Airline Guides for 45\$ 750m.

Tuesday 6 December

Signed £200 m Multi-Option Facility for <u>BAA.</u>

signed US\$ 125m Syear loan facility for Pawson international.

Wednesday 7 December

Signed £50m Syear Revolving Credit for Evans of Leeds.

Advised <u>Pawson International</u> on the acquisition of the Consumer Produces Group division of Reeves Brothers, mc for US\$ 198.8m.

Thursday 8 December

signed US\$ 1bm 5 year Revolving Credit Facility for <u>News</u> Securities BY, a member of <u>The News Corporation Let Group</u>. Announced proposed disposal of <u>Evered Holdings</u> Industrial Products Pivision for 154.5 m.

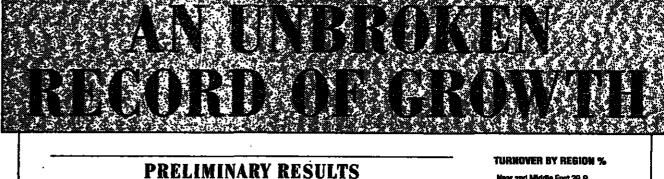
Launched A\$ 50 m second pranche of Exchangeable issue for <u>Australian Telecommunications commission</u>.

Friday 9 December

Compreted syndication of the woon for Strategic Research and Development Corporation, part of the Carroll Croup. Appointed Dealer and Issuing and Paying Agent on £ 150m sterling commercial paper programme for Mecca Leisure Group.

> ending the year as we began.

Samuel Montagu & Co. Limited



### FOR THE 53 WEEKS ENDED 3RD SEPTEMBER, 1988 Unaudited 1987 TURMOVER £705.4m £380.8m +85.2% **PROFIT BEFORE TAXATION** £187.3m £86.2m +24.5% PROFIT AFTER TAXATION £91.6m £69.6m +31.6% **EARNINGS PER SHARE** - BASIC 48.2p 42.5p +13.4% - FULLY DILUTED 43.7p +15.0% 38.0p **NET DIVIDEND PER SHARE** 7.2p 6.6p

"The Group's unbroken record of growth in sales and profits has again been maintained in a year in

which sound progress has been achieved on all fronts. Europe has now become the largest single market for Group products with turnover exceeding £300m.

It remains our policy to apply proven skills in marketing high quality, low cost products on a worldwide basis. The profitable growth of Polly Peck International that we report today reflects the successful implementation of the Board's strategy:

- to focus on raising the quality of earnings
- to concentrate expansion on Europe, North America and the Far East
- to reduce dependence on any one geographical location as a source of product, profit or sales."

Asil Nadir Chairman



TURNOVER BY DIVISION %

PROFIT BY DIVISION Em

This is an extract from the Charman's Statement dated 14th December, 1988. Copies of the full interim statement can be obtained from the Secretary, Polly Peck International PLC, 42 Berkeley Square, Mayfair, London W1X 5DB



RESULTS FOR YEAR ENDED 30th SEPTEMBER, 1988

### Turnover up 47%

Turnover increased from £16.99 million to £24.96 million.

### Pre-tax profits up 73%

Record pre-tax profits for sixth consecutive year — up from £4.36 million to £7.54 million.

### Dividends up 54%

Final dividend 15% making 20% for the year.

## Earnings per share up 75%

Earnings per share increased from 14.22p to 24.82p.

### 1 for 1 scrip issue proposed

John September, 1988 will be available after 24th January, 1989 from the Secretary, Baggeridge Brick PLC, Gospel Had, Sedgley, Dudley, West Midlands DY3 4AA.

SPONSORED SECURITIES

103 Bray Technologies ....... 100 Brembill Conv. Pref .....

Torday & Carlisle Conv Pref.....

280 194 Torday & Carlisia...

Grantville & Co. Limited.

8 Lovet Last, London ECJR 88P

01-621 1212

 246
 CCL Group Ordinary
 284xd

 124
 CCL Group 11% Cone, Pref
 169

 129
 Carbo Pic (SE)
 138

### Sir Michael heads Minorco, a 36 per cent shareholder in Charter.

Minorco's recent £2.9bn offer for Consolidated Gold Fields was referred to the Monopolies and Mergers Commission and it has been suggested that Charter might make a more suitable vehicle for a renewed

YORKSHIRE TELEVISION

yesterday reported pre-tax profits ahead 15.6 per cent to £15.64m for the year to Septem-

ber 30, despite a decline in its share of total ITV network

Earnings per share rose to 28.7p (24.2p) and a final divi-dend of 6.6p makes 9.6p (8p) for

the year.

Advertising revenue rose by 8 per cent from £119.6m to

£129.41m, compared with the

network increase of 11.3 per

tising revenue, especially financial services related, to

the southern based companies led to Yorkshire's share of net-

work advertising declining from 9.19 per cent to 8.93 per

Mr Clive Leach, managing

director, said steps were being

taken to regain market share.

The continued shift of adver-

advertising revenue.

10.0 -4.3 4.3 8.7

3.3

10.7

44 120

20 37.1 28 13.5

10.7 3.2 9.2 7.4

Granville Davies Limited

### **UK COMPANY NEWS**

## Shares fall as Charter denies move Plessey sets out its

By Clare Pearson

SHARES Charter Consolidated fell 24p to 465p yesterday after Mr Richard Wakeling, acting chief executive, moved to squash speculation that there was about to be any change in the mining and industrial group's corporate

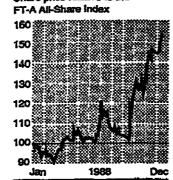
"Despite the wild rumours in analysts' circulars and the ss, we are not planning to bid for Consolidated Gold Fields, nor am I aware of any other dramatic corporate move." he said.

He also said that Sir Michael Edwardes had been wrongly presented as the prime mover behind the recent changes at the company.

Most of them had been hatched-internally long before his appointment as non-executive chairman as part of a boardroom upheaval last month, Mr Wakeling said.

Yesterday there was news of a further change with the appointment as deputy chairman of Mr David Davies, former joint chairman of Hill Samuel, merchant bank.

**Charter Consolidated** Share price relative to the



as Charter unveiled pre-tax profits 23 per cent higher at £32.09m in the six months to

This was mainly thanks to a 44 per cent improvement in the industrial subsidiaries – the future of which are now under

The start of the strategic review has followed Sir Michael's appointment, the departure of Mr Neil Clarke, former chief executive, as well as a clutch of directors, and the dismissal of about half the 90 head-office staff.

Mr Wakeling said Charter was aiming to become much more actively involved in the management of companies ffer. within the group, as well as to mreduce its wide diversification.

Yorkshire had started a series

of presentations with financial

services companies to put the

case for advertising in the

north. He was concerned, for

example, that much of the

recent privatisation advertis-ing had concentrated on the

during the British Steel flota-tion. The south east has 8.9 per cent of homes but picked up 15

per cent of the advertising buget, the north has 10.1 per

cent of homes but got just 7 per cent of the budget." Mr Leach said Yorkshire had

managed to increase profits

despite the drop in advertising market share because of cost

controls and more efficient pro-

Job cuts in the year totalled 79, reducing the salaries bill by £900,000 to £36.9m. Since the

year end the number of

duction.

"We didn't get our fair share

Yorkshire TV sees advance to £15.6m

But he could not say at this stage which parts might be sold.

However he said he did not think it was feasible for Charter to turn either Johnson Matthey, the precious metals company in which it has a 38 per cent stake, or Cape Industries, the 74 per cent-owned building materials group, into wholly-owned subsidiaries in the foreseeable future.

All the costs of the staff dismissals, as well as payments to departing directors, were covered by a £1.4m charge against operating profits of £27.88m (£23.73m). Provisions for reorganisation

costs in subsidiary companies were covered by an extraordinary charge of £1.91m.

Charter said it was seeking to "reinvigorate" the management of Anderson Strathclyde, Scottish mining equipment company. This follows the res-

ignation of Mr Anthony Ows-ton, executive director for min-It said it was also taking action to deal with the lossmaking parts of the Shand UK

contracting business.

The main constituents of the operating profits were £7.31m (£5.06m) from the engineering division, £5.77m (£4.82m) from building products and materials, £1.28m (£550,000) from contracting, and £1.46m (£746,000)

from mining.
Precious metals contributed 212m (£11.18m), reflecting the

employees has dropped from 1,567 to 1,532 and the company

aims to get this down to 1,400

by next June. A charge of

£3.7m has been made for reor-

ganisation costs to fund early

The company has also intro-duced multi-skilling practices,

strict job demarcation has gone

and actuality crewing, where programme makers decide how

many crew members are

needed rather than being allo-

cated a set number, is in

£5.45m investment in Super

Channel and this, with £292,000 closure costs of Starvision, were listed as a £5.74m extraor-

Overseas sales rose from 22.8m to 23.6m. The Exchequer

levy was £6.75m (£6.43m) and

£5.92m

took

dinary debit,

(£5,51m).

Yorkshire has written off its

retirements and redundancie

nearly-flat performance of Johnson Matthey.

Investment income rose to £1.81m (£518,000) while net interest receivable rose to £5.92m (£3.87m), reflecting the increase in gross cash balances to £210m.

Earnings per 2p share rose to 19.9p (17.2p) and the interim dividend is increased to 4.75p

### COMMENT

Mr Wakeling certainly suc-ceeded in taking the froth out of Charter's shares, which have enjoyed unwonted atten-tion ever since Minorco launched its bid for Gold Fields in September. But then it would have been most improper of him to talk about any corporate move before it was made, whilst if another company were planning to bid for Charter, he would hardly be the best source of the infor-mation. And despite his claim that Sir Michael only looks in once a week, it is surely far too early to say who really calls the shots at the new-look company. So yesterday's share price fall seems thoroughly overdone. Even if nothing hap-pens, Charter, much of a rag-bag up to now, appears to have a future in its own right. If Johnson Matthey improves a bit, Charter should make £64m, for a prospective p/e of 11. More importantly, the shares are still comfortably below

• COMMENT

Given that Yorkshire has

taken £3.7m reorganisation costs (£2 net of levy relief)

above the line, these figures

are marginally better than expected. The north's battle for

advertising market share will undoubtedly continue, despite

the signs that advertisers are fed up with the high London

prices, but Yorkshire is mak-

ing headway on the cost cut-ting front. This, and the recent reorganisation into divisions,

is aimed at positioning the

company for the next fran-

chise. If it loses the franchise,

it intends to continue as an

independent programme

maker. Analysts are looking

for £18.5m pre-tax profits for this year, putting the shares, unchanged at 207p last night,

on a reasonable prospective p/e

## reasons for seeking court injunction

By Nikki Tait in London and David Buchan in Strasbourg

shareholders explaining its reasons for seeking a court injunc-tion against GEC-Siemens, the joint venture company which is making a hostile \$1.7bn bid for the British electronics group. A full hearing of the matter is due in the courts

today In the letter, Sir John Clark, Plessey chairman, says that the board was concerned that, if the bid timetable was allowed to continue without the European Commission being given an opportunity to examine the arrangements fully, any reversal of the effects of the bid would be difficult or impossible to imple-

Plessey is arguing that the offer is illegal under Article 85 of the Treaty of Rome, which deals with the issue of consortium bids or trading arrangements in which two or more parties come together in a joint business deal.

Had the court question not arisen, GEC-Siemens would have been required to put out its offer document yesterday – the maximum 28 days after

PLESSEY yesterday wrote to announcing the bid. However, timetables can be extended in these circumstances and - as anticipated - the formal offer document did not appear.

In Strasbourg, Plessey told the European Parliament that immediate review by the EC Commission was essential to avoid any subsequent order by Brussels for the dissolution of

a takeover. Mr Philip Parker, a Plessey public relations director, told sald it would be "absolutely unconscionable for the share-holders of Plessey if at some point down the line the Commission were to order a demer-

Mr Parker said his company was seeking to "exploit every legal means" to frustrate the takeove. However, Plessey was unable to produce evidence as to how the takeover would restrain competition, or create a dominant position, in the EC market. Plessey executives said such evidence, contained in their submission to Brussels, was complex, varying from product to product and from country to country in the EC.

## London Shop hits at Peel

LONDON SHOP, the property company facing a £282m bid from Peel Holdings, yesterday attacked Peel's "meaningless and misleading" comparisons

concerning its performance. London Shop said in its defence document that its fiveyearly system of rent reviews meant that its income had not yet reflected the sharp rise in rental values. Accordingly, it was wrong to compare its rental income growth with that of open market rental values.

As a result of this time lag, its property portfolio would show strong growth in rental income over coming years, said London Shop. This benefit should belong to its sharehold-

ers, not to PeeL Peel was also accused of making vague generalisations about "missed development opportunities." The defence document said Peel would appear to have little or no experience in the development or refurbishment of its type of

retail property.

Peel yesterday responded by criticising the scope of London Shop's development and refur-bishment programme, which is haid out in the defence document. Mr John Whittaker, Peel chairman, said the document demonstrated how small London Shop's development programme was in comparison with its portfolio as a whole.

### **BOARD MEETINGS**

The following companies have notified day of board meetings to the Stock Exchanings are u TODAY teterims- Builder, Bullmer (HP), CH Industri-sts, Clarke Hooper, Electric & General Inv, Firth (GM), Graig Stepping, London & Mer-chant Secreties, Marier Estatles, Meiville Charles inc. Marchamber, Weekength Ind, West-

### COMPANY NEWS IN BRIEF

£200,000,000 MFC Finance No.1 PLC Mortgage Backed Floating Rate Notes Due October 2023 In accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:-CITIBANC

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA

These Securities are dealt in strictly on a matched bargain basis, Heither Granville & Co.

Limited nor Grandile Davies Limited are market makers in these securities

ABI has acquired the assets of Multichem of Atlanta, US, for \$1.7m (£918,000). Multichem is a distributor and packager of waxes, resins and silicones and returned post-tax profits of \$200,000 in the year to June 30. ACAL has invested \$750,000 (£405,000) in Champion Technologies Inc. a management buy-out of the crystal oscillator division of Motorola Inc. The investment is in the form of redeemable and convertible preference shares, which on conversion will provide Acal with a holding of 18 per cent.

APPLIED HOLOGRAPHICS has acquired the stocks, assets, patents, intellectual property rights and on-going business of Advanced Dimensional Displays for \$700,000 (£384,000). ARCHIMEDES INVESTMENT Trust: Net asset value per 50p capital share 447.06p (431.08p) at October 31. Net revenue for the year £180,274 (£159,898). Second interim dividend per

income share 8.75p (7.5p) making 14.55p (13p). Earnings 14.7p (13.1p). BBB DESIGN Group, USM quoted, achieved turnover of

£1.26m (£1.2m) but pre-tax BRITANNIA profit fell to £221,000 (£373,000) Group:As at 3pr in half year ended October 31
1988. Dividend will be decided
when full results known.
BOGOD-PELEPAH (distributor of sewing machines and parts):
Turnover £3.05m (£2.92m) and
pre-tax profit £98,000 (£94,000)
for half-year to September 30
1988. Interim dividend — ordinary 0.1p (0.1p) and 'A' nary 0.2p (0.2p). Earnings per 10p ordinary 0.6005p (0.568p) and per 10p 'A' (restricted vot-

ing) 1.201p (1.136p) after tax of £34,000 (£33,000).

Group:As at 3pm on December 9 valid acceptances had been received in respect of 14.14m

CHINA & EASTERN Investment Trust: net asset value at November 30 was \$1.60 (86p) per \$0.5 share, against \$1.661 at July 31.

CLYDESDALE INVESTMENT Trust (formerly Unitycorp Trust): net asset value at December 12 was 103.05p per ordinary share, against 95.5p at

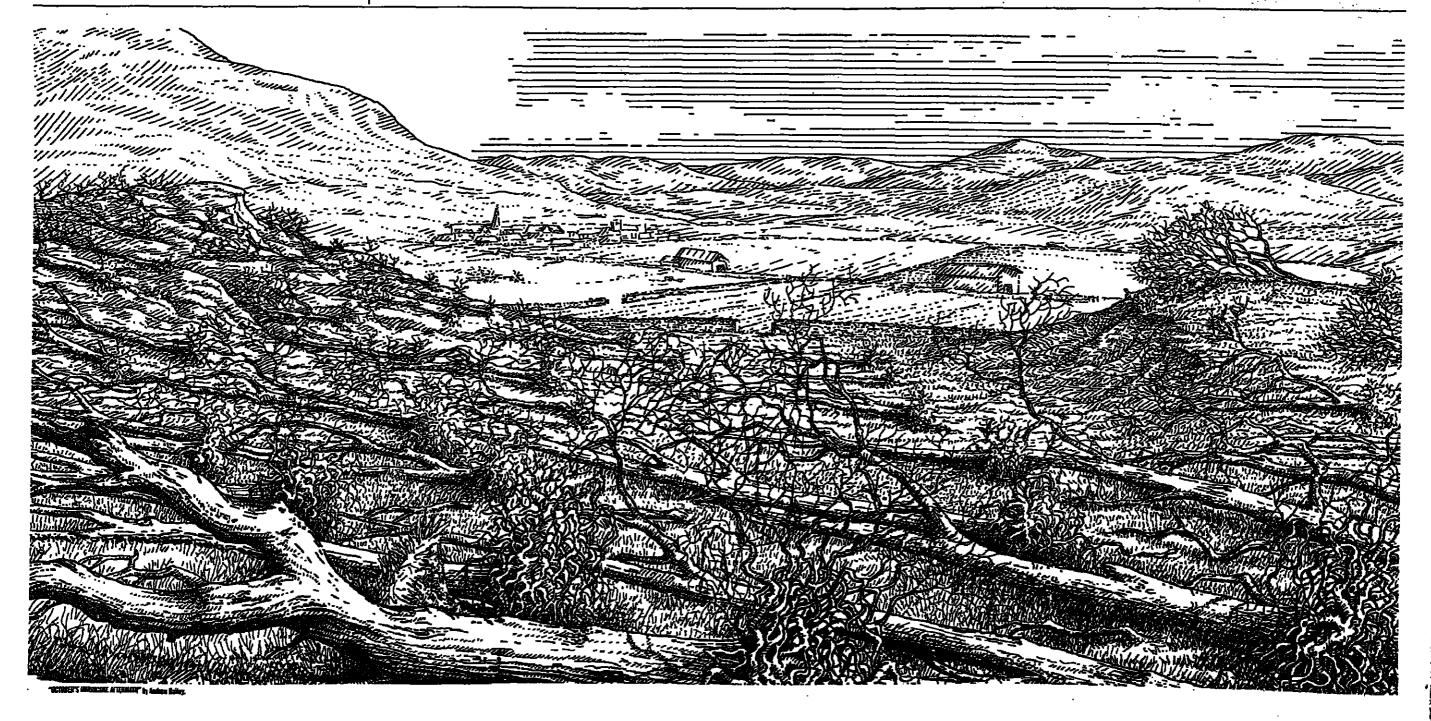
March 31 FLEDGLING JAPAN Investment Company: net asset value at December 12 was Y262 (£1.1568) undiluted and Y243 (£1.0738) diluted, as against Y264.1 at March 31.

Y264.1 at March 31.
GEEVOR (seller of tin concentrates and by-products formerly known as Geevor Tin Mines): Loss before tax £260,000 (profits £207,000) in six months to September 30. Turnover £1.28m (£346,000). Loss per share 3.4n (earnings 3.2n). share 3.4p (earnings 3.2p). GLYNWED International Joint

ity plastic pipe mouldings and pipe fittings.Glynwed's partner is Arvedi Group, of Cremona. GR HOLDINGS: the split in the nominal value of the compa-ny's shares from 25p to 5p will become effective from December 19, and not December 15 as previously announced.

and distribution of high qual-

CHRISTY HUNT: Barclays Nominees (KWS) has agreed to accept the offer by Triplex venture established in Italy, in which Glynwed will have of 2.53m Christy 50.5% stake, for the production shares (5.2 per cent). Lloyd in respect of its holding of 2.53m Christy ordinary



### **UK COMPANY NEWS**

## Yale expands in US with £21.8m Miami-Carey buy

BER IS 1988

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YALE AND VALOR, locks and domestic appliances group, is to pay \$40m (£21.8m) for Miami-Carey, a US manufacturer of bathroom cabinets and associated products.
Miami-Carey will be integrated with NuTone, Yale's
US-based domestic appliances

subsidiary.

The deal will add products to NuTone's range and give it a complementary distribution

network; NuTone specialises in built-in products sold direct to builders while Miami-Carey distributes more through DIY It is likely, however, to lead to rationalisation at Miami-Carey's three US manufacturing plants. Yale said NuTone's own factories had sufficient capacity to take on all the work now done by Miami-Carey at Monroe, Ohio; Elkhart, Indiana; and Swainsborn

Such cost savings would lead to a substantial improvement in divisional performance and enhanced earnings per share, Yale said. Mr Michael Montague, chairman, yesterday described Miami-Carey as a "perfect match" for NuTone.

The stock market's reaction was less emphoric, as Yale shares fell nearly 5 per cent, closing 15p lower at 301p. This appeared, however, to reflect a continued waning of takeover speculation about Yale rather than doubts about the marts
of yesterday's deal.
Yale has vendor-placed
nearly 7.44m shares, about 6.4
per cent of its enlarged ordi-

nary share capital.

This is the group's first equity issue since June 1987, when — then simply called Valor — it quadrupled the number of its shares with a £265m open offer to finance the

and Yale Securities, locks

Mr Tony Marson, finance director, said the equity issue was necessary to bolster the company's share premium account in order to write off about \$32m in goodwill to be acquired with Miami-Carey. The US company has war-ranted net tangible assets of at least \$8m at the end of this month. In 1987, Miami-Carey reported operating profits of \$4m on sales of \$57.7m. Interest

charges amounted to \$1m.

The company has been privately owned since 1983, when its managers bought it from Jim Walter Corporation, the diversified Florida-based construction group.

struction group.
In addition to bathroom accessories such as ventilation equipment, Miami-Carey also makes or distributes cooker hoods, door chimes and light-

Mr Leonard Phillips, chairman of the merged company, said that the focus would be on building up investment income to make up 30 per cent of earnings by 1991-92. At the moment, half of Corporate Estates earnings come from

£1.75m for the year to Decem-

### Sanwa Bank listing

### hart, Indiana; and Swainsboro, \$460m acquisition of NuTone Charterhouse rises to £34.6m

By David Lascelles, Banking Editor

CHARTERHOUSE, merchant banking arm of the Royal Bank of Scotland Group, earned pre-tax profits of £34.6m in the year to September 30, up from £32m the year before, according to the annual report

released yesterday.

The main increase came in the bank's development capital business where profits rose from £11.9m to £17.2m following an active year in investments, flotations and management buy-outs.

The merchant banking side earned £17.6m, down from

the £17.9m. Mr Victor Blank, chief vides tailored services for clift the executive, said that earnings ents of the Royal Bank group from hanking and corporate as a whole. finance activities had increased, reflecting Charterhouse's growing success in these areas. The bank acted in 133 deals with a value of

But the newly constituted capital markets group had capital markets group had incurred a loss due to start up costs. Mr Blank expected it to come into profit in the next financial year. The group is principally active in the risk-hedging business where it pro-

Stockbroking activities lost £400,000, compared to a profit of £1.8m. The division suffered from the slackness of the equi-ties markets, but continued to expand its activities and client

base, said Mr Blank. He said he was encouraged by the results in a year dominated by the October 1987 mar-ket crash. He expected Charterhouse to show further progress activities on the continent.

bid. Since then Plessey has transferred its internal infor-

mation technology function to

## All-round growth for Hoskyns

divisions resulted in continuing progress at Hoskyns, computer services company, in the year to October 81. Pre-tax profits rose 46 per cent from £6.51m to £9.51m on turnover up 39 per cent from £79.02m to

An increased final dividend of 2p is recommended, for a total of 2.9p (2.1p) on earnings per 5p share of 16.1p (11.3p). The directors said that growth in revenues was particularly strong from professional services, up from £8.9m to

FULLER SMITH & Turner,

USM-quoted London brewer,

raised pre-tax profits for the 26

Earnings per share were 8.9p (8.3p), and an interim dividend

(6.59), and an interim divinent of 1.55p (1.32p) was declared. Turnover increased by 8 per cent to £25.85m (£23.84m). Fuller does not include prop-erty profits above the line at

cent from £3.22m to £3.4m.

reeks to September 30 by 6 per

By Lisa Wood

Fuller Smith & Turner

rises 6% to £3.4m

revenues grew 19 per cent to £47.8m and facilities management revenues rose 58 per cent to £43.3m.

The three acquisitions made during the year - CBT in PC-based training programmes, Insight in the IBM mid-range market and Elifton Control and Computer Systems, specialist in factory automation systems - had strengthened the had strengthened the group's presence in what it saw as growth markets.

Hoskyns in a facilities management agreement worth £25m per annum and 375 Plessey employees have joined the group, which now employs more than 3,020 (1,850). Also during the year, Hos-kyns increased the percentage of public sector work from 13

per cent to 17 per cent. A fiveyear contract worth £42m with provided an important foot-hold. Plessey took over Hoskyns in the summer in a £164m agreed

## Sandell comes to USM with £2.9m valuation

By Flona Thompson

Midlands-based office fitting and refurbishment company, is joining the Unlisted Securities The company said a small fall in beer volumes was due to the poor summer weather, the the company at £2.93m.
Stockbrokers Greig, Middle-

the poor summer weather, the Easter trade falling into the previous year and the loss of three large London pubs through compulsory purchase.

Of the brewer's three hotels, two performed well and capital investment is planned for the ton are placing 750,000 shares, representing 30 per cent of the enlarged equity, at 117p to raise £792,500. The company will receive £500,000 of this, to

be used for expansion. Sandell specialises in making and installing office parti-tions and suspended ceilings. It intends to grow by acquisition

in associated services.

Pre-tax profits have risen from £25,000 in 1984 to £806,220 for the year to September 30 1988. This puts the shares, at

## ERF at £2.6m midway, on line for £7m

£5.6m in the year to the end of March 1988 from £718,000 in

1986-87 after making losses in

four of the previous six years.

Pre-tax profits are expected to exceed 27m in the present year, and Mr Peter Foden,

chairman and chief executive, said yesterday that the order book was good through to the

ERF has emerged as one of

the star performers in the booming UK heavy truck mar-

end of March.

responding period of 1987.

Earnings per share increased by 59 per cent to 30.32p. The interim dividend is doubled to 4p, partly to reduce disparity with the final payment.

Retates to create a company with property assets of £70m.

The merger has been brought about by the issue to directors of Marylebone of 15.16m new Corporate Estates LandLeisure up 37% at midway ordinary shares at 75p. The figure is the same as the net asset value of the merged company and 23p more than the market price of Corporate Estates just before the merger

Marylebone directors have sold on some of the shares but are retaining 13.5m to give them a near 30 per cent stake in the merged company. The effect is to dilute the holdings of Corporate Estates' institu-tional shareholders, led by Ensign Trust.

Corporate

Estates to

merge with

By Paul Cheeseright,

**Property Correspondent** 

Marylebone

CORPORATE Estates Properties, which obtained a USM listing in August 1987, is merging with Marylebone

Corporate Estates brings 250m worth of property, stu-ated in London and the south east, to the merged company while Marylebone brings in 220m worth, largely from central London with a concentra-tion on the Smithfield area.

property trading. Corporate Estates is forecasting pre-tax profits of £3.25m for the year to December 1988, four times more than the previous year. Marylebone had pre-tax profits of £230,000 in the seven months to October 1988 and expects profits of

Sanwa Bank is joining the London Stock Exchange through a listing arranged by Kleinwort Benson, Sanwa International and Nomura International, Broker to the issue is Kleinwort Benson Securities, and dealings are expected to begin today. The listing makes Sanwa the

first Japanese bank to trade on the three major European stock exchanges of London, Paris and Frankfurt.

By Kevin Done, Motor Industry Correspondent

BRF, the independent UK It increased pre-tax profits to heavy truck maker, increased £5.6m in the year to the end of its profits by 65 per cent in the six months to October 31. Pretax profits jumped from £1.6m to £2.64m, while turnover rose by 37 per cent to £71.57m compared with £52.06m in the cor-

ERF has staged a dramatic recovery in the last two years.

LANDLEISURE, leisure and 31 showing a 37 per cent rise in property group recently taken profits. The taxable result rose over by Leisure Investments in an £170m recommended bid,

from £8.12m to £11.1m on turn-over nearly doubled from yesterday reported its results for the six months to October £22.98m to £45.72m.
There is no interim dividend

due to the takeover. Leisure Investments declared its offer wholly unconditional this week

after receiving acceptances in

ordinary shares.

In the first 11 months of 1988

it has increased registrations by 53.55 per cent to 3,530

trucks, in a market that has increased overall by 19.08 per

Against heavy competition from the big West European truck makers, ERF has raised its share of the UK heavy truck

market in the first 11 months from 7.75 per cent to 10 per cent, and has leap-frogged

Iveco Ford and Scania to take

fourth place behind DAF, Volvo and Mercedes-Benz.

Truck output in the first nine months of 1968 was 54 per cent higher than a year ago at 3,034 and is expected to reach a

record level of more than 4,000 trucks for the full year. The previous production peak was reached in 1979 at 3,158 vehicles, before the company's fortunes nose-dived as the UK truck market plunged into recession and brought

ERF close to financial collapse in the early 1980s.

Helped by the success of its
E-series 16-38 tonnes range
launched in 1986, ERF has
more than doubled its production in the last two years and output is now running at 21 trucks a day and will rise to 23

trucks a day early next year.

Mr Foden said the group was planning to produce 5,000 trucks next year and was aiming to capture 15 per cent of the heavy truck market by the early 1990s.

This announcement appears as a matter of record only.

December 15, 1988



### COMMERZBANK OVERSEAS FINANCE N.V.

DM 500,000,000 **Deutsche Mark Floating Rate Notes of 1988/1993** 

unconditionally and irrevocably guaranteed by

COMMERZBANK AKTIENGESELLSCHAFT

Issue Price: 100% · Interest: LIBOR for six months, payable semi-annually In arrears in June and December · Final Maturity: December 1993 Denomination: DM 10,000 and DM 250,000 · Listing: Frankfurt/Main

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COMMERZ SECURITIES (JAPAN) COMPANY

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MITSUI FINANCE INTERNATIONAL

YAMAICHI INTERNATIONAL (DEUTSCHLAND) GMBH



## STEADY GROWTH. IN SPITE OF THE CLIMATE

19 days into our financial year.

ar review. Charterhous was able to increase enefits before tax to £34.6 million (1967: £32,0 million) and all of excellent performances." Extract from annual review by Charterhouse's Chief Executive, Victor Blank, The full story is in this year's Annual Report. Call Catherine Sweet en 01-248 4900 for your copy



- Potential Made Possible -

This advertisement is issued by N M Rothschild & Sons Limited, a member of the Securities Association, on behalf of Iceland Prozen Rocks Holdings pic ("Iceland"). The directors of Iceland, whose names appear in paragraph 7 of Part 1 of the Listing Particulars of Iceland dated 31st October 1988, accept responsibility for the information contained herein. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not contranything likely to affect the import of such information.

ICELAND FROZEN FOODS HOLDINGS plc FINAL\* OFFER FOR

### BEJAM GROUP PLC

## THE FINAL\* OFFER VALUES EACH **BEJAM SHARE AT 187.7p**

Our Final\* Offer is worth 187.7p for each of your Bejam shares, or you can choose to accept the Partial Cash Alternative. which is worth 181.5p per share of which 123p will be cash.

\*Iceland have reserved the right to increase the Final Offer in the event of a competitive situation arising.

The value of the Iceland ordinary shares are based on a price of 315p per Iceland ordinary share, being the middle market quotation as derived from The Stock Exchange Daily Official List for 13th-Decamber, 1988

The Partial Cash Alternative will close at 1.00 p.m. on Wednesday 21st December 1988, and will cease to be available thereafter.

The next closing date for the Final\* Offer is 1.00 p.m. on Wednesday 21st December 1988.

Forms of Acceptance can be obtained from:

Lloyds Bank plc, Registrar's Department. Coring-by-Sea, West Sussex

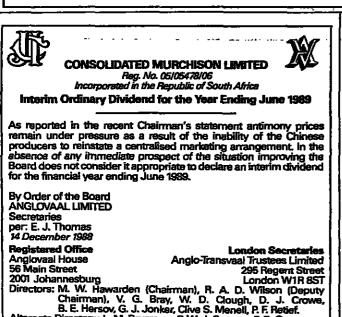
Lloyds Bank plc. Registrar's Department. P.O. Box 1000,

N M Rothschild & Sons Limited. St. Swithm's Lane London EC4P 4DU

Hoare Govett. Corporate Finance Limited, 4 Broadgate, London EC2M 7LE.

Bejam shareholders who are in any doubt as to how to fill in the Forms of Acceptance or have other queries, should contact Lloyds Bank Pic, Registrar's Department, Goring-by-Sea, Worthing, West Sussex, BN12 6DA (Telephone 0903 902541).

Completed Forms of Acceptance should be sent so as to be received by Lloyds Bank Pic, Registrar's Department, Goring-by-Sea, Worthing, West Sussex BN12 6DA, or delivered by hand or sent to Lloyds Bank Pic, Registrar's Department, Issue Section, Pic. Box 1000, 11 Bishopgate, London EC2N 3LB.



## PUBLIC WORKS LOAN BOARD RATES Over 1 up to 2 Over 2 up to 3 I.G INDEX LTD, 9-11 GROSVENOR GARDENS. LONDON SW1W OBD Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO FI 30 FTSE 100 WALL STREET Dec. 1423/1432 N/C Dec. 1756/1766 +6 Dec. 2138/2146 +4 Mar. 1440/1449 -3 Mar. 1776/1786 +8 Mar. 2158/2170 +3

Prices taken at 5pm and change is from previous close at 9pm

### UK COMPANY NEWS

## MMC studies effects of a Hillsdown bid for Pittard

THE MONOPOLIES and Mergers Commission is to consider the potential implications of an offer by Hillsdown Holdings, food, furniture and prop-erty group, for Pittard Garnar,

leather group.

The decision to have the MMC look at the effects of any suchoffer has come, effectively, at Hillsdown's request. However, the company stressed that it has not decided yet whether it wishes to bid for Pittard, even if this were per-

Already, a £41m offer for Pittard by Strong & Fisher, a rival leather group, is being exam-ined by the MMC. In this case, the grounds were given as the "possible effects on competithe production of clothing leather from sheepskins".

Since then, Hillsdown —

which owns a 16.6 per cent stake in Pittard as a result of

its earlier bid for the former Garnar Booth group, and which has leather interests of its own - has asked the Secretary of State for Trade and Industry whether he would refer any Hillsdown offer for Pittard, or even any increase in its stake.

Yesterday, announcing the decision to refer an examination of this alternative bid possibility to the MMC, the Secretary of State said that there were "possible effects on competition in sheepskin fellmon-gering, particularly in Scot-land" – somewhat narrower grounds than those cited in the Strong & Fisher reference. While the MMC inquiry is

going on, Hillsdown will not be able to acquire any more Pittard shares, or exercise more than 15 per cent of Pittard's voting rights. It said yesterday that it intended to co-operate fully

with the investigation, and hoped that the current uncertainty surrounding the UK leather industry could be settled as soon as possible". The MMC has been asked to report within three months. Yesterday, Pittard said that

it was very pleased with the decision, and believed that there was a case to be answered. Its shares were steady at 195p. Chemring

Chemring Group increased pre-tax profits by £406,000 to £4.26m at the year ended Sep-tember 30 1988. Turnover rose to £22.1m (£21.5m) and after tax of £1.6m (£1.4m) earnings were 69.2p (62p) on a nil distribution basis. The final dividend is raised to 14p (12p) making 21.5p (18.6p).

## Halma rises over £5m

A 31 per cent improvement in pre-tax profits was announced by Halma for the 26 weeks to October 31. On turnover 20 per cent ahead at £28.16m against £23.39m, taxable profits rose from £3.88m to £5.09m.

The group, which makes safety systems and environmental control and security equipment, is paying an increased interim dividend of 0.816p (0.628p). Earnings per 10p share moved up to 5.33p

Mr David Barber, chairman, maintained his confidence in the group's "outstanding long-term growth prospects". He made special mention of the "excellent performances" by Apollo, Volumatic and Wilkinson & Simpson.

The group's June acquisi-tions, American Tech Manu-facturing, Ellis (Colchester) and Fortess Security Pty ali traded in line with expecta-

### Eve advances in first half

Eve Group, USM-quoted contracting, plant hire and property development company, lifted taxable profits from £1.48m to £1.79m in the six months to end-September. Turnover rose 14 per cent to

Mr Roger Ames, chairman, said that work-in-hand for the contracting divisions was at record levels.

Earnings per share were 12.4p (10.3p) and the interim dividend is raised to 2p (1.5p).

INVESTMENT in kiln

technology at the Sedgley works resulted in higher prices and margins and helped Baggeridge Brick to announce pretax profits 73 per cent ahead at \$7.5470 in the search are \$2.5470.

£7.54m in the year to end-Sep-

Mr Peter Ward, chairman, said demand was high through-out the period and profits

increased at all the group's fac-

developments and a healthy

increase in rental income, Ford Sellar Morris Properties turned

in a profit of £6.84m in the half

In the 15 months ended April

year ended October 31 1988.

## Doctus 68% ahead to £1.8m

The commissioning early posed a 1-for-1 scrip issue.

DOCTUS, the management consultancy which last year reversed into the ailing Smith Whitworth textile machinery group, yesterday unveiled taxable profits 68 per cent higher at £1.81m for the year ended September 30 1988. The comparisons are restated for an 18-

month period.

The advance from £1.08m was posted on turnover of £43.89m (£45.65m). Operating profits rose to £2.32m (£2.1m), while losses from discontinued operations declined to £119,000, against £475,000 last time.

next year of a new factory at

Waresley would increase sub-stantially the availability of

bricks from the group to hous-

ing and other markets, he said.

cent to £24.96m (£16.99m). After tax of £2.65m (£1.51m),

earnings per share rose to 24.82p (14.22p).

dend of 3.75p makes 5p (3.25p)

Midway boost for Ford Sellar Morris

pany made £3.5m on turnover

of £16.85m. Earnings were-10.49p (8.42p) and the interim dividend is 1.5p (1p).

A recommended final divi-

Turnover expanded 47 per

Baggeridge in 73% growth

said the results "provide a very strong financial base for the company's future growth." He said the group intended to build the business into a leading international profit

improvement services group.
Earnings per 5p share
advanced to 10.28p (4.51p), and
the proposed final dividend of 1.5p makes 2p (0.25p)

Mr Ward also announced the outcome of the recent revalua-tion of factory site land and buildings as well as some of the group's clay lands which resulted in a surplus over book value of \$6.57m

Baggeridge would again seek shareholders permission to

purchase more of its own shares, he added. Last year,

the group bought 300,000 of its

Development profits repre

sented 61 per cent of operating

profit, with investment income, including interest receivable, contributing over

value of £6.37m.

Termination and closure costs relating to the disposal of the Smith Whitworth companies and assets were taken below the line as an extraordi-

Mr Brian Blake, chairman, nary debit of £224,000 (£85,000). The DMC management consultancy division had shown a sharp profits increase

Doctus yesterday also announced the purchase of the MSN Group (Management Support Network) for a maximun consideration of £1m.

### Kleen-e-ze slips

The expanded Kleen-e-ze Holdings group lifted its sales by 32 per cent to £43m in the year ended September 2 1988, and profits were marginally ahead at £2.11m, against

However, exceptional charges of £391,000 pull this year's pre-tax figure down to

Before such items, earnings were 26.21p (26.8p) and the annual dividend is raised from 6p to 8.47p — the actual total is 12p for 17 months.

### Titon up 45%

Titon Holdings, window ventilator and fastening supplier, finished the year ended September 30 1988 with a pre-tax profit of £1.37m, a 44.6 per cent advance over the previous

The company, which came to the USM at the beginning of from earnings of 8.47p (6.29p). Mr John Anderson, chairman, said trading had been encouraging throughout the group, and turnover rose 21 per cent to £7.4m (£6.1m).

### River Plate

River Plate and General, the split level investment trust, continues to nudge up its stake in TR Australia, part of the troubled Touche Remnant sta ble of trusts. It announced that it had purchased a further 100,000 shares, taking its total holding to 9.82m shares or 29.95 per cent.

The company remains tight-lipped about its inten-tions, saying only that it is prepared to be aggressive if neces

## nary profit of £2.8m, mainly on the sale of the Review Mens-**Atlantic Computers US expansion**

ATLANTIC Computers, the computer leasing and services company which is now part of British & Commonwealth Holdbritish & Commonwealth Hold-ings, has acquired two US-based leasing companies - Prin-ceton Computers in New Jer-sey and G. S. Computer in Cal-

ifornia. No purchase price has been disclosed, but the combined

figure is understood to be "around" £11m.

The sum will be paid in cash, with part of the consideration deferred one year and depen-dent on profit performance.

The companies in question are estimated to have 1988 revenues of \$70m and \$30m respectively, and combined pre-tax profits in 1987 were \$4.47m. Princeton specialises in leas-ing IBM and DEC computer systems and telecommunica tions equipment, while GS Computer leases large computer systems to clients in

Southern California.

Atlantic says that it now expects its US company to generate revenues of \$300m in

## Be there when the global market wakes up.

The global market starts its day at the opening bell on the Tokyo Stock Exchange (TSE). Capital is put in motion. Opportunities emerge. And trends develop - trends that later the same day might influence markets in Europe, New York and elsewhere.

As from today DB Capital Markets (Asia) Ltd., the Tokyo investment banking arm of the Deutsche Bank Group, is in the thick

of the action on Japanese markets. As a full-service member of the TSE, its analysts, traders and market-makers participate from the opening bell.

Taking advantage of opportunities firsthand for its customers. And starting the day for the Deutsche Bank Group's global investment banking network.

When the global market wakes up, be there with DB Capital Markets (Asia) Ltd.

## **Deutsche Bank Group**



Deutsche Bank AG, Head Office, Taunusanlage 12, D-6000 Frankfurt/Main, Tel.: (69) 7150-0 DB Capital Markets (Asia) Limited, Tokyo Branch, ARK Mori Building, 12-32, Akasaka. 1-chome, Minato-ku, Tokyo 107, Tel.: (3) 589-1986

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## erick out dis A service of the serv

### ware, a supplier of paper plates and napkins and the largest of the two operations to be sold. In 1986, Scott, which is based in the US, bought out Bowater's 50 per cent stake in Bowater Scott UK, which makes Andrex toilet paper and Scot-

## Managers buy Bunzl arm By Andrew Hill BUNZL PULP & Paper (Sales), the paper trading subsidiary of Bunzl, distribution and packag-

ing group, is to be sold to its management for a total of £22m, including debt.

Bunzi has increasingly been concentrating on the distribu-tion and stocking of so-called "fine paper" for the printing and publishing industries,

moving away from its paper The business is to be bought

by Meteor Holdings, a com-

pany formed by the subsidiary's management. Meteor's equity is syndicated by 3i, held by 3i, Hill Samuel, and CIN, and funded by National West minster Bank. Bunzl is sup-porting Meteor with a £3.5m

Combined sales of Bunzl

the business, and assuming subsidiaries' borrowings.

Pulp & Paper (Sales), and the

11 other companies being sold to Meteor were £118m in 1987. Meteor is paying £6.5m cash

### DIVIDENDS ANNOUNCED Date of payment payment year Baggeridge Brick... BR Building 3.25 3.75 2 Feb 15 3 6.5 10 2.555 4.2 4.25 12 2.555 0.25 1.5 Feb 27 14.5 18.6 21.5 6.305 0.25★ 6 9 3.6° Mar 30 2t 4 1.55 1.636 2.1 1.6 6.5 Smith § ... Feb 13 2.9 2.8 2† 2† Midsummer Leis Moorgate inv Tat. Polly Peck Intl 1.9

4.25 9.6 Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. 10n capital increased by rights and/or acquisition issues. §USM stock. §Unquoted stock. ¶Third rights and/or acquisition option. rights and/or acquisition issues. 905M Stock. 980nquoted stock. 97hird market. \$Carries scrip option. \$Second interim dividend for 16 month period to December 31. \$Special dividend of 10p already declared. \$ period to December 31. \$Special dividend of 0.68p also declared. \$For 18 months. \$ For 15

Feb 28

0.1



## Walker defends recent acquisitions

By David Waller

MR GEORGE WALKER, chairman of Brent Walker leisure group, yesterday broke his silence on his company's recent, controversial acquisitions of Lonrho's European drinks business and Ellerman Holdings, the pubs, brewing and wine businesses belonging to the enigmatic Barclay

brothers. The acquisitions - which came to a combined total of around \$500m, including debt
- attracted strong criticism attracted strong criticism from City analysts who thought that the company had paid far too much for a big move into a business area of which it had only limited experience. The shares have sunk from from 379p on the day that the first deal was announced to 316p, capitalising the company at 5279m on a fully diluted basis.

In an interview with the in an interview with the Financial Times yesterday, Mr Walker claimed that the acqui-sitions were part of a carefully planned move that would lead to earnings enhancement in 1989 and a general improve-

P Bulmer yesterday announc-

ing pre-tax profits of £6.2m for

the six months to October 28, a

19 per cent drop on the same

The share price closed 10p down at 142p. Bulmer announced in July that it

intended investing signifi-

cantly higher sums in advertis-ing its cider brands and this

could result in a short term fall in cider profits.

Mr Brian Nelson, managing director, yesterday warned

that increased marketing support for the cider brands would continue during the second half, "We anticipate improved

trading profits from all our other activities but these will not compensate for the lower result from cider and fruit

juices which, together with the

high interest rates, will mean lower earnings for the full

Turnover, at 296.8m (£86.8m)

yesterday announced the planned disposal of two more

underperforming subsidiaries as part of its policy of concen-trating on its core packaging

and industrial products busi-

The company would not reveal the actual price the buy-

ers will pay for the subsidiaries, but the sales should

realise well in excess of £10m

Scott Paper, the biggest maker of sanitary tissue in the

world, is to buy Cross Paper-

Two Bowater disposals

BOWATER INDUSTRIES ties tissues.

year." he said.

By Andrew Hill

By Lisa Wood

period last year.

Advertising spend leaves

A DRIVE for increased market share in the difficult cider market was the main reason for H reaso

Bulmer flat at £6.2m

ment in the quality of the group's profits.
"In one fell swoop, we

become an international trader rather than just a small independent leisure group," he

Moreover, he claimed that the company could dramatic-ally reduce its gearing which will stand at between 125 and 140 per cent when the deals are completed - by raising £300m from the sale of

selected assets. Mr Walker made a number of specific claims:

 The £2.2m pre-tax profit made by the Lonrho businesses in the year to September, for which Brent Walker is to pay \$180m, is entirely unrepresentative. Adding back interest on the debt to be retained by Lonrho, the historical profit would be \$7m. current year profits are running at 40 per cent above last year, suggesting a pre-tax profit of £10m for 1989. Mr Walker conceded that the price still looked extremely

high, but he pointed to the

asset value of the businesses

cider and fruit juices, while

wines, spirits and other drinks contributed £1.4m (£1.2m).

Mr Nelson said the reduction of about £2m in operating prof-its from the cider operations

was mainly attributable to

increased marketing expendi-ture. The company has

launched Strongbow LA, a low

alcohol cider brand, as well as promoting its main Strongbow

The cider market has been in decline over the past three years and Bulmer, with about

45 per cent of the market, is

increasing its market share although volumes have fallen.

In July, Bulmer bought Symonds Cider from Greenall Whitley, and this purchase was the main factor behind

£1.16m (£875,000). Bulmer said its wines, spirits

and soft drinks division contin-

Mr Michael Hartnall, Bowa-

ter's finance director, said yes-terday: "It is harder for that business to make money now

supermarkets' expansion in the field." much weaker thanks to the

Bowater is also planning to sell the international freight-forwarding division of its freight services subsidiary to the Harper Group, a US freight

We do not want our portio-

lio littered with underperform-ing assets," said Mr Hartnall. The freight-forwarding divi-

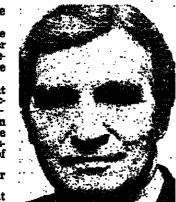
sion being sold has net annual sales of about £50m and net

assets of £3m or £4m. Cross

makes annual operating profits

of about £1m on sales of £20m.

sed interest charges of



George Walker: Acquisitions were a carefully planned move

being acquired. Whyte & Mackay's whisky stocks — not included in the £45m book value of the businesses when acquired - had been valued at £75m. More importantly, he disclosed yesterday that the four French chateaux had been professionally valued by Weatherall Green Smith at £90m, well above the £75m set upon it by Lonrho. If sold at this price, Brent Walker's out-lay would be halved. • Synergies between the Ellerman businesses - which include the Cameron and Tolle-mache breweries - and Brent

Walker's existing activities

would generate enough of an improvement on Ellerman's £12.9m operating profit in 1987 to cover the interest costs arising on £235m purchase consideration of the deal. Debt taken on, which is to be between £84m and £100m, is to be refin-anced at 10 per cent.

"It would be possible to

realise £300m from asset sales in the next three months, without having any impact on the group's core businesses." He said that he had received offers for the company's 12 casinos as a group and individually, but denied that he was a forced seller at the insistence of the Gaming Board, Brent Walker's 50 per cent stake in the Trocadero centre could fetch £80m, he said; some £60-£70m could be raised from the sale of the freehold property at 45 Park Lane and £90m from the chateaux. The sale of 100 London pubs bought as part of the acquisi-tion of 386 pubs from Grand Metropolitan could fetch over

To date, analysts have had only limited briefings on the latest deals, and are awaiting a full explanation at the company's Extraordinary General Meeting, scheduled for December 28. at which shareholders will be asked to approve the transactions.

## **Bejam gains** injunction on logo use by Iceland

until 2pm today, when the sub-stantive issue will be heard. The document sent by Iceland

ber 21, but could be extended for another eight days. Bejam's share price, at 153p is well below the level of both Iceland's all-share offer, cur-

## Caffyns up to £1.5m

Caffyns' pre-tax profits were £1.5m in the six months to September 30. Earnings worked through at 42.1p (32.1p). Interim dividend is 5p (4.2p).

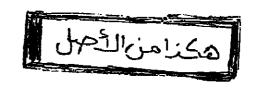
By Philip Coggan

BEJAM, frozen foods retailer, yesterday obtained an injunc-tion in the High Court against the use of its corporate logo on document circulated by Iceland Frozen Foods, which is making a £238m bid for Bejam. The injunction is in place

includes a claim that Bejam's current year sales are 5 per cent lower, in volume terms, than in the previous year. Bejam is understood to dispute this estimate, but, under Takeover Panel rules, cannot release financial information at this stage of the bid. Iceland's offer is due to close on Decem-

rently worth 188p, or its partial

### cash offer, worth 1810.



NOTICE TO THE HOLDERS OF

## New Zealand Breweries Finance B.V.

15%% Guaranteed Bonds Due March 1991 (the "Bonds")

NOTICE IS HEREBY GIVEN, pursuant to Condition (tb) of the ferms and Conditions of the above Bonds, of the commencement of the period during which holders of the Bonds may exercise the option to have Bonds redeemed by New Zealand Breweries Finance B.V. (the "Company") at par on the 15th day of March, 1989.

To exercise the option, holders of the Bonds shall deposit Bonds to be redeemed together with all unmatured Coupons appertaining thereto with the Fiscal Agent or any of the Paving Agents at the addresses listed below on or after the 15th day of January, 1989 but no later than the 15th day of February, 1989. Any Bond so deposited may not be withdrawn without the prior consent of the Company. consent of the Company.

### PAYING AGENTS

Banque Gutzwiller, Kurz, Bungener S.A. 17, Rue Boyy-Lysberg CH 1204, Geneva

Krediethank S.A. Luxembourgeoise 47 Boulevard Royal

Bank of New Zealand 80 Queen Street Auckland

Dated: 15 December 1988

Morgan Guaranty Trust Company of New York Morgan Rouse London EC2R 7 VE Morgan Guaranty Trust Company of New York Avenue des Arts 35

The National Bank of New Zealand Limited 170-186 Featherston Street

### FISCAL AGENT

Morgan Guaranty Trust Company of New York Corporate Trust Departmen 30 West Broadway

MORGAN GUARANTY TRUST COMPANY

# The Royal Bank of Scotland Group plc

The Royal Bank of Scotland

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from over 840 branches throughout

the UK and overseas



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development capital,



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hire purchase, contract hire



Investment

DIRECT LINE INSURANCE

Insurance underwriting

covering motor, home

# PROFITS EXCEED £300m FOR THE FIRST TIME



ies, chairman, The Royal Bank of Scotland Group plo The year to 30th September 1988 has been one of record growth for the Group, with profits before tax exceeding £300 million for the first time. Our objective is to remain an independent group, offering an increasing variety of services and possessing a unique blend of cultures and skills. We intend not merely to sustain this strong performance but to improve upon it.

The acquisition of Citizens Financial Group in the USA and our

### tional clearing bank to embrace merchant banking, venture and development capital, stockbroking, instalment credit, leasing, factoring, credit card opera-

**BROADENING OUR GEOGRAPHIC HORIZONS** 

firmly thirled to our roots with our head office in Edinburgh. WE CAN BEST ACHIEVE REWARDS AS A GROUP Our subsidiary divisions operate with a substantial degree of

alliance with Banco Santander Group of Spain will broaden our geographic

horizons dramatically and strengthen our position as an international financial

services group. The Group's interests today extend well beyond those of a tradi-

tions, travel services, insurance and investment management. The Group's

representation extends to the financial markets of the world but we remain

towards overall strategic objectives. Each division is successful, but it is collectively that optimum development can be achieved and it is as a Group that we can best achieve rewards for our shareholders. PERFORMANCE AND GROWTH

increase of 57% on last year. Earnings per share are at an all-time high of 67.1p

creasingly international organisation. Citizens Financial Group will open our

Record profits before taxation of £309.2 million were achieved, an

We are extending our global representation and are seen as an in-

autonomy with the Group board harnessing their talents and channelling them

### links with US markets, while Banco Santander Group will give us entry to Spain, Germany and Belgium, and soon Gibraltar. The two Groups are also looking further into Europe and into the Far East, where the Royal Bank is already

DIVIDENDS The directors recommend a final dividend on the ordinary shares of 9.7p, giving a total for the year of 15.0p per share (1987 - 12.7p). This represents an increase of 18% over the previous year and reflects our board's policy that

## our shareholders should continue to benefit from the Group's achievements.

and 120% greater than four years ago.

**ECONOMIC DEVELOPMENTS** The world economy has grown well in what could have been a

reaching a peak of 7% this summer. This has brought a rise in inflation, a deterioration in our balance of payments, and progressive interest rate increases. We hope demand trends can be slowed down to permit a more

 modest but sustainable growth. Looking ahead, the advent of the single European market in 1992 and a reduction in oil earnings point to a need for further improvement in UK

In its first year, the Group Community Fund subscribed £180,000

### to deserving causes in job creation, the national heritage and the environment, including conservation groups. We believe it is incumbent on us to participate

KEY FIGURES

Total assets

Profit before taxation

productivity to match our neighbours.

PARTICIPATION IN THE COMMUNITY

fully in the community and will continue to identify and assist deserving projects. Our goal is prudent growth, development and success to ensure the Group's continuing independence, with automation and technology assuming

increasing importance. We will follow our traditional approach of prudent and careful appraisal of any new development or opportunity, while still maintaining flexibility. The wide variety of our markets presents both challenges and opportunities. We remain confident in the Group's strengths, its adaptability to meet these challenges and its ability to succeed in the years ahead.

Year ended

£309.2m

15.0p

£21,659.9m

**30 Sept, 1988** 30 Sept, 1987

Year ended

£197.2m

£19,119.2m

% Change

57

13

18

### Dividends per 25p ordinary share

Princes Street, Edinburgh.

**ANNUAL GENERAL MEETING** The annual general meeting of The Royal Bank of Scotland Group pic will be held on Thursday, 12th January 1989 at 12 noon at the Caledonian Hotel,

### ANNUAL REPORT AND ACCOUNTS For a copy of the annual report and accounts, please complete this form and send it to the Secretary, The Royal Bank of Scotland Group plc, 42 St Andrew Square, Edinburgh EH2 2YE.



under way, Hamersley's com-retitors refused to comment on increase would mean that the

Two years ago, when there lian dollar against the US were widespread allegations of currency, in which iron ore

an iron ore producers cartel, contracts are denominated.

By Tim Dickson in Brussels

THE SPANISH Agriculture Minister, Mr Carlos Romero, provided the main excitement of yesterday's European Com-munity Farm Council when he stormed out of the meeting in protest at a remark from his Italian counterpart.

His abrupt departure is understood to have happened after a critical comment about Mr Romero's attempt to register a protest about African swine fever.
The miffed Mediterraneans

caused the temporary suspen-sion of yesterday's proceedings on the third day of a council which after the Spanish Minis-ter's return last night was still struggling to resolve a number of key political issues. Earlier, much of the time

had been spent discussing the more minor items on the agenda - help for smaller cereal producers, the workings of the so-called extensification scheme for encouraging less intensive production methods, and the Commission's controversial proposal for an "incorporation premium" to encourage animal feed manufacturers to use more domestically grown cereals in their prod-

Last night Mr Yannis Pottakis, the Greek Agriculture Minister and chairman of the council, was expected to make a major effort to get agree-ment on the key proposals for reforming the beef sector. The signs early yesterday were that member states had responded positively, if cautiously, to the Commission's

Another delicate issue was the level of next year's lamb and butter imports from New Zealand - the subject of a pro-visional deal struck between the European Commission and the Wellington Government.

Following surprisingly strong protests from France, Ireland and the southern states of the community, the

## King cattle rules in Botswana

Nicholas Woodsworth reports from a country where wealth is measured on the hoof

T IS an adage that even the newest of business hands in southern Africa soon get to know: never try to make an appointment for a Friday afternoon in Gaborone.

The capital of Botswana may be a bustling commercial cen-tre most of the week, and its inhabitants energetic businessmen, bankers, and government officials. But by Friday after-noon many of these same Gaboronians are already slipping away into the vast surrounding plains, where, until the following Monday morning, they live equally busy second

lives as rural cattlemen.
Botswana today has the fast-est-growing economy on the African continent. It earns 85 per cent of its export wealth from diamonds, nickel, and copper, and now ranks as the third largest diamond producer in the world. But long before diamonds were discovered following independence in 1966, it was a country where wealth was measured in cattle. And, to a large extent, it still is.
One study indicates that of
all the candidates to the

National Assembly in Botswana's third general election, 90 per cent were cattle owners. while half possessed large herds of 100 head or more. With three times as many cattle as people in the country, the animal remains a national

ert, and all of it is subject to accounting for 26 per cent of periodic drought, which effec-tively precludes non-irrigated agriculture and makes cattle raising a risky business. Nonetheless, after mining, the cattle trade remains Botswan-

a's biggest export earner. The country is now emerging from a severe 7-year

third from 3m to 2m head. Numbers have risen again to 2.3m, but it is estimated that pre-drought levels will not be

restored for two more years. For the Botswana Meat Commission, responsible for the country's beef exports, the rise of cattle mortality rates - up to 28 per cent in 1986 - has meant a drastic reduction in the number of animals pro-cessed in its abbatoir at Lobatse. In 1987 only 145,000 cattle were slaughtered in Botswana, compared with 239,000 in 1984.

export remains a profitable business. Botswana, as a signa-tory to the Lome Convention and a country that since 1980 has successfully controlled on foot-and-mouth disease, has access to EC markets, where beef prices are about double those on the world market. Botswana has the right to send 19,000 tonnes of beef anually with a 90 per cent levy abatement - a quota some competitors see as a disguised and unfair form of aid.

Because of the drought the meat commission has been able to provide only 70 per cent of its EC quota in recent years. Nevertheless, maintains Mr Lego Serema, its general marketing manager, Botswana beef, because of its lean, grassfed qualities, remains highly Botswana is not ideal cattle country. Two-thirds of its terricial buyers in Europe. The UK tory is covered by the Kalahari remains the biggest customer. exports, while the EC overall

new ideas for installing a new "safety net" to the interven-tion system, and for modifying the terms under which male animals would receive the newly increased special pre-

chances of an agreement this week were starting to look

### Wheat crop record possible next year By Bridget Bloom, Agriculture Correspondent

WHEAT OUTPUT could be substantially higher in 1989 than it has been this year, pos-sibly even exceeding the record 537m tonnes harvest of 1986, the International Wheat Council believes.

In its latest market report the IWC stresses that this year's North American drought underlines the need for extreme caution in forecasting the level of wheat production next year.

But it believes that, given favourable weather throughout the northern hemisphere growthe northern hemisphere growing season, next year's output could rise to nearly 550m tonnes, compared with 500m tonnes this year. One major reason for the increase will be the reduction in the requirement for US set-aside of arable land, from 27.5 per cent to only loper cent of the wheat acreage next year.

age next year.

A crop of 550m tonnes would just exceed world wheat consumption, currently projected at 545m tonnes compared with 540m tonnes this year. World trade could amount to

World carry-over stocks at the end of 1988-89 are forecast to fall by 37m tonnes to 98m tonnes. The close balance between production and consumption means stocks could either be marginally reduced or increased next year, the

In a report on Feed Grains, published today, the Economist intelligence Unit forecasts a slight decline in the volume of world trade in feed grains over the next five years from the present level of 34m tonnes.

One key element in the forecast is the belief that the

Soviet will be able to do with-out feed grain imports by 1993. it imported 18m tonnes a year on average in 1979to 1981 and 12m tonnes a year in 1985 to 1987. The study argues that planned reforms will bring about more efficient use of grain and an increase in production so that in normal years imports will not be nec-

essary.

Largely thanks to increased imports by China, developing countries imports of feedgrains are expected to account for 62 per cent of world trade in 1993, up from 45 per cent in 1985-6 and 29 per cent in 1979-81 The IWC is facing a sharp increase in rent when the lease on its West London headquar ters expires at the end of next year. Delegates at this week's six-monthly council session are

FeedGrains to 1993: The Challenge of New Markets. EIU. London £130

examining various options,

including a move away from

## CRA wins 15% iron ore price rise

By Chris Sherwell in Sydney

CRA, THE Australian mining group which is 49 per cent owned by RTZ of the UK, yes-terday became the first of the major Australian iron ore producers to settle pricing terms for contracts to supply Japanese steel makers in the

year beginning April 1969. CRA's Perth-based sub-sidiary, Hamersley Iron, said it settled, although Hamersley said yesterday its market share had negotiated an average 15 per cent price increase - the biggest for Australian iron ore since 1982. The price of lumps will rise 17.4 per cent, and of fines (crushed ore) by 13 per cent, both in US dollar terms. consolidating its position. The arrangement is subject to approval by the Australian

With other negotiations still Talks continue on PNG gold projects THE RECENT disruption at its August, three years after Bougainville copper mine in Papua New Guinea has not deterred CRA from plans to exploratory drilling began. CRA's aims were disclosed in

proceed with two major gold projects in the country, Chris Sherwell writes. The company is negotiating with the Port Moresby Govern-

ment for:

• A special mining lease to mine gold-bearing colluvial material near Mount Kare, in the country's highlands. CRA first located the prospect in 1986, but it has since become the cream of a frantic gold rush. the scene of a frantic gold rush by local inhabitants.

• A mining development

agreement to mine the Hidden Valley gold deposit south of Valley gold deposit south of the nearby valley.

the town of Wau. Evaluation of the ore hody was completed in Porgera, one of Papua New

its latest internal gazette, published at the same time as one of its key executives was expressing deep concern to the Papua New Guinea Govern-

and explosions which were then sabotaging production at Bougainville Copper. The company is known to have grown deeply anxious about the gold rush at Mount Kare, where for the past few months local people have been finding large nuggets among the muddy material which has slipped from the mountain into

ment over the arson attacks

Government and it is assumed

that Canberra will await other

settlements by Australian

producers, like Mt Newman

Mining (part of BHP) and Robe

River (part of North Broken Hill), before pronouncing its

Volumes are also still to be

would be a minimum of 16 per

cent. Last year it negotiated a

14 per cent share which.

because of strong demand from

Japan, will end up at 16 per cent. The new contracts therefore mean the company is

Guinea's biggest gold finds, the valley's gold-bearing colluvial material is said to amount to am tonnes, with grades in the three to five grams per tonne range. CRA wants to mine this from Brisbane.
MIM said Highlands, as oper material on a small scale ini-tially, and to use the results for later full-scale production at a

yesterday's announcement.

Hamersley suffered by being the last to settle terms, while

last year it was accused of

first and accepting a price

Regarding its latest deal, Hamersley said the price rise was achieved in the face of

strong competition from Brazil,

India and other overseas ore

suppliers and despite pressure

from Japan for much lower

jumping the gun by settling increase.

The Hidden Valley find is smaller than Porgera, and described by CRA as a medium-tonnage, low-grade deposit which will produce 70 tonnes of gold and 700 tonnes of silver. The open-pit mine would take two years to build at a cost of around A\$200m, and would operate for a ten-

rate of up to im tonnes per

year period.

• Highlands Gold, a wholly-

owned subsidiary of MIM Holdings, has signed a joint venture agreement with City Resources to earn a 51 per cent interest in a Papua New Guinea prospecting authority, Reuter reports

recent strength of the Austra-

would be more than offset

Australian iron ore export

Overall, Australia remains

the leading supplier of iron ore

to the Japanese and other

markets. Currently the iron

ore-rich Pilbara region of West-

ern Australia accounts for nearly ten per cent of world iron ore output, and supplies almost half of Japan's import

revenues were also certain to

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ator, had begun initial gold exploration at the site on Basilaki Island in Milne Bay Province, at the eastern tip of

the PNG mainland.
Earlier this week it announced Highlands Gold's acquisition of eight other prospecting authorities in PNG.

The subsidiary holds all MIM group assets in Papua New Guinea, including a one-third

## share in the Porgera gold Jamaican

to reopen KAISER ALUMINUM and Chemical of the US has taken a controlling interest in Jamaica's largest bauxite refinery which has been closed for the past three years, and will reopen the plant in March, Canute James writes in Kings-

bauxite refinery

The refinery, Alumina Partners of Jamaica, was jointly owned by Kaiser and Reynolds Metals, also of the US. Reynold's assets have been split by Kaiser and Hydro Aluminium of Norway.

There was no indication of

how much the two companies had paid Reynolds for its

The plant, which has a rated capacity of 1.2m tonnes a year, was closed in August, 1985, after Kaiser and Reynolds said there was a glut of alumina The annoucement of a reopening follows protracted negotiations between the Jamaican Government and Kaiser.

Mr Steve Hutchcraft, presi dent of Kaiser Aluminum, said the plant will produce nearly im tonnes of alumina per year.

For large-scale farmers who have managed to maintain their herds, however, cattle

takes 70 per cent. Because the Botswana pula made large foreign exchange gains against European currencies last year (when more than \$50m worth of Botswana beef was purchased by the EC),

significant producer price increase, making the year a profitable one.

There have been growing accusations in recent years, however, that such profit has been created at the expense of the population at large and reserved to a small minority of large-scale cattle ranchers. Cattle ownership, according

to critics, is unequally distrib-uted. Just 5 per cent of Bot-swana's 50,000 ranchers possess half the national herd, while 360 families own the bulk of the country's largescale commercial operations.

Almost half the population owns no cattle at all.

The industry is subsidised at considerable loss. Although it underwrites the cost of veterinary and vaccination services, emergency fodder, and costly disease cordon fencing, the Government fails to impose compensatory levels of taxation on ranchers.

Critics say cattle industry policies designed by politicians and government administrators use public money to fund the lucrative activites of a privileged minority of which they are part. The Government, however, insists that the advantages of job generation, given the country's lack of alternative employment out. alternative employment, out-

weigh the costs.
One certain loser is the fragile environment, which is seriously threatened by over-grazing. The Government says that it is now encouraging quality rather than quantity, but that it can do little to legislate on herd numbers.

With herds coming back to full pre-drought levels and putting even more strain on the land, the Government's ability to see vested interest and environmental stability in coring from a severe 7-year ranchers who sold cattle to the drought. During that time the national herd was reduced by a per cent bonus as well as a long term prospects.

## AIDS cobalt threat challenged nal decline and that there

By Kenneth Gooding, Mining Correspondent

THE SPREAD of AIDS in Zaire through the physical metal or producers of cobalt, is "very unlikely to have any major impact on the world supply in the foreseeable future," according to Mr Euan Worthington, mining analyst at Warburg Securities, the London-based financial services group. and Zambia, the leading chemical powders.

But "we strong

He says that there are no share investments significantly geared to the cobalt price and that the only way of making leveraged investments is yorkton Securities, which suggested that the African copper belt mines were in termi-

This quoted the natural resources research group of

Warburg Securities points out, however, that land-based

might be a sharp price rise on the cobalt market in a few

cobalt reserves are sufficient for at least 100 year's supply while seabed sources are immense, particularly on the floor of the Pacific Ocean where redules contain short where nodules contain about 0.35 per cent of cobalt — com-parable with the average grade in Zairean-Zambian copper

## Tin case appeal judgement reserved

By Raymond Hughes, Law Courts Correspondent

resterday reserved on an appeal by Malaysian Mining Corporation against a High Court ruling that it must pay £12.26m to Kleinwort Benson, the London merchant bank, under a loan agreement. The case centred on "letters of comfort" given to the bank by the corporation in connec-

tion with a loan to its subsidiary, MMC Metals.

THE COURT of Appeal Last December Mr Justice the loan arrangements. Court that in 1985 - after the tin market collapsed in the wake of the failure of the International Tin Council's price support operation — MMC had broken its contract with the bank when it had made it clear that it was no longer its policy to ensure that MMC Metals was "at all times in a position to meet its liabilities" under

MMC challenged that ruling and also contended that Mr Justice Hirst had been wrong to hold that the comfort letters constituted an undertaking by MMC that, so long as MMC Metals was under any liability to the bank, MMC 's policy was to ensure that its subsidiary was in a position to meet that

"Today the aluminium business is robust," he said.

### WORLD COMMODITIES PRICES

### **LONDON MARKETS** COPPER and zinc prices rose sharph

in morning trading on the LME tollowing Tuesday's fall on news of the end of the Peruvian minera' strike. But both metals failed to maintain yesterday's highs, three-month copper closing £22 up at £1,864.50 and three-month zinc adding \$29 to \$1,511 a tonne. Analysts said Tuesday's both metals failed to maintain a bonne. Analysis said fuesday's shake-out appeared to have removed major long positions in copper, and yesterday's rally seemed to have re-established the bull trend. The sound funamentals were further reinforced by news that Codelco had estimated Chilean copper output for 1988 at 15,000 tonnes below recent predictions. Meanwhile coffee prices continued to advance on the back of rea 198 ags

Crede oil (per barrel FOB)		+ 01 -
Dubel	\$12.60-2.75q	
Brent Blend	\$14.99-5.05q \$16.18-6.19q	
W,T.i. (1 pm est)	910' 10-0' ING	70.10
08 products (NWE prompt delivery per to	nne CIE	+ or -
Premium Gasoline Ges. Oil	\$171-174 \$148-149	+2
	\$89-71	72
Naphtha	\$134-136	+1
Petroleum Argus Estimetas	<u> </u>	_
Other		+ er-
Gold (per troy oz)-	\$420.6	
Silver (per tray oz)4	517c	
Platinum (per troy oz)	\$593.0	+2.25
Paliadium (per troy 02)	\$129,5	+1.0
Aluminium (free market)	\$2535	+80
Copper (US Producer)	163 <b>%-5</b> 64c	45
Lead (US Producer)	41 %c	
Nickel (free market)	710c	-10
Tin (European free market)	10.78-	-12.5 +0.06
Tin (Kuele Lumpur merket) Tin (Now York)	344.0c	T'U.U0
Zinc (Euro, Prod. Price)	\$1500	
Zinc (US Prime Western)	723c	
Cattle (live weight)†	115.21p	+2.89*
Calco (live worgmi) Sheep (dead weight)†	185.47p	9.44
Pigs (live weight)†	\$1.48p	+0.28*
ondon delly Sugar (raw)	\$281.8z	28
Fougou ganà andat (Apipa) Fougou ganà andat (Isaa)		-2.6
Tate and Lyle export price	\$270.0	-0.5
Barloy (English feed)	£112,76a	-1.25
Maize (US No. 3 yellow)	2131	-120
Mheet (US Derk Northern)	£119,5v	+0.5
Rubber (spot)	55.75p	-1.00
Rubber (Jen) <b>Y</b>		-1.00
Rubber (Feb) 🖤	63.25p	-1.00
Rubber (KL ASS No 1 Jan)		-4.0
Coconut oil (Philippines)	\$560z	-10
Palm Oil (Malaysian)§		-2.5
Copra (Philippines)§		-5
Soyabeana (US)	\$180.6q	
Cotton 'A' Index		-0.60
Noollops (64s Super)	615p	

strength in New York,	which rallic	ed in	Sep Nov	1125 1120	1113 1115	11 11
reaction to a report pu 1989/90 crop at 20m to			Turnovo	r:2816 (a)	053) lots of	5 %
against earlier estimat			Øe¢ 13:	Comp. (	ces (US contains 118.3)	
SPOT MARKETS			Everege	116.04 (1	115.7VJ	
Crede ell (per barrel FOB)		+ or -				
Dubel	\$12.60-2.75q		SUGAR	(S per to	nne)	
Brent Blend W.T.). (1 pm est)	\$14.99-5.05q \$16.18-6.19q		Raw	Close	Previous	Hiş
Oil products			Mer	262.40	262.80	25
(NWE prompt delivery per to	onne CIF)	+ or -	May Aug	254.20 246.00	252.80 244.40	25/ 24/
Premium Gasoline	\$171-174		Oct	240.00	239.60	24
Ges Oil Heavy Fusi Oil	\$148-149 :\$89-71	+2	Dec	237.00	235.60	23
Naphtha	\$134-136	+1	White	Close	Previous	Hk
Petroleum Argus Estimates	<u></u> _		Mar May	293.40 289.50	293.00 289.50	293 283
Other		+ er -	Aug	290.00	209-34	28
Gold (per troy ox)	\$420.6		Turnove	r. Raw 1	3365 (3967)	lot
Silver (per troy oz) P Pletinum (per troy oz)	517c 5593.0	+2.25	White 13	186 (1811)	).	_
Paliedium (per troy 02)	\$129.5	+1.0	Paris- V 1709. Au	Vhite (FF in 1709. (	r per boran Oct 1658, D	(e):  ec 1
Aluminium (free market)	\$2535	+80				-
Copper (US Producer)	163%-5646	45				
Lead (US Producer) Nickel (free market)	41 % c 710c	-10	LONDO	I STATE	EXCHANGE	i Ti
Tin (European free market)	24080	-12.5		en (89.7%		alis
Tin (Kusie Lumpur market)	19.76r 344.0c	+0.05			<del></del>	_
Tin (New York) Zinc (Euro, Prod. Price)	\$1500			rice \$ too		M
Zinc (US Prime Western)	72½c		2300 2400		179 103	19 14
Cattle (live weight)†	115.21p	+2.89*	2600		50	69
Sheep (dead weight)†	185.47p 81.46p	+0.28°	Coppey	Grade A	C	alis
Pigs (live weight)?			3000		307	25
London delly sugar (raw) London delly sugar (white)	\$281,8z \$299.2z	-2.8 -2.6	3200		173	17
Tate and Lyle export price		-0.5	3400		85	11
Barley (English feed)	£112,76q	-1.25				
Maize (US No. 3 yellow)	£131					
Wheat (US Dark Northern)	£119,5v	+0.5	WOOL		es in wool	
Rubber (spot)♥ Rubber (Jen)♥	55.75p 62.50p	-1,00 -1,00			etralia just :	
Rubber (Feb.) 🛡	63.25p	-1.00	บอกมาก	OCCUPYED	after price	es ha
Rubber (KL ASS No 1 Jan)	292.5m	4.0			ents of the moved from	
Coconut oil (Philippines)	\$560z	-10			949c on De	
Paim Oil (Malaysian)§ Copra (Philippines)§	\$397,5 \$380	-2.5 -5			elso dearer	
Soyabeana (US)	\$180.6g	~			nd for Øritis I sale. Cum	
Cotton "A" index	51.70c	-0.60	releve	nt as alw	ays. The po	Htte
Woollops (64s Super)	615p		New Z	ealand 🗪	specially er ere. So tar	Man .
2 a tonne unless otherwise			no ma	re than m	roderate co	veri
e-cents/lb. r-ringgit/kg. z-0e Mey, u-Mar. q-Jan. fMegt (	-		at the	iqwest po	isalble prici	8E Q
tatatoek prices. " change					t. Top quot at 625 per	
manage burners asset \$60		ar aller	040	480-		

COCO	£/tonne		•	LONDON	METAL I	EXCHA	MGE		Prices supplie	d by Amalgama	ted Metal Trad
	Close	Previous	High/Low		Close	7	Previous	High/Low	AM Offici	al Kerb close	Open Intere
ec	789	799	800 785	Abuminio	в, 99.7% р	urty (\$	per tonne)			Ring tu	mover 7,150 to
er ey d	821 829 834	828 834 840	831 813 833 820 838 828	Cash 3 months	2515-25 2435-8		2480-5 2400-5	2540/2538 2452/2420	2530-5 2445-7	2440-6	24,243 lots
<b>e</b> p	838	841	844 831	Alumintur	n,99.5% pa	afty (E	per (onne)			Ring tu	rnover 5,700 to
inc inc	864 876	885 · 875	867 \$55 880 682	Cash Dec. 21	1350-5 1330-5		1325-35 1305-10		1360-5 1340-2		6,205 lots
			f 10 tonnes is per tonne). Daily	Copper, G	rade A (E	per ton	ine)			Ring tur	nover 20,575 to
vice f	or Dec 13	1063.20 (1 1097.45 (110	065.97):10 day aver-	Cash 3 months	1885-90 1664-5		1848-68 1642-8	1923 1696/1660	1922-4 1697-8	1674-5	70,239 lets
				Silver (US	cents/fine	OUNCE	)			Fling to	armover 50,000
OFFE	£ £/tonne			Cash 3 months	613-6 626-9		611-4 625-8	811	611-2 • 624-6		471 lots
	Ciosa	Previous	High/Low	Leed (£ p	er tonne)					Ring turn	nover 12,400 to
en lar lav	1123 1129 1120	3770 1117 1109	1123 1114 1130 1118 1120 1108	Cash 3 months	402-3 392-3		396-8 386-7	409 398/389	406- <del>8</del> 397-8	392-3	11,171 lots
iy	1121	1109	1120 1112	Mickel (\$	per tonne)					Aling 1	turnover \$42 to
iov	1125 1120	1113 1115	1119 1115 1120 1115	Cash 3 months	15950-00 14650-70		15800-900 14500-50	16250/1590 14700/1450		14600-700	5,410 lots
		053) lots of	5 tonnes ents per pound) for	Zinc, Spe	ctal High G	rade (	per tonne)			Ring tu	mover 2,826 to
Jec 13		daily 118.3	8 (118.98); . 15 day	Gash 3 months	1580-6 1520-5		1535-45 1495-600	1580 1550	1580-2 1545-60	1530-5	1,670 lots
				Zinc (\$ pe	r tonne)					Pling turn	over 20,825 to
UQA	R (S per la	nne)	<del></del>	Cash 3 months	1580-3 1510-3		1540-5 1480-5	1580/1579 1530	1590-2 1527-30	1514-5	12,029 lota
)aw	Close	Previous	High/Low								
fer	262.40	262.80	264.00 280.00	POTATOR	S E/lonne				LONDON SU	LLICH EARKE	T
lay UD	254.20 246.00	252.80 244.40	254,20 252,00 245,80 242,80	<del></del>	Close P	revious	s High/Low		Gold (fine cz)	\$ price	£ equivalent
)ct	240.00	239.60	240.80 238.00	Feb	65.0	66.0			Close	420 la -420 la	2294-2294
ec_	237.00	235.60	238,00	Apr	91.D	93.5	\$3.0 90.5	i	Opening	4194-4204	2304-2304
/hite	Clase	Previous	High/Low_	May	105.8 1	09.3	107.5 105.0		Morning fix	419.60	230.676
lar lay ug	293.40 289.60 290.00	293.00 289.50	298.50 291.50 288.80 298.00 289.90 288.00	Turnover	743 (375)	lots of	40 tonnes.		Alternoon fix Day's high Day's low	420.00 421 1 <sub>2</sub> -422 418 1 <sub>4</sub> -418 1 <sub>4</sub>	229.00 <b>8</b>
umov			lots of 50 tonnes.	SOYABE	UN MEAL E	/lone		—			
	1356 (1011		ie): Mar 1724, May		Close P	revious	High/Low		Coins	\$ price	₹ equivalent
									Mandala - P		600 044

Hildin/	LOW		•							
	0 280.		POTATI	DES E/lon	ne		LONDO		JON HAR	ŒT
	0 252. 0 242.		<del></del>	Close	Previous	High/Low	Gold (fir			£ equivalent
	0 238.	00	Feb	65.0	66.0		Close	4	2014-42014	229 4-229 4
236,0	0		Apr	91.D	93.5	\$3.0 90.5	Opening		19 la -420 la	2304-2304
High/	Low		May	105.8	109.3	107.5 105.0	Morning	fix 4	19.60	230.576
203.5	0 291.	5n	Turnow	er 743 (37	75) lots of 4	O tonnes.	Alterno			229.008
	0 298			•	-,		Day's h Day's lo		21 ½-422 184-4184	
289.9	0 288	00	_				ORY O R		Marie & Control	•
Oper (	of 50	tonnes.	SOYAB	EAN MEA	L C/tonne					
		M, May		Close	Previous	High/Low	- Coine		price 33-438	€ equivalent
s 164	10, Ma	r 1640	Feb	161.00	160.00	161,00	— мирине Britanni		53-436 53-438	236-241 236-241
			Apr	163.00	182.00	163,00 162,00	US Eagl		33-438	296-241
			Jun	163.00	152.60	153.00 152.00	Angel	4	101 <sub>2</sub> -43\$1 <sub>2</sub>	23412-23712
=:	_	TOR	Aug	147.50		148,00 147.50	Krugem	and 43	20-(23	229-231
144	y war	TIME		134 (5)	B lots of 20	fritnes	New Se		3-100	54-54 <b>-</b> 4
is.	P	uts	121112	,	,		Old Sov		<del>-</del> 100	54-54%
Mar	Jan	Mar	•				Noble P	tet S	35.30 <b>-6</b> 05.15	328.75-332.16
195	10	82	FREIGH	תעינערו די	E8 \$10/Inde	x point	- -		. ——	
141 88	34 80	127 182		Ciose	Previous	High/Low	Silver &		fine oz	US cts equiv
			Dec	1532	1525	1533 1527	— Spot		7.20	613.50
	F	nez	. Lian	1548	1653	1580 1541	3 month		17.85	<b>\$27.45</b>
257	38	229	Apr	1588	1584	1599 1581	6 month 12 mont		59.00 30.20	641.90
176	103	344	Jul	1385	1391	1387 1385	14 DRAW	116 J	y,au	671.05
116	212	481	. 88	1522	1518					
			Tumoye	289 (24	49		CRUDE	OIL S/be	erre)	<del></del>
				•				Clo		aus High/Low
lces.	follow	end a		£/tonne		<del></del>	Feb	14.6		14.69 14.38
	c ago.		GRANIS				- Mar	14.4		14.45 14.26
	move		Wheet	Çlase	Previous	High/Low	_ IPÉ Inde	oc . 14.6	14.61	
	evel. 1		Jan	110.65	110.35	110.55 100.85	Turnove	r. 4877	(1617)	
	ents o		Mar	114.10	114.05	114.10 113.76	_			
	r 14. F uth Af		May	117.30	117-20	117.30 116.70				_
	uon Ai iethi		Jun	118.70	115.60	118.70 118.36	GAS OIL	. S/tono	,	
	101 HH		Nov	105.25	104.85	105.25 105.00		Close	Previous	41-40
	crisis		ŀ							High/Low
	5 risiq						Jan	144.50	143.50	144.50 142.25
	hes be		Barley	Close	Previous	High/Low	- Feb	141.25	140.50	140.75 139.25
	busin	etr		107.50	107.45	107.50 107.45	_ Mar Apr	131.00	136.50 131.25	136.50 134.75 131.50 129.75
on 1	ле 4/10 /X		Jan Mar	111.00	110.85	111.00 110.60	May	128.25	129.00	129.00 127.25
	kg. k		May	113.00	112-90	113.00 112.80	-jnu	125.75	127.00	128.50 125.50
	305		<u> </u>				- Jul	126.00	126.50	126.00 125.50
.,			Turnove	r: Wheat	1/2 (114) ,	Seriey 62 (191) .				4.400

### **US MARKETS** IN THE METALS, prices remaine

steady due mostly to weakness in the dollar, reports Drexel Burnham Lambert. Gold and silver futures were Copper and platinum prices posted the largest gains in moderate trading. The softs featured an active coffee market as prices rose over 450 points in the as prices rose over 450 points in the March contract. Massive speculative buying on news of lower Brazilian crop estimates helped the advance. Sugar and cocoa trading was featureless. In the grains, January soyabeans gained 12<sup>3</sup>c as reports of large Soviet meal purchases fueled a rally in the soyacomplex. Maize futures also saw reports of Soviet export business. Low water levels in the Mississippi was also noted. Wheat trading was light with prices remaining almost unchanged. In the meats, pork belly and hog markets were slightly higher despite the overbought condition and a bearish out of town storage report. Firm cash hogs and better than expected packer demand was noted. Cattle futures also gained on mixed fundamentals. The energy markets

N	e	W	`	Yo	r	K	
GOL	Þ	100	рιο	y cz.;	\$/1	, Oy	0
	_				_	_	_

over 35 cents as prices railied

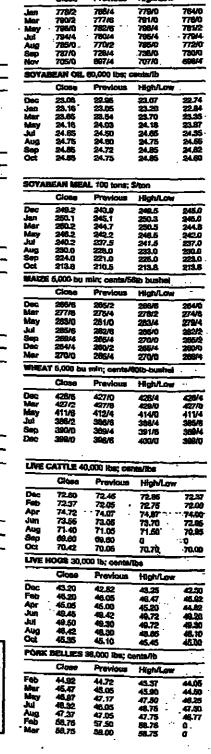
Ne	w Y	ork					
GOLD 100 troy oz.; \$/troy cz.							
	Close	Previous	High/Lo	*			
Dec	421.5	419.8	422.0	416.8			
Jan	423.5	421.9	0	0			
Feb	425.7	424.1	425.5	422.8			
Apr	431.3	429.7	432.0	428.5			
Jun	437.0	435.3	437.8	434.0			
Aug Oct	442.8 448.6	441.1 448.B	440.8	440.8			
Dec	454,4	440.6 452.8	0 485.5	0			
Feb	425.7	424.1	426.6	453.0			
				422.8			
PLATENUM 50 troy oz, \$/troy ce.							
	Close	Previous	High/Le	<u> </u>			
Jan	604.5	590.0	605.0	586.0			
Apr	<b>\$99.5</b>	587.0	500.5	685.5			
لدال	596.5	586.Q	595.0	586.0			
Oct	590.5	<del>58</del> 7.0	595.0	580.0			
Jen	598.0	568.5 -	<u>•</u>	<u> </u>			
SALVER 6,000 troy.oz; cents/troy cz.							
	Close	Previous	High/Los	7			
=				615.0			
Dec	617.7	616.8	620.0				
Jan	620.6	619.6	621.5	821.0			
Jen Feb	620.6 625.3	619.6 624.3	621.5 0	0.158 0			
Jan Feb Mar	620.6 625.3 630.5	619.6 624.3 629.5	621.5 0 633.5	621.0 6 626.5			
Sen Feb Mar May	620.6 625.3 630.5 640.8	619.6 624.3 629.5 639.6	621.5 0 633.5 643.0	621.0 6 625.5 638.0			
Jen Feb Mar May Juli	620.6 625.3 630.5 640.8 651.7	619.6 624.3 629.5 636.6 650.4	621.5 0 633.5 643.0 652.5	621.0 6 525.5 638.0 660.0			
Jen Feb Mar May Jul Sep	620.6 625.3 630.5 640.8 651.7 562.3	618.6 624.3 629.5 639.6 650.4 660.8	621.5 0 633.5 643.0 652.5 880.0	621.0 6 525.5 638.0 650.0 580.0			
Jen Feb Mar May Jul Sep Dec	620.6 625.3 630.5 640.8 651.7 662.3 677.9	619.6 624.3 629.5 639.6 650.4 660.9 676.5	621.5 0 633.5 648.0 662.6 882.0 682.0	621.0 6 525.5 638.0 650.0 880.0 676.0			
Jen Feb Mar May Jul Sep	620.6 625.3 630.5 640.8 651.7 562.3	618.6 624.3 629.5 639.6 650.4 660.8	621.5 0 633.5 643.0 652.5 880.0	621.0 6 525.5 638.0 650.0 580.0			
Jen Feb Mar May Jul Sep Dec Jan Mar	620.6 625.3 630.5 640.8 651.7 662.3 677.9 682.3 893.8	619.6 624.3 629.5 639.6 650.4 660.9 676.5 680.9	621.5 0 633.5 649.0 862.5 882.0 683.5 0	621.0 6 525.5 638.0 650.0 550.0 676.0 683.5			
Jen Feb Mar May Jul Sep Dec Jan Mar	620.6 625.3 630.5 640.8 651.7 662.3 677.9 682.3 893.8	619.6 624.3 629.5 639.6 650.4 660.9 676.5 680.9 682.2	621.5 0 633.5 649.0 862.5 882.0 683.5 0	621.0 6 525.5 638.0 660.0 550.0 676.0 683.5			
Jam Feb Mar May Juli Sep Dec Jam Mar	620.6 625.3 630.5 640.8 661.7 562.3 677.9 682.3 693.8 ER 25,900	619.6 624.3 629.5 639.6 650.4 660.9 676.5 680.9 662.2 lbs; cents//	621.5 0 633.5 649.0 652.5 660.0 682.0 683.5 0	621.0 0 526.5 638.0 660.0 660.0 676.0 683.5 0			
Jen Feb Mar May Jul Sap Dec Jan Mar GOPPI	620.6 625.3 630.5 640.8 661.7 662.3 677.9 682.3 693.8	619.6 629.5 639.6 650.4 650.9 676.5 680.9 680.9	621.5 0 633.5 648.0 682.6 880.0 682.0 683.5 0	621.0 6 525.5 638.0 660.0 550.0 676.0 683.5			
Jan Feb Mar May Jul Sep Dec Jan Mar GOPPI	620.6 625.3 630.5 640.8 661.7 662.3 677.9 682.3 883.8 ER 25,900 Glose	619.6 624.3 629.5 639.6 650.4 660.9 676.5 680.9 682.2 [bs; cents//	621.5 0 633.5 648.0 682.6 682.0 683.5 0 be	621.0 0 526.5 638.0 650.0 650.0 676.0 683.5 0			
Jam Feb Mar May Juli Sap Dec Jan Mar	620.6 625.3 630.5 640.8 651.7 662.3 577.9 682.3 893.8 ER 25,900 Giose 154.20 144.70	619.6 629.5 639.6 650.4 650.9 670.5 680.9 682.2 lbe; cents// Previous 152.00 142.00 134.25 129.00	621.5 0 633.5 649.0 652.5 682.0 683.5 0 hs High/Low 0 0 158.00 0	621.0 0 520.5 638.0 650.0 650.0 676.0 683.5 0			
Jan Feb Mar May Jul Sep Dec Jan Mar GOPPI Gec Jen Feb	620.6 625.3 630.5 640.8 651.7 562.2 677.9 682.3 693.8 FR 25,000 Ciose 154.20 144.70 138.45	619.6 629.5 639.6 650.4 650.9 670.5 680.9 692.2 [bs; center/ Previous 182.00 142.00 134.25	621.5 0 633.5 648.0 662.5 880.0 682.0 683.5 0 156.00 0	621.0 0 526.5 638.0 650.0 650.0 676.0 683.5 0			

									_
CRUC		ht) 42,000			Ch	icag	0		
	Latest	Previous	High/Lou		- SOYAL	BEANS 5.0	00 bu min; c	enta/60% bu	вh
Jan Feb	16.27 15.77	16.00 15.50	16.32 15.84	15.93 15.45		Close	Previous	High/Low	
Mar	15.57	15.28	15.62	15.25	Jen	778/2	765/4	779/0	70
Apr	15.45	15.16	15.49	15.12	Mer	790/2	777/6	791/0	77
May	15.39	15.09 15.05	15.40 15.37	15.16	· May	796/0	782/6	798/4	7
مول أناك	15.27 15.35	15.03	15.35	15,12 15,12	Jul	.794/4 785/0_	780/4 770/2	795/4 785/0	- 77 77
Aug	15.25	15.01	15.25	15.10	Aug Sep	787/0	770/2 728/4	736/0	7
Oct	15.35	14.99	16.35	15.35	_ Nov	705/0	897/4	707/0	6
HEAT	NG OL 4	2,000 US ga	dis, cents/l	JS galls	SOYA	BEAN OIL	60,000 lbs; c	ents/lb	
	Latest	Previous	High/Low	<u>.                                    </u>		Close	Provious	High/Low	_
Jan	5100	4927	5120 -	4965	Dec	23.06	22.95	23.07	2
Feb Mar	49 <b>95</b> 4745	4839 4633	5015 4755	4880 4625	Jan	23.16	23.05	23.2B	2
Apr	4470	4344	4475	4360	Mer	23.65	23.54 24.03	23.70	2
Jun	4230	4138	4230	4165	بسر غدا	24.16 24.85	24.50	24.18 24.65	2
ائيل 	4206 4220	4123 4173	4205 4220	4150 4220	Aug	24.75	24.80	24.75	2
Aug				7224	_ Sep	24.85	24.72	24.85	2
COCC		62:3/1271100			. Oct	24.83	24.75	24.85	. 2
	Close	Previous	High/Low						_
Dec	1349 1386	1350 1378	1355 1390	1348 1371	SOTAL		L 100 tons;		
May	1397	1392	1400	1367		Close	Previous	High/Low	
اللا	1403 1415	1402 1412	1406 0	1366	Dec	249.2 250.1	243.9	249.5	2
Sep Dec	1432	1425	1423	1415	Jan Mer	250.2	245.1 244.7	250.3 250.5	24
Mar	1448	1440	1440	1438	May	246.2	242.2	246.5	24
May	1465	1457			Jul	240.2	237.5	241.5	2
COFFE	<b>美 ~C" 邻</b>	,500lbs; cer	nts/Rhs		Aug Sep	230.0 224.0	228.0 221.0	233.0 225.0	2
	Close	Previous	High/Low	·	Oct	213.8	210.5	213.B	2
Dec	135.00	130.60	135,00	132.00	WAIZE	5.000 bu	min; cents/5	Ath hushel	_
Mar	133.42	126.62	133.60	130.00		Ciose	Previous	High/Low	
May Jul	131.04 129.11	125.40 124.57	131.25 129.50	128.00 126.40	Dec	266/6			_
Sep	126.50	125.51	125.30	125.00	Mar	277/6	265/2 275/4	286/6 278/2	21
Dec	124.80	122.50	124.60	124.50	May	283/0	281/0	283/4	2
Mer	123.50	120.26	<u> </u>	<u> </u>	التار	285/6	282/6	285/0	2
SUGA	A MOSTO	~11° 112,0	00 Rs; cen	ts/ibs	Sep Dec	269/4 254/4	266/4 260/2	270/0 265/4	2
	Close	Previous	High/Low		Mer	270/0	286/4	270/0	2
Jan	9.25	8.50	9.50	9.50	MHEV	T 5,000 bu	min; cents/	BOID-bushel	_
Mar May	11.60 11.20	11.54 11.17	11.69 11.26	11.49 11.09		Close	Previous	High/Low	
Jul	10.93	10 86	11.00	10.80				<del></del> _	_
Oct	10.61	10.62	10.65	10.50	Dec Mer	428/6 427 <i>/</i> 2	427/0 427/8	428/4 429/0	4
Jan	9.60	9.54	9.60	49.60	May	411/8	412/4	414/0	ã
Mar May	10.34 10.20	10.35 10.14	10.40 0	10.40 0	Ţut.	386/2	386/6	388/4	31
			<u> </u>	<u> </u>	Sep Dec	390/0 39 <del>2</del> /0	369/4	391/5	3
CONTR	_	cents/lbs			·	3040	396/6	400/0	3
	Close	Provious	High/Low			· ·			
Mer	57.80	57.55	58.15	57.25	LIVE		),000 lbs; cs	nes/lbs	•
May Jul	57.95 58.00	57.93 58.00	58.45 58.60	57.40 57.60		Ciosa	Provious	High/Low	_
Oct	57.15	57.37	57,50	57.60 57.00	Dec	72.60	72.46	72.85	7
Dec	56.95	57.17	57.50	56.50	Feb	72.37	72.05	72.00	7
Mar	56.75	56.75	0	0	Apr	74.72	74.07	74.87	- 7
CRAN	GE JUIÇE	15,000 lbs;	cents/ths		Jun Aug	73.56 71.40	73.05	73.70	7
	Close	Previous	High/Low		Sep	68,60	71.05 59.60	71.50	7 Ω:∷
Jan	165.20	167.30			Oct	70.42	70.06	70.7Q	-71
Mar	164.15	164.80	166,70 164,50	165.20 163.10	LIVE	1002 30.0	OG 1b; centel		<u> </u>
May	184.90	186.00	185.00	164.25		Close			_
Jul	185.50	165.00	166.60	164.00	=		Previous	High/Low	
Sep Nov	164.95 163.96	164.50 163.85	164.10 183.05	169.50	Dec Feb	43.20	42.52	43.25	4
Jan	158.75	166.90	162,95 G	162.95 0	Apr	46.20 46.05	46.05 46.00	46.47	4
Mar	158.75	158.90	ŏ	ŏ	JUS	49.45	46.00 49.42	45.20 49.72	4
May	168.75	158-90	Ō	ō	Jul	49.50	49.50	49.72	4
					Aug Cook	48,42	48.30	48.85	4
DED	CES				Oct	45.35	45.10	45,45	4
NEUT	ERS (Bes	er, Septemb	oer 18 1931	= 1000	PORK	BELLES	38,000 ibs; c	ents/lb	
			: !	- 1331 2					_

Dec 13 Dec 12 minth ago yr ago

1905.3 1903.5 1868.7 1681.5

DOW JONES (Base: Dec. 31 1974 - 100) 127.97 141.95



Dec. 13 Dec. 12

FINANCIAL TIMES THURSDAY DECEMBER 15 1988

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### LONDON STOCK EXCHANGE

# Oil shares lead equity sector higher

A CONFUSING performance by London equities left share prices firmer after a session in which the UK market often seemed to anticipate the response from New York to the US October trade deficit. The announcement from Washington of a \$10.35bn (cif basis) monthly trade deficit (against an adjusted \$10.67bn in September) was described as "perfectly acceptable" in London, but the UK export blue chips were restrained by a dip in the dollar and on Wall Street. Nervousness over inflationary pressures was sustained by the latest US data on industrial production and capacity. The market was featured at

Accou	nt Dealing	Dates
*First Dealings Nov 26	Dec 12	Dec 26
Option Declare . Dec 8	Dec 22	Jan 12
Lest Dealings: Dec 9	Dec 23	Jan 13
Account Day: Dec 19	Jan 9	Jon 23
"New time deal 9.00 ato two bu	logo may take winese days e	Mana 4

the close by confirmation that RTZ is negotiating with BP with a view to the purchase of the oil group's minerals busi-nesses; no figures were mentioned yesterday, but the market has already put a prospective price tag of several billion dollars on the deal. Other oil stocks also traded

heavily yesterday. While the slight narrowing in the US deficit eased some fears of an early rise in the Federal discount rate, the UK market remained uneasy ahead of today's meeting of the West German Bundesbank council. "Investors are concentrating on prospects for US and German interest rates, with London itself contributing little to this debate," commented Mr

Seaq volume remained moderately high at 447.1m shares. compared with 473.9m in the John Whitehead at Fleming previous session. However, analysts were adamant that Securities. The London market opened there are no signs of aggressive buying of equities. The past 10 days have seen the equity marfirmly but soon turned down and was showing a loss of 10.9 FT-SE points, the day's low point, just ahead of the US trade figures announcement. A ket move within a narrow trading range of FT-SE 1740-1790. Inter-dealer activity has been

trading books ahead of the year-end while customer business remains unexciting. In the first half of the ses-

sion, market indices were depressed by a handful of especially bearish moves among leading stocks. Coats Viyella tumbled as the board bore witness to the adverse trading effects of higher sterling and domestic interest rates.

Shares in Charter Consolidated fell heavily, taking Johnson Matthey with them, after hopes for an agreed bid for Charter were disappointed by the chief executive's assurance that no corporate moves are

1989 downgraded by BZW from

£265m to £250m. Analysts were

quick to point out that there

were no problems with the

company and said the "funda-mentals" were going well -the news sent the shares down

News that the Laird Group is to dispose of its transport

system division (Metro-Cam-mell) shaved 8 from the shares

which finished at 207p. The

division makes railway rolling stock, buses, coaches, and taxis, and in the last year con-tributed sales of £62m to the

group. Laird says it has started

talks with prospective purchas-

Matthey was down 16 to 338p. The fall was in sympathy with

a decline in Charter Consoli-

dated shares of 24 to 465p provoked by the interim figures

and restructuring proposals.

Yale & Valor fell 15 to 301p

on news of the company's lat-est acquisition - £22m for the

US cabinet manufacturer

of yesterday's interim figures, commercial vehicle maker ERF

reacted 32 to 433p, the 65 per

cent increase in pre-tax profits having been discounted.

Cresta Holdings, the Isle of Man-based financial services,

property, and advertising group, finished at 74½p, a rise of 8½, after the acquisition of a

Northern Ireland estate agency

chain. In October, Cresta made an agreed £15m offer for Pere-

A strong market in advance

Miami-Carey.

Metals group Johnson

5 to 318p in turnover of 3m.

	FINANCIAL TIMES STOCK INDICES									
	Dec.	Dec.	Dec. 12	Dec.	Dec.	Year Ago	1 High	985 Low	Since Co High	mpilation
Government Secs	86.18	86.65	88.79	86.77	86.97	87.55	91.43	86,18 (14/12)	127.4 (9/1/35)	49.18 (3/1/75)
Fixed Interest	96.14	95.81	96.65	96,67	96.50	94.90	98.67 (25/5)	94.14 (8/1)	105.4 (28/11/47)	50.53 (3/1/75)
Ordinary	1424.2	1425.7	1422.4	1429.4	1437.1	1348.9	1514.7 (6/8)	1349.0 (8/2)	1926.2 (16/7/87)	49.4 (26/6/40)
Gold Mines	170.4	173.2	174.6	176.8	176.7	320.4	312.5 (7/1)	162.7 (22/9)	734.7 (15/2/83)	43.5 (26/10/71)
Ord. Di. Yield	5.15	5.15	5.16	5.12	5.09	4.54	•	S.E. A	CTIVIT	Y

Ord. Di. Yield Earning Yid %(fulf) P/E Retio(Net)(\(\tilde{\tilde 5.12 12.93 9.33 27.548 1106.75 28,295 558.9 5.09 12.86 9.36 5.16 13.02 11.59 10.57 Ordinary Share Index, Hourly changes ●Opesing ●10 a.m. ●11 a.m. ●12 p.m. ●1 p.m. 1425.8 1423.1 1422.7 1417.9 1416.8 ●2 p.m. 1415.4

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Gilt Edged Bergains 93.1 Equity Bargal Equity Value 5 - Day average Gilt Edged Bargains 91.7 153.8 Equity Bargains Equity Value 153.8 1925.7

London Report and latest

## BP/RTZ confirm talks

The oil and gas sector erupted in late trading on confirmation that RTZ, the mining group, is in discussions with BP with a view to buying the oil group's mineral division

BP shares, a strong feature since hints of such a deal emerged, immediately moved higher, with most leading securities houses keenly bidding for stock. The old shares were finally 259p, up 6 on the day as turnover expanded to 8.2m. The new leapt 6 to 1571/2p on turnover of 13m. RTZ, hit over the past few

days by worries that a purchase of BP Minerals could involve a major capital raising exercise, possibly a rights issue, ended an active session showing a gain of 4 to 393p on turnover of 2.4m.

The brief announcement of negotiations gave no detail and market analysts were divided on the price that BP could obtain for its widespread mining interests. Some believe these could fetch between \$1.5bn and £2.5bn, with the concensus favouring the lower

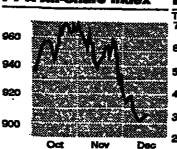
Mr Nick Clayton at Shearson Lehman Hutton said the \$3.5bn figure mooted in the UK press, "could well be on the shy side, perhaps up to \$4.5bn could be closer". He observed that the deal, "would remove a valuable source and potential cushion to source and potential custion to earnings. They are realising value now and taking advan-tage of copper prices." BP's move to sell the division was seen by Dr Homa Motamen at CIBC Securities as, extremely good strategic move by the company, because they can't issue equity or increase

LASMO denies sale

The excitement in the oil sector extended to LASMO and Enterprise as a buzz went from LASMO's auction of its 25.2 per cent stake in the for-mer was imminent. Late in the afternoon LASMO denied it had sold its stake.

Stories had suggested that the shareholding had been sold to America's Atlantic Richfield, but market hints as to the sale price varied widely between 500p and 700p. Analysts agreed that the sale of the stake would almost certainly go through after the expiry at the year-end of the Govern-ment's golden share. "At last it looks as if something is finally going on", observed one analyst.

Enterprise Oil shares were galvanised by the speculation FT-A Ali-Share Index



surrounding the stake and leapt to close at the day's best of 516p, a net gain of 27. LASMO, meanwhile, raced up 15 to 463p, with dealers taking the view that a full-scale bid for the company could also be on the cards. British Gas launched an unsuccessful mar-ket raid on LASMO a couple of months ago, but netted only a minimal holding which it subsequently sold in the market.

Coats warning

Coats Viyelia, Europe's largest textile group, shocked the market with a warning that profits for the current year may fall by 40 per cent to around £128m. The shares, which have performed badly this year, responded with a further fall of 10% to 132p in expanded turnover of 7.4m.

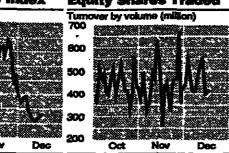
Mr. David Alliance, chief executive, said that higher interest rates and the strength of the pound have brought about a deterioration in trading conditions in the industry, notably a dramatic increase in textile imports, since Coats' interim figures were released

three months ago. Mr Alliance said new measures would include spending another £35m on restructuring and plant closures - with a reduction of about 4,000 jobs by the end of the year - and taking £15m worth of non-recur-

ring costs above the line.
Analysts warned that with the share price now trading near to its net asset value, the risk of a hostile takeover move was a real one. The Coats Viyella profits

back to the troubled sector. Many stocks weakened to new low points for the year with Courtanids closing 3 down at 242 %p and Dawson Interna-

**Equity Shares Traded** Turnover by volume (million) 700



tional 6 lower at 189p. A timely recommendation from Kitcat & Aitken to "top slice" profits achieved during the recent speculative run brought Tootal back 31/2 to 1101/2p while more sizeable losses were sustained by Parkland "A", 155p, Robert H Lowe, 131p, and Lamont,

Shell were among the pace makers in the oil leaders, with the shares heavily bought and finally 5 firmer at 341p after turnover of 6.4m. Ultramar, where there was speculation that BP might well be looking hard at the group after recent news of stakebuilding by tweo Canadian groups and French bank Banque Paribas, rose strongly late in the day and

closed 4 up at 279p.
In the second line oils Premier edged up to 60p as a whisper that Aran Energy, which recently failed to agree terms of a merger with Carless, went round the market.

Exploration Company of Louisiana were a lone a notable weak spot in the sector, with the shares slumping 27 to 107p after talk of a disappointing progress report.

International stocks took small cheer from the US trade data, but rallied well in late trade as excitement in the Oil sector spilled across the wider market. ICI improved 10 more to 995p. Analysts at Kleinwort Benson Research rate the shares a trading buy up to the £10 level ahead of the full-year figures due on February 21st next year. They are forecasting £335m pre-tax for the fourth quarter, making a total of

exo drifted until a late run pulled the shares 4 higher to 1028p. Hoare Govett hosted a presentation on Tuesday by Glaxo Inc. the company's US subsidiary. Little new was

NEW HIGHS (12).

BREWERS (1) Value, ELECTRICALS (5) GEC, Hookyns Grp., EMGINEERING (2) Throsen, Whassoe, RDUSTRIALS (5) Bectroius, Elicen, Nu-Swift, TRUSTS (3) Archimedes Inc., Korae Europe, Al. & G. Dala Inc., THIRD MARKET (1) Kromagraphic.

MARKET (1) Kromagraphic.

BRITISH FUNDS (22) BITLEAMK & C'SEAS GOVT. STILE, ISSUES (1) Euro, Inv. Bit. 11pc '02, LOANS (1) Inv. in Ind. 8 pp. Lin. '82-97, CAMADENIS (2) Funds Exp., Inc. Business Systems, SANKS (2) Klishwort Benson Grp., Union Discount, SREWERS (1) Bolmor (H.P.), BUILDINGS (6) AASEC 6.50 Cm. Cv. Pt., Bertreisty Grp., Heyer Ind., Polypipe, STORES (13) ELECTRICALS (12)

**NEW HIGHS AND LOWS FOR 1988** ENGINEERISEO (2) Florork, TACE, POODS
(5) ASDA, Agatos & Hutcheson, Hillsdown, Huntar Sightr, Nortsh, BENISTRIALS (19)
Alexander (W.), Avon Flubber, Bear Brand
Wirmts, Blusbird Toys, British Vitz, Bullers,
Centrivesy Ind, Hartons, Havetock Europa,
Kingsgrange, Kleen-E-Ze, Pentland, Seefjeld,
Telber, Tamaris, NESURA (2) H-Tec Sports,
Woodleglon, BOTORS (4) March Grp, Spice,
Lud. Friendly B', LESURE (2) H-Tec Sports,
Woodleglon, BOTORS (4) March Grp, Spice,
Cook (D.C.), Jessups, NEWSPAPERS (1)
UN. News, PAPERS (1) PROPERTY (P)
BIH, City Gate Est. 3-4 pc Cv. Pt., Ossay
Est. Paridale, Rockfort, Homelsugh, Savilla,
Shield S. Sépc Nel Cv. Cm. Pt. Sinciair
Goldangth, TEXTILES (9) Lamont, Manton,
Resedizz, TRUSTIS (19) BAS (1) Poyd
Energy, NEWES (11) THERE BARKET (1).

announced, but the seminar confirmed a very positive outlook for the company which is said to have two potentially lucrative drugs in the pipeline

modest rally on the figures soon petered out but London

then began to edge higher

again despite a slow start on

Wall Street. At its final read-ing, the FT-SE Index was 3.5 up

at 1756.1, having moved into

plus territory in late dealings

when the BP-RTZ news

prompted activity in oil stocks.

for launch in 1992/1993. Sutcliffe Speakman rose 9 to 125p ahead of figures due next Tuesday which are predicted to be excellent.

The Brewery sector failed to match the excitement generated elsewhere. Allied Lyons continued to drift on the Bond saga, falling 5 to 436p in thin turnover.

Among smaller concerns, HP Bulmer feil 10 to 142p after reporting figures which disap-pointed dealers and analysts. Several dealers expressed con-cern that there were sellers cern that there were sellers around before the results were announced - "Bad news travels fast," was one comment.

GEC continued to attract persistent and sizeable buying nterest with stories of a possible bid for the group from Hanson or a European consortium still circulating in the market. The shares moved up 5 more to 189p on turnover of 8.5m. One dealer described the day's activity as "partly speculative, partly good solid institutional support". STC, ahead of a broker's pre-

sentation, put on 2½ to 266p with turnover at a bigger than usual 3.6m. Racal Telecom were given a major boost by strong US buying of the ADR's and closed 3 higher at 164'4p. Talk of imminent bid developments triggered heavy demand for George Scholes which gained 13 to 245p.

The FT-SE Index Steering Committee met yesterday and decided on three new constituents, effective December 31. They are: British Steel, Stan-dard Chartered and Ultramar. Excluded from the same date will be Next and Williams Holdings. It is also expected that Abbey Life, having become a subsidiary of Lloyds Bank, will no longer be eligible for inclusion.

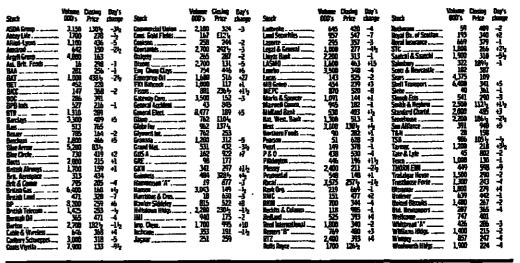
Ratners dropped 6 to 159p with dealers saying that the stock had "probably reached the bottom" - all the underwriting stock from the rights issue was cleared yesterday

return to normal trading.

Iceland Frozen Foods fired another salvo in its battle to take over Bejam with Iceland chairman Mr Malcolm Walker saying that Bejam's reluctance to release its volume growth figures for the current year had prompted him to issue his own estimate - 5 per cent negative sales growth compared to the previous year. He said the fundamental difference between the two companies was "growth versus decline." Bejam and Iceland both lost a penny at 153p and 314p respec-

An interesting day in the foods sector saw Cadbury Schweppes profits forecast for

### TRADING VOLUME IN MAJOR STOCKS The following is based on trading volume for Alpha securities dealt through the SEAQ system vesterday until 5 pm.



summer Leisure - profits more than doubled - encouraged sentiment and the shares rose 3 to 170p. One dealer commmented: On a better day in the market the shares would have been up by 12-15p." Chrysalis rose 8 to

DAY'S HIGH 1428.1 DAY'S LOW 1388.7

Basis 100 Govt. Secs. 15/10/28. Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/8/55, SE Activity 1974, :: Nil 9.23 fExcluding into

109p in a thin market.

Properties were easier in very thin trade. Land Securities fell 7 to 547p, while MEPC was 8 off at 520p. Mountleigh, down 9 at 164%, once again provided most interest with one dealer describing trade in the bid favourite as very confused - nobody knows whats going on."

The departure of chief execugrine, a property company. The announcement by Health Care Services that it tive Mr R J Vallance upset International City Holdings has received approaches from and the shares slipped further several parties which might lead to an offer added 22 to the after the chairman, at yesterday's annual meeting, re-stated shares which finished at 83p. his caution about prospects for Excellent results from Midthe current year. The proposed

exchange agreement with 273p Yamane Tanshi, a leading Japanese money-broking house, failed to stem the fall which left the shares down 7 at 80p. Aitken Hume lost more ground to close 6 off at 43p, weighed down by the proposed rights issue and gloomy mid-term

statement. Polly Peck's preliminary statement contained few sur-prises. Profits matched market

expectations for the 53-week period, with the electronics division recording the fastest growth. Mr Robert Sassoon, researcher at County NatWest WoodMac, believes the group can achieve earnings per share next year of 47p. "This dis-counts all the risks and, although a lot depends on future acquisitions, the shares still look cheap," says Mr Sas-

soon. They ended 6 higher at

Dealings in traded options were lifted to the modest level of 31,248 contracts by an exceptional, late rush of trading in BP, dealings in GEC and more heavy business in the index. The BP trades showed a shift of open interest from the January 220 to 260 calls, but was mainly notable for dealings of 2,000 contracts in the April 240 puts - on balance largely clos-ing deals, open interest in the series falling some 1,000 con-tracts to about 6,000. There was also closing of interest in the April 220 puts, as overall transactions in the stock came to 719 calls and 2,630 puts.

Other market statistics. including the FT-Actuaries Share Index and London Traded Options, Page 25

### PRICE WATERHOUSE and the FINANCIAL TIMES CONFERENCE ORGANISATION present:

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### **APPOINTMENTS**

## Four join NatWest board

NATIONAL WESTMINSTER
BANK has appointed four
directors to its main board
from January 1. They are Mr
John Melbourn, chief
executive designate, corporate
and institutional banking. Me and institutional banking, Mr Bert Morris, chief executive designate, support services; Mr John Tugwell, chief executive designate, internatinal businesses; and Mr John Burns, general manager, group financial control and chief financial officer.

Mr Miles Morland of The First Boston Corporation has been elected chairman of the United Kingdom Association of New York Stock Exchange

■ IBSTOCK JOHNSEN has appointed Mr Colin Hope as a non-executive director from January 1. He is group managing director of T&N.

JAMES FINLAY, a Glasgow merchant bank, has appointed Mr W.R. Christie as group development manager. He joins from the business development unit of the Royal Bank of

Mr P.J. Scott Plummer, an investment director of Martin Currie, is joining the board of THE LIFE ASSOCIATION OF SCOTLAND.

■ LE CREUSET has appointed Mr Stephen Marfleet as

managing director of its wholly-owned UK importer and distributor, The Kitchenware Merchants. He was managing director of Hilditch and Key.

**■** BRADSTOCK GROUP has appointed Mr Victor I. Knope as a director of Bradstock, Blunt & Thompson, Lloyd's brokers; Mr George Pritchard as an associate director of Bradstock, Blunt (Northern), insurance brokers, Nottingham; and Miss Susan Christiansen as a director of Bradstock Blunt & Crawley. Lloyd's brokers.

BARTIETT INSURANCE BROKERS GROUP, Leeds, has promoted Mr Stephen Riddick, account manager, to director of Bartlett & Co., Mr Mike Shaw from claims manager to director; Ms Cathi Wolfenden, account manager, to assistant director. Mr Terry Rees has been appointed an assistant director of Bartlett Credit Management.

HYMAN has appointed Mr Mike Gosbell as managing director of its foam division.

PEEK has appointed Mr Roy McGlone as group financial controller from January 1. He joins from Meggitt Holdings where he is controller of the controls and instrumentation

■ Mr Mervyn Blakeney, until recently a director of Cadbury



NV PHILIPS has appointed Mr Constant A.M. Busch as man-aging director of Philips Electronic and Associated Industries from January 1. He is financial director and vice chairman, and will continue to be based in London.

Schweppes and managing director of Schweppes International, joins ELDRIDGE, POPE as a non-executive director from the end of February. He will chair the proposed audit

■ WEIR WESTGARTH has appointed Mr Bill Stewart as sales and marketing director. He was with Weir Pumps.

■ Mr Richard Riggs has retired as managing director of Girdlestone Pumps, but remains chairman and managing director of GIRDLESTONE HOLDINGS, and chairman of the subsidiary

## **ICI Fibres** changes

■ ICI FIBRES has appointed Mr David Douglas as new

January 1. He is general manager of ICI Advanced Materials based in Japan. From the same date Mr Hans Pfaffii sales and marketing manager technical products group, becomes business group manager for the technical products and carpets businesses. He will also have responsibility for UK subsidiary companies and the European sales administration. Mr Alan Pedder, managing director, will take direct ponsibility for functions such as research, engineering, planning and personnel. Following operations director Mr Darryll McGee's appointment as ICI Chemicals and Polymers group quality manager, Mr John Coleman takes responsibility for fibre production, quality, and implementation of a major capital investment programs for ICI Fibres' factories.

companies. He is succeeded at Girdlestone Pumps by Mr Derek Hill.

■ We have been asked to point out that Mr Dick Gasmatarian has been appointed managing director of MASE WESTPAC, and not of the parent company, Westpac Banking Corporation, as reported in yesterday's

Financial Times.

## **AUTHORISED**

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## CROSSWORD

No.6,812 Set by VIXEN

ACROSS
1 Window fitting that's dear, having wood in it (6) 4 Take issue about American broadcaster (8)

10 Tease little dunder-head – such a bloomer (7) 11 Only temporary termini possibly (7)
12 Utterly exhausted fellow

given one point (4)

13 Being accompanied by a
beagle maybe that's welltrained (10) 15 Cast about and find the

drink (6)

16 Assemble for prayer (7) 20 City outskirts drive where there's some greenery (7)
21 Property in which to invest

- a tea-shop say (6) 24 People can enjoy such discord (10) 26 Hot time for one of the

immortals (4) 28 Hand over evidence after study (7)

6 Steers left by accident unrestrained (10) 7 Clean though rough growth

8 Stranger calling for a large glass (8) 9 Plans a bit of modernisation

inside a small house (5) 14 Talking to a great number

- the sauce! (10)

17 The guy one has little hesitation in making an attention.

dant (9) 18 A way sound reform causes bewilderment (8) 19 Kept in custody, a Greek

character inside had food served (8) 22 Very cold? It depends! (6) 23 Accept there's some diffi-

culty over exercise (5)
25 A beast of a light-weight (5) 27 Kitchen equipment set up for a photograph (4)

Solution to Puzzle No.6,811

study (7)

29 Card game — a variety of bridge (7)

30 Greens, i.e. fresh produce to give vitality (8)

31 Add a couple of pages and then stop (6)

DOWN

1 To walk around is bliss! (3)

2 Fanciful lady with green make-up (9)

3 Always putting a girl right (4)

5 The first person with German roll-up copier (8)

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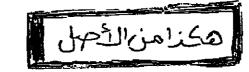
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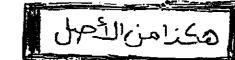
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#### FT UNIT TRUST INFORMATION SERVICE Londor Share Service **FOREIGN BONDS & RAILS** Affigure Capital Ltd **BRITISH FUNDS BRITISH FUNDS—Contd** Undated | 1021 | 991 | frees 11 | 192 | 1999 | 1154 | 995 | 1155 | 995 | 1165 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | 1156 | OFFSHORE INSURANCES crational Currency Reserves : May 15-22 0.001056 (5-67%) ### Get ### Restrupt May 18-22 0.001056 (5.67 head Affled Lists Fund Hamsbers (C2) 154 (12.750 Messed Germey Fd. 12.750 (13.3 13.67 head Affled Lists Fund Hamsbers (C2) 154 (13.3 13.67 head A Index-1 inked **AMERICANS** (L) (2) Anglo-Swisz Asset Management Lini Anglo-Swisz Car 102.22 8.40 -0.17 Anglo-Swis Inc. 157.90 8.10 -0.22 Asian Development Equity Fund BAT Marticurrency (SECAV) US Dodge St. S1,257,70 Inc. Francisco Y25,277 French Franc PF-18,796,39 Finant-Conseil Fred Mogrs (Genness) Lie Hannelle & B Fr. -All Manage Val. All Manage Val. This Global Fil. Cold. Sampaners Co. Ltd. Cortan Hesitari Fie. Double Fil. Cold. Sampaners Co. Ltd. All Society Fil. Cold. Sampaners Co. Ltd. Cold. Sampaners C 10.11 0524.25599 -0.21 -0.21 -0.21 -0.21 -0.1 -0.21 -0.21 -0.1 -0.21 -0.21 -0.1 -0.21 -0.21 -0.1 -0.21 -0.21 -0.1 -0.21 Prospective real redemption rate on projected inflation of (1) 10% and (2) 5%. (b) Figures in parentheses show RPI base month for indexing, in 8 months prior to issue) and have been adjusted to reflect relaxing of RPI to 100 in January 1987. Conversion factor 3,945, RPI for March 1988;104.1 and for October 1988;109.1. 105 -001 1050 -005 1053 -055 1053 -055 1053 -005 1054 -005 1054 -005 1054 -005 L.J. Stevenst, Fd. 22.45 20.46 +0.05 | L.J. Stevenst, Fd. 22.45 20.46 +0.05 | Compared Bestsin, Gress | Committee Carlot Sil. 515 51 | Venestiantic lar. 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	LEISURE   Contd	137   99 allied London 10n, g    131   3   275   32   28   48   122   320   540 c. n. ned per   118   3   54   54   54   6.77   129   138   199   100   10	TEXTILES—Contd  1984    1984	1988
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EUROPEAN OPTIONS EXCHANGE

#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

#### Rates and trade data hit dollar

RISING EUROPEAN interest ures, and dealers were forced rates, and signs that an to sell because the US currency improving trend in the US trade deficit has stalled, hit the dollar yesterday.

Central banks in Belgium and the Netherlands pushed interest rates higher, and indications from the Bundesbank's operations yesterday did nothing to dispel speculation that today's central bank council meeting will result in a rise in the West German Lombard

This move towards higher rates may have been shrugged off by the dollar if the US trade news had been encouraging, but this was not the case. The October trade deficit of \$10.85bn was not particularly bad. It was within the range of market forecasts, and was below the upward revision to \$10.67bn in the September shortfall, but it did not match the more optimistic estimates of around \$9bn.

The news on exports was of particular concern, falling by 1.1 p.c., while other figures showed that capacity utilization rose a disappointing 0.2 p.c. in November. This led to fears that US factories are producing near the limit of their capacity, and may not be able to deliver more exports without putting upward pressure on inflation.

In general the New York market appeared to be long of

dollars, ahead of the trade fig-

E 11	N NE	W Y	OF	RK
Dec.14	Late	4	Previous Close	
f. Spet	1.6295-1.8300 0.51-0.50pm 1.58-1.56pm 5.58-5.45pm ass and discounts ap		0 1 5	195-1.8205 57-0.55pm .68-1.64pm .72-5.62pm the US dollar
STE	RLIN			
_		Dec.1	4	Previous
8.30 am 9.00 am 10.00 am 11.00 am 1.00 pm 2.00 pm 3.00 pm 4.00 pm		71.0 71.0 71.0 71.0 71.0 71.0 71.0 71.0		78.0 77.8 77.8 77.8 77.8 77.8 77.8 77.8

CUR	REN	CY RA	TES _
Dec.14	Bank rate %	Special* Drawing Rights	European Currency Unit
Sterling U.S Dollar Carnadian S Austrian S Austrian Sch Belglan Franc Danish Krone Ocustebe Mark Heth Edilder French Franc Lina Japanese Yen Korway Krone Spanish Postia Swedish Krona Swiss Franc Greek Drack Linta Hand	65054554554556 1222 8 20 -	0.742918 1.36006 1.63139 18.6811 49.7102 2.37126 2.37126 2.37128 2.37728 2.37728 2.37728 2.37728 3.3225 3.3225 4.199389 197.426 197.426	0.652562 1.18779 1.46004 43.5326 8.02176 2.07555 2.34268 7.0955 1529.58 146.395 7.714.099 1.755.052 7.20099 1.745.031

AA SDR rates are for	Dec.13	
		•
Currency	MOVE	MENTS
Dec.14	England	Morgan <sup>ea</sup> Guaranty

Dec.14	Bank of England Index	Morgan <sup>es</sup> Guaranty Changes %
Sterling U.S. Dollar Carnellan Dollar Anstrian Schilling Belgian Franc Darish Krone Densiche Mark Serios Franc Gulider French Franc Lira Yen	77.7 929 83.8 136.4 99.0 90.0 148.3 168.6 134.5 69.4 252.7	-14.6 -14.0 -2.3 +10.0 -5.7 -0.9 +21.6 +20.2 +13.7 -15.3 -19.8 +87.3
Morgan Guaranty	changes; a	verage 1980-

1982=100. Bank of England Ind 1975=1000\*\*Rates are for Dec.13 ATHER CHROENALES

OTHER CONNERCIES					
Dec.14	£	\$			
Argentina	28,4795 - 28,6415	15.5600 - 15.6400			
Asstratia Brazii	2.1445 - 2.1465 1190 80 - 1197 45	11700 - 11710 650 60 - 653 85			
Finized	7.4945-7.5170	4.0980 - 4.1000			
Greece Hoog Kong	263,00 - 267,50 14,3140 - 14,3275	144.40 - 147.10 7.8070 - 7.8090			
fran XoroxSth)	124 20° 1242 55 - 1252 55	67.10° 682.10-687.70			
Kuwait,	0.51330-0.51340	0.28050 - 0.28095			
Lucenbourg Malarsia	66.55 - 66.65 4 9220 - 4.9346	36.35-36.45 2.6850-2.6880			
Mexico	4174,20 - 4185 65	2280.00 - 2285.00			
N. Zealand Sandi Ar	2 9470 - 2,9545 6 8700 - 6 8810	1,6075 - 1,6115			
Slagapore S. Al (Cm)	3.5460 - 3.5535 4.3025 - 4.3235	1.9360 - 1.9390			
S. A! (Fr.)	6.8535 - 6.9830	2.3530-2.3560 3.7385-3.8095			
Talwag U.A.E	51.10-51.35 6.7255-6.7340	28.10-28.20 3.6725-3.6735			
	W	74			

## was unable to sustain prevail-

This trend then started to feed on itself, against a background of uncertainty about whether the US Federal Reserve will follow the upward move in European interest

The dollar fell to DM1.7370 from DM1.7475; to Y122.70 from Y123.10; to SFr1.4650 from SFr1.4705; and to FFr5.94 from FF15.97.

According to the Bank of England, the dollar's exchange rate index fell to 92.9 from 93.3. Sterling traded nervously, falling at one time below a technical support point of DM3.18. Figures on UK indus-trial production had little impact, as the market concentrated on rising world interest rates, and sterling's shrinking

differential advantage.
The pound touched a low of DM3.17, but recovered in late London trading to close at DM3.18, compared with

DM3.1950 on Tuesday Sterling also fell to Y224.50 from Y225.00; to SFr2.68 from SFr2.6875; and to FFr10.87 from FFr10.9125.

Against the weaker dollar, sterling rose 20 points to \$1.8300. The pound's exchange rate index, on Bank of England figures, fell 0.1 to 77.7.

The New Zealand dollar was volatile, on the continuing economic row within the Govern-

News that Mr Roger Doug-las, New Zealand Finance Minister, had been sacked, drove the local currency down to a low of 60.05 US cents. This followed a report that Mr Douglas had refused to serve beyond early 1989 in a government led by Mr David Lange, the Prime

Revenue Minister, then resigned, but the New Zealand dollar had already seen its worst levels of the day, and recovered, to close in London at 62.15 US cents, compared

ems e	UROPE	AN CUR	rency (	UNIT RAT	TES
	Eca cestral rates	Carrency amounts against Eco Dec.14	% change from centrali rate	% change adjusted for divergence	Ohergence ilmit %
Belgian Franc Daeish Krooe German D-Mark Freech Franc Outch Gelider Irish Punt Italian Liva	42,4582 7,85212 2,05653 6,96403 2,31943 0,768411 1483.58	43.5326 8,02176 2,07555 7,09587 2,34368 0,776031 1529.58	+2.53 +0.16 +0.83 +2.78 +1.05 +0.99 +3.10	484 486 486 408 408 408 408 408 408 408	±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752

hadas' (	Cathons & Lucaton (465)						
OU	ND SPOT	FORWAR	D AGAII	IST :	THE POU	ND	
.14	Day's spread	Clase	One ments	% pl	Titrée months	P.E.	
	1,8135 - 1,8405 2,1810 - 2,2000	1.8295 - 1.8305 2.1990 - 2.2000	0.52-0.49cpm 0.45-0.35cpm	꿢	1.60-1.55gm 1.07-0.93pm	3.44 1.82 6.96	
iands.	3.574 - 3.60 66.50 - 67.25 12.265 - 12.314	3.581; -3.591; 66.55-66.65 12.261; -12.271;	2 <sup>1</sup> 4-2 <sup>1</sup> 5cpm 36-31cpm 5 <sup>1</sup> 4-5oreom	7.31 6.04 4.95 5.76	6½-64pm 98-88pm 15½-14½pm	5.59 4.89 5.12	
	1.1860 - 1.1935 3.17 - 3.19 262-55 - 265.65	1.1875 - 1.1885 3.174 - 3.184 203,95 - 264,95	0.62-0.52ppm 2-13-prepu	7.31	157-1479m 54-55pm	7.08	
a)	206.40 - 207.60 23384 - 23514	206,55 - 206,85 23504 - 23514	50ac-39cds 47-30cpm par-2lireds	0.77 2.24 0.51	21-120ds 70-53pm 4-1mm	-1.07 1.19 0.43	
	11.79% - 11.85% 10.845 - 10.90% 11.015 - 11.06	11.82½ - 11.83½ 10.86½ - 10.87½ 11.025 - 11.03½	14-14 orepu 44-44 com 3-24 orepu	1.46 4.83 3.06	3%-34 րդ 124-114 դո	120 439 254	
	223 225	224 - 225	14-15-pm	902	74-64 pm 44-41-pm	8.24	

DOLL	AR SPOT-	FORWAR	D AGAII	IST :	THE DOL	LAR
Dec.14	Spread Spread	Clase	Çase montis	% 92.	Three months	% 01
UKt hrelandt Canada Netherlands Selgiust Denmark W. Germany Portugal Spala Raly Norway France Seeden Japan Austria Sevitzerland Sevitzerland	36.35-36.70 6.70-6.754 1.7300-1.7500 144-145 112.70-113.70 1278-1288	1736-17375 1444-145 11275-11285 12844-12844 6.464-6.464 5.934-5.944 6.024-6.03 122.65-122.75	0.52-0.49cpm 0.25-0.30clis 0.10-0.13clis 0.69-0.56cpm 9.30-7.30cpm 1.25-0.85crepm 0.60-0.57 relpm 40-60clis 0.73-0.86cpm 0.73-0.86cpm 0.65-0.57-0.54cpm 0.55-0.54cpm 4.80-4.40cpm 0.34-0.51cpm	331 -214 -215 -415 -415 -415 -415 -415 -415 -415 -4	1.60-1.75pm 0.93-0.65db; 0.47-0.51db; 1.75-1.71pm 2.75-2.00pm 1.62-1.55pm 1.62-1.55pm 1.62-1.55pm 1.63-1.85db; 1.50-1.75pm 1.20-1.50db; 1.50-1.75pm 1.20-1.75pm 1.20-1.75pm 1.20-1.75pm 1.20-1.75pm 1.20-1.75pm 1.20-1.75pm	3.44 -1.56 -1.63 3.51 -1.42 3.67 -2.19 -2.82 -2.89 -4.84 3.90 -4.84

grudagi caranci-1	seigian race is .	ror convertible	traes. Financi	M 1799C, 36.65-	36.75.	
- Æ	URO-CL	JRREN	Y INT	PREST	RATES	
Dec.14	Short term	7 Days notice	Cort Month	Three Months	Siz Months	One Year
terling  S Ordiar  an Dollar  Guilder  Guilder  Franc  estschmarb  Franc  Franc  Erc. (Fin)  Fr. (Con.)  Er  Mrone  Stan SSing	124-124 61-84 18-94 51-54-5 5-54-5 8-7-12 61-64-4 17-7-5 8-8-	124-124 82-82 104-10 52-54 52-54 52-54 52-54 74-74 74-57 42-74 82-82	13-4-13-4-13-4-13-4-13-4-13-4-13-4-13-4	134 955 55 55 55 7 7 7 7 7 5 5 5 1 5 5 5 5 5	in single state of the state of	114-13 98-92 114-13 55-54 55-54 55-54 51-54 124-72 74-74 44-84 92-94

	1				
Long term Eurodoffars, two year Pears 91: -921 per cept comball. Sho	594-94 as co	at: (Inner 1685 9)	1-95 per cest:	for rest 911-9	is percent: fit
and Italian tree are the Up property	et barre e ties	and for Its that	lare and langua		

Dec.14	£	5	DAK	Yes	FFr.	S Fr.	R FL	Life	CS.	8 8
£	0.546	1.830 1	3.180 1.738	224.5 122.7	10.87 5.940	2.680 1.464	3.59 1.962	235) 1285	2.200 1.202	\$6.6 36.3
DM	0.314	0.575	14.16	70.60	3.418	0.843	1.129	739.3	0.692	20.9
YEK	4.454	8.151		1000.	48.42	11.94	15.99	10472	9.800	2%
F Fr.	0.920	1.684	2.925	206.5	10.	2.466	3.303	2163	2.024	61.Z
S Fr.	0.373	0.683	1.187	83.77	4.056	1	1.340	877.2	0.821	24.B
H FL	0.279	0.510	0.886	6253	3.028	0.747	1	654.9	0.613	18.5
Ura	0.425	0.778	1.353	95.49	4.624	1.140	1.527	1000.	0.536	29.3
ES BFr.	0.455	0.832 2.748	1.445 4.775	102.0 337.1	4,941 16.32	1.238 4.624	1.632 5.390	1069 3530	3.303	30.2 300

#### **MONEY MARKETS**

#### Firmer tone prevails

FEARS ABOUT rising inflation and strong economic growth prompted a rise in European interest rates yesterday. The Belgian discount rate was increased to 7.5 p.c., and the Dutch central bank increased its sale and repurchase rate.

At the same time, the minimum accepted bid on a securities repurchase facility in Frankfurt was placed at 5-5.5

UK clearing hank have lending rate 13 per cent from Hovember 25

p.c. This makes the current 5 p.c. Lombard rate untenable, and a rise to 5.5 p.c. after a meeting of the Bundesbank central council today, is regarded as inevitable.

Recent concern about inflation and strong growth tends to suggest that the European members of the Group of Seven are increasingly more likely to act to contain domestic expansionary pressure. This is not regarded as a contradiction of G7 policy, given that the fight against inflation is seen as equally important as fostering dollar stability.

A rise in the West German Lombard rate today, is likely to place further pressure on the French franc, and the Bank of France may take advantage

Bank gave no assistant of a sale and repurchase tender morning or afternoon.

- scheduled for tomorrow - to increase French interest rates. UK interest rates appeared to show little reaction to the firmer trend elsewhere. Interest rates in London have nearly doubled over the last six months, and most traders feel that any pressure on the pound, resulting from a rise in European rates, may have to be taken on the chin, since UK rates are already the highest of any major industrialised nation in the world.

The key three-month interbank rate was unchanged at 137-13 p.c. The Bank of England fore-

cast a flat position in its day-to-day money market operations, with factors affecting the market including repayment of any late assistance and a take up of Treasury bills, together with bills maturing in official hands draining £55m, and the unwinding of sale and repurchase agreements accounting for a further £39m. There was also a rise in the note circulation of £230m, and banks brought forward balances £65m below target. These were offset by Exchequer transactions, which added £400m.

The forecast was revised to a surplus of £100m and then back to a flat position, and the Bank gave no assistance in the

STERLING INTEREST rate futures managed to shrug off the effects of the pound's weaker tone, and finished with net gains in Liffe trading yes-

LIFFE LONG CILT FUTURES OPTION 188 郑努

Mr Trevor de Cleene, the

ems i	EUROPE	AN ÇUR	rency (	UNIT RAT	TE\$			
	Eco central rates	Carrency amounts against Eco Dec.14	% change from central rate	% change adjusted for divergence	Ohergence ilant %			
Belgian Franc Danish Krone German D-Mark French Franc Dutch Gelider Irish Punt	42.4582 7.85212 2.05653 6.90403 2.31943 0.768411 1483.58	43.5326 8,02176 2,07555 7,09587 2,34368 0,776031 1529.58	+253 +216 +0.83 +2.78 +1.05 +0.99 +3.10	+0.84 +0.87 +1.09 +1.09 -0.84 +2.70 +2.71	±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752			
Changes are for Eco, therefore positive change denotes a weak currency Migratures calculated by Financial Tieres.								

1,6135 1,8405   1,8255 1,8305   0,50 0,50 0,50 0,50 0,50 0,50 0,50	D	HE POU	ST T	D AGAIN	FORWAR	ND SPOT-	POU
218.10 - 22000 2.1990 - 22000 0.485-0.35cpm 2.18 1.770-0.1960 form 65.90 - 67.25 66.55 - 66.56 36-35 - 66.56 3	% L			One month	Cless		ec.14
2234 - 225 224 - 225 114 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	144 6.96 5.59 5.12 7.08 -1.19 0.43 1.29 2.54 8.24 7.56	1.07-0.935m 61-6-4pm 98-839m 157-1-14-5pm 54-5-5-5pm 21-12-15-5 4-1pm 33-34-pm 124-11-4pm 74-6-4pm 44-4-5pm	6.04 4.95 5.76 7.31 -0.77 2.24 -0.51 1.46 4.83	0.45-0.35cpm 24-24cpm 36-31cpm 51-5cresm 0.62-0.52cpm 2-17cpm 5pm-37cdm par-21reds 14-14cpm 3-24cresm 14-14cpm 3-24cresm 14-14cpm	21990 - 22000 1584 - 3594 46.53 - 66.65 11875 - 11885 3174 - 3184 240.53 - 26.45 250.4 - 250.4 11824 - 11834 11824 - 11834 11824 - 11834 242.53 - 26.45 250.4 - 250.4 11824 - 11834 11824 - 11834 242.53	21819 - 2200 1574 - 360 6459 - 6725 12284 - 12314 11860 - 11935 317 - 319 2255 - 285,65 206.40 - 207.60 23384 - 23514 10284 - 10.904 11015 - 11.95 11015 - 11.95 2234 - 225	erlands

DOLL	AR SPOT-	FORWAR	D AGAII	IST	THE DOL	LAR
Dec.14	pay's	Close	Ças montis	22	Three months	<u> </u>
UK† Ireland† Canada Metherlands, Belglust Denmark W. Germany Portugal Spain Italy Horway France Japan	36.35 - 36.70 6.77 - 6.754 1.7300 - 1.7500 144 - 145 112.71 - 113.70 1278 - 1288 6.464 - 6.50 5.92 - 5.98 6.024 - 6.07 122.10 - 123.95	1.7365 - 1.7375 144½ - 145 112.75 - 112.85 1284½ - 1284½ 6.46¼ - 6.46½ 5.93¼ - 5.94¾ 6.02½ - 6.03 122.45 - 122.75	0.52-0.49cpm 0.25-0.30dis 0.10-0.13cdis 0.60-0.15cpm 1.25-0.85cepm 0.60-0.57mtpm 40-66cdis 9.19cdis 0.85-1.05credis 0.73-0.66cpm 0.05-0.25credis 0.57-0.54cpm	-1.76 1.40 -0.30 5.43	1.60-1.75pm 0.93-0.65db; 0.47-0.51db; 1.75-1.71pm 27.50-17.50pm 1.62-1.58pm 1.60-1.90db; 57-67db; 8.50-9.50db; 1.45-1.85db; 1.50-1.35pm 1.20-1.50pm 1.20-1.50pm	3.44 -1.56 -1.63 3.54 -1.42 3.57 -2.19 -2.25 -2.25 -2.25 -4.84
Postria Settzerland	12.20 - 12.30 h 1.4590 - 1.4795	12204 - 12214 1.4645 - 1.4655	4.50-4.40gropm 0.54-0.51cpm	4.49	12.75-11.250m 1.54-1.49pm	3.90 4.14

umiai carang	egenrae 6.	TOT COLINE DIES		a man, 30.03-	20./3. 	
E	URO-CE	JAREN	Y INT	REST	RATES	
Dec.14	Short term	7 Days notice	Cort Month	Three Months	Six Months	One Year
erling  5 Outlar  10 Dillar  11 Dillar  12 Dillar  12 Dillar  13 Dillar  14 Dillar  15 Pranc  16 Dillar  16 Dillar  17 Dillar  18 Di	124-124 83-84 10-94 51-54 54-54 87-12 64-64 64-64 77-75 84-84	124-124 82-82 164-16 55-54 57-54 57-74 16-14 74-74 74-63 674 82-82	13-19-19-19-19-19-19-19-19-19-19-19-19-19-	13 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	13-54-55-55-55-55-55-55-55-55-55-55-55-55-	134-13 96-92 113-108 5-554 5-45 5-45 5-45 124-124 74-75 44-45 84-84 92-92

3349	203	95-95	96-98	72-74	35-34	76-76
Long term Eurodollar rs 914-914 per cert no						

				NGE	· ·	~~		~		
Dec.14	£	5	DAL	Yes	F Fr.	S Fr.	R FL	Life	CS	B Fr.
£	0.546	1.830 1	3.180 1.738	224.5 122.7	10.87 5.940	2.680 1.464	3.59 1.962	2351 1285	2.200 1.202	66.60 36.39
DM YEK	0.314 4.454	0 <i>5</i> 75 8.151	1 14.16	70,60 1000.	3.418 48.42	0.843 11.94	1.129 15.99	739.3 10472	0.692 9.800	20.94 296.7
F Fr. S Fr.	0.920 0.373	1.684 0.683	2,925 1,187	206.5 83.77	10. 4.056	2.466 1	3.303 1.340	2163 877.2	2.024 0.821	61.27 24.85
H FL Ura	0.279 0.425	0,510 0.778	0.886 1.353	6253 95.49	3.028 4.624	0.747 1.140	1 1.527	654.9 1000.	0.613 0.936	18.55 29.33
CS B Fr.	0.455	0.832 2.748	1.445 4.775	102.0 337.1	4.941 16.32	1 218 4 024	1.632 5.390	1069 3530	3.303	30.27 100

4	£	5	DAL	Yes	F Ft.	S Fr.	R FL	Like	CS	8 Fr.		NAT CENTRY		ياس
	1 0.546	1.830 1	3.180 1.738	224.5 122.7	10.87 5.940	2.690 1.464	3.59 1.962	2351 1285	2.200 1.202	66.60 36.39	Mar Jun Sep	Cless 95.29 94.69	95.38	9
	0.314 4.454	972 972 972	1 14.16	70,60 1000.	3.418 48.42	0.843 11.94	1129 15.99	739.3 10472	0.692 9.800	20.94 296.7	Estimated V	foliame 4238 r's goes int.		£21.
	0.920 0.373	1.684 0.683	2925 1187	206.5 83.77	10. 4.056	2.466 1	3.303 1.340	2163 877.2	2.024 0.821	61.27 24.85	1	FORESCH EN		_
	0.279 0.425	0.510 0.778	0.886 1.353	6253 95.49	3.028 4.624	0.747 1.140	1 1.527	654.9 1000.	0.613 0.736	18.55 28.33	Spet. 1.8300	1-mb 1.8250	3-mth. 18143	1.7
۳,	0.455	0.832	1.445	102.0	4,941	1.21B	1.632	1069	1	30.27	DIN-STERL	100 年 100 (	<u> </u>	_
	1502	2748	4.775	337.1	16.32	1,238	1.632 5.390	1069 3530	3.303	30.27 300,	Dec	Latest 1.8348	High 1.8348	ы
1,0	00: Freed	Fr. per	lik Lira p	r 1,000:	Belglas Fi	r. per 100	L				Mar Jan	1.8198 1.8010	1.8200 1.8010	L

# FT LONDON INTERBANK FIXING

<del> </del>	—	IONE	Y RAT	ES			
NEW YORK  (Lunchtime)  Prime rate  Broker loan rate  Fed. funds  Fed. funds at intervention		Treasury Bills and Bonds  One worth					
Dec.14	Oversight	One Month	Tyre Manths	Three Heaths	Six Months	Lomba	
Frankfurt. Park Zerfek Assierdass Tokyo Millar Brossels Dublis	5.00-5.10 8-84 37-44 5-43-5-56 4.15-25 115-117 5.15 74-73	550-5.70 8-84 514-534 550-562 4.71875 124-124 714-714 714-714	5.50-5.70 82-82 - - - 74-8	540-5.60 84-84 5-54 5.62-5.72 4-53125 124-124 75-75 74-84	5.50-5.70 81 <sub>1</sub> -81 <sub>2</sub> - - 81 <sub>2</sub> -81 <sub>1</sub>	5.00 7.25	

	<u> </u>							
LONDON MONEY RATES								
Dec.14	Overnight.	7 days notice	Gue Menth	Three Months	Six Months	One Year		
sterhank Offer terhank Bild Lerling CDs. scal Authority Dess. scal Authority Bonds. Scoom Mitt Dess. John Dess. John Mitt Dess. John Mitter Bonds. John Mitter Bonds.	-	121	22222 - 1222225 22222 - 1222225 2500 2500 2500 2500 2500 2500 25	13.5 13.5 13.5 13.5 13.5 13.5 13.5 13.5	11111111111111111111111111111111111111	12212 - 13		

FINANCIAL FUTURES

#### Three-month sterling improves many traders are cautiously

optimistic that the current

level of base rates may stick.

UK gilt futures were less

impressed, and slipped away with sterling to a low of 94-11 in the March contract, finish-

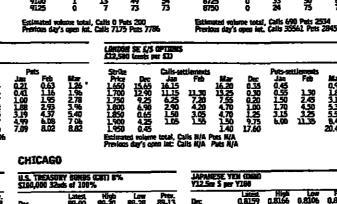
ing at 94-12, down from 95-01.

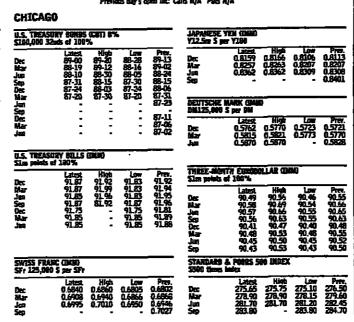
Trading volume was brisk,

with both sterling and gilt sec-

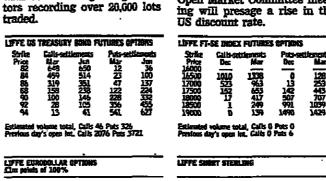
The firmer trend suggests a renewed air of confidence about the path of UK interest rates over the near term. While a loss of confidence in the pound could possibibly prompt another rise in base rates,

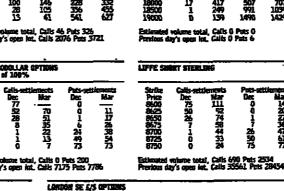
	S OPTIONS Sents per S				LIFFE EU	000ULAR of 100%	OPTIONS	
Strike Prior 170 175 180 185 190 195 200	Celis-se Dec 1330 830 330 13 0 0	Jan 1330 830 368 108 18	Pets-se Dec 0 0 2 192 679 1179 1679	226 736 1219	Strike Price 8475 9030 9035 9050 9075 9130 9125	Calls-sets Dec 77 52 28 8 1	70 51 35 22 13	P
Estimated Previous d	miume to by's open	sal, Calis () psi. Calis 1.	Pats 0 18 Pats 3	<b>515</b>	Estimated o Provious da	rolatie tota y's open in	ul, Calls 0 t. Calls 7	Pet 175
RELADELI 31,250 (c		/\$ 697309K	i				(D)	DOM ,580
Strike	Page 1	Calls		- Dave	Pets			rike

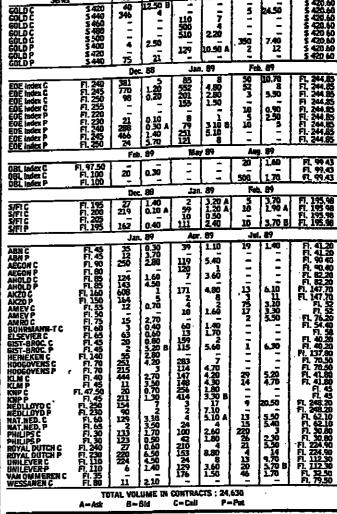




US Treasury bond futures lost ground, despite a small reduction in the US trade deficit in October over September. The softer tone reflected concern about a rise in capacity utilisation and industrial production in November, which added to fears that the outcome of the latest Federal Open Market Committee meeting will presage a rise in the US discount rate.







		90 CED	PH 247						WESSANEN C FI. 80 11 2.10 FI. 79.50
Mar 1.26 1.96 2.78 3.96 5.40 7.06 8.82	Stri Pri 1.65 1.70 1.80 1.85 1.90 1.90 1.90 1.90 1.90 1.90 1.90	0 15.65 0 12.90 0 9.25 0 6.90 0 0.65 0 4.25	16.15 11.15 6.25 2.90 1.50 1.05	ttlements Feb M. 11.30 13. 7.20 7. 4.20 4. 3.05 4. 1.55 1. alis H/A Pors I	80 0.35 5 0.30 6 0.20 70 1.00 70 1.25 80 9.75 80 17.60	Pets-set Jan 0.45 0.55 1.50 1.70 3.15 6.00	1.30 2.45 4.50 3.25 11.35	0.90 1.80 3.15 5.30 5.55 8.45 20.40	TOTAL VOLUME IN CONTRACTS: 24,630  A-Ask B-Bid C-Call P-Pat  BASE LENDING RATES
)									ABN Bank 13 City Merchants Bank 13 Nat Westminster 13  Adam & Company 13 City deletale Bank 13 Northern Bank Ltd 13
RY 89895 ds of 108°	(CST) 87			JAPANESE Y12.5m \$ p					AAB - Allied Arab Bk 13 Comm. Bk. N. East 13 Norwich Gen. Trast 13
89-00 88-19 88-10 87-31 87-24 87-20	High 89-20 89-12 88-30 88-15 88-03 87-30	Enw 88-28 88-16 88-05 87-30 87-34 87-20	Prev. 89-13 89-02 88-24 88-15 88-06 87-71	Dec Mar Jun Sep	0.8159 0.8257 0.8362	High 0.8166 0.8263 0.8362	0.8106 0.8207 0.8309	Pres. 0.8113 0.8207 0.8308 0.8401	Alfied Irish Bank 13 Co-operative Bank 13 PRMAThanken Limited 13 Heary Anshacher 13 Courts & Co. 13 Provincial Bank PLC. 14 ALC Banking Group 13 Cymrus Popular Bk 13 R. Raphael & Sons 13 Associates Cap Corp 12 Duntar Bank PLC 13 Roxburghe Crantee 13½ Anthority Bank 13 Duncan Lawrie 13 Royal Bit of Sociation 13  B & C St Necricott Bank 13 Equatorial Bank pk 13 Royal Trust Bank 13
-	-	-	87-31 87-23	DEUTSEHE DN125,000		0			Bank of Barneta 13 Exeter Trust Ltd 13½ Spaith & Williams Sess. 13 Banco Bilbao Vizzara 13 Financial & Gau. Bank 13 Standard Chartered 13
:	:	:	87-11 87-06 87-02	Dec Mar Jun	1,20:50 0,5762 0,5815 0,5870	High 0.5770 0.5821 0.5870	0.5723 0.5773	Prer. 0.5721 0.5770 0.5828	Bank Hapvalion 13 First Mattewal Bank Pir. 14 TSB 13 Bank Credit & Comm 13 Robert Fleming & Co 13 United Sk of Kuscht 13 Bank Credit & Comm 13 Robert Fraser & Pines 131 United Micratil Bank 13
RY MILLS   120%	CONTROL	•							Bank of Ireland
Latest 91.87 91.87 91.85 91.87 91.75	High 91.92 91.99 91.96 81.92	91.83 91.83 91.83 91.83	Prev. 91.92 91.94 91.95	THREE-MOS \$1m points Oec play	Latest 90.49	High 90.56	Low 90.46 90.54	Pres. 90.55 90.66	Bauk of India 13 HFC Bank pic 13 Westpac Bank Corp. 13 Bauk of Scotland 13 • Hambrus Bank 13 Whitemary Laidlaw 13½ Banque Belge Ltd 13 Heritable & Gen Inv Book 13 Yorkshire Bank 13 Barclays Bank 13 • Hill Samuel 13
91.75 91.85 91.85	:	91.75 91.75 91.85 91.85	91.96 91.81 91.89 91.86	Jun Sep Dec Mar Jun Sep	90.56 90.57 90.56 90.41 90.48 90.45 90.43	90.66 90.66 90.63 90.47 90.53 90.50 90.53	90.55 90.55 90.40 90.48 90.45 90.43	90.65 90.48 90.55 90.52 90.50	Benchmark Bank PLC 13 C. Hoare & Co. 13 Members of British Merobant Berliner Bank MG 13 Houghtong & Sharogh 13 Bank Ing & Securities Houses Brit Bk of Mid East 13 Depoid Joseph & Sons 13 Association. Deposit powr 5.22% British Members of British Merobant Bank Ing & Securities Houses Brown Shipley 13 Lights Bank Ltd 13 Samewise 8.47%. To Tier-£18,000 Besiness Mitge Tst 13½ Meghraj Bank Ltd 13 Instant acres 11.72% & Mortgage base
C (DASIG) S per SFr			_	STARDARD STARDARD	& POERS S Index	ee DAREX		<del>-</del>	C. Basik Nederland
0.6840 0.6908 0.6975	High 0.6860 0.6940 0.7010	Low 0.6805 0.6866 0.6950	Pres. 0.6802 0.6866 0.6946 0.7027	Dec Mar Jun Sep	275.65 278.90 281.70 283.80	High 275,75 278,90 281,70	275.10 278.15 281.20 283.80	Pres. 276.50 279.60 282.45 284.70	Charterhouse Back 13 Mortgage Express Ltd. 413.95 Citihant AlA 13 Mount Baky Curp. 13 Nat Bk. of Kowari 13

All these Bonds having been sold, this ans ment appears as a matter of record only.



### Copenhagen HandelsBank

(Aktieselskabet Kjøbenhavns Handelsbank) Copenhagen, Denmark

DM 150,000,000 6 1/2 % subordinated Bonds due 1998

> WESTDEUTSCHE LANDESBANK **GIROZENTRALE**

BANK BRUSSEL LAMBERT N.V.

**BANQUE PARIBAS CAPITAL MARKETS** CSFB-EFFECTENBANK

DRESDNER BANK

aktiengesellschaft

NORDDEUTSCHE LANDESBANK

**GIROZENTRALE** 

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BANK OF TOKYO (DEUTSCHLAND) AKTIENGESELLSCHAFT

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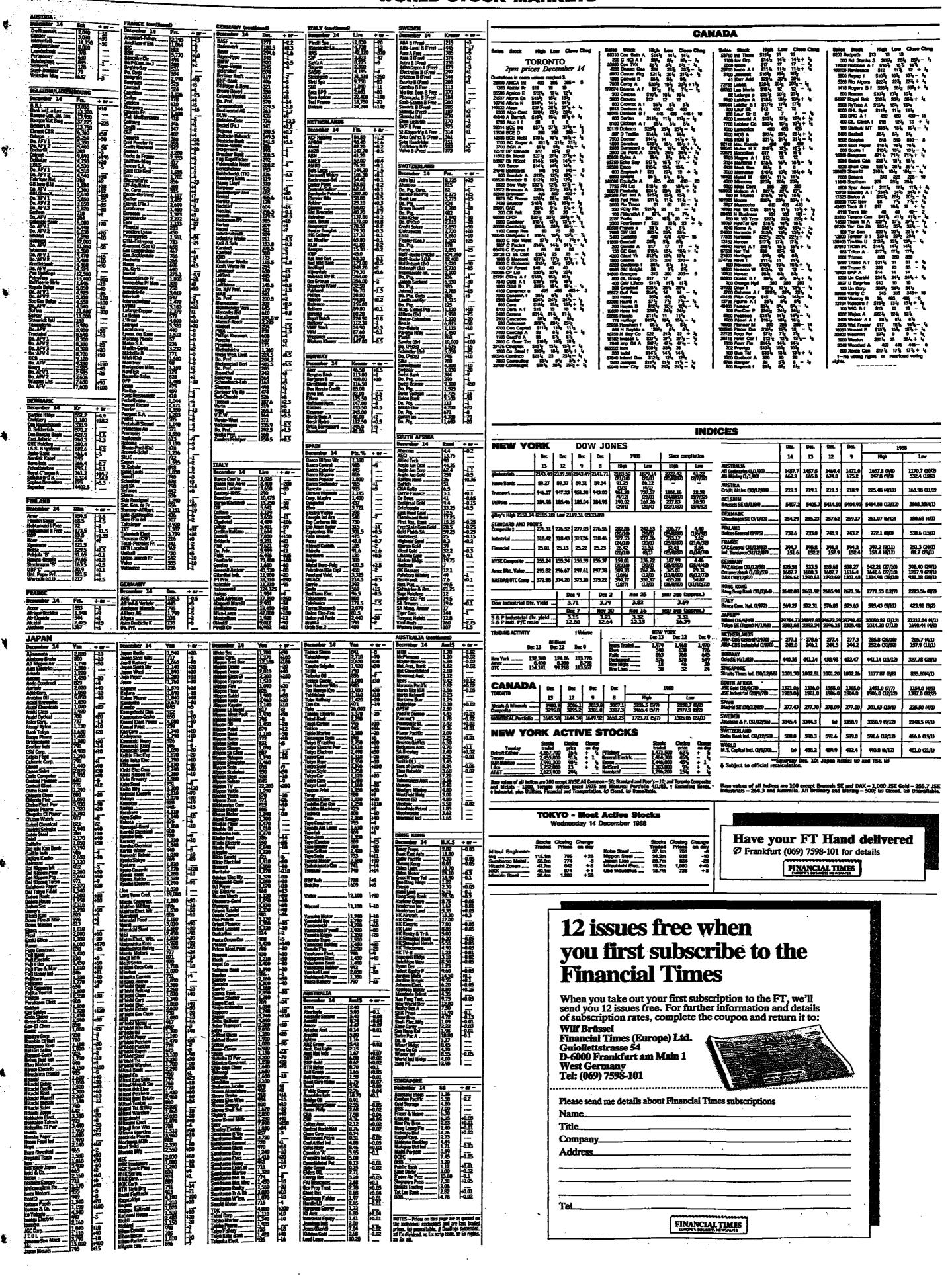
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## Dow drifts despite deficit report

**Wall Street** 

SEVERAL economic releases yesterday failed to determine a new trend for the equity market, which continued to drift in low volume, writes Janet Bush in New York.

At 1.30 pm, the Dow Jones Industrial Average was quoted 6.22 points lower at 2,137.27. Volume totalled only 82m

shares by midsession. Overall, the figures released yesterday were in line with expectations and added little to current arguments about whether the US Federal Reserve would opt to tighten monetary policy again or whether a discount rate was in the pipeline. The two-day meeting of the Federal Open Market Committee ended and traders will now be watching for signs of a shift in operations in the money market and also studying the dollar.

Financial markets, on balance, slid modestly after the figures but trading was quiet and had little mome The economic releases

that industrial production is continuing strong, capacity usage is creeping up and progress in reducing the trade deficit is very slow.

The seasonally adjusted US trade deficit narrowed marginally to \$10.85bn in October compared with a revised \$10.67bn in September. Many economists believe the trade deficit is now stuck at about a monthly \$10bn.

Industrial production rose 0.5 per cent in November, the same gain as in October. Capacity utilisation rose to 84.2 per cent last month compared with 84.0 per cent in October, taking the usage rate to its highest level since November,

There is concern that, with capacity usage rates so high, manufacturers have little scope to boost their exports further and therefore continue to aggravate the deficit.

However, it is unclear whether the economy is grow-ing fast enough and inflationary pressures are substantial enough for the US Federal Reserve to tighten policy. Leading forecasts appear to be divided on whether the economy will continue growing throughout 1989 or will slow sufficiently to drop into the Fed's favoured non-inflationary

Probably the key focus for and casinos chain, gained \$3% narkets now this week, apart to \$29% after Mr Donald markets now this week, apart from producer prices figures tomorrow, will be whether the Bundesbank raises its Lombard rate at today's policy-making council meeting. The Belgian and Dutch central banks yesterday moved key

interest rates ¼ point higher. If there is no clear justification for higher US interest rates on domestic economic grounds, then a further bout of dollar weakness, because of rising interest rates overseas, could provide a reason.

With no direction from yes

terday's figures, the equity market seems doomed to trade in its recent narrow range. Mr Newton Zinder, equity analyst at Shearson Lehman Hutton. said that a neutral trade number leaves the market to its own internal dynamics. He suggested that, on various technical measures, the market looks more likely to fall. Among featured stocks was First Fidelity Bancorp which slumped \$7% to \$27%. The

bank said it expected a fourth quarter loss of up to \$190m, related to bad real estate and commercial loans made by its London branch. Caesars World, the hotels

Trump, the New York investor, filed to build a stake of 15 per cent or more in the company. perhaps with a view to seeking full control. SmithKline Beckman added

\$1% to \$50%. The stock has been rising on takeover speculation but seemed to receive an added boost from news that it had filed for approval from the Federal Drugs Administration of its Corlopam blood pressure

Longview Fibre gained \$1% to \$75% on takeover speculation. Its stock has moved 5 per cent higher this week.

Syntex, another drug company which has benefited from talk that it could be a takeover target, was one of the most

actively traded issues on the New York Stock Exchange yes-

terday. It rose \$1 to \$43 %.

FEARS of higher interest rates pushed Toronto slightly lower after news of strong capacity use and industrial output in The composite index lost 2.6 to 3,293.3 on light turnover of

protest at government employ-The market, in fact, reported an abnormally high turnout of traders, though business was light with the general index closing down just 0.27 points at

277.43 - which is roughly where it has languished for the past three months. The bolsa had already disis unlikely. The Government remains the biggest seller of paper in the debt markets and counted the strike and the index had been rising sluggishly for the past few days.

The most reliable explanation for the market's uninspirwould not relish its borrowing ing performance in the last quarter of this year is that it is exhausted. The general index, after all, is still up nearly 30 per cent on last year's disas-

However, the past 14 months have been difficult. The Government's inflation target of 3 per cent for the year has proved too optimistic and it will be lucky to end 1988 with an accumulated rate of 5 per

S BEFITS one of the

citadels of Spain's ram-

nant new capitalism,

the Madrid Stock Exchange

was open for business yester-

day in spite of the closure of

almost the entire country dur-

ing a 24-hour general strike in

Consumer price index increases of a full 1 per cent in both August and September shocked the markets and forced the Bank of Spain to halt its efforts to reduce the country's chronically high interest rates gradually.

Show goes on in sluggish Madrid

Business was quiet, but not because of the strike, writes Peter Bruce

Interbank money, which by last summer had dribbled down to 10.5 per cent from 19.6 per cent in the spring of 1987, was raised to 11.4 per cent after the August inflation figures were published and then again to 12.4 per cent two days ago. Analysts in Madrid say a rise in interest rates back to the horrendous levels of early 1987

becoming too expensive again. Luckily for the Government, perhaps, the markets are now learning to ignore its inflation targets, which are routinely being set well below the under lying rate of inflation, cur-rently just over 5 per cent. Thus when, as seems inevitable, the 3 per cent target for next year is missed again the

shock might not be so acute. "Most people don't think 3 per cent is very realistic," says Mr Juan Cueto, equities ana-

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The market has other problems with the Government besides inflation forecasting -27 companies quoted in Madrid are currently in the process of raising new capital because of fears that the Finance Ministry is about to close a loophole which enabled new shares distributed under rights issues to be sold without the seller pay-ing any tax until the original shares are sold. The loophole has made Spanish rights issues attractively tax efficient.

The fears are partly the Government's fault draft legislation is hazy and the market is worried about when it will come into effect. The ministry recently proposed to allow companies entering the market for the first time still to issue stock that can be sold, once, tax free. Existing quoted com-panies will probably have this particular avenue closed, hence the late rush of rights issues.

The measure may be introduced in January, though Spanish legislative deadlines are notoriously flexible. What is certain is that the days are over when an owner could sell almost an entire company by making a huge rights issue to him or herself, sell the rights to the buyer of the company and walk away without paying much capital gains tax. 1.200

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The amount of new cash now being sought on a market as small as Madrid has, analysts say, drained its power. Turnover in the first 11 months of this year at Pta 2.4 trillion (million million) (\$21.1bn) is already 34 per cent down on the same period last year and no one is in any mood to start breaking records this close to Christmas.

**ASIA PACIFIC** 

#### Growing optimism helps blue chip electrical issues

Tokyo

POSITIVE expectations of the US trade figures due yesterday helped to increase investors' interest in the market and share prices rose on better vol-ume, writes Michigo Nakamoto in Tokyo.

Trading was more active than it has been in the past few sessions and the Nikkel average moved up through the day to close 156.92 higher at 29,754.73. The index peaked at 29,772.19 and dropped to a low of 29,622.25.

Rises outnumbered falls by 483 to 394 while 182 issues were unchanged. Volume improved to 1.02bn shares compared with 771m on Tuesday. The Topix index of all listed shares rose by 9.10 to 2,301.34. In London trading, the ISE/Nikkei index edged up 1.31 to 1.889.45.

Growing expectations that the US trade figures for October would show a deficit on the lower side of predictions led investors to focus attention on blue chip electricals, encouraged by the continuing strength of the dollar against

Such a response is often seen just before the announcement of US trade figures and interest tends to disappear as quickly as it arises, said Mr Masami Okuma, chief trader at UBS Phillips & Drew International.

At the same time, interest in former market leaders – large-capital steels and shipbuildings - has so far failed to materialise and only underperformers within these sectors have attracted much buying

enthusiasm.

The big brokers are said to be pushing these issues, but investor demand has not kept up with their efforts. One difficulty facing the large-capitals is they have come close enough to their previous highs for investors to feel there is little room left for more gains.

Among export-dependent electricals. Sony was the leader, rising Y250 to Y7,090. Matsushita advanced Y90 to Y2,450 and NEC gained Y60 to

Y2,030, while Hitachi and Mit-

subishi Electric both firmed Y40 to Y1,600 and Y1,060 respectively and Toshiba advanced Y20 to YL,030. Electricals have featured on and off as underperformers, but yesterday volume was not as encouraging as their price gains and analysts said they might be sold very quickly on profit-tak-

Precision stocks such as Nikon and Canon, which depend on exports, were like-wise firm. Nikon rose Y100 to Y1,270 and Canon increased Y90 to Y1,440.

The large-capital issues have not been able to live up to expectations that they would once again lead the market on a new rally. Those selected yes-terday were generally felt to be low-priced, such as Mitsui Engineering and Shipbuilding, the most actively traded issue at 115.1m shares. It closed up Y23 at Y795. Hitachi Zosen, also relatively low-priced, ed y8 to y642 after fish to Y655 during the day on

43.7m shares, making it the third most active stock.

Among steels, Nisshin Steel added Y50 to Y1,200 in active trading. Others were out of favour, with Sumitomo Metal, second in volume terms at 56m shares, losing Y8 to Y774 and Nippon Steel falling Y10 to

Pharmaceuticals, which have been intermittently selected as laggards, gained yesterday. Yamanouchi added Y60 to Y4,220 and Daiichi Seiyaku advanced Y40 to Y2,940.

Sankyo closed up Y30 at Profit-taking was offset by gains in export stocks in Osaka, leaving the OSE average 72.05 higher at 28.004.03. Volume was substantially better at 95.4m shares compared with 61.1m on Tuesday. Omron Tateishi Electronics increased Y60 to Y2,360.

THE WAIT for the US trade data, due after the close, kept turnover low in Asia Pacific markets and most ended little

AUSTRALIA was steady as bargain hunters appeared in response to early fails caused weaker metal prices. The All Ordinaries index finished 0.2 higher at 1,457.7 in low volume of 73m shares worth

Metal prices dropped after the resolution of a miners' strike in Peru and mining stocks followed suit. CRA lost 4 cents to A\$7.58. HONG KONG dropped in late

trading with utilities and properties leading the way down. The Hang Seng Index lost 9.84 to 2,642.08 and volume was low

Hongkong Telecom, a large capitalisation stock, lost 5 cents to HK\$4.90. CP Pokphand again saw heavy trading following its acquisition of a 74.7 per cent stake in Yue Hwa, the department store group, and rose 2 cents to HK\$1.77. SINGAPORE had a quiet ses-

ected Malaysian low priced stocks. The Straits Times industrial index lost 1.21 to 1,001.30 and turnover fell to 18.7m shares

sion, with demand focusing on

from Tuesday's 26m. NEW ZRALAND shares fell on news of the sacking of Mr Roger Douglas, the Finance Minister. A sharp setback in the government bond market combined with disruptive power cuts caused by an elec-tricity workers' strike to add to the market's uncertainty. The Barclays index fell 14.08 to

SEOUL finished mixed after early losses were balanced by gains in the construction sector, on hopes of better trading prospects with the Soviet Union. The composite index ended just 2.58 higher at 922.57.

**SOUTH AFRICA** 

THE SLOW decline by gold shares in Johannesburg con-tinued as the bullion price slipped. Southvaal lost R3 to R116.50. Charter Cons, the mining financial, fell R2 to R32.25 after reporting higher interim profits.

## Daimler setback reverses Frankfurt's gains

THE traditional pause for the US trade figures kept European activity subdued, while concern about rising money mar-ket rates also played a part, especially in Paris, writes Our Markets Staff.
FRANKFURT came off in the

last hour and a half of trading after a strong day, supported by some foreign buying and a stable dollar. A fall in the price of Daimler, one of the "Holy Trinity" market leaders, spurred a broader downturn, exacerbated by position-squar-ing in the last 15 minutes of the session. But the US trade figures, at the better end of expectations, helped prices to rise in the after-market.

investors appeared to be taking a less fearful view of the Bundesbank's meeting today, at which a rise in the Lombard rate has been widely rumoured. Some analysts said a ¼ point increase was already in prices while others doubted the rate would be changed

At midsession, the FAZ had recouped Tuesday's losses with a 2.08 rise to 535.58. But the DAX index reflected the late 1,286.61. Turnover was better than Tuesday at DM2.87bn worth of domestic shares.

Daimler's fall was triggered by profit-taking and renewed uncertainty about the outcome of its planned takeover of MBB, the aerospace group. News on Tuesday that Daimler would hold its dividend at DM12 was expected, but inves-tors were said to be hanging fire over the company until the MBB question was finalised and cost savings plans put into effect. The stock fell DM12.30 to DM736.

Deutsche Bank was also in the news, rising DM3.30 to DM541.50 as information leaked out about its 24 per cent rise in group operating profits in the first 10 months. According to one analyst, the 3.3 per cent rise in partial operating profits was better than expected but "nothing to be jumping about," especially given the likelihood of a large rights issue to finance the bank's move into life insurance.

Engineer MAN, which said results so far in the year to end June 1989 were better than expected, rose DM1 to DM241, just DM1 off its year's high.

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PARIS was dominated by interest rate worries, with no evidence of speculative stories to break the malaise. Volume was estimated at about FFr1bn and share prices slipped with the CAC General index off 1.1 at 394.7 and the OMF 50 index down 1.49 at 410.58. One analyst said: "It's been desperately boring and difficult to find any-

thing specific to go on." Investors were waiting for today's Bundesbank meeting; if German interest rates go up the French rate is expected to follow suit. The French Finance Ministry said government policy was to maintain the franc at its current level against the D-Mark.

Privatised bank Société Gén érale ran into profit-taking, losing FFr20 to FFr556. Skis Rossignol, forecasting a lower annual profit, added FFr1 to FFr1,240. Havas, the advertising and leisure group, put on FFr15 to FFr696 after indicating it was looking to link up with other European groups in Institut Mérleux saw about

700 shares traded, high for the stock, and rose FFr30 to FFr5,500 on renewed interest in its work on an AIDS drug. ZURICH stayed in the doldrums, ending slightly lower

after a featureless session. The Crédit Suisse index eased 1 to Ciba-Geigy, which is selling its Illford paper group for an undisclosed amount to International Paper of the US, saw its bearers drop SFr10 to SFr2,840. Among insurance companies Swiss Re bearers lost SFr450,

or more than 4 per cent, to SFr9.300. AMSTERDAM was unable to summon much response to the US trade figures, a rise in Dutch money rates and a late fall in the dollar. The CBS allshare index ended a thin day unchanged at 100.9.
Speculative shipping stock

Nedlloyd gained a further Fl 2 to Fl 248.20, while textiles com-pany Nijverdal-ten Cate added 60 cents to Fl 79.30 amid talk of an order for uniforms from the US army. MILAN saw volume pick up slightly as investors took their

last opportunity to reshuffle portfolios in 1988. Settlement of trades in the new monthly account starting today will not take place until January. The Comit index eased 3.04 to BRUSSELS suffered from end-of-year lethargy, finishing

ing. There was little response to the Belgian National Bank's raising of interest rates by 'k GBL, the holding company, dropped BFr100 to BFr3,630 in fairly heavy trading of 7,400

narrowly mixed in quiet trad-

Burnham Lambert, its US affiliate, was on the point of set-tling a law suit that could involve a fine of up to \$750m. HELSINKI had a weak day although Nokia shares picked

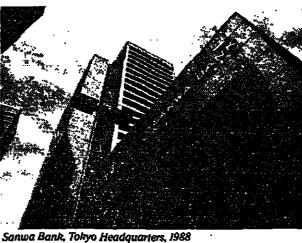
up after their beating on Tues-day, which followed news of death of the company's chief executive. Nokia ordinary free shares rose FM4 to FM130 and its preference shares added FM6.50 to FM86. The Unitas all-share

index fell 2.4 to 730.6. STOCKHOLM reacted posi-tively to confirmation that Volvo was considering selling its property to release liquidity. The car maker's restrictive B shares added SKr4 to SKr373

in active trading and the Affärsvärlden index rose 2.1 OSLO took a break from its recent record run, with the allshare index easing 0.35 to 321.68 on profit-taking.

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#### Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries NATIONAL AND REGIONAL MARKETS TUESDAY DECEMBER 13 1988 MONDAY DECEMBER 12 1988 US Dollar Index Gross Div. Yield Year ago (approx) Currency Index 1988 Low Change % 1988 High per grouping index Index 141.04 97.36 133.82 121.08 154.22 110.78 88.35 121.45 105.17 141.32 115.61 103.73 96.12 94.83 95.95 109.00 114.21 Australia (90) 115,88 78,67 108,45 97,44 125,48 108,83 90,04 70,39 88,89 104,99 68,32 152,33 114,29 141,00 88,47 98,47 98,47 120,54 115,54 125,54 125,54 125,54 4.88 2.79 4.17 2.15 1.45 3.13 2.37 4.17 2.50 0.51 4.99 7.28 2.47 2.47 2.47 2.47 2.47 2.47 2.47 143.97 97.74 124.07 125.90 135.21 111.87 87.45 110.44 84.88 189.25 142.00 175.18 110.54 65.61 133.16 119.73 122.36 143.38 79.08 143.38 79.08 143.38 79.08 91.16 83.72 99.14 107.06 111.42 106.78 84.90 104.60 62.99 133.61 107.83 90.07 95.23 64.42 98.55 97.99 98.23 74.13 120.66 99.19 Austria (18) 100.00 139.89 139.89 139.89 139.83 88.26 111.88 88.26 111.80 184.25 184.27 182.24 111.00 84.05 135.89 137.07 144.32 86.75 144.32 86.75 141.51 115.55 108.53 98.20 125.08 Belgium (63). Canada (125). 105.02 142.70 116.49 104.41 79.13 110.70 81.33 146.85 436.69 99.11 54.40 116.72 106.87 99.93 128.48 128.26 71.77 107.83 112.63 Denmark (39) 108.47 89.84 70.37 89.00 106.41 68.10 152.88 115.05 141.92 89.10 52.87 84.61 76.26 80.51 100.04 76.40 144.19 West Germany (102). Hong Kong (46)...... Ireland (18)...... Italy (98)..... 78.83 109.99 120.83 86.76 109.73 Japan (456). Malaysia (36 188.50 141.85 174.99 101.45 121.95 95.76 75.97 98.87 87.79 140.06 122.69 436.69 98.88 54.22 Mexico (13) Netherland (38). 109.86 65.19 133.63 119.84 121.35 New Zealand (25) Norway (25).... Singapore (26). 117.49 107.03 99.16 127.74 128.51 71.39 108.13 112.56 3.20 2.22 2.38 4.97 3.65 Spain (42). 148.36 Sweden (35)..... Switzerland (57) 143.36 78.31 94.60 79.62 125.24 98.71 63.51 108.13 91.29 United Kingdom (316)... USA (576)... 113.59 184.16 155.91 113.07 100.61 123.32 154.37 138.78 138.43 113.82 Europe (1007)..... Pacific Basin (679)... Euro-Pacific (1686). 3.84 0.73 1.65 3.63 2.98 4.77 100.09 139.92 124.02 99.25 84.49 88.29 123.67 97.69 143.58 125.39 112.12 -0.7 -0.5 -0.8 -0.8 -1.4 -0.4 -0.4 -0.4 97.83 116.61 148.69 125.79 91.65 80.93 98.64 124.57 112.14 111.86 148.23 125.49 91.01 143.78 125.57 112.18 91.86 183.33 155.10 113.00 99.78 121.62 153.59 138.27 North America (701) 116.07 101.29 128.27 156.39 139.61 139.52 99.78 80.27 87.51 120.26 Europe Ex. UK (691)..... Pacific Ex. Japan (223)... World Ex. US (1884)..... 91.43 104.52 124.59 121.78 120.61 80.98 99.26 124.25 105.17 121.77 121.97 1.72 2.06 2.29 3.77 111.77 113.26 100.00 111.70 120.75 106.85

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FT-ACTUARIES WORLD INDICES

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115,037 (US S Index), 90.791 (Pound Sterling) and 94.94 (Local), Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. 1987 Latest prices were unavailable for this edition.

Mexican market closed December 12.

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15 1988

The intensely competitive world tyre industry is being concentrated into fewer and fewer

hands. Now, after the recession of the early 1980s, profit margins are improving, with forecasts of steady growth in the world market, as John Griffiths reports here.

### Survival of the biggest

TO MOST vehicle users, a tyre represents little more than a round, black, distress purchase. Behind its production, however, lies a global industry which is complex, technologically advanced - and huge. Its turnover this year will reach just under \$45bn.

It is an industry which has suffered as much as any, and more than most, from the recession of the early 1980s; and one which has com-pounded its problems by virtu-ously shooting itself in the foot through giving its customers much more durable products than they had asked, or even bargained, for.

The consequences of eliminating the resultant over-capacity have included the loss of tens of thousands of jobs, mostly in Europe and North America, and the disappear-ance of dozens of small independent producers, swallowed up in most cases by the indus-

try majors.
This year, the concentration process has reached the point where 85 per cent of the indus-try's world turnover is in the hands of just six large producers. That compares with 13 companies holding 80 per cent five years ago, and there are many senior executives in the industry who believe that the

. . . . . .

concentration process, even among the majors, may not yet be over.

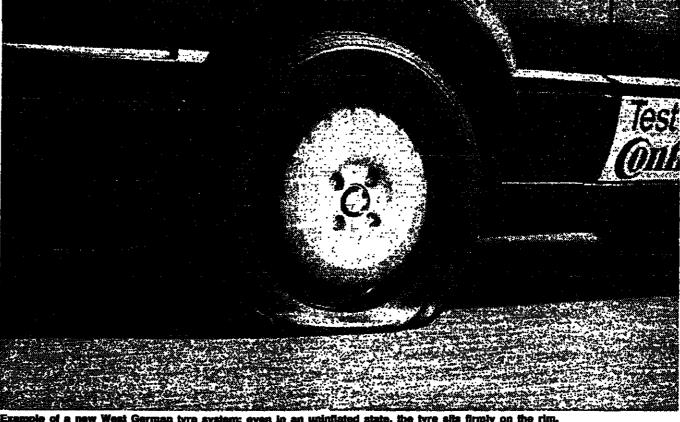
Over the past three years, however, although tyre production has remained an intensely competitive and mostly low-margin business, the industry has had difficulty believing its luck.

The surviving players, having made their intensive cutbacks, plant closures and other rationalisation measures in the economic doldrums of the early to mid-1980s have seen their customer, the vehicle industry bounce back into

Western Europe this year expects to see record car sales (of close to 13m) for the fourth year in a row, and commercial vehicles sales have made a spectacular recovery from an early-1980s recession which was the worst since the Second World War.

Car sales in the North Amer-ica market, which had plum-meted to 8.7m in 1982, reached more than 12m in 1985 and 1986, and are still running at more than 11m units a year. Commercial vehicle sales are

also very buoyant. Consultants DRI Europe are forecasting total world car production of 34.3m units this



Bridgestone/Firestone Continental/General Tre re operations only Pirelli/Armstrong Sumitomo/Duniop Uniroyal/BE Goodrich World tyre production 300

Tyre industry "Goodyear

turnover: top ten

# World Tyre Industry

growth.

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year, compared with 30m five

years ago.
By 1986, the last year for which full figures are available, world commercial vehicle output had climbed by 31 per cent to nearly 12.5m, from under 9.5m in 1982.

Thus, tyres over-capacity has been turned into under-capacity by both the soaring demand for original equipment supplies from vehicle makers - which account for around 35 per cent of the total — and higher replacement demand in parallel with the fast-growing total world vehicle population.
As supply and demand have

swung more into balance, so what was once a heavily loss-making industry has found itself once again making prof-

its as margins have improved.
"Currently, we're selling
every tyre we can make and are adding capacity", according to Mr Robert Mercer, chairman of Goodyear Tire & Rub-ber of the US, which is now locked in a fierce struggle with Groupe Michelin of France for the title of world's largest pro-

The potential trouble is, Goodyear is not alone.

Altogether, more than \$6bn in new investment for at least 20 new plants, plus plant mod-ernisations has been announced or is already been undertaken by the industry's leading players.

Nearly a quarter of this was announced only this month by Bridgestone, Japan's largest tyre manufacturer, which earlier this year took the unusual step for a Japanese company of creaks declaring its attribute. openly declaring its intention to wrest world leadership from its Western rivals.

The rest of the industry has no choice but to take Bridges-tone's ambitions very seriously indeed – and not just because of the Japanese preoccupation with loss of face should it not attain its goal.

For it was Bridgestone which earlier this year shook its Western rivals - and infuriated Gruppo Pirelli of Italy in particular – by outbidding Pirelli to take over Firestone Tire & Rubber of the US, then the world's fifth largest pro-

ducer, for \$2.6bn.
It has taken much less time than any of its rivals expected for Bridgestone to draw up a \$1.5bn investment plan which

will include significant capacity expansions in both North America and Europe, with the aim of closing the gap between the new group's combined \$6.5bn tyres turnover and the roughly \$8bn each of Goodyear and Michelin.

The nagging worry now is that all this new capacity might just start coming on stream just when the world's car markets could be going into the next cyclical down-

Clearly, this could mark the return to a severe price war to an industry on which some, at least, of the cars from the last one are still faintly visible. Indeed, the competitive screw has already been tightened somewhat as a result of attempts by the majors to grab extra market share ahead of committing themselves to the capacity investments.

If consolation is to be found in such a scenario, it is that only a prolonged industry recession of considerable severity - deemed highly unlikely in the foreseeable future would be likely to lead to any significant renewal of job-shed-ding in an industry which still

employs some 500,000 directly in manufacturing worldwide, including the Comecon bloc. Tighter management, de-manning in pursuit of higher productivity and the introduc-tion of more flexible manufac-

with demand shifts have all combined to lessen such a risk. For the moment at least, a mood of guarded optimism pre-vails in the industry. Forecasts of demand in the total world market vary, but all envisage steady if unspectacular

turing facilities better to cope

Goodyear's Mr Mercer says he expects a compound annual growth rate of 3.1 per cent between last year and 1993. representing an increase of 64m units in car tyres alone. Mr Ludovico Grandi, general manager of the world tyre operations of Gruppo Pireli, the Italian tyres and cables group, is among the more pes-simist, but still sees net growth of at least one per cent for the

foreseeable future. Both, in company with the other leading Western and Japanese producers, agree on two key requisites for long-term

One is a global presence, developed in parallel with the current globalisation of the motor industry itself, and thus capable of taking advantage of

world currency shifts. By Goodyear's estimates, for example, since 1985 the yen-dollar shift, taken in isolation, has turned a Japanese cost advantage of 20 per cent over the US into a 30 per cent disadvantage (mitigated, however, by Japanese tyre work forces still being some 20 per cent more productive than their

Western counterparts.) But as Mr Mercer points out, "exchange rate advantages are never permanent, and low cost will be roaming around the world."

The second key requisite is seen as the ability fully to take part in an accelerating technology race which involves heavy investment in both product development and reducing pro-

duction costs.
Following Michelin's invention of the radial, it was Pirelli which, in the early 1970s, developed the first generation of low-profile, high-perfor-mance tyres. All manufactur-ers now have them, and the

CONTENTS Asia-Pacific: target Japan

US: key to global market Techology: the mysteries of manufacture and performance

Europe: conflicting views Latin America: protectionism saps strength

tyres themselves have evolved further into ultra-low profile products offering grip and handling for roadgoing vehicles of an order unknown even to grand prix cars of less than 20

years ago.
They have allowed manufacturers, for once, to compete more on the product's techni-cal merits than its price in both the original equipment and aftermarket sectors. Vehicle makers now tend to call in the tyre maker at the design stage of a new vehicle, so sophisticated has the relationship become between a vehicle's suspension and the tyres on which it must ride.

Continued on page 8



'he biggest name on this page is also the biggest name in HRVR tyres across the whole of Europe. Pirelli is proud to be the leading edge in tyre technology and a major supplier to Europe's most prestigious marques.

## New plants target Japan

be on the way to becoming a battleground in the intens fight for survival being waged by major tyre companies.

Last year, Michelin, the world's second largest tyre maker, opened a tyre production plant in Korea. It is building another one in Thailand where it expects to start production late next year. Michelin also set up a joint venture in May this year with Okamoto Industries, a Japanese tyre and rubber goods maker, to produce tyres in Japan. Goodyear, the US company,

also plans to start production in a new tyre factory in Korea. While tyre makers seem intent on moving into the region, however, the market for tyres in this part of the world does not look promising. Demand is necessarily linked to the amount of car production and use in the region. In car ownership and production are relatively low and there are no signs that a spectacular rise

can be expected in either.

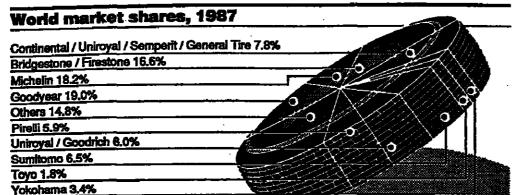
The domestic markets for tyres have been dominated by the industry's big global players. Goodyear has factories in more than six countries in the region, such as Malaysia and Taiwan, as well as a joint venture with Dunlop in Australia.

Bridgestone, the largest Japanese tyre maker, has two plants in Taiwan, and one each in Indonesia and Thailand while Firestone, which Bridgestone acquired earlier this year, has a plant in the Philip-pines. These giants produce more than the markets can digest and have the power to stifle local makers. In fact, in countries like Australia, domestic companies have mostly been eaten up by the larger and more well-funded

foreign companies.

The notable exceptions to this picture are Japan and Korea where the markets for tyres are dominated by domestic manufacturers. Japan has four large tyre makers, begin-ning with Bridgestone, which, with its purchase of Firestone, could very well replace Michelin as the world's second larg-

est tyre company. Bridgestone controls about half the domestic market for automobile tyres. Yokohama Rubber ranks second as a producer of automobile tyres



which controls Dunlop, is third. Toyo Tire and Rubber, which specialises in large tyres for buses and trucks, ranks

Earlier this year, Yokohama Rubber and Toyo Tire strengthened an existing business tie-up by acquiring equity stakes in each other. In addi-tion, Okamoto Industries, principally a maker of condoms that also produces other rubber products, is set to bolster its tyre business through its joint venture with Michelin.

The Japanese companies were able to grow with little threat from the outside, thanks to the close and stable ties they have traditionally enjoyed with the country's automobile makers. Japanese car manufacturers, for example, stubbornly refused to buy foreign tyres for decades even though they were superior to domestic ones. Even today, as Japan faces intense outside pressure to open its markets to imports, foreign tyres are still largely limited to being put on cars for

Part of the reason behind the Japanese car makers' reluctance to buy foreign is their practice of not stocking compo-nents but of ordering them to be delivered precisely at the time they are needed for assembly. Foreign tyre manufacturers have been put at a disadvantage all along by this "just-in-time" delivery method pioneered by Toyota, as well as by the highly contorted distribution system that is typically

The Korean tyre industry is also dominated by a number of domestic manufacturers such as Samyang Tire and Hankook Tire, which have been pro-tected by extraordinarily high

tariffs for imports, averaging 40 per cent of importing costs. The domestic tyre makers that dominate the Japanese and Korean markets and the major producers firmly established in other parts of the region are already engaged in a fierce fight for a greater share of their own markets.

Countries such as Indonesia. Taiwan and Korea, where capacity far outstrips demand, are largely exporters of tyres, with Korea exporting about 70 per cent of its tyre production to the rest of the world. Japan also exports about a third of its tyre output and the south Pacific countries of Australia and New Zealand are likely to become exporters in the future, according to Mr. Mitsumasa Tada of the Japan Automobile Tire Manufacturers' Association (Jatma).

With the region's tyre markets already overflowing, is there really any hope for growth in the future? Some members of the industry think

An official at Sumitomo Rubber says: "Asia will maintain its role as a tyre production base." He contends that growing demand for cars in the rapidly expanding newly indus-trialized economies of Korea, Taiwan, Hong Kong and Singapore, will spread to south-east Asia countries, such as Thailand, and the demand for tyres will follow naturally. Sumitomo Rubber already has a stake in a manufacturer and retailer in Taiwan and is also co-operating on technology with another Taiwanese

Bridgestone also believes that although motorisation has been slow to come to the region, demand from the newly

industrialized countries is set to grow. Bridgestone has no plans to construct new produc-tion plants in any of these

countries, being fully occupied

with its new acquisition, but it will be keeping a watchful eye

on the area, according to a company official. One industry analyst believes the new production plants are specifically target-ing the Japanese market. Not only does Japan have the largest automobile industry and highest rate of car ownership in the area, it is also under intense pressure to increase imports. The automotive parts sector was one of those targeted by the US in its market oriented sector-selective (MOSS) trade talks aimed at

markets to imports. Helped in part by the yen's appreciation and in part by efforts to defuse trade tensions, tyre imports to Japan from the US had already increased 2.9 times to about 2.07m units in the January to June period of this year, compared with the same period a year ago, while those from Korea leaped by

opening Japan's industrial

86.8 per cent. Australia could also be a target. The country has a huge replacement market, since most people keep their cars for at least 10 years, and Austra-lian roads tend to be rough

But in the end, the Asia-Pacific region is just another battlefront in the worldwide struggle that is taking place among the industry's major contes-tants to stay alive. As one official at Okamoto said about the company's tie-up with MichPROFILE: BRIDGESTONE

## International expansion sends out shock waves

BRIDGESTONE, the Japanese tyre giant, is losing no time over exploiting its \$2.6bn acquisition of Firestone Tire and Rubber of the US.

Even before the deal was completed in May, Bridgestone executives were already well advanced with plans for refur-bishing and modernising the ailing American group. Last month they made public their plans — a \$1.5bn three-year investment programme, which includes the wholesale expan-sion of three Firestone facto-

The announcement was a sharp retort to critics who suggested that Bridgestone had paid too much for Firestone in the first place, and to those who said that Bridgestone had cannibalise the US company's marketing network.

The plans highlight the fact that Mr Akira Yeiri, the president, is serious about his aim of making Bridgestone the world's largest tyre maker. They emphasise how rapidly the group is expanding its pres-ence in international markets, even though until last year, it was known as one of the most domestically orientated of Japan's big corporations.

Certainly, news of the investment programme will have sent a shock among Bridge tone's leading rivals, which recently have been investing heavily in expanding capacity and cutting costs, especially in North America.

The world's largest tyre maker is Goodyear of the US, with sales of \$7.3bn last year, followed by Michelin of France with \$7.26bn. Bridgestone and Firestone together sold tyres worth \$6.7bn - not far behind for a company with big ambi-

Bridgestone's strength is based on its domination of the domestic market where it has a 46 per cent market share. It has profited from Japanese vehicle makers' preference for buying local even in the 1960s when foreign tyres were technically superior.

The company was slow to realise the impact of the overseas expansion of the Japanese vehicle industry. It bought its first US plant, from Firestone, in 1983 and later established a



Akiri Yeiri ( centre), president of Bridgestone, announcing his company's decision to acquire Firestone Tire and Rubber Co. second factory. But it won a the five years to the end of 1987

small share of the market: the 'were virtually unchanged. main suppliers to Japanese vehicle plants in North Amer-

ica were US producers. The rise in the value of the yen from 1985 increased the need to establish production

gestone's sales of tyres over

The need to build an international presence quickly pushed Bridgestone towards an approach to Firestone, the US company it knew best. Ini-

tially, it wanted a partnership overseas. The yen's apprecia- - to be secured by buying 75 Bridgestone's strength is based on its domination of the domestic Japanese market

tion boosted margins greatly at home - helping to raise profits by 49 per cent in 1987 to Y91bn. However, opportunities for increasing sales, especially exports, declined. Indeed, Brid-Bridgestone a strong presence in North America and in

per cent of Firestone's tyre business. It was forced into a takeover by a counter-bid from Pirelli, the Italian group. The acquisition brought

position in Japan. Shortly after the deal was completed, the company bolstered its position in a fourth area - Africa and the Middle East - by signing a joint venture for tyre produc-

tion in Turkey.

The details of the investment plan for Firestone show that Bridgestone intends to expand international tyres sales over the next three to five years. About \$1bn of the investment will be made in the North American tyre business. This will beprincipally for expanding output at a Firestone fac-tory in Wilson, North Carolina, by 30 per cent and in Joliette, Quebec, by 40 per cent. Also, Firestone's network of 1,500 MasterCare car service centres

will be increased by 300. Some \$300m will go on tyre operations elsewhere, mainly in Europe, including a 30 per cent expansion at a factory in Burgos, Spain. Bridgestone brand tyres will be produced for the first time in Europe

The final \$200m will be spent on Firestone's non-tyre businesses, including the expan-sion of capacity in synthetic rubber and fabric and in roofing materials. More than 100 Bridgestone staff, specialising in production, research and development, will be seconded to Firestone to help raise product quality and produc-

tivity."
Meanwhile at home, Bridgestone does not intend any sky nificant capacity increases. It is considering transferring low-margin production to other Asian countries where wage costs are lower.

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As it challenges its Western rivals head-on, Bridgestone is placing a heavier emphasis on technology than in the 1970s when it was a late-comer to radial tyres, for example.

In marketing it tries to capi-talise on the fact that in 1988, it was favoured by Porsche, the West German sports car maker, which chose Bridges-tone tyres for its 959 model, one of the world's fastest production cars. Last year, Por-sche approved Bridgestone tyres for use on its all its cars.

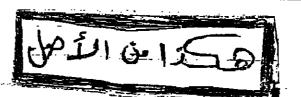
> Stefan Wagstyl Tolqu

# WE USE SOME PRETTY FAST OPERATORS TO HELP US DESIGN OUR PASSENGER CAR TYRES.



ONLY ONE TYRE COMPANY PUTS FORMULA 1 EXPERIENCE ON THE ROAD.

GOODFYEAR



Firestone in May of this year,

and one month later Arms-trong was acquired by the Ital-ian Pirelli Group.

If Sir James Goldsmith had

had his way, even Goodyear

would have been in foreign hands. The large tyre company took on a \$3.5bn debt load at the end of 1986 to fend off a

hostile takeover attempt by the Anglo-French financier.

tle for supremacy in the tyre

industry came from Bridges-

tone, which last month

announced its intention of

spending \$1hp on Firestone

operations alone, mainly on

increasing Firestone's tyre out-

put in its plant in Wilson, North Carolina by 30 per cent and at Joliette Quebec, by 40 per cent — the rest will be

spent in Europe and on non-

tyre sectors. The company is also adding passenger tyre capacity at its LaVergne, Ten-

nessee plant. Such a huge injection of cap-

ital, combined with Mr Yeiri's

statement, was widely seen as a direct challenge to Goodyear

and Michelin for the market's

number one spot. However,

when seen in the context of a

three year plan, the expendi-ture of \$1bn is not vastly out of

The latest thrust in the bat-

#### Replacement passenger tyre market in US(%)

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Smaller players are slowly squeezed as the big three prepare to battle it out

# US seen as key to global market

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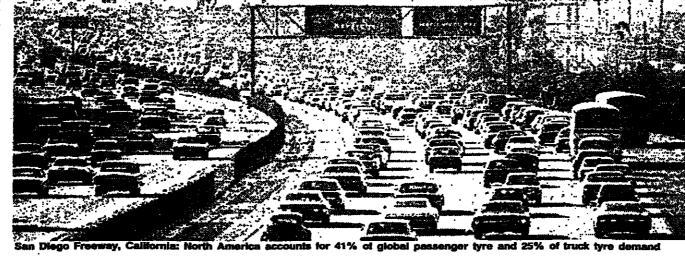
Source: Modern Tire Dealer

THE STAGE is set for a ferocious battle in the tyre industry following announcement by Mr Akira Yeiri, president of Bridgestone, that the company intends to become the world's largest tyre maker Bridgestone doubled its

tyre-making capability this year by acquiring Firestone's world-wide operations. In this market, characterised by little growth and high competition, the small players are slowly being squeezed as the big three, Goodyear, Michelin and Bridgestone, get ready to battle

The world tyre industry, which began the 1980s with plant closures and consolidation, is witnessing a renaissance of sorts, with around \$3bn scheduled for investment in North America alone. However, while much of this investment will be used to modernise plants to produce the popular radial tyres, the opening of four new factories will bring on extra capacity at a time when the industry is due for a cyclical downturn.
The stakes are high, and the

general consensus is that whoever wins North American will ultimately control the global



Concentration process in the tyre industry

Dunlop 1985

market for original equipment tyres. North America accounted for 41 per cent of global passenger tyre demand and 25 per cent of truck tyre demand in 1987, according to

Goodyear figures.

Control of the original equipment market is important to manufacturers, who believe that it leads to control of the replacement market because consumers usually replace

tyres with the original brand However, profit margins for original equipment tyres have been squeezed in the last year.

Actual prices in the sector are a closely-guarded secret was a decrease in last year's original tyre prices of around 0.5 per cent, according to reports, after Michelin agreed to sell their tyres to GM less in order to increase their share of the original

Goodyear

Michelin

Bridgestone #

Continental \$

Surnitomo

Goodrich

Yokohama

Pirelli\*

Toyo

equipment market. The other companies had to follow suit and original equipment tyre prices are expected to be even

The main players in North America have been in the field for generations, but their faces have changed in the last three years. The names still sound as American as apple pie -Armstrong Rubber Co, Firestone, General Tire

Uniroyal + BF Goodrich 1987

hands. The rest have been snapped up by foreign competitors seeking a tyre manufactur-ing foothold in the important

North American marketplace. The first to go was Dunlop, bought two years ago by was acquired by Continental, a West German producer. Then Bridgestone of Japan bought

line with what the other manu-facturers are spending in Japan's Sumitomo Rubber Industries. In 1987 General Tire

Estimated 1988

1978

North America. Goodyear has already broken ground at a \$320m tyre plant in Napanee, Ontario, in addition to expanding the company's Lawton Oklahoma plant to increase capacity by 12,000 high performance auto radials

> Continental is investing \$650m in General Tire's plants during the next four years including a \$200m truck and bus tyre joint venture with Yokohama and Toyo of Japan. General has been traditionally weak in the truck tyre market.

Pirelli recently announced that it will invest more than \$250m over the next four years, with at least \$100m earmarked to increase Armstrong's original equipment capacity. According to a spokesman for Armstrong, Pirelli's main

interest in North America is to increase its share of the origi-nal equipment market for high

performance car tyres. The small tyre producer has traditionally concentrated on the replacement business, with original equipment for tractor and farm equipment account ing for only 1-2 per cent of total

sales.
Pirelli Armstrong Tyre Company, as the company will be known from January 1, will probably phase out Armstrong's smaller brands such as the Formula tyres which are used for both light four-wheel drive trucks and high perfor

mance cars.
Sumitomo is injecting \$100m into a Dunlop plant in Tona-wanda, New York, in order to add radial truck tyre capacity. The company is aiming for sales of more than \$1bn in North America by the end of 1992. Sumitomo is spend whatever it takes to stay competitive.

Michelin, the company which made its mark with radial tyres before the rest of the industry realised their importance, plans to spend \$696m on expansion and modernisation programmes in Can-ada and the US.

Even ill-starred Goodrich/ Uniroyal, which were combined in a leveraged buyout last year and seemed fated to struggle in the highly competitive market-place, are doing better than expected at the moment. Together they accounted for 18.5 per cent of the domestic oassenger tyre market in 1987.

However, confrontation is not regarded universally as inevitable in the industry. Mr Gunter Sieber, sales and marketing director of Continental. believes that co-operation would be more valuable, as Western producers can provide tyre technology and engineering skills beyond current Japa nese levels, while the Japanese can provide access to the lucrative Far Eastern markets.

> Karen Zagoi New York

Robert Mercer, Goodyear chairman: putting a brave face on events

#### PROFILE: GOODYEAR

## High price of victory

EVEN AS recently as two years ago, Goodyear Tyre & Rubber's leadership of the world tyre industry was lies this year of Firestone of accepted almost unquestion. the US. The irony of the purhas had its back to the wall

The raid by Goldsmith who was described at the time as "the English knight in shining junk bonds" by an apoplec-Goodvear chairman Mr Robert Mercer - was beaten

But victory came at a very high price, and one on which Goodyear, 22 months later, is still paying the instalments.

The company had to borrow \$2.6bn to fund the stock buyback which allowed allowed Sir James and his cohorts who included Australian entrepreneur Kerry Packer - to ride off into the sunset with a \$90m-plus profit in their sad-

However, at the time it was not just the direct dollar cost of repelling the would-be boarders which infurtated Mr Mercer. Of no less concern was that the raid threw sharply into reverse Mercer's strategy of diversifying Goodyear out of what had been heavy dependence on the viciously competi tive, low-margin world tyre business, into oil and gas, pipe-lines, aerospace and even prop-

Most of these businesses have now been sold off to help reduce the debt burden, although some 23 per cent of Goodyear's expected turnover of around \$10bn this year will still have come from other

activities like chemicals.

The sale of Goodyear's biggest plum, a 1,250-mile pipeline, is still to come and, Mr Mercer hojes, will realise around \$1.40n to bring Goodyear much closer to paying off the extra debt by the required

But what still gets him bit-ing his blankets is the events which have followed a contention by Sir James that he did Goodyear a favour by making it concentrate on the "core"

For the Goldsmith episode For the Goldsmith episode has meant that Goodyear seams now on the point of losing world tyre supremacy, measured by dollar turnover, to Michelin of France — if, indeed, it has not lost it already because of the rising France france mis-a-mis the dol-French franc visa-vis the dol-

Yet even this is not the most bitter pill for Goodyear to swal-

If, as some suspect, the weakened Goodyear finds itself in three years' time fighting against being relegated to third place, it will be because Bridestone of Japan will be making good its own declared intention to become the leading world tyre maker.

And that, in turn, would have been largely made possi-ble Bridgestone's purchase ear-Goodyear and Goodyear Goodyear and Goodyear's its back to be goodyear's Goodyear and Goodyear an

Mercer continue to put a brave face on events, despite a slide in profits throughout this year In October, Goodyear reported nine-month earnings of \$293.7m, or \$5.13 a share, down from \$608.9m, or \$9.78 a share in the same period last year for which it largely blamed sharply higher raw materials costs, a less favourable sales mix and higher pension costs.

However, last year's figures were made better by \$273.6m in one-off gains mostly linked with disposals. Meanwhile, Mr Mercer says the debt picture will also look a lot brighter by the end of this year, with debt down to 63 per cent of capital,

Goodyear seems on the point of losing world supremacy, measured by dollar turnover, to Michelin

compared with 80 per cent in the immediate aftermath of the Goldsmith raid. By the end of next year, he forecasts, the level will be

down to 50 per cent. That, he acknowledges, is still a lot higher than has been

customary in Goodyear's past
- "but I'm not sure that the old measurements are appronriate any more. Our competi-tors carry high debt-to-equity ratios, and it doesn't seem to bother them."
He makes abundantly clear that despite recent events,

Goodyear has no intention of giving up what it still sees as its world leadership without a stiff fight - in particular to Bridgestone. Thus, after some early post-raid cutbacks, it has resumed a relatively high level of both research and development spending and capital investment - over \$270m and \$665m

respectively in the current Mr Mercer readily acknowledges that Bridgestone is to be taken very seriously in its bid for world number one spot, but ts that Goodyear can fend off the challenge "as long as we keep our research and

velopment focused." Despite Bridgestone's rapid rise from being a producer whose products were still being treated contemptuously by its Western rivals in the late 1970s, Mr Mercer maintains that its technology base is still not broad enough to depose either Goodyear or Michelin. This is despite Brid-gestone's major publicity coup

nal equipment on Porsche's near-200mph 911 'supercar' -"it was the most expensive supply contract ever for Bridgestone - technically, they simply can't do it across the

As part of its recovery strategy, during the summer, Good-year simplified its structure into two divisions, tyres and general products, the better to control global operations which include nearly 50 tyre plants in 30 countries .

It is investing in a number of new tyre plants and plant modernisations, not just in the US but in Canada, Korea, Greece and Turkey. In the US itself, one particu-

larly notable investment out of three new projects going on is a doubling of capacity, to 12,000 units a day, for high performance car tyres at Lawton, Oklahama — almost the one sector of the US car tyre mar-ket which is not only growing rapidly (8 per cent per annum in an otherwise almost static market), but where competition is more technology-led than price-led. Goodyear claims already to dominate this segment, with more than 85 per cent of the original equipment side and nearly a third of the replacement sector. Worldwide, Goodyear claims

to have some 20 per cent of the total market for car, truck and replacement tyre market, still marginally ahead of Michelin although it will be some months yet before precise figures are likely to be identified. While not giving market share breakdowns itself, it appears not to quarrel with the estimate of the respected industry publication, European Rubber Journal, that it has a 33 per cent share of the original equipment market in North America - where 40 per cent of all the world's tyres are purchased - and a 27 per cent share of the replacement mar-

The company is well aware of the growth prospects offered by the rise in East Asian car and truck production. Quite apart from the \$110m Korean lant, where 3m radial car tyres a year are to be made, Goodyear has been strengthening its presence in Japan. Its shares have been traded

on the Tokyo exchange since the start of this year, and has installed a corporate vice-president full-time in Tokyo with the aim of drumming up more original equipment business. It already supplies tyres to Hyundai of Korea, and to Nissan, Mazda, Toyota and Isuzu aithough these are from Good-year's European plants and are installed only on products being exported by the Japanese vehicle makers.

"I think we can still move into Japan in a much larger way," Mr Mercer observes.

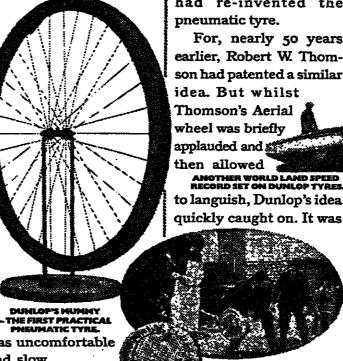
John Griffiths

#### IN 1888, A SCOTTISH VET MADE HISTORY. TO PLEASE HIS SON, HE BLEW UP HIS MUMMY.

The vet's name was John Boyd Dunlop, who at the time was living and working in Belfast.

Dunlop had a son and his son had a problem.

His tricycle, with its cumbersome solid wheels,



was uncomfortable and slow.

What could his father do about it?

What his father did was to build a strange contraption that consisted of a rubber tube



filled with air, enclosed by rubbered canvas wrapped around a wooden wheel.

When fitted to his son's trike, it solved the problem brilliantly. When fitted to a prop-

er bicycle, its potential was clear.

Because of the way

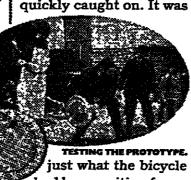
the tyre was attached to the wheel (with layers of sailcloth wrapped through the gaps between the spokes), Dunlop's invention was named the 'mummy' tyre.

Firestone 1988

Unkroyal (Europa) 1979, Semperit 1985, General Tire 1987

Unwittingly, Dunlop had re-invented the

ANOTHER WORLD LAND SPEED RECORD SET ON DUNLOP TYRES to languish, Dunlop's idea quickly caught on. It was



had been waiting for.

In June 1889, a certain William Hume entered the cycle races in Belfast, on a machine fitted with Dunlop's 'mummy' tyres.

The crowds who came to jeer stayed to cheer as Hume trounced better riders, leaving them toiling in his wake.

After this, things really began to motor.

In 1889, the world's first pneumatic tyre company opened up in Dublin.

By 1900, it had changed its base to Coventry, then Birmingham and its name to the Dunlop Rubber Company. In 1905, the first

car tyre with a tread appeared.

It was a Dunlop. By 1911, the company was making tyres for aircraft, agricultural vehicles and heavy

plant machinery.

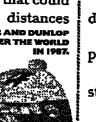
In 1927, Sir Henry Seagrave's Sunbeam Special broke the world I driven by S. F. Edge won land speed record using high speed

Dunlop tyres. 1954 saw Dunlop introduce the penloc-A REVOLUTIONARY first tube- LIFE-SAVING TYRE less tyres into the U.K.

In the early 60's, it was Dunlop technicians who first identified the problem of aquaplaning, using high speed under road photo-

Then solved it by designing a tread with 'aquajets' to eject water sideways. This was quickly followed by the first low-profile radial tyre.

Then, in 1972, came the Denovo, a tyre that could run for long distances JAGUAR AND DUNLOP



when flat.

In the early 80's, Dunlop's concern with safety led them to develop the Denloc system, a revol-

utionary race tyre which, even after a blow-out, will remain stable.

Dunlop's involvement

with motor sport goes back to the earliest days. In 1902, a Napier

> the Gordon Bennett Cup on Dunlop tyres. Since then, countless races in every branch of motor sports have been won on Dunlops, the latest example

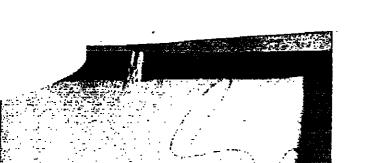
being the exploits of the all-conquering World Champion Jaguar team. It's all history now, of course.

But we can give you a few guarantees about the



We'll continue to produce race-winning tyres. And we'll continue to produce life-saving tyres. All you have to do is stick with us.

DUNLOP TYRES



## Makers win search for automation

been called the last hand-made component to be incorporated into a high-volume product. This was true for 50 years, but is rapidly becoming an outdated notion as the rubber

THE PNEUMATIC tyre has

industry hastens to automate the mechanically-assisted, but still labour-intensive process of building a tyre manually.

To an untrained eye all tyres look pretty much the same round, black and not very interesting. However, underneath the black exterior is a variety of sub-assemblies and components made from steel, textiles and rubber compounds.

All have to be assembled with a degree of accuracy that is both surprising and demanding in view of the instability of so many of the materials involved. The effect of this instability is

magnified when the assembled "green" tyre goes into a steam-heated mould. It stays there for perhaps 30 minutes if it is a car tyre; for several hours if it is an earthmover tyre weighing two tons or more.

While in the mould, the still sticky rubber compounds are

THE TWO biggest advances in

car tyre design have been the

commercialisation of radial ply

tion of the tubeless tyre.

it lay dormant until 1948.

Michelin's idea was to improve mileage on Citroen traction

avant cars, which were wearing

out their front tyres too

first reluctant to buy a tyre that

cost twice as much as a cross-

ply and caused cars with unmo-

dified suspensions to ride badly.

However, the mileage, steering

response and cornering grip

benefits of steel radials were so

great that they became stan-

dard original equipment on the

The motor industry was at

vulcanised into tough and duramarkings are moulded on and, inevitably, some movement takes place within the tyre as the rubber compounds flow under heat and pressure.

It is for this reason that one obvious advance in tyre design has proved unworkable. This is the insertion of a coloured layer of rubber between the outer and inner tread layers so that illegal wear would be visible at a glance. However, the coloured layer would flow enough during vulcanisation to make the essential plus or minus one millimetre tolerance impossible

to achieve. As growing robotisation of car assembly has demonstrated, removing the human element from repetitive and often disagreeable tasks has eliminated many of the errors.

In tyre production, mistakes ity, the industry also expects was the last to be tackled. First, by operatives at the tyre build—automation to ease recruitment—new types of manually-operated

ing stage - fer example, misable materials with precisely cal-culated physical properties. The a radial tyre or a poorly made tread pattern and sidewall splice in the casing plies - can result in the finished product being fit only for scrap. Misaligned belts make a tyre "run out" to one side. Poor splicing may cause "out-of-roundness, with an in-service defect of incurable imbalance.

So the move towards automatic production of what had always been a hand-built vehicle component has been brought about as much by a desire for greater uniformity (dimensional consistency) as to cut labour costs.

Working conditions in the industry have also improved considerably over the years. However, building and vulcanising tyres is not an attractive occupation compared with less physically demanding jobs in cleaner surroundings. So, apart from improving product qualproblems, especially in areas of high employment

Automation of tyre production began gradually. Among the first steps were computer control of the mixing of the raw rubber with other materials such as carbon black, oils and chemicals, including accelerators. These ensure that the finished tyre has the maximum resistance to abrasive wear, bad weather and sharp items that may cut the tyre and performs

on the road to specification. Extruder lines, which produce the long strips of rubber that make tread and sidewalls, and the calenders that rubberise the plies from which casings and belts are built, also became computer controlled. So did the bias cutters, which chop sheets of rubberised fabric or steel cord into lengths for assembly into tyre casings on the build-

ing drum.
The casing assembly stage

tyre building machines were introduced which were fed continuously with tread and casing components instead of receiving them in batches on trolleys.

The next step was to replace the tyre builder by computercontrolled equipment. It was at this point that tyre manufacturers began playing their cards close to their chests.

With the exception of secrecy-obsessed Michelin, which felt it was more advanced than its competitors and wanted to keep any breakthroughs to itself, visitors had normally been welcomed at tyre factories in Europe, the US and Japan.

Goodyear's plant at Lawton, Oklahoma, where the world's largest tyre maker began in the late 1970s to develop what is believed to be a prototype of the minimally-manned tyre factory of the future, was one of the first to adopt Fort Knox-style

Entry there is still on a "need to know" basis, which means that no-one from outside the company gets in, and very few from inside Goodyear, either. Even most of Goodyear's 60year-old British plant at Wolverhampton, with £30m recently invested in new equipment, is now off-limits.

Both Goodyear and Michelin are reputed to be manufacturing considerable volumes of car and truck tyres without significant human intervention. Pirelli, one of the few tyre companies to have commented publicly on its progress towards automating tyre production, is known to be doing so. Two years ago, Mr Carlo Banchieri, director of tyre products, spoke of an industry going through the third of four phases of a transformation that had started

First came product innovation (tyres such as Pirelli's ultra-low profile P6 and P7). A switch in emphasis to improved production efficiency followed in a few years. The move

in the 1970s.

towards automating manufacture (now underway) was a natural consequence, though it would take some years to put into effect. The fourth phase, in the early 1990s, would bring new automatically-produced tyres offering higher performance standards.

Pirelli is now making, on automatic machinery of its own design and manufacture, a wide range of car tyres, including ultra-low profile, high-performance types; and truck tyres including low-profile designs.

All Pirelli tyres - and unquestionably those of all other major manufacturers are now designed with automatic production in mind. They are being planned from the outset for automatic manufacture, from the Banbury mixer to the vulcanising mould, just as today's cars are designed for assembly by robots," said Mr Banchieri. "In future, only very limited production tyres like those for ultra-fast cars such as Ferraris, or for use in rallies, will be built by hand." Continued on Page VI

## Conflicting demands of the car tyre

construction and the introducing and liable to let go suddenly The concept of a tyre with if pressed too hard on a fast separate reinforcement for the bend. This refinement has been casing and tread was patented by two Britons, Christian Gray achieved by constant improvements to the materials (rubber and Thomas Sloper, in 1913, but compounds, steel and textile plies), by manufacturing meth-When Michelin sold the first ods and, last but not least, by steel-belted "X" radials for cars computer-aided design. Nowain 1948, it was the start of a days, a tyre can be created on a revolution of the industry all computer screen, matched up to over the world. Originally,

> idea of how it will perform. The most obvious change to tyres in the last 10 to 15 years is fatter. It was always known that making the cross-section of a tyre wider than its height sharpened steering response and increased cornering grip. The problem was that it also made it less shock-absorbent; you felt all the potholes and

a make and model of car and

the designer will have a good

Pirelli scored a big success in great majority of West European cars by the mid-1970s. the mid-70s with its ultra-low profile (ULP) P6 and P7 radials The steel radial tyre of today is as comfortable and forgiving for fast and sporty cars. By paying careful attention to the design, materials and tread pat-tern, it combined grip like that of racing tyres of the 1960s with acceptable ride comfort

may have 70 per cent height/ width ratio tyres. Sporty hatch- and sales by 1991 will total 30m. backs use 60 series and really high performers may have tyres as low as 40 or even 35 series. All manufacturers now pro-

duce ultra-low profile tyres, though, in Europe, Pirelli remains the brand leader. In Italy, it has a 60 per cent share of the market in the profitable that they have become much HR, VR and ZR speed-rated ULP tyre segment. (These are tyres capable of sustained speeds in the up to 130 mph, over 130 mph and far in excess of 130 mph bands.) In Britain, Pirelli's share of this segment is 45 per cent, in France 35 per cent and in Germany, Spain and Scandinavia, 25 per cent each.

The ULP tyre sector continues to grow. European sales of HR and VR speed-rated ULP tyres have risen from 22m units to 32m units in the last three

38m by 1991. The highest-performing, squattest-shaped tyres in VR and ZR speed ratings Now, even cheap family cars have gone up from 14m units to 22m units over the same period

Even though there is a possibility that the Green movement will force through an autobahn speed limit in Germany, it will not stop the HR, VR and ZR ultra-low profile tyre in its tracks. Apart from being able to withstand very high speeds, they provide better handling, steering response and road grip than lower-rated tyres.

At the same time as Pirelli launched its enormously successful P6 and P7 in 1976, Michelin tried to persuade the automotive industry that a ULP tyre needed a different kind of rim profile. Its TR (tension repartie) version of the "X" tyre used a wheel that allowed the sidewall to flex unstressed by contact

with the rim flange.

However, the TRX wheel would take no other tyre

years and are forecast to reach because, to avoid confusion in the field, it was of a non-standard diameter measured in millimetres. (All tyres throughout the world are made to inch diameters. Their cross-sections are measured in inches if cross-

ply; in millimetres if radial.) The automotive industry is reluctant to adopt any component that does not conform with existing standards and after trying hard to persuade the world it was the only company in step (as it really had been with the steel belted radial "X") Michelin more or less gave up on TRX.

Any tyre is a compromise between conflicting demands. Ultra-low profile tyres give a good ride on reasonably smooth roads, but can feel and sound rather harsh over broken surfaces. This is because their short sidewalls are less able to absorb shocks than the taller sidewalls of narrower tyres.

At the urging of the car makers, the tyre manufacturers are now offering fat HR and VR tyres that trade off a little han-

dling to obtain a softer, quieter ride

Michelin, with its MXV2, Pirelli, with the P4000, and Goodyear, with its Eagle NCT2 are now supplying these types of tyres for fitting as original equipment to cars such as the Saab 9000 and Alfa Romeo 164, well ahead of their availability on the replacement market.

Japanese manufacturers (especially Bridgestone) have become very active in the highperformance sector. Bridgestone spent an estimated \$20m on developing a 17-inch RE71 ULP tyre for the Porsche 959, capable of almost 200 mph. The reward was 100 per cent of the original equipment business before Porsche's traditional supplier, Dunlop, came up with a suitable

Now, Bridgestone tyres are perceived as being equal to, or even better than, Europe's best and it has won original equipment contracts from Audi (for the new V8) and from Porsche (for the 911 Carrera 4). Technol-

ogy that first saw the light of day in the special tyre for the 959 is now being incorporated in many Bridgestone high-performance tyres.

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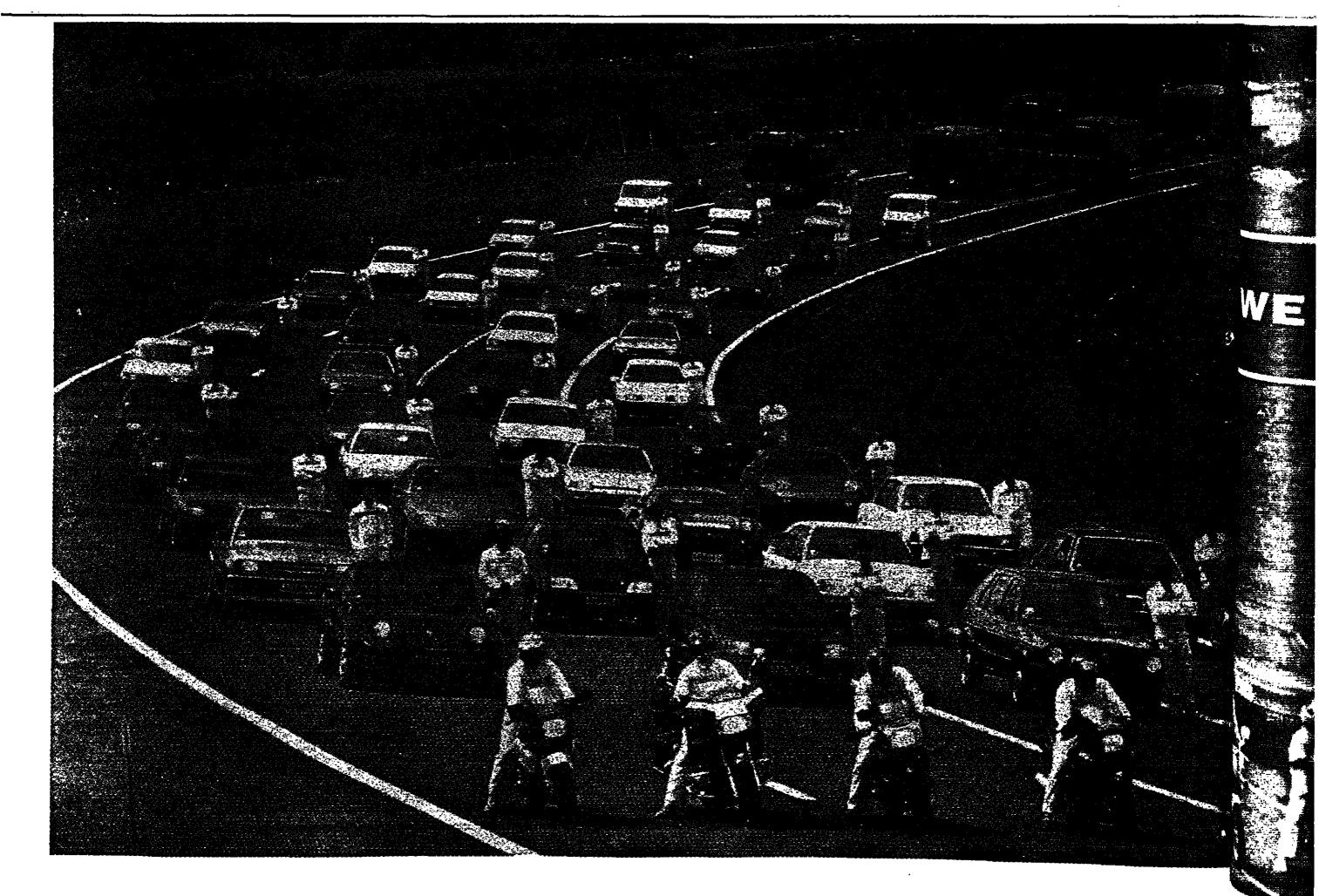
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The most important component of any tyre is the air inside it. Lose the air and the tyre becomes a useless hunk of rubber, steel and string. Which is why, since the pneumatic tyre was invented 100 years ago by John Boyd Dunlop, a Belfast vet, people have been trying to find ways of making it work without any air. Of all the hundreds of ideas patented, none has been completely (and that means commercially) success-

The tubeless tyre is much less likely to go down suddenly when punctured than a tubed type. This, and the fact that it is quicker and easier to machinemount on the wheel (and thus cheaper) hastened its adoption. It is now standard equipment

on all but light on-off road cars. However, the tyre industry believes that, eventually, the car makers and their customers will want to rid themselves of the risk of having to change a Continued on Page VI



## how specification and performance must vary according to use

# Special needs of high speed and swampy terrain

ROAD TRAFFIC would clearly be impossible without pneumatic tyres. So would aviation as we know it. The mechanised farm runs almost entirely on air filled rubber, as do construc-

EMBER 15 |98

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Some trains are beginning to run on tyres, such as the quiet, fast-acceleration Metros of a few lines in Paris and in other conurbations worldwide. Even ships use tyres in a small way. The impact of a super tanker coming alongside a jetty may be cushioned by fenders made of a series of free-rolling earthmover

The Titans of the tyre world are up to 10 feet high and weigh as much as two tonnes apiece. They are generally referred to as earthmover tyres, though the term takes in everything from relative midgets of 1.5 metres in diameter to the giants used on 200 tonne load capacity mining trucks running on firm haul

They are mainly of crossply construction, though the allsteel radial is steadily increas-

TRUCK TYRE buyers are highly conservative people. Only one thing interests them - cost per mile.

That figure reflects many fac-tors: the initial cost of the tyre; the number of miles it runs before it has to be recapped, remoulded or - perish the thought - scrapped. The probability of the casing being acceptable to a retreader for reconditioning, ideally more than once, is important. So, too, is the tyre's overall reliability, despite adverse operating conditions, possible overloading or

similar abuse. When truck operators find a brand and type of tyre that gives them a lower cost per mile (including the cost of time lost on the hard shoulder while changing a wheel) than any others, they stick with it. That applies not just to replacements but to the original equipment they specify when ordering a new vehicle. Truckers, unlike motorists, are in a position to tell the vehicle manufacturer exactly what tyres they want the factory to fit.

ing its market penetration.

Its advantages are lower fuel consumption and, due to its large and stable footprint, improved flotation and traction. Leading manufacturers of earthmover tyres are Goodyear, Bridgestone and Michelin.

Although agricultural tractor tyres, with their bold, cleated tread patterns, look similar to earthmovers, their characteristics are different. An earthmover tyre has to carry extremely heavy loads, perhaps over quite rough terrain, resist tearing when it runs over sharp rocks and have enough traction to keep the machine moving on low grip surfaces.

A tractor drivewheel tyre must also provide as much traction as possible to maximise the acreage of farmland it can plough in a working day. However, it must also minimise the damage caused to the soil by compaction, which affects soil fertility and reduces cropping

Radial ply tractor drivewheel

an associate company of Michelin, reduced wheelspin and allowed a greater acreage to be tilled at lower fuel cost. The flexibility of their sidewalls permits lower inflation pressures, which further increase contact patch size compared with that of a similar crossply tyre. The larger the footprint, the lower the ground pressure and the

less the compaction damage to

Exceptionally wide tyres would increase flotation and reduce compaction still further, but there has been a snag. Until recently the only kinds available were rubber based and of conventional crossply construc-

The principal makers were Goodyear and Firestone. Although they would keep specialist vehicles moving on swampy terrain, they were not strong enough for general farm duties, such as turning in stub-ble with a 150 horsepower tractor and multiple furrow plough. Fitting standard tyres in twin

mal answer, but new designs have emerged in the last two years. Michelin has introduced a new range of low ground pressure tyres with casings strong enough to withstand the rigours of ploughing and cultivating when mounted on a 150 horsepower, 4x4 tractor. Two may

The other answer has been provided by the Austrian firm, IM Kunststoffe Technologie, the injection moulded polyurethane tyre pioneers. Perhaps finding the competition too strong in the car tyre field, LIM has recently concentrated on reaction-injection moulding large and very wide low ground pressure tyres for farm tractors.

They have some radial and

circumferential reinforcement.

which is laid automatically in

also be used side by side.

the mould before the first shot Extensive tests by the British National Institute of Agricul-

tural Engineering, Silsoe, Bedfordshire, and at West Gerd at West Geryears, winning a recent con-Technischer tract for 5,200 tyres to be used many's

Uberwachungs-Verein (TUV), are said to have shown them superior to rubber-based equivalents for reduced compaction and for maintaining traction under high torque loadings.

Small volume production started more than a year ago. LIM says several hundred sets of the polyurethane tyres in service in West and East European countries are proving very suc-cessful. When production capacity allows, LIM may start reaction-injection moulding normal profile farm tractor and even giant earthmover tyres.

Tyres used for load carrying and guidance on underground trains are of radial construction and owe much to all-steel truck tyre technology. Because of their controlled operating environment, they do a high mile-age before replacement. Michelin, a pre-World War II pioneer of pneumatic tyred trains, once had the Metro market almost to itself. However, Bridgestone has become active in the last few

Aircraft tyre manufacture is dominated by Goodyear, with a claimed 55 per cent market share, followed by Michelin, which is in the process of acquiring the formerly independent major producer, B. F. Goodrich. Bridgestone is reckoned to be the number three manufacturer. Unlike most other areas of tyre usage, in aviation the crossply or bias tyre is

Michelin introduced an Air-X radial ply tyre about five years ago, first for military aircraft and then for civil use. It has been approved for the European Airbus. Michelin claims Air-X's greater load-carrying capacity allows smaller, lighter tyres to be used to replace crossplies and that the weight saving leads to average fuel savings of \$4,000 per Airbus each year.

Retreadability is also said to be better with all-steel radials than with multiple textile ply bias tyres. This is of crucial importance to airlines who may

on Mexico City's 114 km sub- retread a landing wheel tyre many times over, providing the casing remains in sound condi-

> The radial's lower rolling resistance is almost a disadvantage in aircraft applications because it makes more wheel and reverse thrust braking necessary when landing. As the radials cost nearly twice as much as aircraft crossply tyres, not all operators are convinced of the former's economic advan-

> By road vehicle standards, aircraft tyres have to withstand gross overloading. While a juggernaut lorry tyre carries a maximum of about three tonnes, a jumbo jet tyre of comparable size is carrying 20 tonnes as the loaded aircraft with full tanks taxies slowly to the runway.

On landing, the smoke from the tyre as the stationary wheel is instantly spun up to high speed looks dramatic but does no harm to the tyre's casing because the wings are still taking the plane's weight.

## The drive to give hauliers quieter trucks

So the rubber industry has to work hard to convince the road haulier that a new tyre it has developed at great cost really is everything it is claimed to be. Often, to the industry's chagrin, the haulier is unimpressed and stays with what experience has shown will do a good job, even though the tyre company knows (and swears) its new product is better.

One can imagine the fight the industry must have had in the 1920s persuading the heavy haulier to give up solid tyres in favour of the new-fangled pneu-

Solid tyres continued to be used well into the 1930s on lorries, though car tyres had been pneumatic almost from the beginning of the century. Solids still survive for limited, mainly industrial, applications. Look at the wheels on the extending piers at Heathrow Airport. They have solid rubber truck-type

has yet been designed for this specialised, low-speed applica-

Once giant pneumatics came into general use, the crossply high-pressure tyre ruled, little changed and unchallenged, until Michelin started the radial revolution just after World War

After some fairly small-scale production of crossply truck tyres with casings made, not from textile plies but from twisted steel wires, the all-steel radial emerged. Its casing was made of a single layer of thin steel cables, laid at 90 degrees to the rim or radially in relation to the wheel hub.

Running around the circumference of the tyre was a belt, also made of steel wires, positioned with the layers at an angle to each other. Its function was to brace the tread, which rolled over the road in the man-

tyres because nothing better ner of a caterpillar track, largely unaffected by sidewall deflection.

> Because there were no multiple layers of textile cords in the casing, creating internal friction due to the tyre's shape changing as the long moved. the Michelin steel radial ran much cooler than a crossply. Its tread wore much more slowly and fuel consumption was improved - by more than 5 per cent on a multi-axled vehicle despite higher running speeds.

At first Michelin had a manufacturing monopoly of the steel truck radial, which was notoriously difficult to produce in volume to high standards of uniformity. Its price was a deterrent to hauliers who thought of initial cost more than cost per mile, perhaps because so many of their tyres were damaged beyond repair on rough construction sites long

before the tread had worn awav.

However, other tyre manufacturers gradually acquired the skills and equipment (and, in some cases, licences) to make heavy-duty steel radials. The US tyre industry and its trucker customers stood out against the expensive but potentially more economical steel radial until growing volumes of imports persuaded them to change their mind. US tyre companies found themselves importing radial tyres and manufacturing technology from their European subsidiarles.

Even now, with Western Europe virtually 100 per cent committed to the all-steel radial for long-haul, heavy transport, the crossply truck tyre still lives on in the US, though its market share steadily dimin-

Recent trends in steel truck radial design have included the extra-wide (super single) tyre that replaces two narrower tyres used in dual formation (twin tyres). Advantages claimed include weight saving, which allows more freight to be carried, and eliminating the risk of stones being trapped between the inner sidewalls and flung out at following traffic.

Truck tyres, once universally of 100 per cent aspect ratio (as tall as they are wide in crosssection) are becoming lower. Pirelli and Michelin were the first to introduce squatter allsteel radial tyres for transcontinental trucks, claiming even longer life, cooler running and lower fuel consumption. Other major tyre producers have followed suit.

Potential continuous operating speeds are also increased to as high as 81 mph, which other road users may regard as a mixed blessing. Vehicle handling and stability are improved

and because the squat tyres are mounted on larger diameter wheels to maintain the same rolling radius as before, there is room for bigger brakes with a freer flow of cooling air around

Much attention is now being focused on reducing tyre noise to meet EC targets for quieter goods vehicles.

One result of this campaign has been to confine boldly tread-patterned tyres to the drive axle only and a modern five- or six-axled maximum weight truck may now have three different kinds of tyres.

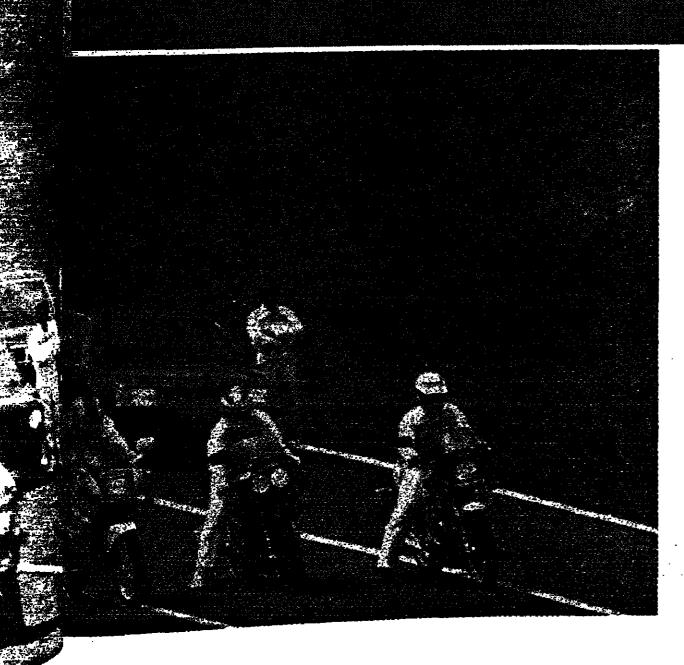
The steering axles will have tyres designed to wear slowly and evenly on the shoulders; the drive axle tyres will have special patterns and rubber compounds to resist the enormous abrasive wear caused by transmitting up to 450 horsepower on to the road surface; and the three-axle bogie of the trailer will have plain-patterned tyres which are required only to run quietly and reliably and to resist scuffing wear on sharp



It looks like the line up for a race never to be forgotten. In fact, all these men are Michelin test drivers.

They have the final say in tyre specification and performance. They help us to make sure that we're always improving on today's tyre designs.

## WE ARE OUR OWN BEST COMPETITOR



On test tracks, simulators, in African deserts and on roads in Lapland, Michelin prototype tyres travel a distance equivalent to twenty five times around the world or more than half a million miles a day.

Before a prototype reaches the test tracks, a great deal of effort has been spent in analysis, measurement and observation as well as in achieving the precise utilisation of more than 200 different component materials.

Our philosophy is to get to the heart of all matter through advanced technology such as scanning electron microscopy, magnetic nuclear resonance and mass spectrometry.

Our Research & Development programme is carried out on an international scale with the combined skills of more than 4,000 scientists and engineers and test centres in France, Spain and the U.S.A.

Michelin invests more in R & D than any other tyre manufacturer in the world, representing a real commitment to provide you with an even better tyre.

## Europeans have conflicting views of market growth

MENTION 1992 to senior executives of most major tyre makers operating in Western Europe and, unlike those in some other industries, the majority response is: "So

The reaction is not particularly one of complacency. It is more, as the chief executive of Sumitomo-owned SP Tyres (UK), Mr Gerald Radford puts "because we already operate as if the European Community

is a single market". He does not exaggerate. Companies like Michelin, Sumitomo, Goodyear and Pirelli have subsidiaries, and several manufacturing plants each, in most of the major

The allocation of output, both by volume and product type, is very flexible in its pursuit of maximising economies of scale and readily swayed by factors like

Pirelli, for example, exports more than 40 per cent of production from its UK plants the net benefit in balance of trade terms being markedly reduced, however, by substantial imports from its

Continental plants. Indeed, inter-trading within the major players is emerging Commission figures in

This is not so much the case where it involves subsidiarles inside the Community. The worries relate more to the possibility of increasing net imports to the EC from a growing network of plants and ioint ventures being established in the developing particularly Pacific Rim countries - by the industry

majors. In the near term, the main fear of Commission officials is that, as the tyre industry follows the motor industry itself into globalisation, investment that may otherwise have gone into modernising the industry's European base is being diverted to lower labour cost countries.

Units 000'S	1984	1987	1992 PORECAST	
COUNTRY	ACTUAL	ACTUAL		
BEL/LUX	5405	2443	2950	
DENMARK	· _	-	_	
FRANCE	48110	54380	65200	
GREECE	749	1200	1500	
IRELAND	1802	2033	2772	
ITALY	27386	32732	33710	
METHERLANDS	3552	4190	4905	
PORTUGAL	2219	2767	3984	
SPAIN	18900	22634	23600	
UK	24760	27932	28877	
W. GERMANY	41036	46900	48450	
TOTAL	173919	197211	213248	
Source: Industry estimat	105			

otentially storing up trouble

for the future, by intertrading

in Europe, for instance, Goodyear and Firestone in the

past have made tyres for each

other, although for how long this practice may continue in

takeover by Bridgestone of Japan – and Bridgestone's

declared intention to invest

\$300m in expanding capacity by 30 per cent at Firestone's

Burgos plant in Spain - is

To what extent these

increasing number of

capacity. This is partially understandable, for while demand for tyres is currently exceeding supply, some manufacturers insist that it is by not such a huge margin

concerns about investment

Certainly, a move by an

of a desire to squeeze out maximum output before committing themselves to new

investment on the scale now going on in North America and parts of the developing Some of the companies, like Continental AG of West Germany, can also argue that they are investing significant amounts anyway. Continental's sales and marketing director, Mr Günter Sieber, says his company is investing or has planned nearly \$1bn for upgrading and maintenance of its European operations. Among othe companies. Pirelli is in the middle of a \$185m investment programme in the UK alone. Pirelli's Mr Grandi also asserts that part of the reason for investment in more capacity being slower than

some might expect is

improving productivity at existing plants, which he says is currently running at about He also takes a conservative view of growth in the market

itself, suggesting an annual growth rate of 1 per cent: "Growth in the motor industry

Industry to the Year 2000, the Economist Intelligence Unit sees a rise in world car production alone to around 45m units by the turn of the

century, compared with 44m now, and in the world's total

549m compared with 369m in

Within this total, Western

Europe's car population will rise from 120m in 1985 to 166m

by the year 2,000, EIU predicts. The sector in which

investment in Western Europe

is heavy, however, is that for low- and ultra-low

of the furnace). Then a second

set of mould segments closes

around the corpus and a fur-ther injection of polyurethane

takes place. In a minute or two, the complete tyre is

ejected and, after a brief pause

for curing, is ready for mount-ing on a wheel, just like a rub-ber-based tubeless tyre.

Ever optimistic, LIM Kun-

ststoffe is now looking to the time when tyre and wheel can

be reaction-injection moulded

Stuart Marshall

as one easily recycled unit.

high-performance car and truck tyres.

car population to just over

itself will level off", he This may be excessively cautious, however. In a recent study entitled The World Car

are justified remains debatable.

manufacturers to switch their West European plants to seven-day working is evidence

another question.

the wake of Firestone's

between large groups. Rather than add capacity

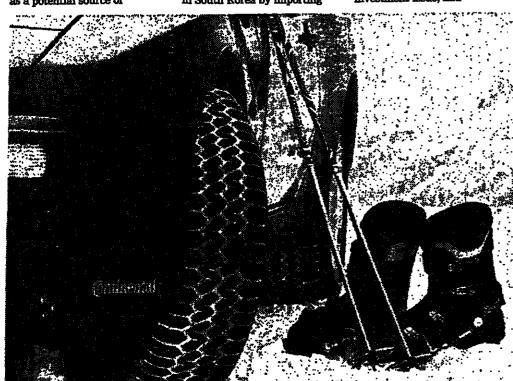
EC TYRE OUTPUT 1984-1992

large volumes to Europe. Eventually, they fear, Europe could also face a wave of imports from yet lower cost countries such as Thailand, whose vehicle tyre-making capacity is also now

In the trend towards globalisation, investment that may have otherwise have gone into modernising the European base is being rdiverted to lower labour-cost countries.

Further off, however, they can see Michelin, as just one example, finding irresistable the temptation to exploit the cost advantages of a recently-begun joint venture in South Korea by importing

undergoing development. Market analysts like John Archer of London-based consultants PRS suggest that the European-based industry may also be skirting the



N. 1224 W. Tyres for all weathers: Continental's latest model for icy conditions

IMPORTS BY EC STATES 1987 '000 units							
COUNTRY OF ORIGIN	US	JAPAN	S.KOREA	TAJWAN	OTHER	TOTAL	
W. GERMANY	20,151	253	2,124	450	41	3,235	26,2254
FRANCE	12,592	31	556	185	270 .	1,036	14,670
UK	8,851	152	599	658	115	3,768	14,143
ITALY	9,623	80	· 7	125	679	917	11,431
NETHERLANDS	5,524	203	290	143	181	1.805	8,146
BELGIUM/LUX	5,751	203	306	81	78	269	6,690
Spain	2674	7	88	45	0	171	2,965
DENMARK	1,840	20	298	104	30	378	2,670
IRELAND	666	1	38	84	4	100	893
PORTUGAL	836	2	1	43	38	19	939
GREECE	657	35	46	- 56	-28	. 97	919
TOTAL	69,165	989	4,333	1,974	1,464	11,795	89,720
Source: officiel trade statistics	<b>,</b>				-,-54		

EXPORTS FROM:	EEC	US	JAPAN	S. KOREA	TAIWAN	OTHER	TOTAL
FRANCE	22,220	3,188	230	_	48	7,149	32,835
w Germany	16,229	2 ,602	1,175	3	47	6,432	-
TALY	8,221	2,154	625	_	14	2,601	13,615
UK	9,752	1,104	178	1	5	2.362	13,412
Spain -	4,470	2,722	703	15	28	2,061	9,999
NETHERLANDS	5,404	17	1	_	3	1,349	
<b>BELGIUM/LUX</b>	4,328	131	12	3	632	5,106	
MELAND	1,205	27	_	_	_	817	2,049
PORTUGAL	955	27	_	-	_	191	1,173
DENMARK	515	5	1	_	_	75	596
GREECE	227	75	7	_	_	66	375
TOTAL	73,536	12.052	2,932	19	148	23,735	112,422

out any internal reinforce-

ment. This remains an unat-tainable dream, but production

of polyurethane tyres by reac-

tion-injection moulding has advanced far beyond the feasi-

bility stage at the Kittsee, Aus-

tria, factory of LIM Kunststoffe Technologie GmbH.

Five years ago I tested a set of LIM polyurethane car tyres,

with conventional wire beads

and some textile reinforcement

pre-positioned in the mould,

back-to-back with steel belted

radials. They were surprisingly

good. Many a family car driver

would not have known the dif-

EC OUTPUT BY TYRE TYPE (units 000's) CAR AG M-BIKE TOTAL COUNTRY 2/67 22634 27932

The attraction is an obvious one. These are products sold on performance first and durability - and price second. They offer, for the

moment at least, relatively high profit per unit and their share of the car original equipment market is growing fast in a region which has probably the world's most cophisticated and demanding

Such tyres are expected to account for about 50 per cent by the mid-1990s, with demand burgeoning by then.

The plants to produce them, almost irrespective of manufacturer, are among the world's most automated - but, stresses Mr Grandi, for reasons of quality, not capacity. Like Europe's other leading tyre makers, he stresses that "it is quality which has become the highest priority".

The problem with the high-performance tyre sector, of course, is that it is becoming like the others - much more crowded with very competitive products. Should the current steady growth in vehicle and tyre markets falter and tip the capacity balance

once again could find their margins under heavy pressure from the vehicle producers.

In these circumstances suggests PRS, there could be a further shake-out among the smaller European producers which could see virtually all of them disappear.

It does not even expect the takeover of Firestone by Bridgestone to herald an upsurge of Japanese owned tyre company sales into Western Europe. This is particularly so now that Japanese vehicle makers are said to be having second thoughts about stampeding en masse into European vehicle production before the single market is due to come into effect in 1992.

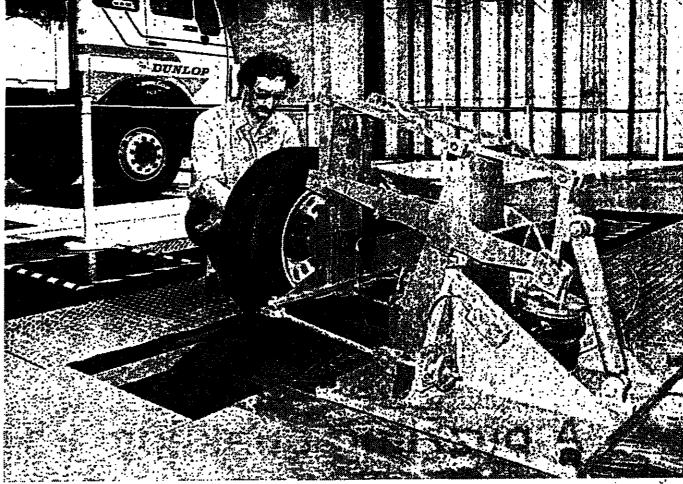
Instead, PRS, which has recently concluded a substantial study on the industry, concludes that Michelin will strengthen its hold on the West European market, with a rise in estimated market share from 37 per cent to 41 per cent tween this year and 1988.

PRS provocatively presumes a merger between Continental and Pirelli in predicting a combined market share of 27 per cent in 1992, compared with an estimated 14 per cent now for Continental and 13 per cent for Pirelli.

It sees Goodyear increasing its share to 15 per cent, from 13, over the same period but expects Firestone's share to drop back to three per cent from four, despite its recently-announced Spanish

Within the total market. about a five per cent share is taken by the various industries of the Comecon states, imports of which are concentrated heavily in the "commodity" vehicle tyre sales at the cheaper end of the replacement tyre markets.

Ironically, much of this Eastern bloc production, which shows every sign of increasing its penetration into Western Europe, is the result of earlier technology transfers from West European producers like Pirelli.



Profits upsurge for Sumitomo of Japan

## Reaping the rewards of overseas acquisitions

IN THE past to years, Sumitomo Rubber Industries — Japan's third and the world's sixth largest tyres group - has begun to reap the rewards of its decision to buy the European Dunlop tyre activities for \$450m at the end of 1984 and the US Dunlop Tyre Corporation for nearly \$100m

at the end of 1986. A short time ago, following an initial profits upsurge in 1987, it announced an 81 per cent jump in interim pre-tax profits to Y4bn(\$80m) on a total turnover up by 13 per cent at Y105bn, (although this includes sales of some non-tyres prod-ucts such as sports shoes).

Part of the reason for the growth was strong replace ment tyre business in Japan itself; but there was also a notable contribution from the US tyre activities, while productivity improvements are also making their impact in

The company is now forecasting pre-tax profits of Y7.5bm for the year on sales of Y215bn.

Sumitomo is benefitting from its overseas acquisitions in two ways: by providing local production in the world's two most important markets -North America and Western Europe - they are saving it from the foreign exchange losses it would otherwise have incurred on direct exports because of the long and continuing appreciation of the

At the same time, the lower cost of imported raw materials because of the yen has served to increase profit margins on its domestic production.

Sumitomo's takeover of Dun-lop's tyre interests has not marked the end of its search for further, albeit modest, links in Europe. At the beginning of this year, SP Tyres, Sumito-mo's UK subsidiary, set up a joint venture company with Nokia , the Finnish industrial group, under which joint product development is being undertaken, together with pro-duction of Dunlop winter tyres by Nokia in Finland, and Nokia truck tyres by SP Tyres at its Fort Dunlop plant in Bir-

It compliments other collaboration in Europe, with Trelle-borg Tyres of Sweden, again through SP Tyres, and Sumitomo's own production in Europe which comprises two plants in France, two in the UK and two in West Germany. Sumitomo is active on other

fronts, not least in seeking to tap into the burgeoning vehicle production of emerging Pacific rim countries like Taiwan, where it already has manufac-turing, retailing and technology transfer links. However, if it has any plans

for a further dash for growth through acquisition, like Bridgestone's purchase of Fire-stone, it is playing it is keeping them remarkable close to its Sumitomo executives indi-

ties remain further continue to develop the products, productivity and profitability of their existing facilities. Developments at their European plants already indicate

cate, instead, that their priori-

substantial success.

While Sumitomo has been helped by the bulk of the savage job cuts made in European and particularly UK - work forces taking place before it acquired the company, it is some measure of the transformation that has taken place since then that SP Tyres UK's 1984 and 85 combined losses of £37m was followed by break-even in 1986 and "a small

It says the positive trend has continued this year, although it gives no precise details as only consolidated figures are

Sumitomo's other plants on the Continent, for example at Montlucon in France, where former heavy losses have also been turned into modest profits. been high, however, when measured from the start of ford, Dunlop employed 12,000 in the UK - now the total is down to 3,000, some 1,800 of whom are employed at Fort New investment is continu-ing, albeit at a relatively mod-

est pace compared with some of Sumitomo's larger rivals. Some 250m has going into the UK facilities so far, with pro rata amounts at some other plants in France and Germany. Intensive training and much improved communications with SP's work force, allied to the setting of stiff but achievable targets, have been priorities, post the Sumitomo takeover, says Mr Radford. The targets, for the first four years have been concentrate heavily on product quality and produc-

tivity.
SP remained distinctly uncommunicative about the results of all this activitiy in

Independent estimates, how-ever, put Sumitomo's share of the total West European share market at around 2 per cent, around half that of now fellow Japanese-owned Firestone and well behind the market lead-

ers. One problem for the group is

coming close to its capacity levels, at least given current working patterns. More may be squeezed out through, for example, moving the UK plants to seven-day working as has already been done by some of

SP's rivals. "We are not planning to expand production now - but in the future we may need more facilities - and not only in Europe," according to Sumitomo's senior executive in Europe, Mr Toshio Takabay-

He also professes to see no necessity for more acquisi-tions, at least "for the time being", although he says he believes there is scope for yet further amalgamation in the industry, particularly in the

There are, he suggests, "two ways of defending ourselves. One way lies in being techni-The cally superior; the other is size.

I do not see any major disadvantages in being close behind the top, so long as we are hig enough to defend our selves. The only real way to stay alive is to stay technically

. ...4 ,.

P-1-1-1 2-1-1

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## Car tyres' conflicting demands

Search for automation won

Continued from page 4 wheel at the roadside and thus of the spare tyre itself.

Official Trade Statistics

Continued from Page 4

Automatic tyre building machines, such as those now turning out truck tyres 24

hours a day at Pirelli's Settimo Torinese plant, are costly and

make economic sense only if

worked round the clock. Natu-

rally, there are fewer shop-

floor workers than there used

to be, but three-shift agreements negotiated with the

unions ensure better pay and conditions for those remaining.

tyre manufacture has always been a casting or injection-

moulding process, ideally with-

The ultimate in automatic

Fifteen years ago Dunlop thought it had the answer in its Total Mobility Concept. later renamed the Denovo. It stayed on the rim when punctured. The walls splayed out sideways so they would not be nipped between rim and road. A flat Denovo could be driven for several hundred miles at reduced speed. However, it was heavy, expensive and (like Michelin's TRX), demanded a unique wheel that no other tyre would fit.

The Denovo concept survives as the TD tyre/wheel system,

made only by Dunlop and Michelin. In Germany, the Continental Group has come up with an even more radical run flat tyre concept called CTS (for ContiTyreSystem).

Daimler-Benz is to offer CTS as an option on its new SL sports car, due to be launched at the Geneva Show in March. Continental hopes it may be in more general use (and in production under licence by other tyre makers) by the mid-1990s. However, not all car makers are convinced that a runtlat tyre necessarily has to use a unique wheel, as CTS does. Many are waiting for a system

with a wheel that will take

runflat or standard tyres, depending what the buyer

ference between them and nor-

mal tyres. However, they would have been outclassed by subsequent radial develop-

The attraction of reaction-in-

jection moulding a tyre is that

the building stage is elimi-

nated. The operation is reduced to placing a pair of wire beads and reinforcing

materials automatically in a

mould and then injecting mate-

rial to make a corpus, which might be compared with the

parison stage in bottle blowing

(where the glass is rolled immediately after coming out

Another promising innovation has been using two very narrow tyres side by side instead of a single fat one. A problem with very wide tyres is that in heavy rain they may aquaplane - ride on surface water that the tread pattern's drainage grooves cannot clear away fast enough.

A Geneva-based inventor. Jerry Juhan, developed and has sold in the aftermarket wheels with two very skinny tyres side by side, with a huge gap between to take away the bulk of the water. The idea seems to work. Also, if one tyre goes down you can drive on for very long distances on its neighbour - providing you know you have a flat. Then you must increase the surviving tyre's inflation pressure to carry the extra weight.

Most European car makers have tried the JJD (Jerry Juhan Developments) twin tyres, but none has decided to offer them as optional original equipment. However, in Japan, Yokohama Tyres is working with Mitsubishi Motors to develop a similar twin tyre sys-tem and Audi has agreed to co-operate with the develop-

#### profit" in 1987.

reported.

A similar tale is being told at

In job terms, the costs have Europe's really large over-capacity problems at the end of the 1970s. Once, recalls SP Tyres UK's chairman and managing director, Mr Gerald Rad-

#### REFURBISHMENT

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10th January 1989

For a full editorial synopsis and advertisement details, please contact:

Penny Scott on 01-248 8000 ext 3389

or write to her at:

Bracken House 10 Cannon Street London **EC4P 4BY** 

**FINANCIAL TIMES** 

Michelin of France shows renewed confidence

# Successful global strategy

MICHELIN, which has now crept just ahead of Goodyear as the world's leading tyre group. is both a typical and atypical French company.

MBER 15 1988

per controlled

To an article

Mary entry

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Steler Tep

On the surface at least, it seems to be the most French of French companies tucked away in Clermont-Perrand, in the heart of provincial France, and managed by a secretive and paternalistic patron, Mr Fran-cois Michelin.

At the same time, however, Michelin is undoubtedly one of the most global companies in France and has continued to build up actively its interna-

This global approach is one of the key secrets of the success of the French group. The other components have been its long-term commitment to technological innovation Michelin, after all, invented the radial tyre and has regu-larly invested the equivalent of about 5 per cent of its annual sales in research and development - and its strategy of focusing on its core tyre busi-

After going through a particularly difficult restructuring period in the early 1980s following the second oil shock, Michelin today gives all the appearances of a company in confident spirits. Since 1981, and despite the recession, Michelin unlike its main competitors has seen its tyre pro-duction rise by about 40 per cent. At the same time, its overall workforce has been reduced by about 25,000 to 117,000 underlying the sizeable productivity gains the company has made during the last

seven years.

In turn, the company has bounced back into profit after losing more than FFr8bn in the three years to the end of 1984. Profits in the first half of this year totalled FFr1.25bn on first half sales of FFr25.5bn. Net profits for the whole of last year amounted to FFr2.65bn on sales of FF46.9bn.

To achieve its world leader-ship position, the group has adopted a long-term step-bystep strategy to international expansion. The first step was to consolidate the group's tra-ditional European base. Western Europe, which absorbs about 30 per cent of world cartyre production, now accounts for 66 per cent of Michelin's



Francois Michelin: planning further international expansion.

annual passenger car tyre sales. It also accounts for 55 per cent of the company's truck tyre busin

The second step was to expand dramatically in the North American market, where Michelin has invested about \$10n since the early 1970s to penetrate in a major way the American market.

The group is now planning to invest a further \$500m in the US and Canada in the next four years to strengthen its position even further on these key markets, which absorb as much as 40 per cent of world car tyre production and now ount for 27 per cent of Michelin's annual car tyre sales. North America, which represents nearly 25 per cent of the world truck tyre market, also accounts today for about 33 per cent of Michelin's annual truck

Michelin has now embarked on the third stage of its international expansion in the Asian markets. The French group has negotiated three important joint venture tyre production agreements in South Korea. Thailand and Japan. In South Korea it has linked up with Wuon Poong the third biggest Korean tyre er, while more recently in Thailand it has teamed up with

Siam Cement to start manufac-

turing tyres in Thailand by the end of next year. Michelin subsequently signed an agreement with Okamoto of Japan this year to form a joint venture called Michelin Okamoto Tire Corpo-ration which will absorb Okamoto's tyre manufacturing plant of Gunma, north-west of Tokyo, and double its capacity

This new investment will reinforce Michelin's presence on the Japanese market where it had already set up its own commercial subsidiary called Nihon Michelin Tire back in 1978. Japan, which absorbs about 11 per cent of world passenger car tyre production, now accounts for about 7 per cent of Michelin's annual car tyre sales.

The French group has also recently undertaken a new strategic expansion in the aero-

and the New Haven, Connecti-

cut, headquarters. Its turnover

of \$450m is largely made up of farm tyres, in which it is quite strong, a 5 per cent share of the North American replace-

ment car tyre market, and 6 per cent and 3 per cent respective of light and heavy truck replacement business.

Pirelli itself holds only a 1 per cent share of US car replacement business, com-pared with around 15 per cent

for Goodyear and 10 per cent for Michelin. It has about 5 per cent of the replacement truck tyre market. Overall, says Mr Grandi, it should be possible to

capture about 7 per cent of the US vehicle replacement tyre market and Pirelli is keen to

talk US car makers about US-produced Pirelli tyres as origi-nal equipment. That Pirelli's

share of the US replacement market for premium, high-per-formance car tyres, however, is seen by Mr Grandi as a good

Nevertheless, Pirelli's pres-

ence remains a remarkably small one in a market which, on its own, absorbs between one third and 40 per cent of all

While a tentative valuation has yet to be placed on the tyre operations flotation, Pirelli is

no longer seriously constrained

on the financial front after three years of increasing profit-ability. Last mouth the Pirelli group announced interim net

group profits of \$106m on sales of \$3.3bn, figures which

excluded any contribution from Armstrong. This followed shortly after Pirelli Spa, the holding company, reported full

It expects the rising profits

trend to continue as manufac-

turing system improvements

year profits of \$50.7m.

world tyre output.

this autumn plans to buy the aircraft tyre business of BF Goodrich of the US. The deal will turn Michelin into the world's second largest supplier of aircraft tyres after Goodyear of the US. Aithough the French group has successfully adapted its radial tyre technology to the aerospace sector during the last few years, it has only had up to now a marginal share of this market.

However, the BF Goodrich operations that Michelin is acquiring, which include a recently built aircraft tyre manufacturing plant in North Carolina, tyre retreading facili-ties in the US, marketing and sales networks as well as research and testing facilities, will give the French group a major presence in this market overnight. BF Goodrich's aircraft tyre business accounts for about 20 per cent of the world market and 32 per cent of the US civil and military aircraft tyre market. Moreover, Michelin and BF Goodrich will collaborate closely on future air-craft wheel and tyre

All these recent operations reflect eloquently the current confident and expansionary mood of the French tyre group, which even went a few week ago to the rescue with a group of other Franch training financial companies of Epeda Bertrand Faure, the French diversified car seat manufacturer threatened by a hostile raid by Valeo, the French can components concern under the management control of Mr Carlo de Benedetti, the Italian

Michelin's intervention in the Epeda-Bertrand Faure takeover battle also reflects Mr Francois Michelin's personal commitment to a solid sense of traditional industrial ethics at a time when a growing number of French enterprises have been shaken by the new breed of French corporate raiders

and financiers. But Mr Michelin has also been adapting to changing times. Indeed, he has started to drop the cloak of his legendary secrecy by appearing from time to time in the public limelight, albeit with characteristic and

#### Pirelli of Italy

## A puzzling question

WHAT WILL Gruppo Pirelli, the Italian tyres and cables group, do next?

The question is one much asked in the wake of Pirelli's plan to float between 20 and 30 per cent of its world tyre York and Amsterdam stock

exchanges by early 1990.

Having itself fended off an attempted takeover by the considerably smaller Yokohama tyres group of Japan, Pirelli was left smarting earlier this year when Bridgestone, Japan's largest tyre maker, outbid Pirelli for Firestone of the US.

Bridgestone thus thwarted the Italian company's bid to leapfrog Continental AG of West Germany and Bridgestone itself to become the world's third largest tyre man-ufacturer, behind Goodyear

That Pirelli then went on to pay \$190m - only one-tenth the size of its unsuccessful bid for Firestone - for a much smaller US producer, Armstrong Tires, was seen by many as just partial and temporary compensation for losing Firestone It would not be long, some observers reasoned, before Pirelli made a fresh move as part of the still-ongoing concentration of world tyre business into ever fewer hands.

business into ever fewer hands.
Pirelli's rivals appear to
have formed themselves into
camps of opinion as to precisely what might happen next.
One argues that it would be
wholly logical for Continental
and Pirelli to join forces. That
would indeed make a formidable combination and leave
such a grouping not just ahead
of Bridgestone/Firestone in
turnover terms, but treading
hard on the heels of joint
industry leaders Goodyear and
Michelin as well. Goodyear and
Michelin are each expected to
turn over around Sahn, with turn over around \$5m, with Bridgestone/Firestone at about \$6.5bn. Continental, following its own acquisition of General Tire of the US earlier this year is already in fourth place, with an expected 1988 turnover of "only" \$3.8bn, while Pirelli is not far behind at \$3.4bn.

The other camp suggests that Pirelli might opt instead to go after Uniroyal Goodrich of the US (itself the product of yet another merger), the last of the major US groups seen as vulnerable to a further takeover bid. It has annual turnover of around \$2bn.

All this, of course, remains pure speculation. Neither Pirelli's general manager of tyre operations, Mr Ludovico Grandi, nor Mr Gunter Sieber, Continental's managing director, say they are contemplating



Ludovico Grandi: a conservative view. Firestone would have been: it has 2,700 employees, distrib-uted through five US plants

any significant acquisition activity in the short term. Equally, both have been careful not to shut the door on

taking part in any further restructuring of the industry. This will certainly be made easier by Pirelli pulling all its tyre operations into one new Dutch company, Pirelli Tyre Holding BV, and then floating a substantial holding.

It thus acquires more flexi-bility in the event of joint ventures or acquisitions and becomes better placed to attract new investment, particularly given its relocation away from the Italian industri-ai-political heartland. (Mr Grandi insists that Pirelli's tyre-making plants worldwide will remain unaffected.)

Mr Grandi himself is conservative in his remarks about the future, suggesting that the concentration that has already taken place among the major players will not go significantly further. "I think the handful of existing groups now present will stay for the next 10 or 11 years". He does concede that if there is to be a further shake-out realignment in the industry, Uniroyal-Goodrich could be a candidate - "but really, I think that for this to

happen to a company with \$2bn sales, would be to concentrate too much."

Top of Pirelli's priority list at the moment from the operating point of view, he insists, is to integrate Armstrong into Pirelli's network of 29 tyre plants and 31,500 tyre sector

employees world-wide. To that end, Pirelli is to invest \$200m-\$250m in what will become the Pirelli Armstrong Tire Corporation in the US. Much of the money will be spent on equipping Armstrong to produce Pirelli-branded tyres as well as its own. By any measure, however, Armstrong is not the prize that

way through, in tandem with a product strategy based heavily on exploiting premium, "hitech" sectors of the market.

If Michelin pioneered the radial, it was Pirelli which led

performance low-profile car radials — typified by Pirelli's P6 and P7 ranges — in the early 1970s. More recently, a new generation of ultra-low profile tyres has appeared.

Such tyres have proved a major asset to the companies which have acquired good reputations for them, competition being based on technology even more than price and thus allowing much better margins than those prevailing at the "commodity" end of the mar-

Even though the fast growth in car production which has taken place in car production during the past few years is now expected to level out, if only temporarily, Mr Grandi expects Pirelli to be a substan-tial beneficiary of the trend towards not just high-performance cars to be fitted with low-profile and ultra-low profile tyres, but an increasing proportion of volume models.

"The premium sector is becoming standard", observes Mr Grandi, who expects the proportion accounted for it to rise from the current 10 per cent to around 50 per cent. cent to around 50 per cent.
This growth, he suggests, should prevent a major price war, even in the premium sector. "That is why we are investing 3.6-3.8 per cent of sales revenue to keep our technical lead", asserts Mr Grandi. Pirelli's other main tyre investment currently is in the investment currently is in the UK, where it is expanding and modernising its two car and truck plants at a cost of around 180m. Somewhat smaller projects are also going on in Brazil - where it has seven plants -

and India. However, though Pirelli is now a supplier of original equipment tyres on some highperformance Japanese cars, Mr Grandi admits that it has yet to develop a strategy for the Far East, where car output is growing at an extremely rapid rate in countries like Korea and Taiwan. "We are looking at it closely, but the strategy is not yet defined".

The company has, however, secured a toehold in the potentially vest Chinese market, in the form of supplying equip-ment and technical know-how for a total of three car and truck plants with combined capacity of around 300,000 units a year.

John Griffiths

## Big expansion moves

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CONTINENTAL'S takeover of General Tire of the US last year has taken the West German tyre producer to the head of the pack of large companies chasing the three world market leaders, Goodyear of the US. Michelin of France and Bridgestone of

The gap between fourthplaced Continental and the industry giants is still considerable, but the West German group now feels more confident that it is reaching a sufficient size to enable it to remain inde pendent in a world industry marked by a rapid process of concentration.

In earlier expansion moves, Continental has taken over the European operations of Uniroyal of the US in 1979, and followed this with the acquisition of Semperit, the Austrian tyre maker, in 1985.

Continental's development is being driven by its need to keep pace with the globalisa-tion of the automotive industry and provide the leading vehicle makers with a comprehensive technical and commercial service in all the major sales and production regions of the world. Cost considerations are forcing the automotive industry to drastically reduce the number of its suppliers world-

"It is our objective to main tain the greatest possible pres-ence in the three most important markets, North America, Europe and Japan. This requires considerable effort,"

Continental has bold plans to boost sales in North America, Europe and Japan

says Mr Günter Sieber, tyre marketing and sales director. "We want to reduce the gap between us and the world's three largest tyre manufactur-

Mr Sieber says that Continental's strategy for future growth is based primarily on its current production base, but it is creating significant new capacities in North Amer-ica and "selective acquisitions in strategically important

regions" cannot be ruled out.
The West German tyre
maker is forecasting a sales turnover in 1988 of DM7.8bn (\$4.3bn) compared with DM5.1bn in 1987, and according to Mr Ingolf Knaup, Continen-tal finance director, sales will rise next year to around DM8.2bn (\$4.5bn). Group sales are targeted to reach DMi0hm in 1992 once its planned invest-ments in North America and West Europe have been com-

Of this year's DM7.8bn turn-over DM6.3bn (\$3.5bn) or some 81 per cent will be generated by the tyre operations with industrial products. (More than 50 per cent of this division's les are also to the automotive industry, largely in West Germany, although Continental is beginning to acquire similar businesses in other parts of Europe, chiefly France and Spain to date).

Group worldwide production currently amounts to around 54m car tyres and 7m commer-cial vehicle tyres a year giving Continental an eight per cent share of the world tyre market. Apart from the acquisitions

Continental's group sales are targetted to reach DM10bn by 1992

in West Europe and the US Continental has also reached co-operation agreements with companies in Scandinavia, Gislaved and Viking and in India, Modi involving the transfer of

its technology know-how.

More importantly it has entered into agreements with Yokohama and Toyo, the two Japanese tyre producers who rank eighth and ninth in terms of worldwide sales, involving the exchange of know-how and the modulation of Continentally the production of Continental's

It has an agreement with both companies for the local production of Continental and General Tires branded prod-ucts at the Japanese groups' plants to its own specifications for the Japanese auto industry, but the volumes are still very

Continental also supplies

some tyres from Europe to Japanese car makers. It claims that around 20 per cent of the Japanese cars exported to Europe are equipped with Continental group tyres, and that overall it supplies tyres as orig-inal equipment for around 3.5 per cent of the cars produced in Japan.

The group is about to embark on the largest investment programme in its history nearly DM3bn (\$1.6bn) planne over the next four years from 1989 to 1992.

Much of this investment will be focused on the US, where Continental is concentrating its resources on two projects.

#### **Continental of West Germany**

In Europe, where Continen-

share of both the original

equipment and replacement markets with a multi-brand

policy and major new invest-ments in its sales and market-

It currently leads the West

of France the UK, Italy and

Spain. It has around 18 per

cent of the European original

has made "substantial prog-ress" in improving the flexibil-

ity of labour agreements at its European plants with with reg-

ular Saturday shifts and in

Continental claims that it

equipment tyre market.

ing operations.

Guilter Sleber: reducing the gap. • It has entered a joint venture with its Japanese partners Yokohama and Toyo to conmarket to 12 per cent from ten per cent at present struct a large plant in the US tal has nine plants in West Germany, the UK, France, Ireland, Belgium and Austria, to produce radial commercial vehicle tyres involving an investment of around DM350m it is seeking to increase its

(\$200m) up to 1992. The new plant should have a pacity for producing around 880,000 large truck and bus tyres a year equal to about half of the group's current annual output of equivalent tyres in

Europe. German, Swiss and Austrian markets and is seeking to establish a better foothold in the other high-volume markets Continental hopes to gain a competitive edge by pooling the technical and commercial knowhow of the four groups, Toyo, Yokohama, General Tire and itself and by concentrating production allowing marginal unit costs to be lower. In addition Continental is

planning to invest some DM850m (\$470m) in General Tire's manufacturing facilities and sales operations in North and Central America over the next four years. These investments are aimed at rationalising and modernising the General Tires operations as well as at expanding capacity and mean a total North American investment plan of some \$670m over the coming four years.

Through the takeover of General Tire Mr Sieber claims that Continental has acquired a good position as an original equipment supplier to General Motors, supplying 17.5 per cent of its requirements, Ford (12 per cent) and Nissan in the US (40 per cent). It intends to expand this position while also intensifying its trading activities, chiefly through the Conti-nental and General Tire brands, but also continuing its private brands business.
Through the rationalisation

and expansion of the plants in the US, Canada and Mexico and the introduction of new products Continental hopes to increase its share of the North market from eight per cent to ten per cent by 1992, with a

It is also hopeful that its new concept for run-flat tyres. CTS (ContiTireSystem) which to drive even with a flat tyre, will enter production next year. "We believe that one of our main customers will introduce this tyre on to the market with a production car in the spring of 1989," says Mr Sieber,

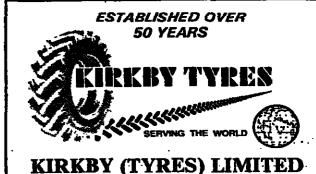
ome cases a 7-day production

output before the mid-1990s. Despite an ambitious invest ment programme and the series of acquisitions Continental has managed to strengthen its finances and has increased its equity to debt ratio by some 40 per cent since 1983. The group's earnings per share have been flat this year at around DM 29 per share, but Mr Knaup maintains that earn-ings per share can be raised to DM31/DM32 in 1989.

After slumping into loss in 1981, Continental has achieved considerable financial turn round from a group net loss of DM17.8m in 1981 to a net profit of DM114.5m in 1986 DM138.8m in 1987. After failing to pay a dividend in the crisis years of 1981 and 1982, Continental has managed steady increases in the last five years and Mr Knaup accepts that the DM7 dividend paid in 1987 "cannot be the upper limit in the medium term". Continental turnover has increased by 300 per cent from DM2.6bn in 1979. while the workforce has only grown by some 50 per cent from 31,000 to 45,000.

The group still has some way to go, however, having barely matched the average profitability of the world's biggest tyre makers during the mid-1980s, and was a considerable distance behind the profitability of the big three, Michelin, Goodyear and Bridgestone in

**Kevin Done** 



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The Sao Paulo rush-hour: Brazil is Latin America's largest tyre market

Brazil leads the pack in Latin America

## Protectionism saps regional sector

country can play an important role in the world tyre market is determined primarily by its having a domestic market large enough to offer the economies of scale necessary to

support exports.

Brazil, with 145m people and 11m vehicles on its roads, is Latin America's largest market. So it is no surprise that the country is the region's leading tyre producer, ranking ninth in world passenger tyre output last year with 20.5m units.

It was also ranked minth in take its parent in sales to the truck tyre output, with 4.1m rest of Latin America in 1989. units. This was behind Such developments will Mexico's 4.8m output for mean increasing volumes of car exports from Mexico, and trucks, but well ahead of its

5.1m passenger tyres.

Brazil and Mexico are also the only two countries in Latin America with domestic vehicle markets large enough to warrant substantial investments by multinational vehicle makers in car and truck plants, exports from which include the US in particular, thus heightening the importance of the original equipment market to those tyre producers present.
In all other countries around

the continent, tyre plants have been installed exclusively to serve the domestic market. Trade barriers between the countries in both Latin America and the Caribbean have meant that companies have had to have a plant in virtually every market in which they want to compete, so that some 40 factories are spread through

14 countries in the region. In Latin America, for instance, only Bolivia and Paraguay do not have at least one

plants traditionally have had

to be able to offer a full range

of car, truck and tractor tyres

to their local market, as protec-

tionist legislation has pre-

vented cross-border flows and

the multinational tyre groups

from rationalising production in pursuit of advantageous

For this problem to be

resolved, they must pin their hopes on a future Latin Ameri-

can common market, the seeds

of which have finally begun to

be sown by Brazil and Argen-

tina, Latin America's two larg-

est economies; they are working toward full economic

Mexico's \$130bn GDP puts it

second in Latin America after

Brazil's \$300bn and before

Argentina, with US\$70bn. But

Mexico's economic integration

is bound to be into a North American common market,

which is likely to change the way the multinational tyre

makers develop that country's

can operations, the tyre indus-try is, as usual, following the lead of the carmakers, two of

whom, Ford and GM, already

include Mexico in their North American profit centre. Being,

as the Mexicans say, so far from God and so close to the, United States, the country is

exporting increasing numbers

of built-up vehicles to the us: 163,000 units were exported last

A large part of this increase was due to Ford's Hermosillo

year, up from 72,400 in 1986.

integration by 1998.

industry.

factory. Furthermore, most

ments too. Brazil is currently a much larger exporter of vehicles, meanwhile, having sold some 345,000 units abroad last year, about 100,000 of which went to

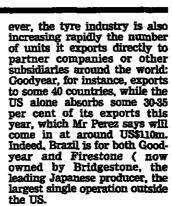
can thus be expected to generate more tyre industry invest-

the US and Europe. That means a demand for tyres to meet the demands of developed world markets, which in turn has led manufacturers to invest in increasing the radial portion of their output and work to phase out conventional tyres with inner tubes on the domestic market also.

Part of Goodyear's US\$130m investment programme for admitted Mr Carlos Perez, president of the local subsidiary.

Brazil's vehicle production this year should be around Imunits compared with Mexico's 400,000. In addition to OEM and replacement operations, how-

Brazil and Mexico are also the only two countries in Latin America with domestic vehicle markets large enough to warrant substantial investments by multinationals



Total Goodyear sales in Brazil (including exports) will be around US\$500m in 1988. Goodyear is also the leading tyremaker in Latin America, run-ning 10 of the 40 plants in the continent. It is market leader in Mexico and number 2 behind Pirelli in Brazil.

To add to the attraction of its domestic market, Brazil also has an incentive programme for exports, allowing companies to import tax-free one dollar for every three they export as part of ten-year commitments, thereby reducing the cost of plant modernization

with imported capital goods. Goodyear, Pirelli and Michelin all have such programmes in place, Goodyear's entailing exports of US\$770m in the period 1981-91. Firestone, Brazil's only other major producer, is also about to sign up with the government for such a programme, their commitment being US\$440m in 10 years.

plant, making the Tracer exclusively for US consump-Trade barriers between the Latin America and Caribbean countries have forced companies to instal a plant in virtually every market in which they want to compete

tion. This plant sent its first 51,000 units stateside in 1987 and prompted Goodyear to install a tyre fitting plant can this year, the industry's production will be up 5 per Hermosillo is destined to be the second source for certain of the second source for certa

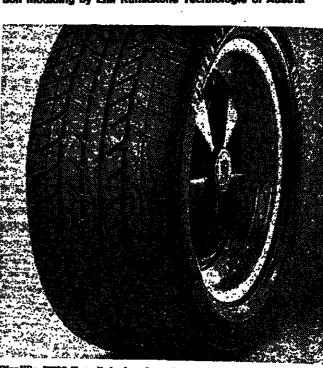
Ford's North American car lines in the 1990s, the idea indeed, an authoritative conbeing that Mexico should serve sultant's study done for one of all the southern half of North sultant's study done for one of the four companies installed in America while plants in Michigan supply the North-East and Canada.

Having closed down its only US production plant this year, while plants in the last year and a half, should average 6.7 per cent Volkswagen has similarly because to rely on Mexico for the begun to rely on Mexico for the five years, compared with a Jettas and Golfs it markets in Latin American average of 4.3 the States, while Nissan's Mex-lcan subsidiary expects to over-just 2.1 per cent. Avon's new turbospeed CR28 Radial tyre for high performance

Goodyear's Eagle NCT2, designed to give executive cars a



uiding by LIM Kunststoffe Technologie of Austria



Pirelli's P700-Z radial, developed in cooperation with Pore

## Diversification, expansion

CHINA is in the process of diversifying and expanding her tyre industry, which had previously produced relatively small quantities of mainly bias tyres. Last year's output rose by 22% to reach 21.5m units, enough, it is said, to satisfy domestic

Indeed, the bias tyre indus-try is now looking for more export markets, especially in Southeast Asia and the West. It has been exporting only 2% to 3% of total production in the past few years, to a value in 1986 of US\$52m.

But the introduction of foreign vehicles over the past two or three years, by direct import or joint venture manufacturing, has forced the industry to move into radial tyres. Eight factories in different regions are now importing radial tyre

technology.

Typical of them is the Beij-Tyre Factory which has a US\$12.9m agreement with Pirelli. When the new equipment is in place, by 1990, about 300,000 radial tyres will be produced annually for the Beijing Jeep Company, the American Motor Corporation joint ven-

The Beijing Tyre Factory employs 1,890 workers and has

Another kind of diversification was carried out by the Tianjin Tyre Plant in North China, a 50-year-old factory

management. It has been try-ing since the 1970s to enter into a joint venture to get Western technology for the very large tyres which are particularly needed in China's

northern regions.
One of the ex-Tianjin capitalone of the ex-ramin capital-ists in Hongkong. S.T.Wong, through his company Trinity Development, put the Tianjin plant in touch with United Tyre Company of Canada, which had equipment to sell from a redundant factory.

The result is a US\$30m joint venture in which the Tianjin Tyre Plant and other local rubber industries hold 60%, the Tianjin International Trust and Investment Corporation 15%, and the Canadian and Hongkong companies 20% and 5% each. It is the biggest industrial joint venture in

Tianjin. Production began on a new site in October. The target is 50,000 sets of hig engineering types of tyre of 1.5 metre to 3.2 metre diameter. The results are awaited of central government trial tests.

\*China needs super-large engineering tyres, of 3 metres diameter, for mining and forest areas," says Mr Zheng Junbo, director of the joint venture's nent office. "Ours will be the first plant to produce them systematically for this

"We hope to export 60% of originally under Japanese our production - in particularly, to Canada. This is a labour-intensive operation, so

we can quote a good price in the Canadian market," he says. Mr Zheng estimates that the second-hand production machinery, shipped from Can-ada, will last for at least ten years and possibly for 13 or

The Canadian corporation was thus able in effect to exchange its unwanted equip-ment for a share in the profits of a viable new production unit which looks set to be very competitive in the Canadian mar-ket. Only one Canadian technician remains on the site.

Because it is a joint venture, it qualifies for a low rate of taxation - it is also supposed to be immune from any financial and other cutbacks which China's foreign exchange and inflation problems might bring

The impressive new plant is spacious, with fewer workers - around 700, compared with the Tianjin parent company's 3,000, on a similar area of 11 hectares. The plant's internal architecture is pleasantly airy. 'Sooper Scoopers,' 'Super-

loaders' and similar epithets now adorn this Tianjin factory, and the sample products in each type and size, in a display near the gate, are impressive. The older plant, with assets worth Yuan 45m, makes half a

million sets of conventional

of China's total production. Dolphin tyres sell abroad in East Europe and South-east Asia. The plant uses 7,800 tons of rubber a year.

Rubber supplies are a prob lem for both of these plant in Tianjin. They receive a quota of the limited production from Hainan and Yunnan in semi-tropical South China, but have to eke that quota out with costly imports from Malaysia and the South-east Asian producers, supplemented by Chinese synthetic rubber.

tyres annually of the Dolphin brand, using an old West Ger-

It caters for trucks, buses, cars, industrial vehicles, carts

and agricultural machinery. In

the latter category, the plant accounts for almost one-third

man production line.

With three Sino-foreign joint ventures now making cars (Beijing Jeeps, Volkswagen in Shanghai and Peugeot in Guanezhou), together with the Japanese Daihatsu van joint venture in Tianjin, the demand for more tyres of more sophisticated kinds will emerge.

This year more than half a million motor vehicles are expected to have been sold in China. That is the scale of the challenge which China's tyre industry, in Tianjin and Beijing and elsewhere, has to meet.

FINANCIAL TIMES **CONFERENCES** 

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London – 6 March 1989

The Financial Times is arranging an important one-day Motor conference at the Hotel Inter-Continental in London on 6 March 1989. The meeting is timed to coincide with the Autopartac '89 Exhibition being held at the National Hall, Olympia on 5-7 March. Issues to be discussed:

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### Survival of the biggest

From page 1

In the replacement market, or at least the more enthusiastic, sporting part of it, buyers have proved themselves increasingly willing to pay even large premiums for what they consider the "best" tyres.

This trend is one of the main driving forces behind the industry's return to profitability in the past three or four years — and not least because it is the one sector of the market which is continuing to grow rapidly.

"Currently", says Mr Grandi, these tyres account for about 10 per cent of the total for cars. But today's high performance tyres are the standard tyres fitted to volume cars of the future and they will be fitted to half of all cars in the early

Mr Merce agrees: "Competi-tion will be based on the mar-ket's demand for products high

in quality, performance and perceived value. And that kind of competition leads to stabil-ity in an industry".

But stability for whom? The level of investment needed - Pirelli, for example, is spending 3.43.8 per cent of sales on research and develop-ment - makes the future of the surviving smaller players look ever more problematical.

Some have fared reasonably well by exploiting selected market niches. A few, indeed, like the Avon Rubber company of the UK, are generating respectable profits relative to turnover (in Avon's case £7.7m pre-tax on sales of £112m the first half of this year) and investing heavily – at least pro rata – as well.

On the other hand, another small producer, Vredestein BV of Holland, has seen its net income tumble by 95 per cent in the first half of this year.

Overall, the odds against the small producers surviving, at least as independents, continue to lengthen. A legion of such companies have already become merely brand names
within large groups — Semperit within Continental AG of
West Germany, for example,
and Kleber within Michelin of

The market continues to fragment. Truck tyres, once a relatively straightforward commodity, are going down the same sophistication route, with very high mileage low-profile radials come into increasingly widespread use.

Run-flat tyres, for which there have been several false starts, appear ready to make a significant market break-through. At the very top of the high-performance market, tyres are emerging with differ-ent treads, dependent on which

wheel of the car they are to be fitted.

Other market-creating, and reducing, factors are also at work, some of them far from obvious.

The proportion of replacement tyres as a percentage of the total market, though still well in excess of that for original equipment, is coming down markedly because of tyres' greater longevity. Tyre makers used to count on an average of about 1.5 replacement tyres per vehicle per year. Now the level is down to between 0.5 and 0.6

within those overall averages, however, tyre executives can barely suppress a chuckle every time they hear a 'hot hatchback' screech away from the traffic lights - for its front wheel drive can chew up those expensive ultra-low profile

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expensive ultra-low profile tyres in 5,000 miles or less, in the hands of a determinedly hooligan driver.



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The solitary and uniquely divisive issue of the free trade pact with the US dominated the

recent elections in which Mr Brian Mulroney was voted in for a second term. He must now prove that the deal will really benefit the country, writes David Owen

#### Uncomfortable trade-offs

THE RESULT was in doubt to the last But Canadians finally swallowed hard, held their noses and on November 21 effectively voted to ratify Prime Minister Brian Mulroney's Free Trade Agreement

with the US. In doing so, they re-elected Mr Mulroney for a second term as Prime Minister. They also rubber-stamped a host of other ongoing Progressive Conserva-tive initiatives, including tax reform, privatisation and deregulation and a plan to buy a flest of nuclear propelled sub-marines from Britain or

It was not an overwhelming victory. Mr Mulroney secured a reduced majority of 43 in the 295-seat Canadian Parliament and received just 43 per cent of the popular vote. The presence of a divided Opposition, com-prising the Liberals and the left-of-centre New Democratic Party (NDP), was thus crucial. Nonetheless, it was a notable achievement. Back-to-back majorities are not lightly won in diverse and fragmented Canada. Mr Louis St Laurent was the last to contrive the feat in

Canadians - though they are deeply divided over the issue — have thus decided to embark on a process of syste-matising commercial relations have thus decided to

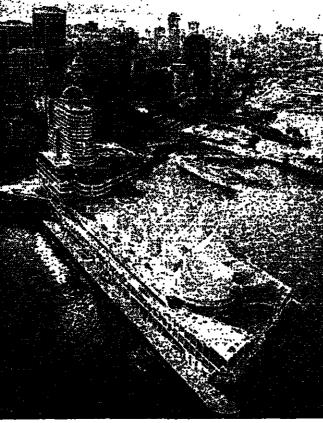
with their powerful southern neighbour. Though the actual impact of the agreement will be gradual, limited and hard to quantify (and was exaggerated by both 'pro' and 'anti' factions in the recent campaign), its symbolic significance should

not be underestimated.

Negotiating a deal of this kind with a neighbour which has a population 10 times their size, whose revolution their ancestors rejected - and whose values and motives they have questioned ever since goes deeply against the grain for many Canadians. De facto, the US and Cana-

dian economies have become interdependent to an excep-tional degree. They share the largest bilateral trade between any two nations, amounting to some \$150bn a year. Close to 80 per cent of heavily trade-dependent Canada's exports are destined for the US. Fully 80 per cent of goods crossing the common border already do so

Nonetheless, to consent to codify this relationship on a bilateral basis rather than letting it develop organically constitutes a significant change in the Canadian psychology – particularly since the pact seems sure to accelerate a process of economic integration that is already advanced.



The election campaign itself, dominated by this solitary and uniquely divisive issue, was in scintillating contrast to the US election campaign that ran Опсе simultaneously. It was characterised by corruscating rheto-ric, imaginative and quick-wit-

ted debates and unpredictable swings in popular support. In one respect, however - its studied eschewal of several critical issues - the Canadian contest was disconcertingly similar to its US counterpart.
As in the US, the dreaded
"d-word" (deficit) received
scarcely a mention. Nor did
foreign or defence policy. Tax
reform was discussed only crudely when Mr John Turner's Liberals used it as a second stick with which to beat the government once the message contained in their all-out attack on the Free Trade

Agreement had begun to pall. Constitutional reform could not be an issue, since Mr Mulroney's Meech Lake initiative was endorsed by both principal opposition parties, despite growing rumblings of discontent from a wide range of special interest groups.

Nor should the result be

interpreted as evidence that Mr Mulroney has overcome his own personal credibility prob-lem outside his native province of Quebec. Many businessmen overrode deep reservations on this score due to what they

strong economic growth, to cut the budget deficit and to reas-

#### KEY FACTS

Area: 9,958,234 sq km Population: 25.65m (1987) GNP: C\$533.09bn (1987) GNP per capita: C\$20,783 (1987) GNP growth: 4 % (1987) Prime Minister: Mr Brian Mulroney (Conservative)

Currency: 100 cents = 1 Cana dian dollar (C\$) Average exchange rate: \$= C\$1.326 (1987)

£=C\$2.173 (1987) Current exchange rate: \$=\$C1.185 (Dec 1988)

Inflation: 4.4% (1987) Unemployment: 8.89% (1987)

lated public-sector debt. In Sep-tember, the OECD described increasing efforts to reduce the saw as the compelling need to support the trade deal. the formalities federal and provincial budget deficits as "indispensable". Although the federal deficit

required to put the trade pact promptly into effect are concluded, these other topics may be expected to emerge.

The first tough decisions to

be taken will likely be under the heading of deficit reduc-tion. Criticism has mounted since Finance Minister Mr Michael Wilson's last budget of the Conservatives' so far lackadaisical attempts, in a period of

> Federal budget deficit: -C\$27,869m (1985-86) -C\$24,548m (1986-87) Merchandise exports: \$97,871m (1987)

has been trimmed from C\$38.3bn in 1984-85 to a proj-

ected C\$28.9bn in 1988-89, prog-

ress has virtually ground to a

halt in recent years. Mean-while, net debt at the

approaching year-end will have risen to C\$321bn, or more than

54 per cent of Gross Domestic

Product. Many argue that if Mr

Wilson is to make meaningful

inroads in these figures, it will

Breakdown of exports: Food 8.72% Raw materials 13.83% Intermediate goods 34.38% Final goods 56.93% Exports to US as % of total: 75.7 % (1987)

Merchandise imports: -\$89,111m (1987) Imports from US as % of total: 68.1% (1987) Trade balance: \$8,759m (1987) Current account balance -\$7,975m (1987)

budgets - before ministerial thoughts begin again to stray towards securing re-election.

UNITED STATES

TERRITORIES

SASKATCHEWAN

MANITOBA

**ONTARIO** 

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**ALBERTA** 

Alaska

PACIFIC

**OCEAN** 

YUKON

BRITISH

COLUMBIA

The trouble is, there appears to be no obvious place for the necessary adjustments to be factored in. If Canadians made one thing abundantly clear during the course of the recent campaign - other than their deep division over free trade it is that they will not stand for erosion of their generous social welfare and regional development programmes. Equally, the government will presumably be reluctant to institute more taxes with a potentially unpopular new sales tax on the

horizon.
One possible window exists in the sphere of federal agricultural spending, which has soared from C\$3.3bn to C\$6.1bn over the past two fiscal years, particularly if the Uruguay round of the Gatt makes any headway. However, with farmers hard-pressed after years of indifferent markets and this summer's crippling Prairie drought, here too the government would be playing with political dynamite.

The Meech Lake accord, which appeared - when it was first thrashed out some 20 months ago - to have resolved the lingering constitutional disagreements between Quebec

and the rest of Canada, will also assume a much higher profile as Mr Mulroney's sec-

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ond term progresses.

At a provincial level, the accord, which recognises Que-bec as a "distinct society" and decentralises some powers from Ottawa to the provinces, faces tough ratification battles in Manitoba and perhaps New

Brunswick.
Federally, either or both of the major opposition parties, which initially supported the accord with some reservations due to the perceived importance of bringing Quebec into the constitution, may turn against it. By doing so, they would provide a platform for the numerous groups who have expressed opposition to

Meech Lake They may be hardened in any resolve to make a U-turn the knowledge that their initial endorsement of the accord failed to yield either party the slightest electoral dividend in French-speaking Quebec. The Tories won 63 of the 75 seats on offer. Furthermore, both parties are likely to find themselves under new leadership in the not too dis-

tant future. The Free Trade Agreement, meanwhile, will continue to be a recurrent if not a predominant theme, with the govern-

#### CONTENTS

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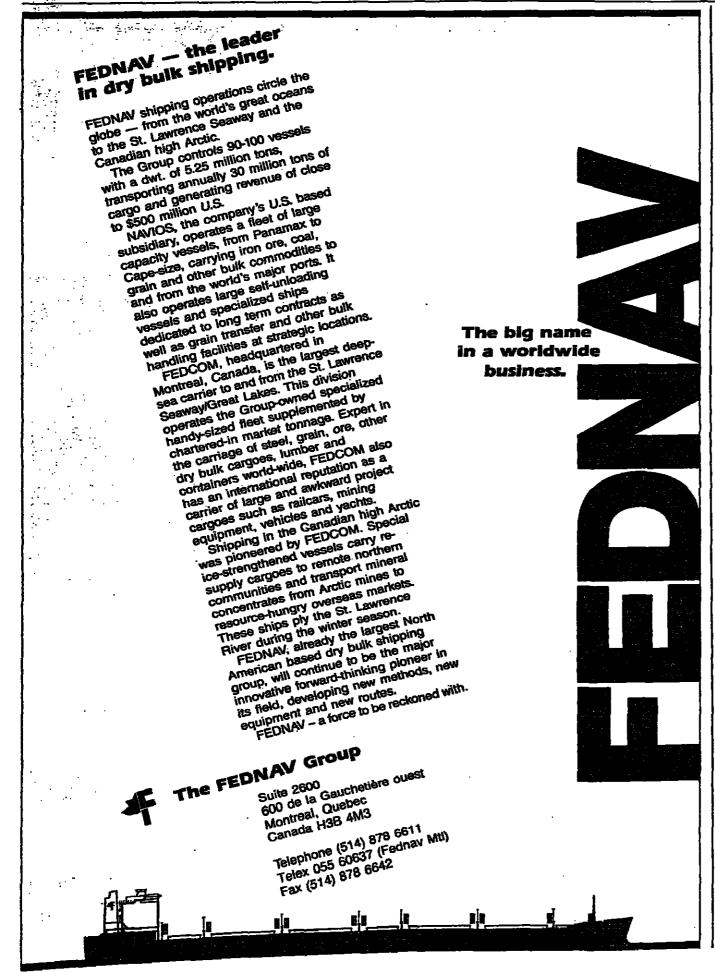
Atlantic provi The West Immigration

ment under pressure to show that the deal really is in Can-ada's best interests. With an economic slowdown projected after five years in which Canada's average growth has been the fastest among the big seven industrialised countries, this promises to be no easy

Underlining the extent to which this vast but sparselypopulated country has become dependent on trends and decisions initiated elsewhere, the scale of the Canadian slowdown could well depend on the vigour with which the new US administration sets about correcting its own economic

imbalances.

"Although the timing is hard to foretell", said the OECD in its latest Canadian economic report, "the eventual correc-tion of US external deficits could put pressure on the Canadian trade balance.'







## A tough second-term ahead

MR BRIAN Mulroney, the Canadian Prime Minister, broke the political mould by winning the country's general election last month.

In doing so he became the first Conservative Prime Minister since 1882 (and the first regardless of political allegiance for 35 years) to secure back-to-back majorities. He removed any lingering suspi-cion that the Tory landslide of four years ago was, like Mr John Diefenbaker's triumph in 1958, a flash in the pan. He also decisively undermined the notion that the Liberals, who ter for 62 of the first 88 years of this century, are the natural

governing party of Canada. Indeed, in the light of the Liberals' lack of success in the west and the left-of-centre New Democratic Party's failure to gain ground in the east, it could be argued that the Conservatives are for the moment the country's one truly

national party.
Mr Mulroney is also the first Tory leader to sweep Quebec in two consecutive elections since Mr John MacDonald, the former Prime Minister, refused to commute French-Canadian hero Mr Louis Riel's death sentence – "though every dog in Quebec barks in his favour" –

The party's overwhelming victory in Canada's only pre-dominantly French-speaking province was the key to Que-bec-born Mr Mulroney's comfortable but reduced majority. The Conservatives won 63 of the 75 Quebec constituencies, against 58 in their 1984 landslide. The Liberals won only one seat in rural Quebec and only five in wholly or overwhelmingly French-speaking districts.

However, the special circumstances attached to this consolidation of Conservative hege-mony promise to confront Mr Mulroney with a particularly daunting second-term agenda.
In a nutshell, the election

was fought and won on the single issue of Mr Mulroney's US-Canada free trade agreement. This had two important conse-

First, all other business - be it constitutional reform, the federal budget deficit or the personal popularity of the leaders of the three major parties was swept under the carpet.
 Some of these issues will come back to haunt the Prime Minis-

Montreal





One particularly dangerous potential time bomb is the Meech Lake constitutional accord, through which Mr Mul-

into the Canadian confederation for the first time. so far been concentrated at the provincial level: both Manitoba and New Brunswick have pro-found reservations concerning the decentralisation of powers which ratification would bring

roney hopes to bring Quebec

in its wake. However, observers expect resistance to gather momen-tum in the ranks of the federal opposition parties. Their initial dorsement of the document (albeit with some reservations) failed, after all, to yield them any glimmer of an electoral dividend in Quebec.

Nor has Mr Mulroney satisfactorily addressed his own lin-gering personal credibility problem. Outside Quebec, the Prime Minister remains unpopular and singularly unrespected. He is widely seen as glib, insincere and a consummate political opportunist.

If he cannot somehow con-

vince his fellow Canadians that he has the good of the country at heart, each new policy ini-tiative will continue to be greeted with caginess and scepticism by an electorate all too eager to impute less than honourable intentions to their

The second upshot of the trade deal's monopolisation of public attention during the election is that its opponents are sure to watch with an eagle eye for any indication that the deal is not living up to the extravagant claims that the government and the business

community have made for it. With an economic slowdown projected, this will not be easy.

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The deal's opponents can even confer a degree of legitimacy on their actions by pointing out that 52 per cent of the electorate effectively opposed the deal by voting Liberal or NDP. Once ratified, in other words, the pact risks being branded a scapegoat for all manner of economic ills.

Furthermore, the Conserva-tives were forced to reiterate their commitment to Canada's generous social and regional development programmes durundermine a potentially telling Liberal revival.

With the need to make meaningful inroads into the federal budget deficit and to re-assert control over the public sector debt, this commit-ment threatens to box Mr Mulroney and his trusted finance minister Mr Michael Wilson into a tight corner.

if they do not show a resolve to get to grips with the problem by cutting expenditure and/or raising taxes in the 1989 and 1990 budgets, the fiscal consequences could be severe. If they do, the move will be widely interpreted as another example of Mr Mulroney scinding election promise

The election result left the two principal opposition par-ties with mixed emotions. Mr John Turner's faction-ridden and indebted Liberals roughly doubled their Parliamentary representation to 83 members (against 169 for the Conserva-

However, a party so accustomed to controlling the levers of power will have been bit-terly disappointed not to have at least denied Mr Mulroney a

Mr Ed Broadbent's NDP, meanwhile, won more seats

(43) than ever before but failed to make the national breakthrough on which it had wagered heavily. Once again, the party did not win a seat east of Ontario. Indeed, its con-spicuous success in Saskatchewan and British Columbia has

reaffirmed the party's centre of gravity as firmly as ever in its west Canadian heartland. It is highly likely that Mr Mulroney will face two new opponents when he decides to seek re-election. Mr Turner. who is 59 and plagued by back trouble, is expected finally to make way for the new order before the mid-point of Mr Mulroney's renewed five-year man-

However, the desire to pilot his strengthened caucus through the initial stages of vent Mr Jean Chretien from succeeding him may tempt the silver-haired lawyer has displayed Rasputin-like tenacity in defying repeated attempts to dislodge him - to delay his exit.

Similarly, the popular Mr Broadbent, 52, is considered unlikely to fight another elec-tion as NDP leader after 13 years in the top job. The likeable former university profes-sor's reputation for sincerity has never quite been enough to transform his party into a credible alternative government.

Canadians have remained leery of certain NDP policies (withdrawal from Nato, nationising a major bank), try as he might to reassure them.

"Now I'm going to listen to Mozart and Bach and Billie Holiday," a tired Mr Broadbent observed at the culmination of the recent campaign. As he does so, he may be pondering his own future.

#### Constitutional reforms

### Ripples from Meech Lake

examine the evolution of Canada, they will inevitably fix on two critical events of the late 1980s: free trade and constitutional reform.

The free trade issue will be seen as a move by the authorities to restructure the country's trade to secure its prosperity; the constitutional reforms will be seen as moves to realign the powers of the government to preserve the unity of the country.

While free trade dominated the recent election campaign, the constitutional issue may be more important to the long-term shape of the country. The Meech Lake Accord, forged in the Gatineau Hills of western Quebec, was signed by Mr Brian Mulroney, the Prime Minister, and the provincial premiers on April 30 1987. It was subsequently approved by all three parties in the House

Eight of the 10 provincial legislatures have already ratified the accord. Two, Manitoba in the west and New Brunswick in the east, are balking, but they must fall in line by June 1980. If the agreement col-lapses, the constitution will again dominate the national

In fact the roots of the Meech Lake Accord lie in the last round of constitutional reform. In 1982, after 54 years of fitful negotiations, Canada patriated the British North America Act, the country's founding document, and freed At the same time, a Charter of Rights and Freedoms was

Alone among the provinces, the separatist government of Quebec refused to sign the con-stitutions, although it was legally bound by it. Five years later, after arduous talks on the shores of Meech Lake, Que-

While Mr Mulroney hailed the accord as a crucial step in nation-building, critics, such as Mr Pierre Trudeau, the former Prime Minister, the Senate of Canada, provincial opposition leaders, indigenous people and northerners, describe it as a watershed in relations between the federal and provincial authorities, establishing the provinces as rival centres of

power.
"Meech Lake will be the end of the peaceable kingdom," warns Mr Trudeau. "In vain we would have dreamed the

dream of one Canada."

Breaking with the past, the accord recognises Quebec as "a distinct society." Mr Trudeau and his followers believe nationalist governments in the provinces will use the clause to justify new powers over language, education, culture and other areas, even to establish their own foreign service.

The accord gives all provinces more powers, speeding the process of decentralisation in a country where the region: already have substantial power. The provinces will now have a say in appointments to the Supreme Court, which interprets the constitution, and to the Senate, whose appointed members can thwart the will of

the Commons.

Provinces will be able to opt out of national social programmes, such as child-care or job-training, with compensation, providing they meet national standards. The out-come may well be different programmes in different provinces, the birth of a checkerboard Canada', as some would have it.

In addition, each province will have a veto over changes to federal institutions. Reforming the Senate, for example, will be well-nigh impossible because unanimity among the provinces has historically proved elusive.

More important, the accord

entrenches annual federal-provincial meetings, which could become a forum for the provinces to seek more powers.

The most visible consequence of Meech Lake is to make the premiers pivotal in national decision-making. The fear is that Canada will become a country run by com-mittees, that premiers, each pursuing their own agendas, will champion parochial con-cerns. In the new Canada,

national may mean regional.
Critics call Meech Lake a
"power grab" by provincial
potentates. They see a dramatic change in the role of the national government, which will make it less able to promote a national sense of iden-

next to the US.

Supporters of the deal say
the courts will interpret 'distinct society' narrowly. They acknowledge a shift in power but argue that concessions were necessary to satisfy Que-bec and strengthen the regions. As long as Quebec was isolated, they argue, constitu-

tional reform was incomplete. With the re-election of Mr Mulroney, the battle of Meech Lake may be just beginning. In Manitoba, the minority Conservative government supports the deal but could fall if it puts the question to its legislature where the opposition Liberals and New Democrats vow to

In New Brunswick, Liberal Premier Mr Frank McKenna says he wants the accord reopened to protect minority language rights and women's rights. Mr Mulroney and the other provinces refuse to reopen the accord; they say that would destroy it. Instead they offer to address new concerns in the next round of constitutional reform, which would begin after Meech Lake.

The Prime Minister, a native Quebecer, warns that killing the accord would revive the independence movement which once convulsed the province. Moreover, he says that another government, more militant than the Liberals, would demand a higher price for its

Andrew Cohen

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#### **ECONOMY**

#### Painful adjustments to new era of tariff free trade

FINANCIAL MARKETS gave their own blunt advice to Canadian voters in the run-up to the November 21 general election. Each time opinion polls pointed to a Liberal win or even a minority Conservative government, the Canadian dollar sank and foreigners dumped shares on the Toronto stock exchange.

The gyrations demonstrated the near-unanimity among investors, economists and busi-ness people that, while views may differ on the likely benefits to Canada of free trade with the US, the economy will with the deal than without it. In the first four days after the Tories' decisive election victory, the Canadian dollar surged to a seven-year high of 84 US cents.

Ironically, the burst of euphoria may be somewhat

premature. Canadians will probably have to wait at least two or three years — possibly a lot longer — before they start to reap the advantages of the gradual dismantling of tariff and some non-tariff barriers with their higgest trading part-

For one thing, the adjust-ment to free trade will be a long and, for some sectors, painful experience. Data Resources of Canada, a Toronto economic consultancy, noted in a recent forecast that the elimination of tariffs, which are higher for Canada than for the US, will first lead to a larger jump in imports than in exports. The benefits of increased productivity,

Each time opinion polls pointed to a Liberal win the Canadian dollar sank and foreigners dumped shares on the Toronto stock exchange

restructuring and specialisa-tion will add to growth later." Canadian businesses face the added challenge of having to adjust to free trade as a sixyear economic expansion shows signs of running out of

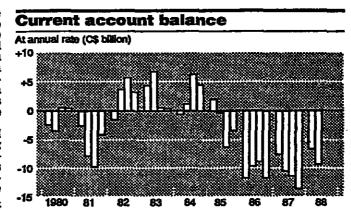
Gross Domestic Product grew by an average of 4.3 per cent a year (at constant prices) between 1983 and 1987. It is expected to expand by roughly the same again this year. But economists almost unanimously predict a significant slowdown in 1989, with output rising by no more than 2-2.5 per cent

Consumer spending, a mainconsumer spending, a manspring of the long upswing, has already begun to lose much of its vigour. The personal savings rate is at its lowest level since the early 1970s, and wages have, on average, barely kept pace with inflation.

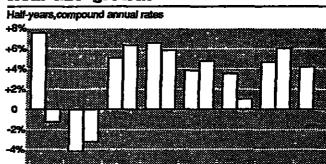
The end of an unprecedented

housing boom is also in sight. Supply is at last catching up with demand, and rising interest rates have started to dis-courage buyers. Royal Bank of Canada expects housing starts to drop from their 1987 peak of 245,000 units to 212,000 this year and 185,000 in 1989.

Government policy is also



#### **Real GDP growth**



unlikely to be expansionary. Since late 1987, the highest pri-ority of the Bank of Canada's ority of the Bank of Canada's monetary policy has been to lean against the winds of infla-tion which typically gather force in the late stages of an

82

economic upswing. Chartered banks' prime lending rate has climbed from 9.75 per cent after the stock market crash to 11.75 per cent at the beginning of December. The gap between US and Canadian interest rates has widened appreciably, helping to lift the Canadian dollar from just below 79 US cents at the begin below 79 US cents at the beginning of this year to its 84 cent level in early December. Were it not for heavy inter-

vention by the central bank to dampen exchange rate volatility, the dollar would have climbed even faster. Ottawa's foreign currency and gold holdings have soared from \$6bn in mid-1987 to \$14.7bn at the end of September 1988.

These reserves will be a use-

ful nest-egg for the Bank of Canada to draw on if it decides to try and ginger up business activity during the slowdown expected next year and in 1990. With such sizeable reserves, the Bank may be able to nar-

row the US-Canada interest rate gap appreciably for a while, and at the same time maintain a relatively stable

exchange rate.

The fiscal policy of the second Mulroney government will become clearer when Mr Mich-ael Wilson, the Finance Minis-

Canadian businesses face the challenge of having to adjust to free trade as a sixyear economic expansion shows signs of running out of

ter, presents his next budget, probably in March.

Although it was barely discussed during the election campaign, the budget deficit and a fast-growing national debt are pressing concerns to watchers of the Canadian economy. Both the IMF and the OECD have expressed misgiv-ings in the past year about Ottawa's tardy progress in reduc-ing its budget shortfall. The federal government expects a deficit of \$28.95n in

the year to March 31 1989, vir-tually unchanged from 1987-88. A shortfall of that magnitude will lift public debt to \$321bn, a fivefold increase over the past decade. The debt has ballooned during that period from 25 per cent to 54 per cent of GDP, and interest charges now gobble up almost one-third of federal government revenues.

Tory ministers (with the notable exception of Mr Wilson) made lavish spending anticipation of the election The commitments included: drought relief for farmers; a government-funded day care programme; loan guarantees for development of the Hibernia clifield off the coast of Newfoundland; and financial support for two big new oil projects in Alberta. The C D Howe Institute, one

of Canada's premier economic think-tanks, calculates that the Tories' election promises, if implemented, will add C\$3.8bn to the national debt over the

next four years.
It observed in a recent study that "not only does the increas-ing pressure of interest pay-ments threaten the next gov-ernment's flexibility in dealing with an economic downturn, or providing the new public services that an ageing and increasingly environmentally conscious population will demand, it also makes the govemment's plans ever more vulnerable to changes in interest

Mr Wilson has said that the cost of the Tories' pre-election pledges are covered by reserves built into existing government spending esti-mates. On the other hand, several assumptions in his last budget - including the level of interest rates and oil prices - have turned out to be over-optimistic.

On balance, it will come as no surprise if Mr Wilson's 1989 budget follows the pattern of most others he has tabled since taking over the finance minis-try four years ago. He is experted to warn gravely again of the need for restraint in gov-ernment spending – and at the same time to finance the public sector's ever-growing demands by asking taxpayers to dip deeper into their pock-

Bernard Simon

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in hitherto cosseted industries

such as consumer goods,
 food processing and textiles -

are obliged to restructure to

create opportunities from

which many Canadians will

benefit. It may even make two exceptionally prosperous nations marginally wealthier. Ultimately, however, it will merely accelerate the economic

integration of two neighbours

who have been growing

Already close to 80 per cent

of heavily trade-dependent

Canada's exports are destined

for the US market. This propor-

tion has tended to increase

over the years, despite initia-

tives aimed at diversifying

so-called Third Option, formu-

lated in response to tough pro-

tectionist measures introduced

by the Nixon administration in

1971, to recent visits to the Far

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These have ranged from the

trade flows.

steadily more interdependent

over the years.

The trade deal will, as its critics say, result in

some job losses as companies restructure to

remain competitive. Ultimately, however, it will

accelerate the economic integration of two

neighbours who have been growing steadily

more interdependent over the years

unforeseen

David Owen reports on a country's "glorious obsession"

## Pact to encourage closer integration

effect as planned on, or shortly after, next January 1. The pact will eliminate by the end of 2000 virtually all remaining tariffs on trade between the world's largest two-way trading partners. It will also set up a new system of bi-national panels which will assess whether or not trade actions taken by either side are in accordance with existing

last-minute hitches, Prime

Minister Brian Mulroney's decisive election victory has ensured the prompt Canadian raiffication of the US-Canada

free trade agreement, clearing

the way for the deal to go into

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Andrew Cole

Proponents of the deal argue that it will significantly improve Canadian access to the vast and lucrative US market. Opponents say that it impinges unacceptably on Canadian sovereignty.

Though treated with supreme indifference in the

US, the agreement has acquired the status of a "glori-ous obsession" in Canada, dominating the front pages of newspapers and inspiring some uncharacteristically vitupera-tive slogans from "pro" and "anti" factions alike. The document has been por-

trayed as anything from the eath sentence of Canada as an independent nation to a passport to future prosperity. Mr Jacques Parizeau, leader of the separatist Parti Quebecois, even supports it because he believes it will weaken Canada and hence further the cause of Quebec independence.

Now that Canadians have collectively pronounced their verdict on the agreement in an election, prosaic reality may finally begin to supersede hyperbole in assessments of its impact. This is likely to be gradual, limited and hard to

quantify. The average Cana-

dian will not, as one cartoonist

suggested, wake up on the

morning of January 2 with an

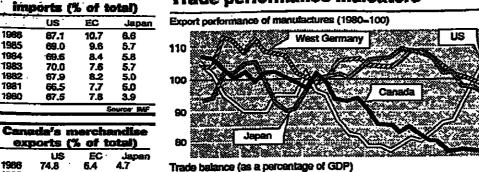
uncontrollable urge to buy a

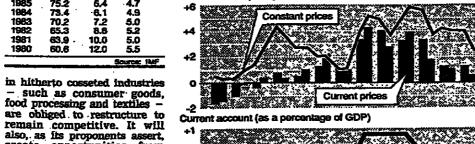
True, the deal will, as its opponents contend, result in

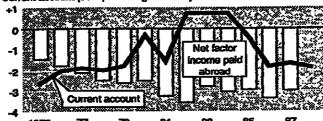
some job losses as companies

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Trade performance indicators







East by Premiers Peterson and Vander Zalm. In addition, fully 80 per cent of goods crossing the common border do so

Of course, it will now be impossible to assess how grave circumstances would have become had Canadians rejected the deal and the US protectionist bandwagon gained further momentum, reducing Cana-dian access to this critical mar-

It nonetheless remains the case that the pact's importance may turn out to be mainly symbolic: concrete proof that Canadians - after much inner turmoil - have expressed a commitment to freer trade, following a litany of failed previous attempts to put trade relations with their powerful southern neighbour on a more systematic footing.

Nor does it now seem likely that the agreement will assume the role of international blueprint that its protagonists at first envisaged.

For one thing, bilateral agreements are deeply mistrusted in the multilateral forum of the General Agreement on Tariffs and Trade (Gatt). Even in ostensibly benign regional form, they have the potential to under-mine multilateral initiatives.

The US-Canada deal, for example, recasts the so-called Auto Pact - which has governed automotive trade between the two countries since 1965 - as a private club consisting of the three big Detroit-based manufacturers. The dual undertakings of Canada not to allow additional companies producing vehicles domestically to qualify as eligible manufacturers and of the US not to introduce comparable programmes "without consultations" appear to scupper the ambitions of foreign-based manufacturers such as Honda and Hyundai to join.

In addition, only a limited amount was achieved in areas that might have proved of broader application, such as subsidy definition and the initi-

ation of dumping actions.

However, the existence of the pact does at least give the US and Canada something of a fall-back position should the Uruguay round of the Gatt fail to yield further liberalisation Meanwhile, it seems safe to assume that the agreement will remain a topic of hot

debate in Canada. Despite Mr Mulroney's conclusive election victory, fully 52 per cent of the electorate implicitly rejected Democrats or the Liberals. Events such as the appoint ment of those who will sit on the putative bi-national panels

are calculated to keep public interest high. So is the long period of negotiations envisaged to hammer out a common approach to dumping and sub-

These talks will probably still be ongoing when Mr Mul-roney next decides to ask the country to extend his mandate. In the interim, the Opposition can be expected to take full advantage (as it did in the recent election campaign) of any hint - however spurious - that Canada's generous social or regional development programmes might be branded unfair subsidies.

In addition, the trade deal will probably become, by its very existence, a favoured scapegoat on which to pin blame for the full gamut of economic ills.

This was demonstrated within two days of Mr Mulro-ney's re-election, when Gillette Canada revealed plans to close its two Canadian facilities. Though the move was precipi-tated largely by the cost of fending off unwelcome takeover bids, free trade opponents maintain vehemently that the closures are a portent of things to come.

The timing of the announce

ment was certainly unfortunate from Mr Mulroney's viewpoint. With an economic slowdown projected and the government budget deficit unacceptably high, the Prime Minister may find himself repeatedly downplaying similar outcries as his second term in office progresses.

#### FINANCIAL SERVICES

### Caution prevails as the builders move in

THE BUILDERS have been hard at work on Canada's financial services industry. So far, they have knocked down more than they have put up: deregulation, in the form of the "Little Bang", has cleared away the four main pillars, allowing banks, securities companies and trusts to do each others' business. The wall with the neighbours is due to be

removed next year by the Free Trade Agreement (FTA). The main focus of activity has been the securities indus-try, as banks, trusts and overas institutions moved in to claim their share of the good-ies. Five of Canada's six major banks bought into five of the major securities companies and other investment compaples sought links with either foreign banks - such as Burns

Fry, which has a link with Security Pacific of the US - or foreign securities companies, such as Alfred Bunting, which has a tie-up with SG Warburg

The shine was quickly taken off the new acquisitions by the Crash of October 1987. Some of the securities companies were halfway through negotiations on acquisition; In other cases, banks had just bought prestige companies for up to 200 per cent of book value for goodwill.

The securities industry has been left high and dry by the Crash. Commission revenues are down by 44 per cent, and new equity financings are

down by 86 per cent. The Crash was only one reason why deregulation has not been the defining event that it was in the UK. Canada's reworking of its financial system appears to be not as thoroughgoing as Britain's because many of the changes had already occurred. "We already had investment banks and dealers fully integrated; we already had US-style struc-tures," says Mr Donald John-son of Burns Fry.

Second, there was a lot of foreign competition, especially from New York. Third, we already had unfixed commission rates. It was appropriately called Little Bang.

The Crash showed that the line between opportunity and risk in the new financial services industry was thin indeed.

This was a foremost consider ation for Canadian Imperial Bank of Commerce, which had devised a vertically divided corporate structure to cope with the problem three years before deregulation.

"That put us in a position to maintain our corporate gover-nance, regardless of what type of financial institutions we got into the future," says Mr William Fullerton, President of Canadian Imperial Bank of Commerce.

Toronto Dominion Bank chose not to purchase a securities subsidiary at all, preferring to work with its own discount brokerage. The cost was one factor - "We thought the

The structure that will emerge from the

post-Crash rationalisations and mergers is still very

franchise was overvalued," said Mr Glen Baillie, President of Corporate Finance and Treasury - but they are also con-cerned about the match with the rest of their business, especially their existing discount broker, Green Line. Mr Michael Cornellisen of

Royal Trustco, the Toronto based trust with links to the Trilon empire, also had his reasons for staying out of securities. One was a prudential con-cern: "Those of us who have consciously chosen to stay out of the brokerage game will be seen over time as the independent providers of objective financial advice," he claims. Mr Cornellisen is sceptical

about the value of much of the merger activity that has taken place between the banks and securities industry. "The banks' purchase of stockbro-kers was an attempt to recover business that they thought they'd lost to the underwrit-ers," he says. But creditworthy borrowers can go straight to international markets now, he says, and "a lot of that business is handled by the interna-

tional stockbrokers." Mr Cornellisen says that he expects the banks to move into

passed, and that many of the smaller trusts may not survive without merging and consoli-dating their activities. "Many of the trusts are barely large enough to achieve the critical mass necessary to take part in the clearing system," he says, "and to afford to tackle the high volume and low margin

Coping with foreign competition, in their home markets and abroad, will be one factor determining the size and shape of the evolving structure. Foreign competition is certainly not new to the country, which hosts some of the largest of the world's financial institutions. But free trade will open the floodgates still further, allow-ing US companies almost completely free access to the Canadian market.

Some foreign banks have made a successful entry to the retail market, such as Hong Kong and Shanghai Bank, which bought the ailing Bank of British Columbia. But in general, foreign banks find Canada's retail market very competitive.

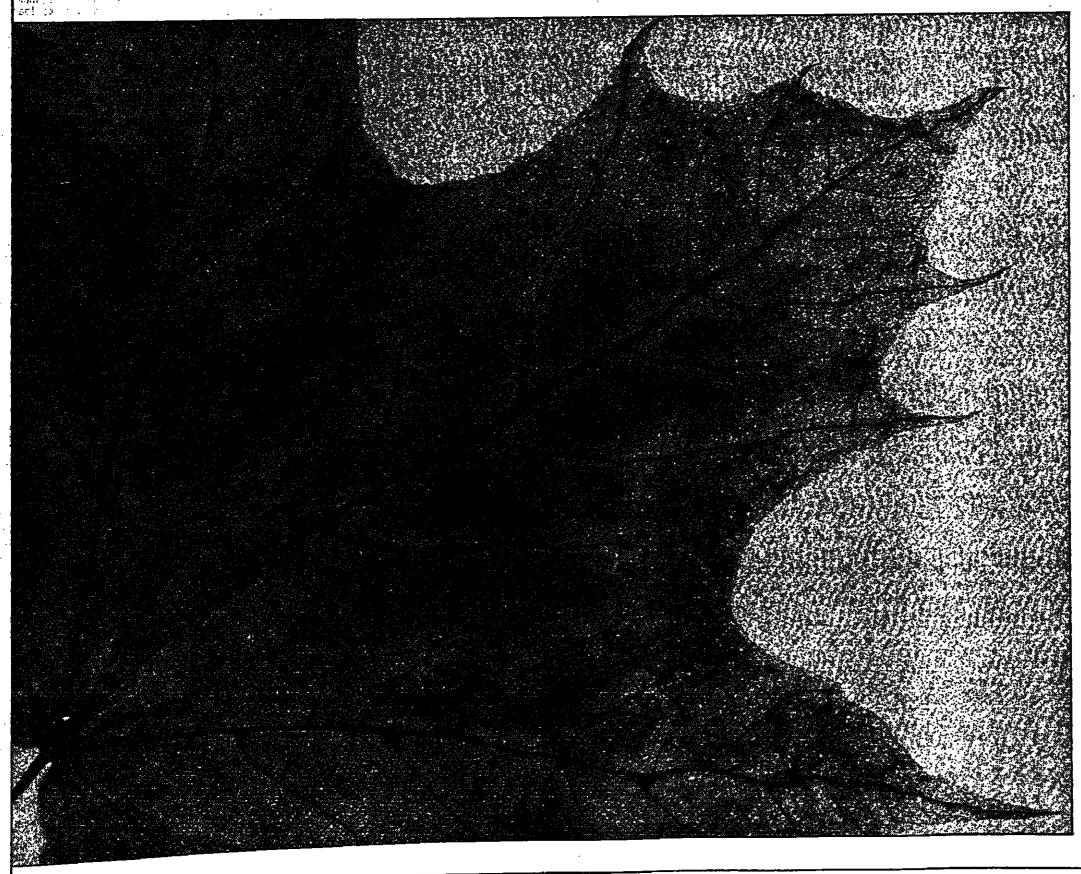
The barriers to entry are considerable, with a population of 25m dispersed over one of the largest countries in the world making the costs of maintaining retail networks exorbitantly high.

But these networks, which will increasingly duplicate each other, are likely to be reexamined by the Canadian banks and trusts as they seek to cut costs. Offering new services, like securities sales and mutual funds, will be one way to make the retail network pay. Central Guaranty has already led the way, putting a unit of its securities subsidiary, Marathon Brown, into one of its Toronto branches, and others will follow.

The structure that will emerge from the rationalisa-tions and mergers is still very opaque, but if the Crash has taught anything, it is that expansion brings prudential and commercial concerns. Strategic gains and synergy must sometimes be measured against the bottom line.

**Andrew Marshall** 

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Andrew Marshall on the difficult political choices facing the spendthrift Conservative administration

## Government sharpens its knife for some choice cuts

WHEN MR Brian Mulroney was returned as Canadian Prime Minister, he must have felt a certain sympathy for Mr George Bush, US presidentelect. Like his opposite number in Washington, Mr Mulroney must now confront the task of cutting the fiscal deficit as one of his first priorities; like Mr Bush, his options are limited by political opposition to major changes in the composition of

federal spending. Mr Mulroney has the edge on Mr Bush since the Conservatives control the legislature, but his advantages stop there. Canada's fiscal deficit in 1987 was only C\$29.3bn (£13.2bn) (£85.8bn) in the US. However, it amounted to a hefty 5.4 per cent of Gross Domestic Product (GDP). Government net debt was 53.1 per cent of GDP in 1987, making Canada's govern-ment the second most indebted in the Group of Seven industrialised nations after Italy.

The level of debt imposes a powerful discipline on fiscal policy. Federal interest pay-ments totalled 22 per cent of all spending in 1987, and interest on the debt has been the most rapidly increasing component of spending for several years. Public debt charges have risen from 11.7 per cent of federal spending or 2.2 per cent of GDP in 1977, and are estimated at 24.5 per cent of federal spending in 1989, or 5.45 per cent of

The build up of debt is the principal reason why the Organisation for Economic Cooperation and Development (OECD) warned in its last annual report that "further reductions in budget deficits are indispensable."

It was a message echoed by private-sector economists and business groups immediately after the federal election. Mr Mulroney and Mr Michael Wilson, his Finance Minister, agree on the destination, but they would probably prefer not to have to start from where

The Government came into office in 1984 intending to reduce its role, streamline the bureaucracy and lower the debt. Its 1988 fiscal plan stated the objectives: "To reduce the growth of the public debt to no more than that of the economy over the medium term: that is,

Toronto

Montreal

Mississauga

Quebec City

London

ratio; to achieve continuing sizable year-over-year reductions in the deficit; to achieve substantial year-over-year reductions in the Government's financial requirements; and to ensure that the greater part of fiscal progress is achieved through effective expenditure restraints and good manage-

Substantial reductions in the deficit have been made since 1934, when it stood at C\$38.3bn. However, as the OECD noted: "Official estimates of changes in the primary structural balance [that is, corrected for cyclical movements and excluding net interest payments suggest that about three-quar-ters of this reflected policy action and that most of the adjustments took place early in

A major question underlies the problem of curbing spending: are Canadians prepared to pay the price of stronger defence, social services, industrial growth and

the period." Spending was controlled by eliminating the National Energy Programme, de-indexing sub-benefits, containing public sector employment and cutting capital spending. This kept expenditure growth to 2.1 per cent and 4.3 per cent in 1985-1986 and 1986-1987 respectively, below the rate of revenue growth and economic

agriculture?

However, the figure for 1986-87 was a percentage point above the budget estimate. In 1987-88 spending grew by 6.9 per cent, well over the target of per cent. Progress on the deficit was maintained only by surging revenues.

The Government insists that it is still within its fiscal framework, and that no unforeseen spending cuts are required. However, high growth and strong tax revenues have kept the fiscal train on the tracks and reduced the debt to GDP ratio. Fiscal discipline has started to slip and the Conser-

Canadian Barristers,

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omy to be on their side for the next five years.

There are two reasons why spending has started to edge out of control. First, though the economy has been very strong, Canada's farmers have suffered from declines in world agricultural prices.

Agricultural support spend-ing in Canada is delivered through a variety of pro-grammes, from transport subsidies to credit concessions. Spending nearly doubled between 1985-86 and 1987-88 to C\$6.1bn, according to the OECD. The Special Canadian Grains' Programme was intro-duced in 1986 and payments under the Western Grain Stabilisation Act also increased. Farm spending is a consider-

able burden on expenditure. but attempts to curb it would be politically inexpedient in a country where 5 per cent of the working population are involved directly in agriculture and large parts of the banking economy are tied to farm econ-

However, the Conservatives also have much of their support in farming communities n the western provinces and Ontario. The Government can only hope that international negotiations on agricultural trade and rising world prices will reduce the bill.

Second, the Government's fiscal zeal has been blunted. An embarrassing incident early in its term, when Canada's senior citizens revolted against an attempt to curb indexation on their benefits, made the Government more cautious. And the announcement of elections earlier this year led to a fresh bout of pending initiatives. Though Mr Wilson says this year's spending can be accommodated, at the very least it shows the degree to which deficit cutting slipped on the agenda as free trade assumed

centre stage. Other policy initiatives will exacerbate the situation. The Government plans a new child-care scheme and has considerable commitments to defence spending as a result of the 1986 defence white paper. The Canadian Tax Founda-tion says that "a conservative

re-equipment projects is 4 per cent over 15 years, after infla-tion." A cabinet review every autumn will consider extra funding, including the C\$10bn-C\$12bn required for Canada's planned nuclear sub-marines. Backing down on defence commitments would be politically costly.

Fiscal realities may catch up with Mr Wilson as soon as next spring's budget. For 1989-90, projections show spending set at C\$134.9bn, a rise of a bare 4.3 per cent on 1988-89. Statutory programmes are calculated to rise by 4.6 per cent, which involves projecting a minimal rise in unemploy-

Non-statutory programmes, over which the Government has more control, are projected to rise only 3.9 per cent, with cuts necessary in a broad range of programmes. Expenditure actions introduced in the budget are scheduled to reduce non-statutory spending by C\$300m. Even then, the deficit would decline from C\$28.9bn in

Public sector debt As a percentage of GDP

1988-9 to only C\$28.6bn in

1989-90. So if progress on deficit is to be maintained, either revenues will have to rise or spending will have to come down. Although Mr Mulroney did not echo Mr Bush in promising not to increase taxes, with the sec-ond phase of tax reform under way, he is unlikely to want to theker with tax rates or new

However, looking for cuts would probably involve reas-sessing Canada's social programmes. Social spending and unemployment insurance together account for about 30 per cent of federal spending, according to the Canadian Tax Foundation. A parliamentary

as the fastest-growing component of spending over the past eight years, after interest on the federal debt.

Since his experience with the senior citizens, Mr Wilson is unlikely to tangle with old-age security payments, which account for about C\$16bn.

However, unemployment insurance, which costs about C\$12bn or 8.3 per cent of expenditure, is a possible target. Pressure to change the system led to the 1987 Forget Commission Report, which recommended tightening eligibility requirements and reducing the evel and duration of benefits.

The Government shelved the report, but a parliamentary estimate earlier this year said that "implementing the recommendations of the Commission could have the same affect on cost as a 3 per cent drop in

For Canadian taxpayers and voters, a fundamental question underlies the problem of expenditure restraint. Are they prepared to pay the price of

stronger defence, social programmes, industrial develop-ment and agriculture. Canada has a tradition of central government involvement in the economy, balancing regional and social inequities.

However, though the levels of taxation and expenditure are lower than many OECD countries, they are higher than those of the US, and this may determine the answer. Much of the furore that surrounded this year's election was over the fate of social programmes under free trade.

The Government maintains that they were not under threat from the letter of the agreement. However, Capadian industry may increasingly feel that with their costs increased by taxation and by government industrial and agricultural policies which distort costs, they have a vested interest in seeing expenditure reduced. Though will be highly charged politically, next year may see Mr Wilson sharpening his knife

#### FOREIGN INVESTMENT

### Mixed blessings of lifting barriers

DON'T TRY to explain the benefits of free trade to the employees of Gillette Canada Workers at the company's plants in Toronto and Montreal were told on November 24 that the US multinational was cutting its operations with the loss of 600 jobs and consolidat-

ing production into its Boston

Supporters of the deal sav that by reducing investment obstacles and securing Canadian access to the US market Canada has guaranteed more foreign direct investment (FDI) from the US and elsewhere. The deal's opponents in the unions and the opposition Liberal and NDP parties fear that companies which have set up in Canada to dodge tariff barriers will close and move back to the US when those barriers are

Gillette, which has been undergoing a comprehensive corporate restructuring for two estimate of the real budget growth required for various years, insists that its decision was unrelated to the free trade deal. But employees and others drew their own conclusions from the fact that the agree-Fasken Martineau Walker

produce, making it cheaper to import them.

"The election hasn't been over for two days, and the Americans are already starting to haul their operations back to the US," said Ms Shirley Carr, president of the Canadian Labor Congress.

Canada's historical dependence on American capital, has been a subject of concern for two decades. In 1984, in one of its first actions, the Government of Mr Brian Mulroney, the Prime Minister, dismantled the Foreign Investment Review Agency, which was directed against foreign investment. replacing it with a far more liberal regime under the Investment Canada Act.

There has been a considerable increase in FDI in the past three years. In 1981, gross out-flows of FDI exceeded gross inflows as the National Energy Programme took effect and foreign capital was repatriated. Since then, with an interruption in 1985, net foreign investment has grown steadily to more than C34bir in 1987 when

percentage of GDP throughout the 1970s and 1980s and only started to increase again in 1986, reaching nearly 19 per cent of GDP in 1987

In January 1989, the free trade agreement with the US will change the environment for investment once again for US investors. The deal raises the review threshold for US investors by stages to \$150m in 1992. This would reduce the number of companies covered by regulation to approximately 300 from 7,000 today. Screening of indirect takeovers involving US companies will be ended

completely in 1992. Canada will retain some controls over US investments. Ottawa can still demand that a US buyer transfer technology to and retain R & D in its Canadian subsidiary. The 51 per cent requirement of Canadian ownership on takeovers of healthy energy companies remains in place. And Canadianisation rules in book publishing and other cultural industries are unaffected.

The Free Trade Agreement is from the fact that the agree more than Cashir in 1987 when not likely to reverse the trend the strongest incentive to inflows reached a record of the relative decline in the invest in new plants with the strongest incentive to inflows reached a record of the relative decline in the invest in new plants with the strongest incentive to invest in new plants with the strongest incentive to invest in new plants. The companies with the strongest incentive to invest in new plants with the strongest incentive to invest in new plants.

The US shift from a creditor nation to a debtor, and the increased focus on investment d focus on investment in Asia, has reduced the scale of new investment flows. though retained earnings have

With C\$56bn of FDI in Canada in 1987 and some 35,000 subsidiaries, the country is bost to the largest concentration of US investment in the world. But the percentage of American capital in the total FDI stock has slowly declined from 79 per cent in 1976 to 75 per cent in 1986.

Of the top 50 foreign companies in Canada in 1987, 32 were American, compared with 36 in 1984. Over the same period, the number of European companies increased from eight to 10, and there are now seven Japanese companies in the list against six in 1984.

increase. American companies can service most markets in North America from existing plants, whether in the US or Canada. The companies with

This trend is likely to

secure access to the American market and Canadian

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European investors have all increased their share of FDI in Canada. But it is money from the Far East which has gained the most attention: investment from Hong Kong in real estate energy and banking has been growing rapidly as has the influx of capital from Japan resources and real estate, though both are still small in absolute terms.

With money pouring out of Hong Kong in the run-up to the change of sovereignty in 1997, and Japan emerging as the world's largest source of capi-tal, the Canadian government will be hoping that some of the investment will flow their way.

Yet under the Free Trade Agreement, the investment regime discriminates against investors outside North America. There may be growing pressure from outside the country and from within busi-

irvestment Catada Acti

Jonathan Manthorpe on Government clashes with the indigenous community

## An increasingly divided camp

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IN THE goldrush city of Whitehorse a few weeks ago, government officials came to an agreement which will give 6,500 Indians ownership of an area of land in the Yukon Ter-

Under the agreement, the Kutchin, Tilingit and Tagish Indians from 13 bands will receive some 41,000 square kil-ometers in Canada's northwestern mountainous fringe, com-pensation of \$230m for relinquishing their claim on other lands, and the right to a substantial degree of self-gov-

It was the fourth major land claim agreement which governments have made with Canada's indigenous peoples in recent years and the second major accord this year which will place under indigenous jurisdiction vast tracts of North America.

From these successes it might appear that after genera-tions of paternalism and

neglect, Canada is finally doing the right thing by giving its indigenous people an assured economic base and the authority to manage their own lives.

The picture, however, is deceptive. In past months, Indians across Canada have dem-onstrated through a campaign of militant — and sometimes violent action - their frustration with the Government. They speak of the racism in

the arbitrary way in which the authorities often deal with them, and the hypocrisy in the way Canada, which makes much of its reputation as a champion of human rights on the international stage, alleg-edly abuses and ignores the rights of its indigenous people. The two sides appear to be

travelling diverging paths. The indigenous people look at the abysmal social conditions in their communities - high sul-cide rates, alcoholism, low standards of education, inadequate housing, sparse health care facilities and little work and believe the answer is to reclaim as much as they can of their land and style of life before the coming of European

The Federal Government in Ottawa and the provincial authorities look at the same analysis of social and economic conditions and believe that the slowly but surely be drawn into the mainstream of Cana-

dian society.

The indigenous people, the governments argues, can have land and the limited right to manage their own affairs. What they connot have is the right to establish parallel nations outside the law and constitution of Canada.

Ottawa has therefore set a policy which avoids the large question of sovereignty for the indigenous community and which attempts to deal piecemeal with land claims and requests for more autonomy, But it is a slow and tedious process which leaves many indians impatient.

At the current rate of resolution it will be well into the next century before the 300 claims now before the Government will be fully reviewed.

The large land claim agreements of the past few years have been relatively easy to resolve. They are in the far north where the white popula-tion is the minority and the economic and cultural clashes



est territories. The nearby Transporting logs on the Mackenzie River Delta in Canada's northu town of linuvik boasts a mixed society of Indians, Eskimos and the settler com on stills or raits have made the town a tourist attracti

chief of the 350,000-strong Assembly of Eirat Nations, have warned Ottawa repeat-

and that it may be facing its last opportunity to find negotiated settlements. The next generation of Indian leaders, he

less pronounced than in the In these isolated regions, the

influences of white society are minimal and many indigenous people retain the old skills of the traditional hunter-gatherer But it is a measure of how

slow progress can be that it took 15 years to conclude the Yukon agreement - and that is only an outline whose details must now be filled in. In the south, where most of

Canada's 1.5m indigenous peo-ple live, it is more painful for

says, may see violence as the only way of getting attention.
There seemed to be truth in his warning when, in June this year, 200 heavily armed officers from the Royal Canadian Mounted Police raided the Mohawk community of Kahnawake just outside Montreal. The police were trying to break

Judging by the land deals the Government has signed with the indians, it would appear that the authorities are finally doing the right thing.

The picture, however, is very deceptive. In recent months the Indians have stepped up their demands and become more militant

the authorities to be generous and the conflicts are more bru-

In the recent election cam paign there was a concerted effort by Indians to add their grievances to the public agenda, with little success. The Canadian public does not give any priority to their concerns. This had led some indige-

nous people to conclude that only dramatic, direct action will force Canadians to take notice. As rebellions go, these acts are on a small scale, but they are startling when they come from Indians who have been traditionally docile and who have viewed with a fatalistic acceptance the works of Ottawa.

Indian leaders such as Georges Erasmus, national up a highly-profitable business in cigarette-smuggling from the US.

Within hours of the police raid, the Mohawk - perhaps the most militant and best organised of the Canadian Indi-ans - had blocked one of the main commuter roads into Montreal with a gravel barricade and manned it with armed members of the War-riors' Society. The stand-off lasted three days.

Soon after, in the barren interior of Labrador, members of the Innu tribe invaded and set up camp in the Nato str force training base at Goose

The Innu, the last nomadic Indian tribe of North America. claim that low-level flights by tactical fighters have driven

game from their traditional hunting grounds and caused deaths and accidents among

Far to the west, in northern Alberta, the Indians of Lubicon Lake blockaded roads into their traditional territory, ich cover rich oil producing seams, to try to lot forward 50
years of inconclusive negotiations over their land claim. Reporters and photographers from all over the world gathered at the Lubicons' log road blocks, but police waited until boredom and dwindling expense accounts sent the media home before raiding the community and arresting 22

The land claim remains unresolved, as does a similar situation at Tomagami, in northern Ontario, where Indi-ans have blocked logging roads for months and severely disrupted the local white economy on the grounds that they have a claim to the forest being felled.

All over Canada, but especially in the Maritime provinces and in British Columbia. there are regular confrontations, sometimes violent, between indians and wildlife officers over Indian refusals to adhere to game protection laws and hunting seasons.

The Government appears to believe that tough police action and continued negotiations on individual claims will contain the situation, but it is noticeable that indigenous organisations are beginning to elect more militant and outspoken leaders which suggests Canada. leaders which suggests Canada is in something of a race

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province continues to steam

ahead, with real growth for

1988 likely to weigh in at a

shade under 5 per cent, against

Growth has been fastest in

has been in the C\$40bn trans

the foreseeable future.

sion has also had important

spin-off benefits in supply

industries such as primary

metals. Strong demand for

steel underpinned growth of

12.5 per cent in first-half pri-

mary metals shipments. Fore-

casters project an increase of

4.7 per cent a year ago.

do with.

decade.

## Continuing growth confounds sceptics



overlooking the Ottawa River, Ottawa, Ontario

year, bouncing back from 1987 when hefty loan loss provisions obliged them to report over C\$1bn of red ink. As they put the finishing touches to their Christmas

The province's dependence on both the transportation sector - which is expected to grow by 11.5 per cent this year - and the US market will probably increase even further, due in part to the impact of the free trade pact

as much as 13.7 per cent for the

In fact, Toronto's Bay Street-centred financial services industry is one of few elements of the provincial economy to be enduring lean times, as a result of the ongoing shake-out from deregulation and the still low levels of interest in equities markets. Even here, the Big Six Canadian banks enjoyed a bumper

72. 25

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shopping, most of Ontario's 9.2m inhabitants are reasonably content with their lot. Unemployment is down to around 5 per cent, a 14-year low. Real disposable income is higher than in all but two of the countries in the Organisation for Economic Co-operation and Development (OECD). The cost of living in Toronto, the province's largest city, is

business centres of the industrialised world. The so-called "golden horseshoe" which stretches from the steel town Hamilton to Oshawa along the shores of Lake Ontario has seldom been more golden.

happy with their provincial government, which is the first majority Liberal administration for 50 years. Since being re-elected in a landslide 15 months ago, Mr David Peter-son, the silver-haired and sartorially elegant premier has enjoyed an extended political honeymoon. The sole rumblings of discontent came in the wake of treasurer Robert Nixon's April budget, which raised both retail sales and personal income tax. The increases were deemed necessary to pay for social pro-

True, the 3.3m or so Ontarians who live in metropolitan Toronto have the city's its rising house prices and its worsening pollution to furrow their brows. However, even they have been spared the worst of the violence, poverty and decay that disfigures so many urban centres.

Ontarians should make the most of these salad days. Economists are virtually unanimous in projecting that the Ontario economy really will come off the boil in 1989 and 1990, with growth slipping to about 2 per cent in each year. They base these projections on expectations of lower consumer spending, a fall-off in housing pro-jects and the knock-on effect of the anticipated slowdown in In addition, structural weak-

nesses are developing in the provincial economy that could make Ontario increasingly vul-nerable to an abrupt decline in prosperity in years to come. In a nutshell, the province is becoming increasingly depen-

sector – the automotive industry - and on one export mar-ket - the US.

In 1986, transportation industries accounted for 27.4 per cent of the value of Ontario's manufactured goods ship-ments. The US now consumes almost 90 per cent of the province's total exports. "We are far too dependent on the US market and far too dependent on the automotive industry," said Mr Peterson in an interview earlier this year. In the space of 10 months, the Premier has visited both Europe and the Far East as part of a drive to diversify trade flows.

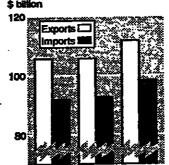
However, the province's dependence on both the trans-portation industry and the US market will probably increase even further in the medium term, due in part to the impact of the US-Canada free trade

agreement.
The deal is expected eventually to spark considerable rationalisation elsewhere in the manufacturing sector, in industries such as food pro-cessing (the second-biggest manufacturing sub-sector after the motor industry), consumer goods and low-tech electrical and electronic products.

These industries still consist in large degree of inefficient US-owned branch plants, making a full range of a given com-pany's products exclusively for the Canadian market. As tar-iffs are reduced, such facilities are likely to be reorganised or

Unless Ontario succeeds in attracting investment from offshore companies prepared to attack the US market from a Canadian base (as it did in the auto sector through duty remission schemes which it has since agreed to phase out), the contribution of these sectors to manufactured goods output will probably stagnate or diminish. If that happens, the contribution of the automotive sector - and the province's vulnerability to softness in US vehicle sales - will increase correspondingly.

**Ontario** trade



1987

QUEBEC

### In bullish mood

DURING LAST month's election campaign, Mr Brian Mulroney, the Prime Minister, used to tell Quebec audiences in his fluent colloquial French, "C'est le jackpot," when he referred to the US-Canada free trade agreement.

Mr Robert Bourassa, Que bec's Liberal Premier, though officially neutral in the campaign, was scarcely less enthu-

The result was that Canada's only predominantly Frenchspeaking province, numbering 6.5m people, gave Mr Mulroney 63 of its 75 seats in the 295-seat Canadian Parliament. Fuelled by a residential and

and steady consumer spending, Quebec has grown faster than the Canadian economy this year and last, although unemployment, at 9.4 per cent, has remained above the 7.9 per ent national average.

The Conference Board of Canada projects real growth of 4.2 per cent for the country in 1988, with 4.8 per cent growth in Quebec. However, the board is forecasting a dip in the province's performance below the Canadian average next year as housing starts to tail off.

Business in Quebec is bullish about free trade. Mr Bourassa's government hopes to offset the decline in housing projects with C\$7.5bn (£3.4bn) to build new hydroelectric dams on northern Quebec rivers and a tax reform package that will put C\$2bn in income tax refunds in Quebecers' pockets next spring - about the same time as a provincial election is expected.

A recent opinion poll gave Mr Bourassa's party a 64 per cent popularity rating, com-pared with 25 per cent for the opposition Parti Quebecols (PQ), now led by Mr Jacques Parizeau, a former provincial finance minister. At a recent convention, the PQ renewed its hard-line stance on independence, a step likely to help the Liberals in the coming elec-

Mr Bourassa is an economist trained at Harvard and Oxford. His backing for the trade deal is in tune with Quebec-based businesses ranging from major corporations such as Alcan to the small but growing manufacturers who represent the leading edge of Quebec's entre-preneurial revolution. The ethereal goal of political

has given way to a hard-nosed business sense as Quebec's baby boom generation seeks to make its mark at home and in the international market.

The premier is fond of sketching scenarios about "the floating billions" in European and Asian investment capital being drawn to Quebec thanks to improved access to the affluent US market. Hyundai, the South Korean car-maker, is building a C\$325m assembly plant in Quebec, with an eye to

the US market. However, Mr Bourassa has a more immediate interest in the free trade deal. The Quebec government is in the busine of selling hydroelectric energy. The trade agreement will make it easier for the local utility, Hydro-Quebec, to export

Quebec has grown faster than the national economy for the past two years

power, while sheltering it from capricions US protectionism. hydroelectric construction that has been announced, Hydro-Quebec is negotiating with Newfoundland to build another C37bn in hydroelectric developments at Gull Island and Muskrat Falls on the Lower Chur chill river.

The Churchill river is in Labrador, which belongs to Newfoundland, although Quebec governments show it as part of Quebec, dismissing the border with the notation: "Line drawn by the Judicial Commit-tee of the Privy Council, 1927." New joint developments in Labrador had been blocked by Newfoundland's unsuccessful efforts to renegotiate the 65year contract for the sale of 5,200 megawatts of power generated at the existing Churchill Falls dam to Hydro Quebec.

A decision by the Supreme Court of Canada in May upheld the contract, which pegs the price of Churchill Falls electricity at 0.2-0.3 cents a kilo watt-hour until 2041.

Mr Bourassa started the C\$13.7bn James Bay hydroelec tric development in his first term as Quebec premier from 1970 until 1976, when he was beaten by the independence-minded PQ.

Electricity from the 10,000megawatt (MW) "project of the century" proved surplus to Quebec's demand as the first of three massive power stations on the La Grande river came

into operation in 1979. Mr Bourassa was re-elected in 1985 on a promise to harness another 12,000 MW of Quebec's 25,000 MW untapped potential The surplus energy from the original James Bay project has been absorbed, thanks to discounted sales of power for new aluminium smelters, Norsk Hydro's C\$400m magnesium plant and other industrial proects, including the Hyundai

factory. Alcan is building a 200,000tonne smelter at Laterriere near other plants in the Saguenay-Lac St-Jean region, where the company generates its own electricity at an estimated cost of 0.2 cents a KW-

Canadian Revnolds Metals has expanded its aluminium smelting capacity at Baie-Co-meau and bought a 25 per cent stake in the 180,000-tonne capacity Aluminerie de Becancour, a joint venture with Pechiney of France, the US-Japanese company Alumax and the Société Générale de Financement (SGF), a Quebec government company.

SGF is talking to Reynolds, Austria Metall, Kobe Steel, Mit-subishi and YKK of Japan about opening another 250,000tonne smelter near Sept-Iles on the North Shore of the St Lawrence river.

Hydro-Quebec sold surplus power from James Bay to American utilities for less than half the 4.5 cents a KW-hour Quebecers pay. However, those bargain contracts have been replaced by long-term deals with US utilities for 6-7 cents a KW-hour.

Resistance in the US north-east to building new nuclear power plants and a booming economy mean that New York and the six New England states will have a shortfall in electrical power of about 14,000 MW by 2000, Hydro-Quebec calculates.

"We can provide some of that," says Mr John Ciaccia, the Quebec Energy Minister. Quebec also sells power to neighbouring provinces and is talking to the Ontario government about the possible sale of another 2000 MW.

**Kevin Dougherty** 

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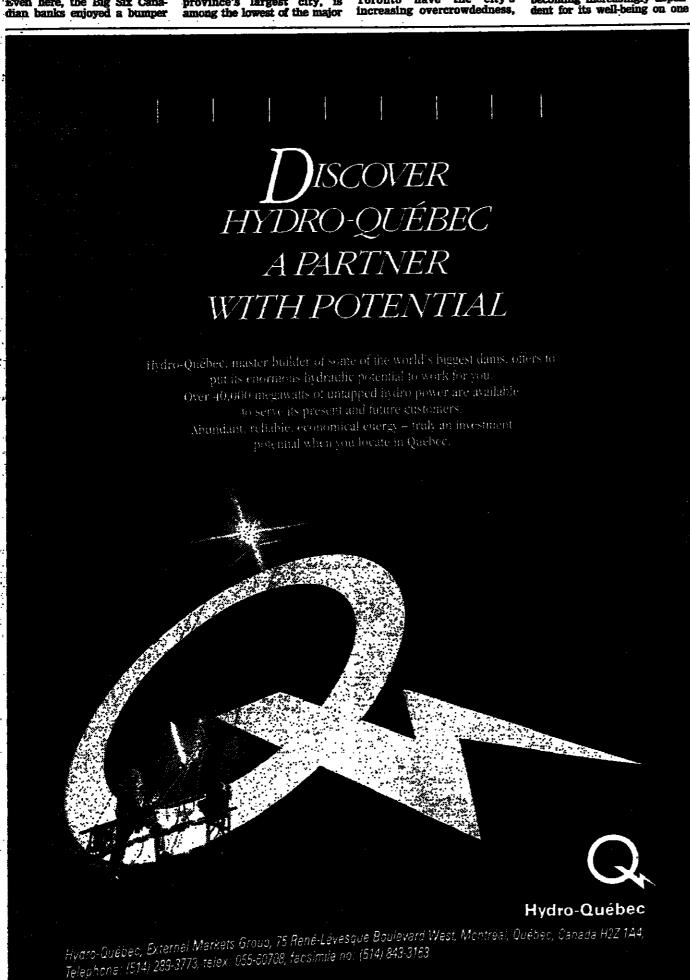
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## Swimming against the tide

anan of Nova Scotia. Unlike

his former counterparts in PEI

and New Brunswick, the 57-year-old Mr Buchanan sur-

A combination of his own

personal popularity, the prov-ince's reasonably buoyant economy and the lack of cha-

risma of his main rival Mr Vin-

cent MacLean, the provincial

Liberal leader, carried him through, albeit with a much

reduced majority.

Mr Brian Peckford, the

cigar-smoking Conservative

premier of Newfoundland, will

be the next to take the plunge, having apparently abandoned

prior thoughts of retirement.

FOR ABOUT 30 minutes on the night of November 21, it looked as though Canada might be poised to elect a Liberal gov-

ernment That was while the only results coming in were from the Atlantic provinces. Once the votes started to be counted in populous Ontario and Que-bec, the illusion was shattered.

Canada's four easternmost provinces, traditionally its most independent-minded and its poorest, have been turning gradually to the Liberals since April 1986. That was when Mr Joe Ghiz was elected to the premiership of Prince Edward Island (PEI) — Canada's smallest province - overturning a Conservative majority of four

Mr Ghiz's victory was followed 18 months later by an astonishing Liberal sweep of neighbouring New Brunswick. The party, under Mr Frank McKenna, a forceful young lawyer, captured all 58 seats in the provincial legislature, turfing Conservative Mr Richard Hatfield unceremoniously out of office.

Mr Hatfield, a bachelor who made New Brunswick Canada's first officially bilingual province, had been premier for 17 years.

down-to-earth Mr

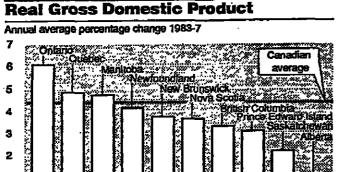
BRITISH COLUMBIA'S colourful, Dutch-born Premier Mr William Vander Zalm in February leads a delegation composed of the province's most powerful business people to the World Economic Forum luring the election. British Columbia's Mr Van-

at Davos in Switzerland. The invitation, secured after some lobbying, will enable Canada's most westerly province to campaign for higher recognition with business leaders who are potential trading

partners. More than any other Canadian region, the west's economic performance depends on trends rather than merely domestic trends. The west earns its living by producing and exporting resources and commodities.

For that reason, all four provincial premiers and many business leaders in the west were strong supporters of the US Canada Free Trade Agree-

During the federal election, the Alberta government spent more than \$500,00 in local media to back free trade while



McKenna has since acquired a degree of recognition on the national stage for his profound reservations with regard to the Meech Lake constitutional accord, which promises to bring Quebec for the first time into the Canadian federal compact. New Brunswick is one of just two provinces yet to ratify

the accord. Locally, Mr McKenna, 40, is perhaps better known for presing over a 2 per cent increas in the province's personal income tax rate in April.

The most recent Conservative premier in the region to run the gauntlet of an election campaign was Mr John Buchliterature teacher, whose habit of arguing publicly with prime ministers regardless of political affiliation goes down well with his 575,000 constituents, has only 16 months of his latest mandate to run.

This summer's signing of a C\$8.5bn (£3.8bn) agreement in principle between Ottawa and a consortium of oil companies to develop the offshore Hiber-nia oilfield will have done his re-election chances no harm. Hibernia has, after all, been something of a cause célèbre for Mr Peckford ever since the initial oil find was made nine years ago.

According to Mr Gordon Gosse, deputy minister in the province's department of energy, the project's huge con-crete base and its main support frame are both to be constructed in Newfoundland. This will create badly needed jobs in the province with the highest unemployment rate (17.7 per cent) and the lowest per capita income in Canada. Overall, the province hopes to attract 20-25 per cent of the C\$5.2bn pre-start-up capital cost (making Hibernia the largest capital investment in

Atlantic Canadian history). A.

legally binding agreement to

THE WEST

proceed with the project is due to be signed on March 31. Meanwhile, Mr Peckford's

administration is optimistic about having favourable news to convey regarding another long-discussed project before an election is called. Talks are proceeding with neighbouring Quebec about constructing a C\$6bn-C\$7bn hydroelectric complex in remote Labrador. The negotiations are going well, according to Mr Neil Windsor, the minister responsi-

The economic benefits from projects such as these, the construction of PEI's putative and controversial fixed link to the mainland and the building of a second batch of six navy frigates in Saint John, New Brunswick, will be particularly wel-come if economists are right in forecasting slower growth for the region in 1989 and 1990. Conference Board of Canada projections currently call for expansion ranging from 1.9 per cent (PEI) to 2.6 per cent (Nova Scotia) in 1989.

This follows two years of relatively rapid economic expansion. In 1987, unglamorous New Brunswick was Canada's fastest-growing provincial

Buoyant commodities markets have been the main under-



Scotia. The industry supports the tree trade deal with the US

lying cause of the upturn, with the fishing, forestry and mining sectors all reaping the benefits of higher prices. In its banner year of 1987, for example, the value of New Brungrick's mining auteur council. swick's mining output soared by a remarkable 33.8 per cent.

Fish markets have now softened considerably from the heady levels attained in 1987. Forest products and, to a less degree, metals appear ripe for a fall.

Lower prices will be offset to a degree by higher regional output. In both Nova Scotia and New Brunswick, major new pulp and paper investments are planned. In Newfoundland, production from the Hope Brook gold mine is expec-ted to rise substantially in 1989

Free Trade Agreement may also provide a degree of com-pensation to local producers in all three commodities.

The Canadian fish industry is especially enthusiastic about the gradual elimination of US tariffs on processed fish ship-ments which the agreement will bring. All major Atlantic Canadian seafood suppliers have devoted considerable attention in recent years to increasing the proportion of their output sold in processed

Since the tariff reductions

will not apply to other foreign suppliers to the vast and lucrative US market, Canadian companies believe that the trade deal will give them a potentially telling competitive edge.

The upturn of the past two years has had only a limited effect on the region's chronic unemployment problem, due partly to the seasonality of many resource sector jobs.

In August, unemployment rates in the four provinces ranged from 10.7 per cent in Nova Scotia to 17.7 per cent in Newfoundland (against a national average of 8 per cent). Two years previously, the corresponding range had been from 13.2 to 20.8 per cent.

Mr Grant Devine, the Sas katchewan Premier, espoused free trade in a letter to 60,000 Saskatchewan farmers and in speeches elsewhere in Canada

der Zalm will rely on the novelty of the agreement to burnish his province's attractiveness to foreign investors as well as to increase manufactured exports. The day after the Canadian election. Mr. Vander Zalm's Minister of International Business, Mr John Jansen, announced plans for a British Columbia trade promotion organisation modelled on the successful, privately-financed Hong Kong Trade Development Council.

Of the four premiers, only Manitoba's Mr Gary Filmon faces a likely election this year. He leads a Progressive Conservative government, which won only a precarious minority early in 1987 and now faces a major challenge from a surging provincial Liberal

The other three - Mr Van-

Vulnerable to world trends der Zalm, Mr Devine and Alberta's Conservative Mr Donald Getty – are expected to face the voters in 1990.

However, none is secure, especially if business slows, and all four are looking nervously at signs of an economic slowdown which may begin later in 1989. The current collapse in the world oil price could result in serious damage to economic performance in the west, which produces nearly all of Canada's oil and

natural gas.
When oil prices dip below US\$10 a barrel, a large amount of Canadian production becomes marginal. Because the year started with significantly higher oil prices, the industry committed itself to a high level of exploration. Oilweek maga-zine in Calgary estimates that \$3.7hn will be spent in the west on exploration this year compared with \$2.2bn in 1987.

However, the number of active rigs peaked at 416 in March; since mid-year, exploration activity has declined steadily and there are expected to be about 200 rigs active at year-end. Most will be looking for natural gas. The reason is the strengthen-

ing demand for natural gas in the US, where exploration has not been replenishing American gas reserves. Canadian natural gas exports to the US by mid-1988 were 41 per cent ahead of the previous year's exports - although competitive marketing in a newly-deregulated environment has resulted in an average decline of almost 20 per cent in the selling prices.

Forest products, after three increasingly strong years, clearly have hit the top of the cycle and are in for some soft-ening, although nothing like

the disastrous slump early this

Newsprint producers, after raising prices several times from about \$500 a tonne since the third quarter of 1986, encountered price resistance from American publishers when a 7 per cent increase (to \$695 a tonne) was proposed for

January 1. There are two reasons why this resistance is effective. Publishers report a reduction in retail advertising in the US and a post-election slump in advertising lineage, both in the US and Canada, is envisaged. As a result, there has been some shaving of newspaper

Second, a massive surge of new newsprint capacity will come on stream late in 1989 The additional tonnage in North America and worldwide will restrain newsprint during the early 1990s

Similarly, most observers believe pulp prices will also level off after three years of increases. The Bank of Mon-treal forecasts that "pulp prices are expected to move down with the projected slow-ing of growth in demand. The bank's view is that demand will ease because of a slowdown in global economic growth and because of new

capacity coming on. That is by no means a universal view of pulp's outlook. Mr Eric Lauritzen, vice-president of pulp and paper marketing for MacMillan Bloedel Vancouver, the forest products company, says: "Business is good with little new supply coming on and we should remain in a very balanced posi-

tion through 1989." The softest forestry sector is himber. The slowdown in US housing start-ups has been offset, but only in part, by strong housing sectors in Japan and importance for western lum-

Even so, the Bank of Montreal forecasts that lumber

prices will weaken from the eight-year peak achieved in 1987. This time, MacMillan Bloedel agrees. Mr William St John, the company's vice-president of lumber marketing, says: "We're in for a downturn in demand for lumber for hous-

The economies of the Prairies are also suffering from the severe 1988 drought. Western farmers produced only 14.3m tonnes of wheat this year, compared with 25m tonnes in 1987 and a record 30m tonnes in 1986. "This year, many prairle producers experienced the worst growing conditions ever recorded," said Mr Donald Mazankowski, Canada's Deputv Prime Minister.

announced that farmers would receive special drought assistance payments totalling se payments were in addition to an estimated \$1bn in crop insurance payments being made. While these are national figures, most pay-outs are being made to western farmers.

The federal government

The 1988 drought, the worst in a three-year cycle, has forced some debt-burdened producers to leave agriculture and

most dramatic announcement has been that

the three farmer-owned grainhandling co-operatives -Manitoba, Saskatchewan and Alberta wheat pools - are moving towards a merger. The three are searching for economies of operation. They are also gearing up to compete with the giant American companies in the approaching free trade environment.

The outlook remains generally favourable for mining, another of the west's major industries. The year's decline in the price of gold has not yet discouraged vigorous explora-tion for the metal in major gold plays in northern British Columbia and northern Saskatchewan. At the same time, the persistent strength in base metal prices is slowly reviving interest in base metal explorations, where Canadian reserves have been in a decade-long

In Saskatchewan, the potash industry is producing at about two-thirds of capacity but strong demand is reducing inventories quickly. Canpotex, the Saskatoon-based marketer of Canadian potash outside North America, says that 1988 export tonnage will top 1967's mineral is fetching better

John Schreiner

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#### **IMMIGRATION**

## An ambivalent policy

HOWEVER MUCH it might have freed the flow of goods and capital across its borders, Canada remains a protectionist nation when it comes to one

commodity: people.

For one thing, the US-Canada free trade agreement does not provide for the free moveof labour, except for certain business and professional classes. And, in general, Canadian immigration policy

remains restrictionist. For a country populated almost exclusively by immi-grants, with one of the lowest population densities in the world, this may seem curious. However, it is indicative of the ambivalent attitude Canadians have always displayed to the question of immigration.

Polls consistently show a substantial majority of Canadi ans oppose any loosening of immigration policy. Yet it is equally an immense source of pride among Canadians to be thought a welcoming haven for the world's outcasts — a para-dox doubled by the absence of much practical evidence to support this belief.

The same ambivalence is reflected in current government policy, which seems both to want to encourage and discourage immigration at the same time. On the one hand, the government has loosened overall immigration quotas from the tightly restrictive policy pursued by the former Liberal government during the recession of the early 1990s.

The immigration ceiling this year was set at 135,000, compared with the 84,000 admitted in 1984. The government's long-term goal is said to be a ouota of 200,000. It has also created a new class of "investor" immigrant, allowing unlimited entry for those wealthy and/or desperate enough to plunge at least C\$250,000 (£113,000) over three years into the Canadian economy, an invitation that has proved particularly attrac-tive to uneasy capitalists from

Hong Kong. On the other hand, it has passed two bills aimed at stemming or at least regulating the flow of refugee claimants. While the bills have appeased those concerned at the number of refugees flooding into the country, those of a more liberal disposition have been alarmed by the toughness of some pro-posed measures.

Like many countries, Canadian immigration law distinguishes between immigrants who leave their country for political reasons - refugees and those who leave for economic reasons ~ ordinary immigrants. Unlike immigrant applications, refugee claims can be processed in Canada, so that those with a "well-founded fear of persecution," according to the UN definition, need not wait in their country of origin while the legitimacy of their claim is determined.

Hence the incentive to fly, sail or drive to Canada and claim refugee status on arrival. Though the official quota on refugees is 18,000, the backlog India in the summer of 1987, that he would have "turned the boat around."

Such incidents seem to occur every few months, always to the acute discomfort of the government and the delight of the media. The public outrage that attends each new recurrence is almost always couched in concerns for the "integrity" of the immigration system. This is curious, given Canadians' well-known delight in undermining the integrity of the customs and income taxation systems.

The immigrant-refugee distinction is not the only preference in Canadian immigration law. Current policy divides immigrants into three broad categories. The first of these is immediate family of current

Pressure is building for a substantial opening of the doors. Businesses, for instance, want more immigration to fill certain skill shortages

of putative refugees in Canada awaiting processing of their claims is now put at 60,000. Estimates of the number of illegal immigrants living in hiding somewhere in the coun-

try go as high as 200,000.

The problem for the Canadian authorities is that the higher the rile of unprocessed claims grows, and the longer the delay, the greater the incentive for would be refugees to jump into the hopper, since they are allowed to remain in Canada for the several years it takes to settle their claim. This incentive is reinforced by the habit of officials to declare a general amnesty every couple

of years. While all three major parties profess to favour expanding immigration, a sense of the resentment lurking beneath the surface of public opinion makes them equally ambivalent in their policy pronouncements.

For example, Mr John Turner, the Liberal leader, made an expansionist policy one of his platform planks in the recent election: however, he was heard to declare on an open-line radio show, shortly after the arrival off the coast of Nova Scotia of 174 Sikhs from

residents. Immigration under the family reunification category is largely unrestricted. and accounts for roughly half of all immigrants. Second are business immigrants, including entrepreneurs, the self-em-ployed and the new "investor" category. Third are indepen-

dent immigrants.

The last group are subjected to an elaborate test known as the points system, designed to ensure their adaptability to the Canadian economy. A maximum of 12 points is awarded for education, 15 for specific vocational preparation, 10 for occupational demand and so on through age and language facility down to 10 points for something called "personal suitability" and 10 for "levels control." A score of 70 out of 100 is required to pass.

It was not always so. Through the first 30 years of its existence as a self-governing nation, Canadian immigration policy was essentially on an open-door basis. From confederation in 1867 until 1895, Canada absorbed 1.5m immigrants, virtually without restriction, as part of a con-scious policy of nation-build-

Even under the selective pol-

Sifton, overall numbers remained high; in the first 10 years of this century, a further 1.5m immigrants came to Canada, most to settle the Prairies - a number not surpassed in any decade since. At almost 3 per cent per annum, the rate of intake in that decade was more than three times as high as at present. In the peak year of 1913 alone, more than 400,000

people were admitted. The onslaught of the First World War ended this period of relatively free entry, and in the Depression the doors were shut almost entirely. Though policy turned expansionist in the 1950s and 1960s, it tightened to near Depression levels in the deau's Prime Ministership. On a proportionate basis, even the present totals are barely half Canada's historic average.

Still, a constituency is build-ing in Canada for a substantial opening of the doors, if perhaps accompanied by a hint of social engineering. A recent government research report suggested the wholesale import of orphans from the Third World, to rebalance Canada's ageing population. Business groups want more immigration to fill certain skill shortages, especially in southern Ontario, where labour markets are tight. Church groups are active in promoting an expansion of Canada's refugee quotas.

More immigration was also one of the recommendations of the influential 1985 report of the Royal Commission on the Economic Union and Development Prospects for Canada, headed by the former Liberal Finance Minister, Mr Donald Macdonald. The Macdonald Commission, as it is known, pointed out that Canada's population - now 28m - is stag-nating, and would on current trends begin to decline around 2020, falling to an estimated 10m by the end of the following

century. This would be an extraordinary turnabout, given the confident predictions often voiced in the early 1900s that the country's population would exceed 100m by the end of this

**Andrew Coyne**